

Alice Springs Town Council

Annual Report

ALICE SPRINGS
TOWN COUNCIL

Acknowledgement of Country

Mparntwe Town Council-le alengke areme tyerrtye Mpwepe Arrernte mape, apmere Mparntweke atweye mape itne alengke areme Marcelene, lyeyenge ante Ingwethe apetye apetyame mape.

Alice Springs Town Council acknowledges the Central Arrernte people who are the traditional owners and custodians of Mparntwe/Alice Springs.

Central Arrernte Translation provided by Sabella Kngwarreye Turner.



Photograph of the view on top of Anzac Hill

Table of Contents

Acknowledgement of Country....1
Message from the Mayor....3
Message from the Chief Executive Officer....4
Council Manages....5
Part One: About the Council....6
Council in Focus....7
The Council Members....11
Part Two: Reporting Performance....16
Strategic Framework....17
Key Projects....18
Community Initiatives....20
Performance Targets....21
Pillar One – Liveability....22
Pillar Two – Safety....24
Pillar Three – Environment....26
Pillar Four – Economy....28
Pillar Five – Governance & Civic....29
Our Service Delivery....32
Part Three: Legislative Requirements....35
Legislative Requirements....36
Community Engagement Activities....36
Grants Received....37
Part Four: Financial Reports....40
Statement 1....41
Comparison of Actual Performance Against Budget....41
Statement 2....43
Reasons for material variations between the
Final Budget and Actual Performance....43
Statement 3....44
Total Expenditure for each Council Committee....44



Lifeguard at the Alice Springs Aquatic and Leisure Centre 2026



Message from the Mayor

It is an honour to present the first Annual Report to you as Mayor of Alice Springs/Mparntwe, on behalf of the newly elected 15th Alice Springs Town Council.

2025/26 has been a year of real change, both for our town, and for the people elected to represent it. In the Local Government Elections, our community chose a new Council to lead the way forward, and I want to thank every resident who had their say. Since being sworn in, my fellow Council Members and I have been getting to grips with just how much Council does, from roads and rubbish to libraries and parks. It's been a steep learning curve, and I'll be upfront: we're still finding our feet in places. But we've approached it the way I think Alice Springs expects of us, with honesty, hard work, and a genuine willingness to listen.

This year also brought its share of tough conditions. Flooding and storm events tested our infrastructure and our teams, and reminded us how quickly this landscape can change. I want to acknowledge the Council staff who worked around the clock to keep our town running and our community safe through these events.

Despite these challenges, there's been plenty to be proud of. We officially opened the Newland Skate and Play Precinct, a fantastic new space for our young people and families to gather, be active and have fun. Work has continued on our new Library, a project that will become a true community hub for learning and connection for generations to come. We've also made significant progress on regenerating the Alice Town Centre, laying the groundwork for a CBD that's safer, more vibrant and better reflects the pride we all have in this town.

Our community spirit was on full display through a huge calendar of events this year, including the ever-popular Finke Night Markets, which continue to bring people together in the heart of town. These moments matter, they're where Alice Springs shows the rest of the country what makes this place so special.

None of this happens without the people who call this town home. Whether it's turning up to a community consultation, volunteering at an event, or simply sharing feedback with us at the counter or online, your voice shapes the decisions we make.

As we look ahead, this new Council is committed to building on the momentum of this year, staying open, staying accountable, and working alongside you every step of the way. That's what "*Together for Alice*" means to me: not a slogan, but a promise that Council and community move forward as one.

Thank you for your patience, your passion, and your trust in this new term of Council. I look forward to continuing this journey with you.



Mayor Asta Hill



Message from the Chief Executive Officer

It is a privilege to introduce my first Annual Report as Chief Executive Officer of Alice Springs Town Council.

Although I am new to the organisation, one thing has become clear very quickly. This is a Council with passionate people, a strong sense of purpose and a genuine care for the community it serves. As I've begun meeting staff, Council Members and community stakeholders, I've been struck by the commitment and pride our people take in making a positive difference for Alice Springs.

The achievements captured throughout this report reflect that commitment. From delivering essential services and maintaining the infrastructure our community relies on, to progressing significant projects, supporting local events and planning for the future, this has been a year of meaningful progress. It is also an exciting time for the organisation, with Council continuing to shape a vision for a vibrant, resilient and connected Alice Springs.

Together with the organisation, our Council Members have demonstrated a commitment to thoughtful decision-making, good governance and delivering outcomes that support a vibrant, resilient and connected community.

As I step into the role of Chief Executive Officer, I do so with a genuine sense of optimism. I have been warmly welcomed by a dedicated team whose knowledge, passion and care for Alice Springs is immediately apparent. It is clear there is a strong foundation to build upon, and I look forward to working alongside our Council Members, staff and community as we continue delivering for our town.

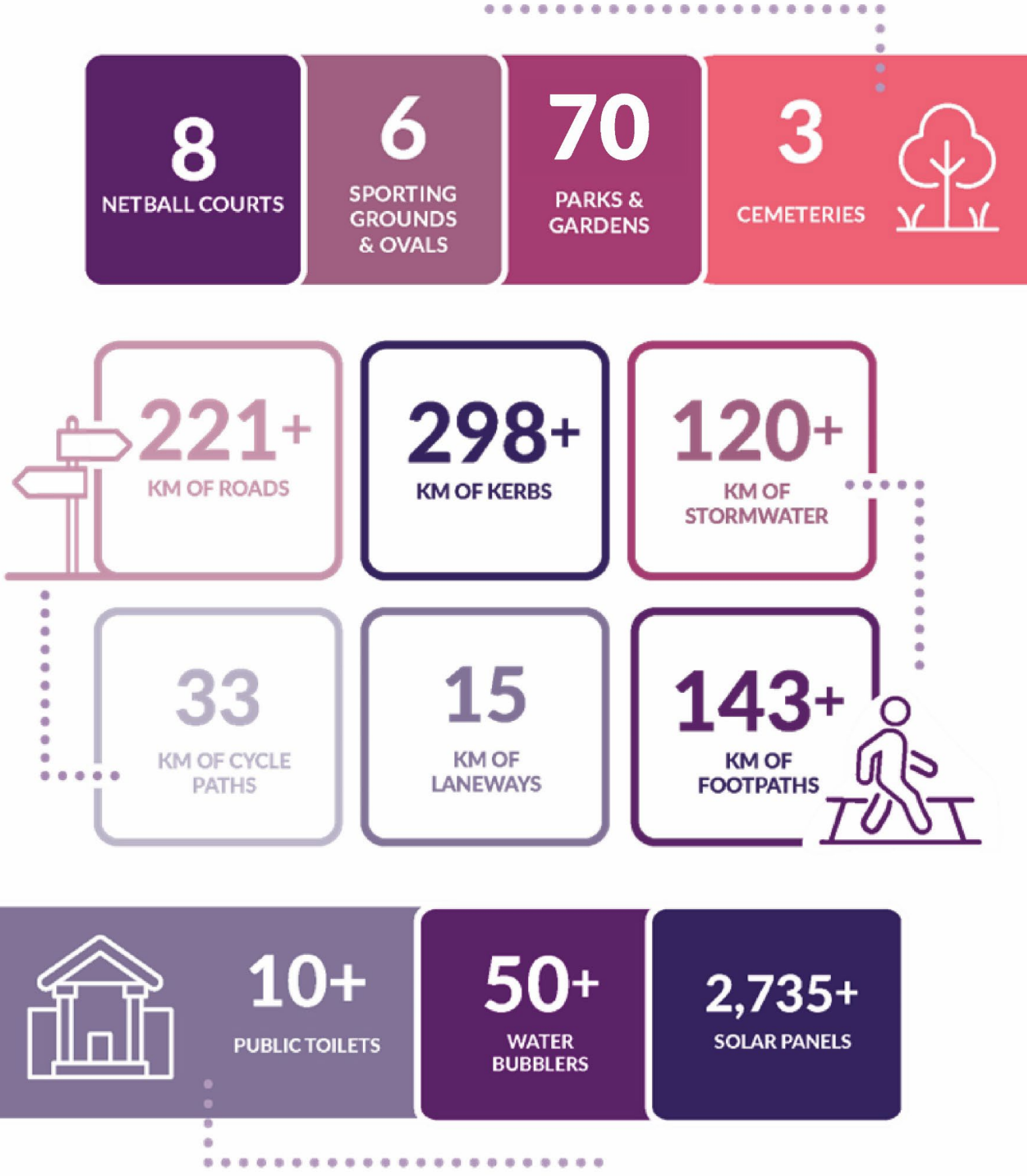
There are exciting opportunities ahead. Major projects, strategic planning and continued investment in the places and services that matter most to our community will help shape the next chapter of Alice Springs. I am committed to leading an organisation that values transparency, accountability and collaboration, while ensuring Council remains focused on working with all stakeholders and delivering practical outcomes that improve the lives of those who call Alice Springs home.

I would like to thank our staff, Council Members and residents for their ongoing contribution to our community. I look forward to meeting many more of you in the months ahead as, together, we continue building a strong future for Alice Springs.



CEO Peter Varris

Council Manages





Citizenship Ceremony September 2026

Part One:

About the Council

Council in Focus

Council Structure

The Council sets the strategic and policy direction for the organisation, monitors the performance of its functions, and has the responsibility of financial allocation and resourcing. Their role is to represent the people in their area providing leadership and guidance to the community. The monthly Ordinary Council Meetings are open to the public who may sit in the public gallery or watch the meeting streamed live.

Council Representatives

There are nine Council Members who represent the community of Alice Springs. They have specific powers, responsibilities and duties as set out in the *Local Government Act 2019*. The Mayor is elected during the local government elections held every four years and the Deputy Mayor is elected by the Council every 12 months as per Council policy.

Role of the Mayor and Deputy Mayor

The Mayor is elected directly to the office. As the principal member of the Alice Springs Town Council, their role:

- Chairs the meetings of Council
- Speaks on behalf of Council and as Council's principal representative
- Liaises with the Chief Executive Officer (CEO) about the performance of the Council's and CEO's functions, and leads the Council to undertake regular review of the performance of the CEO
- Promotes behaviour among the members of the Council that meets the standards set out in the code of conduct
- Carries out the civic and ceremonial functions required of this position.

As a member of Council, the Mayor also:

- Represents the interests of residents and ratepayers of the municipality of Alice Springs
- Provides leadership and guidance
- Facilitates communication between Council and the members of Council's constituency



Top: Community Consultation at the FabAlice Night Market 2026

Middle: 2026 Territory Day Citizenship Ceremony

Bottom: Mayor Asta Hill at the 2026 Harmony Day Citizenship ceremony

- Participates in the deliberations of Council and its community activities
- Ensures, as far as practicable, that Council acts honestly, efficiently, and appropriately in carrying out its statutory responsibilities.

The Mayor and all Councillors are bound by Council's Code of Conduct (Council Members, Council Committee & Audit Committee).

The Deputy Mayor is the deputy principal member of Council whose role is to carry out the Mayor's functions when the Mayor delegates the functions to the Deputy Mayor, is absent from official duties because of illness or another pressing reason, or is on leave.

Role of Council Members

The *Local Government Act 2019* states that all members of a council are to:

- represent the interests of all residents and ratepayers of the council area
- provide leadership and guidance
- facilitate communication between the members of the council's constituency and the council
- be properly informed to enable participation in the deliberations of the council and its community activities
- ensure, as far as practicable, that the council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities
- ensure that council resources are used prudently and solely in the public interest
- actively monitor the financial affairs of the council



Elected Members in the Civic Centre court yard 2025.

Committees, Advisory Groups and Representation of External Bodies

To assist with risk management and decision-making, Council has four committees that make recommendations to them about any matters the committee believes require the Council's consideration as a result of the committee's functions.

CEO Review Committee

The CEO Review Committee is a Council committee established in accordance with section 82 of the *Local Government Act 2019*.

The purpose of the CEO Review Committee is to provide strategic oversight and recommendations to Council regarding the entire employment lifecycle of CEO, including recruitment, performance evaluation, and succession planning.

The committee met once in the 2025/26 financial year.

Administrative Review Committee

The Administrative Review Committee is established to review 'reviewable decisions' in accordance with sections 322 and 324 of the *Local Government Act 2019*.

A reviewable decision is a decision or order made by Council or an officer of Council that is designated as reviewable.

The committee did not meet in the 2025/26 financial year.

Risk Management and Audit Committee

The Risk Management and Audit Committee (RMAC) is an advisory committee with an objective to provide independent assurance and advice regarding the integrity of Council's financial management and risk, internal control and compliance frameworks. RMAC continues to be independently chaired by Mr Bryan Whitefield, and supported by the Chief Executive Officer and senior Council officers.

The committee met four times in the 2025/26 financial year.

Sports Facilities Advisory Committee

The Sports Facilities Advisory Committee (SFAC) provides advice on the provision, appropriate development and management of Council sporting facilities within our community. SFAC provides oversight of the following:

- develop and oversee implementation of a 10-year Sports Facilities Master Plan
- develop and oversee implementation of Sports Facilities Annual Plans

- oversee the management of the Sports Facilities Fund as per the Sports Facilities Fund Guidelines
- advise and make formal recommendations to Council in matters relating to the development and sustainable management of the sporting facilities in the municipality of Alice Springs
- identify strategies that assist Council in achieving its 5% annual sports participation increase as per the ASTC Strategic Plan
- create a forum for collaboration and coordination across sports to address issues that impact on efficient use of facilities, maximum participation, volunteer and spectator support

The committee met five times during the 2025/26 financial year.



Above: Alice Springs Town Council





Left: Elected Members and the Manager of CCD opening Newland Dog Park

Right: Elected Members at the Community Consultation in Yeperenye Shopping Centre 2026

The Council Members

14th Alice Springs Town Council

**Served July 2025 – September 2025 in the 2025/26 financial year*

	Mayor **Matt Paterson**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee Risk Management and Audit Committee Sports Facilities Advisory Committee **External Committee Representation** Development Consent Authority Local Government Association of Northern Territory (LGANT) Outback Highway Development Council Inc (Outback Way) Tourism Central Australia (ex-officio)
	Councillor **Allison Bitar**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee **External Committee Representation** Alice Springs Art Foundation
	Councillor **Marli Banks**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee **External Committee Representation** Northern Territory Water Safety Advisory Council
	Deputy Mayor **Mark Coffey** **Deputy Mayor from July 2025 - September 2025*	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee Risk Management and Audit Committee **External Committee Representation** Local Government Association of Northern Territory (LGANT) Outback Highway Development Council Inc (Outback Way)
	Councillor **Kim Hopper**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee Risk Management and Audit Committee Sports Facilities Advisory Committee

	Councillor **Michael Liddle**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee **External Committee Representation** National Indigenous Australians Agency (NIAA) Aboriginal Leadership Group
	Councillor **Eli Melky**	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee Sports Facilities Advisory Committee **External Committee Representation** Local Government Association of Northern Territory (LGANT)
	Councillor **Chris Daffy** **Term effective from 26 November 2024*	**Internal Committee Representation** Alice Springs Town Council and Lhere Artepe Aboriginal Corporation (LAAC) Partnership Committee

15th Alice Springs Town Council

**Served September 2025 – July 2026 in the financial year*

	Mayor **Asta Hill**	**Internal Committee Representation** Risk Management and Audit Committee Sports Facilities Advisory Committee CEO Review Committee **External Committee Representation** Local Government Association of Northern Territory (LGANT) Outback Highway Development Council Inc (Outback Way)
	Deputy Mayor **Allison Bitar**	**Internal Committee Representation** CEO Review Committee **External Committee Representation** Development Consent Authority (alternate)
	Councillor **Darren Burton**	**Internal Committee Representation** Sports Facilities Advisory Committee CEO Review Committee **External Committee Representation** Development Consent Authority Alice Springs Community Aviation Consultation Group (CACG)

	Councillor **Cherisse Buzzacott**	**Internal Committee Representation** Sports Facilities Advisory Committee **External Committee Representation** National Indigenous Australians Agency Aboriginal Leadership NT Tobacco Action Committee
	Councillor **Larissa Ellis**	**Internal Committee Representation** Administrative Review Committee (alternate) CEO Review Committee **External Committee Representation** Local Government Association of Northern Territory (LGANT)
	Councillor **Sean Heenan**	**External Committee Representation** Tourism Central Australia Board Development Consent Authority
	Councillor **Aia Newport**	**Internal Committee Representation** Risk Management and Audit Committee Sports Facilities Advisory Committee **External Committee Representation** Development Consent Authority (alternate) Alice Springs Art Foundation
	Councillor **Danial Rochford**	**Internal Committee Representation** Risk Management and Audit Committee Administrative Review Committee
	Councillor **Damien Ryan**	**Internal Committee Representation** Risk Management and Audit Committee Administrative Review Committee **External Committee Representation** Outback Highway Development Council Inc (Outback Way) NT Grants Commission Ministerial Advisory Council on Multicultural Affairs

Allowance and expenses paid to Council Members

For the 2025/26 financial year, Council Members were paid allowances permissible under the Northern Territory Remuneration Tribunal Determination No. 1 of 2025: Allowances for Members for Local Government Councils and as outlined in the table below:

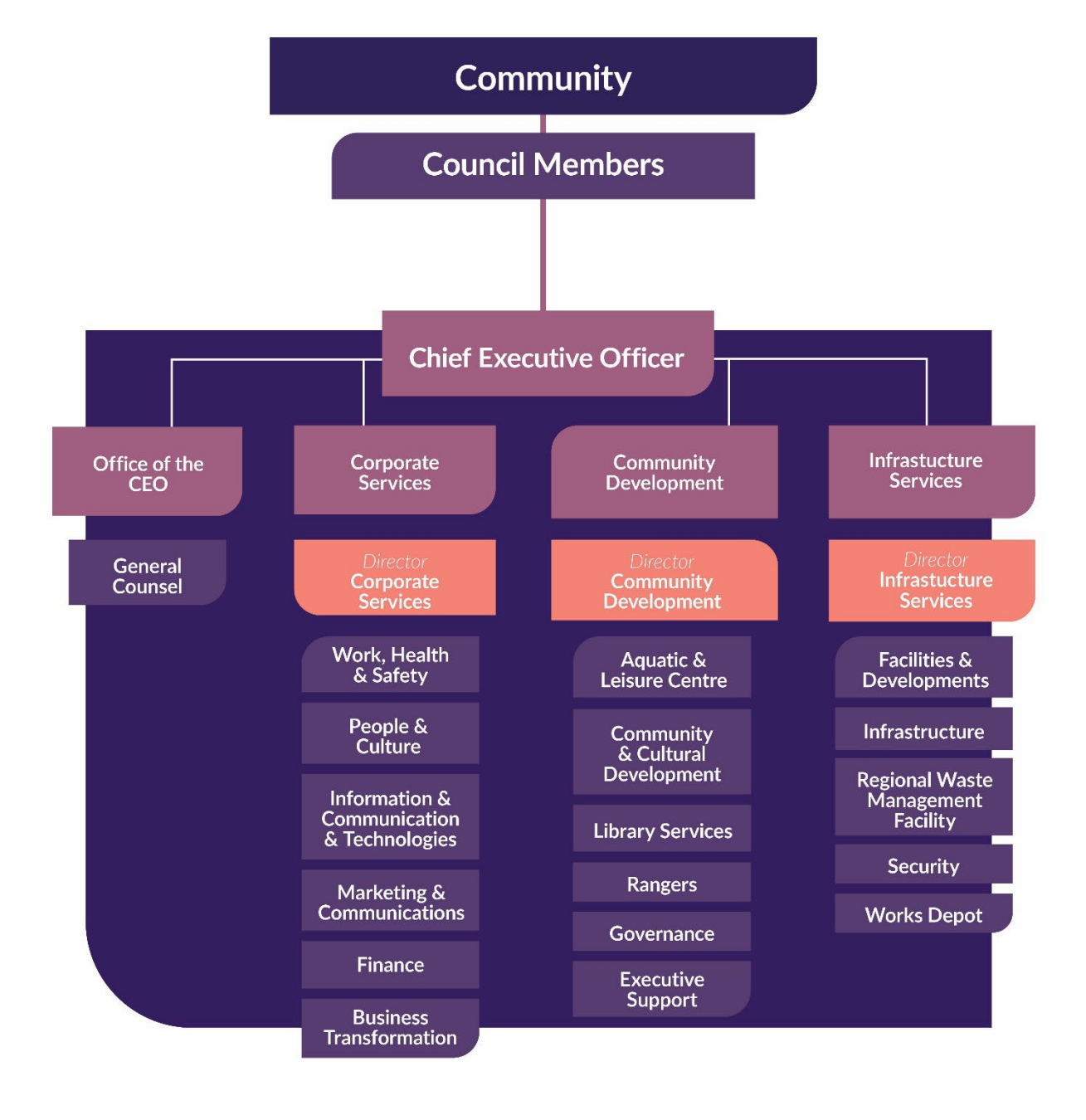
Allowance Claimable Council Member	Base	(Provision of Motor Vehicle (Mayor)	Extra Meeting	Childcare	Professional Development	Total
14th Alice Springs Town Council						
Mayor Paterson	25	5				30
Deputy Mayor Bitar	6		2		5	13
Councillor Banks	5		2		4	11
Councillor Coffey	8		4			12
Councillor Hopper	5					5
Councillor Liddle	6		1			7
Councillor Melky	6		5			11
Councillor Daffy	6		1			7
15th Alice Springs Town Council						
Mayor Hill	92	14			4	110
Deputy Mayor Bitar	30		8			38
Councillor Burton	18		10		3	31
Councillor Buzzacott	18		10			28
Councillor Ellis	18		10		4	32
Councillor Heenan	18		10			28
Councillor Newport	18		10		3	31
Councillor Rochford	18		7			25
Councillor Ryan	18		10		4	32
Total Allowances Paid	315	19	90		27	451

Note: To the nearest thousand dollars and reconciled amounts

Organisational Structure

Alice Springs Town Council is building a constructive culture that encourages and supports its diverse and talented workforce, upskilling with a generous training provision and supported by excellent employment terms and conditions in our Enterprise Agreement 2022.

As per the *Local Government Act 2019*, Council delegates the responsibility of the day-to-day operations of Council to the CEO who works closely with the Council Members to ensure Council strategic actions are achieved.





Part Two:

Reporting Performance

Strategic Framework

Integrated Planning and Reporting Framework

Alice Springs Town Council's Integrated Planning and Reporting Framework guides Council's planning process to deliver accountable and measurable links between community aspirations, financial and resource sustainability including effective asset management, and practical service delivery.

The strategic and planning documents provide transparency to the community on how Council intends to achieve the strategic goals and operational objectives and supports accountability by reporting Council's performance on a regular basis.

The Integrated Planning and Reporting Framework is outlined below:





ASTC Infrastructure Services Team Members at Newland Park

Key Projects

Council Asset Maintenance & Renewal

Council facilities, plant and equipment were maintained and renewed throughout the 2025/26 financial year to support high-quality service delivery and enhance the safety, wellbeing and comfort of the Alice Springs community.

During the year, the Council team actioned and closed 916 reports lodged through Snap Send Solve.

Council also commenced and completed the first year of the 2025/27 Line Marking Program, improving road safety and efficiency by providing clear visual guidance for pedestrians and motorists on Council-managed roads. Works under this multi-year program are continuing.

A three-year stormwater and culvert cleaning program, which commenced in 2024, was completed in the first quarter of 2025/26, along with the completion of a three-year road reseal program.

As part of Council's ongoing parks upgrade program, all playgrounds were assessed for shade availability. Following this review, new shade sails were installed at Kunoth Park to improve comfort and usability for park users.



Depot Team Member performing maintenance

Regional Skate and Play Precinct: Newland Park

The new Regional Skate and Play Precinct at Newland Park was officially opened in December 2025 and has quickly become one of the most well-utilised spaces in our community. With state-of-the-art skate elements, a full pump track, a half-court basketball court and an expansive dog park, Newland Skate and Play Precinct gives our community a place to have fun and create genuine and lasting connections with one another.



Newlandia Skate and Music Festival 2026

Community Park Improvements

In 2025/26, Alice Springs Town Council invested in the upgrade of six local community parks, ensuring they remain welcoming, safe and enjoyable spaces for residents and visitors alike. These works form part of Council's ongoing commitment to improving open spaces and fostering community wellbeing across all neighbourhoods.

The upgraded parks include:

- Gillen Park
- Forrest Park
- Roberts Park
- Dixon Park
- Teague Park
- Ashwin Park



Roberts Park upgrade 2026

By investing in these neighbourhood parks, Council continues to strengthen the liveability of Alice Springs and deliver on its vision of "Together for Alice."

Community Initiatives

Youth School Holiday Programs

Alice Springs Town Council established and ran various programs and events to engage young people and their families in positive social activities throughout the four school holiday periods. Funded by National Indigenous Australian's Agency, the School Holiday Programs included a pop-up ice skating rink, Newlandia Music and Skate Festival, indoor rock climbing, 10-pin bowling, and free movies at Araluen cinema.

Council is committed to providing activities that promote strong community engagement and celebrate the enthusiasm of young people, with all programs and events attracting a total of 20,976 participants over the combined 12 weeks of school holidays.



Community Support Officer at the 2025/26 Summer school Holidays

Community Support

Community Grants: Council's annual Community Grants and Event Sponsorship programs saw a total of $157,208 distributed. This was provided to 21 Community Grant applicants and 10 Event Sponsorship applicants for local programs and initiatives and supporting the development and staging of a diverse range of community events in Alice Springs.

In-Kind Sponsorship: Council delivered a total value of $123,952 of in-kind support to community groups and organisations. This comprised of equipment loans, public places and sporting oval permits, assisting with the delivery of diverse and vibrant events and projects.

Performance Targets

Alice Springs Town Council's Municipal Plan for 2025/26 outlined Council's direction and priorities to guide focused activity towards achieving the below pillars:

Pillar One - **Liveability**

Pillar Two - **Safety**

Pillar Three - **Environment**

Pillar Four – **Economy**

Pillar Five – **Governance & Civic**



Library Team member at Bay Ryme Time 2026

Pillar One – Liveability

Alice Springs as a region has a great deal of potential. Council is committed to collaborating with key stakeholders to ensure our town fulfils this potential. Council wants our town to be an example of remote living success, creating a thriving and accessible town to live, work, study and play. Through planning for upgraded and new facilities, Council will bring Alice Springs' unique character and landscape to life while activating key spaces across the municipality. This will ultimately enrich the quality of life for Central Australian residents and visitors.

● **Achieved** ■ **In Progress** ▲ **Not Started** ◆ **Ongoing**

2025/26 Measures of Success	Result
Create and support meaningful opportunities for the community to come together	
Deliver five night markets	●
Deliver four pop up events	●
Administer Council's community grants and sponsorship program, including bi-annual information sessions	●
Provide in-kind support to organisations and community groups to assist in the delivery of community events	●
Deliver the Multicultural Action Plan within agreed timelines	◆
Support the Alice Springs Art Foundation in the development and promotion of the 2026 Alice Prize	●
Improve awareness and use of Council's Community Calendar	●
Maintain an appropriate level of library services for the community during the Alice Springs Public Library's temporary relocation	◆
Deliver a range of events and activities that include and celebrate Alice Springs' diverse community	◆
Build community engagement and improve perceptions of Council activities	
Increase community awareness of Council's functions and activities	●
Publish a monthly events calendar of Council events and programs	●
Improve the awareness of and access to digital library content for the Alice Springs community	◆
Showcase 'What's unique about Alice'	
Deliver the Public Art Masterplan within agreed timeframes	■

2025/26 Measures of Success	Result
Continue to investigate the delivery of an Aboriginal statue/monument recognising Arrernte culture	●
Manage public art installations as part of the Regenerating the Alice Town Centre project	◆
Support quality, accessible recreational spaces and infrastructure	
Complete the Regional Skate Park and Play Precinct construction	●
Consult on the Parks and Playgrounds Implementation Plan	■
Upgrade three parks	●
Upgrade shade to three parks	■
Continue to partner with the Northern Territory Government to install lights at Jim McConville Oval	■
Complete one accessibility upgrade to a Council owned facility	●
Commence construction for the upgrades to Paul Fitzsimons Oval	●
Undertake plant refurbishment at the Alice Springs Aquatic and Leisure Centre	■
Implement programs that help deliver rich, fulfilling and healthy lives	
Continue to develop and deliver regular term and school holiday programs for children and young people in partnership with local service providers	◆
Continue to encourage strong community use of the Alice Springs Aquatic & Leisure Centre, including investigating and delivering innovative aquatic and land based wellness and engagement programs for all ages and demographics	◆
Increase Alice Springs Public Library outreach activities	◆
Continue to deliver a range of recreational activities and events that encourage a healthy, active community	◆



Winter Night Market 2026

Pillar Two – Safety

Alice Springs is a unique and prosperous place to live and work. This relies heavily on ongoing considerations and support around community safety. Council understands the need for residents and visitors to feel safe and secure in the town while experiencing all that Alice Springs has to offer. We are committed to working with all levels of government, as well as the community and individuals, to ensure Alice Springs becomes a safer place to live.

● Achieved ■ In Progress ▲ Not Started ◆ Ongoing

2025/26 Measures of Success	Result
Support community wellbeing and safety	
Support responsible pet ownership, including providing education through the Animal Shelter	◆
Continue to support animal adoptions through the Animal Shelter	◆
Improve access to the CBD by maintaining parking enforcements (fines)	◆
Improve visual amenity by maintaining trolley enforcement (collections and fines)	◆
Improve visual amenity by maintaining litter enforcement (fines) and removing abandoned vehicles	◆
Improve water safety by offering targeted programs for identified cohorts including parents, migrants and people with lived disability	◆
Continue to advocate for and participate in Northern Territory Government strategies and reforms that aim to improve community safety in Alice Springs	●
Support community safety by efficiently responding to calls for service from the community regarding animal management and public amenity	◆
Investigate an animal management outreach program with Town Camps	●
Continue to implement a Work Health and Safety Management System and gain ISO 4501 accreditation	●
Improve Council and the community's disaster preparedness	
Hold regular emergency planning committee meetings to coordinate Council's emergency preparedness planning and resources	●
Review and update Council's Emergency Plans	■
Undertake flood mitigation works including removing sand from river and clearing storm water drains	●
Provide disaster preparedness and hazard mitigation messaging to residents and businesses to support local disaster resilience	●

2025/26 Measures of Success	Result
Improve Council owned roads and cycleways	
Complete road reseal program	●
Commence the CBD footpath program	●
Continue to support and undertake initiatives that seek to decrease gender-based violence and improve gender equality	
Participate in 16 days of activism	●
Review sporting clubs' licencing and signage arrangements to include respectful relationships and violence and aggression standards	■



Tuncks Causeway flood damage repairs 2026

Pillar Three – Environment

Alice Springs Town Council recognises its role in climate action and preserving the liveability of our town. We remain dedicated to reducing our overall environmental footprint and contributing to a sustainable future for generations to come. Alice Springs is a destination made by our unique composition of people and place. The Alice Springs community is one that cares deeply about the environment and its response to climate change. Council shares this commitment to change and has developed ways to help Alice Springs become a more sustainable town, including heat mitigation, water and greening strategies.

Achieved **In Progress** **Not Started** **Ongoing**

2025/26 Measures of Success	Result
Improve land, air, water quality and reduce emissions	
Deliver efficient and sustainable rubbish collection	◆
Continue to support Alice Springs Landcare and community gardens	◆
Conduct a National Tree Day giveaway	●
Deliver Climate and Environment Implementation Plan actions to agreed timelines	◆
Complete the second year of the Alice Springs Greening Strategy & Action Plan 2024	●
Deliver Green living subsidies	●
Deliver food security workshops	●
Work to achieve outcomes of the Lhere Mparntwe Management Strategy	◆
Consult with the community on verge maintenance	■
Re-establish Council's nursery at Albrecht Oval	●
Reduce the damage caused by pests and feral animals	
Investigate and trial new programs to decrease the number of feral animals within Alice Springs	◆
Minimise the need for additional landfill space and improve recycling	
Continue to work with partners to progress circular economy initiatives	◆
Encourage and support recycling uptakes and awareness in the Alice Springs community	◆

2025/26 Measures of Success	Result
Support community clean up events	◆
Continue to work with the Northern Territory Government and other key stakeholders to address the issue of illegal dumping within the municipality	◆







Top Left: Environmental Officer working at the FabAlice Night Market implementing reuseable plates program 2026

Top Right: 66 trees planted at Frances Smith Memorial Park

Bottom: Reginal Waste Management Facility team members working at the Rediscovery Centre

Pillar Four – Economy

Alice Springs at its best is a vibrant place that is a space for economic and social excellence. Council continues to pursue opportunities supporting local business owners in Alice Springs encouraging the creativity and ingenuity that makes our region unique. There has been a strong focus on collaborating with all forms of government as well as industry bodies wherever possible to achieve positive outcomes for all current and potential business owners in our community.

● Achieved ■ In Progress ▲ Not Started ◆ Ongoing

2025/26 Measures of Success	Result
Support the regeneration of the Alice Springs CBD	
Support new opportunities to develop the CBD	●
Commence Regenerating the Alice Town Centre construction	●
Support the development and growth of Alice Springs	
Targeted procurement training for Council's responsible officers, focusing on supporting local businesses	■
Support and help drive regional economic growth through participation and advocacy on relevant committees and inquiries	●
Explore options to support Todd Mall traders during potential disruptions from the Regenerating the Alice Town Centre project	●
Contribute to the Approvals Fast Track Taskforce through the Local Government Association of the Northern Territory	●
Support the development of the Alice Springs Sports, Learning & Leadership Centre	■
Maintain and increase awareness of the 'Live Work Alice' website	◆
Improve employment outcomes by increasing Aboriginal and/or Torres Strait Islander recruitment, retention and professional development	◆
Improve accessibility to Alice Springs	
Continue involvement in and advocacy for delivery of the 'Outback Highway'	●

Pillar Five – Governance & Civic

Alice Springs Town Council commits to demonstrating our rigorous and thoughtful decision-making process at every available opportunity. Council recognises the need of operating in an ethical and transparent manner at all times. Alice Springs residents expect a local government they trust and Council strives to meet those expectations with every decision. Council commits to true and genuine consultation with residents of Alice Springs to create a vibrant and liveable town.

● Achieved ■ In Progress ▲ Not Started ◆ Ongoing

2025/26 Measures of Success	Result
Effectively communicate with the community	
Implement a Community Engagement Framework for Alice Springs Town Council, including guidelines for undertaking community consultation	●
Undertake an annual community sentiment survey to inform Council planning	●
Develop a sustainable financial model	
Undertake a commercial review of property owned or controlled by Alice Springs Town Council and consider other revenue options	■
Undertake an analysis of fees and charges based on cost of providing relevant services	●
Reduce supplier costs by reviewing supplier contracts, ensuring cost recovery with grant funded projects. Investigate shared services with other councils	●
Reduce financial losses from unpaid debts by strengthening debt collection processes	●
Automate financial processes thereby enhancing efficiency, accuracy and strategic decision making	■



Traeger Park Oval 2026

2025/26 Measures of Success	Result
Plan effectively for asset acquisition, operation and maintenance, renewal and disposal	
Complete stage two of Council's Asset Management Plan	■
Complete a new Alice Springs Public Library concept design, public consultation and costing	●
Purchase new plant at the Regional Waste Management Facility - New Shredder	●
Complete new kiosk and reception design for Alice Springs Aquatic & Leisure Centre	◆
Make Council more relatable, memorable, and engaging to the community	
Provide a defined high level of customer service focusing on effective communication, responsiveness and consistency	■
Create communication frameworks to more strategically promote Council	■
Establish systems to achieve good governance and improve operational efficiency	
Deliver ICT networking and computer infrastructure program upgrades	●
Improve ICT infrastructure, workflow improvements and user experience at the Works Depot	●
Update the Electronic Document and Records Management System	◆
Reduce Council's reliance on paper	●
Review and update Council's business continuity plans	◆
Establish a two-year phase Reconciliation Action Plan to further Council's commitment to meaningful reconciliation	■
Develop and embed a Governance Framework	■



Library Team Leader working in the library

2025/26 Measures of Success	Result
Support employment pathways and deliver effective training and support that leads to quality outcomes	
Develop a training framework and calendar to ensure staff are appropriately trained, including receiving all relevant mandatory training	●
Investigate and support trainee and apprentice opportunities	●
Empower team members to understand how they contribute to Council's vision	
Develop a Workplace Wellbeing Strategy for Council team members	●
Conduct scoping for a Council Workforce Plan	●
Implement a staff performance framework	●
Continue the culture survey to track progress	●



Newland Skate and Play Precinct

Our Service Delivery

Service delivery is a core function of Alice Springs Town Council and we are committed to providing value to the community. We care about our town.

A significant proportion of Council's resources are dedicated to delivering services, programs and events. The activities maintain and renew the amenity of community facilities to enhance the safety, health and comfort for the users, and combined with programs and activities, enliven public spaces and activate our infrastructure and facilities that are impressive for a remote town.

Function	Service, Program or Activity
Community Development	
Community & Cultural Development	• Community events and programs • Community art collection • Cultural development activities • Public art • Event sponsorship • Grants for community initiatives • Reconciliation Action Plan
Alice Springs Aquatic & Leisure Centre	• Alice Springs Aquatic and Leisure Centre management • Learn to Swim lessons • Sport and recreation activities, programs and services
Rangers	• Ranger services including animal control • Animal shelter • By-law compliance
Alice Springs Public Library	• Library collections and borrowing services • Online services and digital inclusion • Welcoming and inclusive spaces • Programs, events and activities • History, language and culture
Executive Support	• Executive and Council Member support • Customer service

Governance	• Governance and compliance • Policies • Audit and risk management • Council administration and meetings • Incoming grant funding management
Office of the CEO	
Office of the CEO	• Corporate planning • Advocacy initiatives and support
Legal	• In-house legal service
Corporate Services	
Work Health and Safety	• WHS policies and procedures • Safety training and initiatives • Monitoring and reporting on safety performance • Workplace health and safety compliance
People and Culture	• Employee experience and support • Recruitment • Employee wellbeing initiatives
Marketing and Communications	• Community engagement and participation • Brand management • Marketing of Council functions, programs and events • Media enquiries and management
ICT	• Records management • ICT infrastructure • User support • Digital support and transformation
Finance	• Financial management and procurement • Rates • Payroll

Infrastructure Services	
Capital and Infrastructure Projects	• Capital projects • Infrastructure development • Construction projects • Tender processes and contractor management
Facilities, Developments and Asset Management	• Council-owned facilities • Security management for Council properties • Asset management plans • Condition assessments and facility upgrades • Council's assessment of developments and development planning applications
Works Depot	• Coordination of Depot staff and resources • Fleet and equipment • Council's sporting venues and parks • Council's cemeteries • Assist with Council events • Council's green spaces and trees • Maintain Council's roads and pathways • Litter collection
Regional Waste Management Facility	• Regional waste facilities • Waste management strategies • Recycling and waste disposal services • Community education on waste reduction
Environment	• Council Climate and Environment Policy and Implementation Plan • Investigation and advocacy of circular economy initiatives • Coordination, support and advocacy of environmental initiatives and events



Newlandia Skate and Music festival 2026



Paul Fitzimmons Oval Soil Turning

Part Three:

Legislative Requirements

Legislative Requirements

This annual report has been produced in accordance with the *Local Government Act 2019* to provide a comprehensive account of the activities and achievements of Alice Springs Town Council. Council's performance is assessed against the strategic pillars in its strategic plan, Alice Springs Liveability & Sustainability 2030, and the objectives and actions in the Municipal Plan 2025/2026, adopted at the Ordinary Meeting held 17 June 2025. Alice Springs Town Council utilises records and archives management practices to be compliant with Part 9 of the *Information Act 2002*. While this annual report is primarily produced to comply with statutory requirements, the report also provides a relevant overview for residents, visitors, employees, government, and other interested parties.

Community Engagement Activities

Alice Springs Town Council is committed to open and transparent engagement with the community and continues to apply its Community Engagement Policy and Community Engagement Guideline and Toolkit across Council projects. During the reporting period, Council also expanded the use of its website consultation pages and 'You Said, We Did' reporting to provide clear updates on consultation outcomes and how community feedback informs decision-making.

Through the reporting period, Council undertook four consultations with the community as detailed below:

Newland Park Consultation

Council sought feedback from Gillen residents and skate park users on opportunities to improve the Newland Park Skate and Play Precinct. Following trials of extended lighting hours, Council undertook further consultation with nearby residents regarding ongoing holiday lighting hours. A total of 73 survey responses were received, with community feedback generally supporting the proposal.

New Library Consultation

Council provided information on the proposed new Library and invited community suggestions to help inform the design concept. For Phase 1 of the consultation, more than 400 people were consulted with, including survey responses alongside feedback gathered through community discussions and project displays.

Earth Day Pop-Up

Council hosted an engagement stall during the Gathering by the Fire event, providing information on sustainability initiatives while gathering feedback on environmental priorities and community concerns.

Draft Municipal Plan

Council invited community feedback on the Draft Strategic Plan and Municipal Plan through a pop-up consultation at Yeperenye Shopping Centre and online survey. The consultation received 53 digital responses, more than double the target set for the project.

Freedom Of Information

In accordance with the *Information Act 2002*, the public may request access to information (Freedom of Information) which is either personal to them or information related to business. There were no Freedom of Information (FOI) requests to Alice Springs Town Council in 2025/26.

Grants Received

Successful Applications 2025/26

Commonwealth Grants		
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	CBD regeneration	8,000,000
Department of Infrastructure, Transport, Regional Development, and Communications	Local Roads and Community Infrastructure phase 1	43,313
Department of Infrastructure, Transport, Regional Development, and Communications	Local Roads and Community Infrastructure phase 2	98,246
Department of Infrastructure, Transport, Regional Development, and Communications	Local Roads and Community Infrastructure phase 4- Park Redevelopment	173,129
Department of Infrastructure, Transport, Regional Development, and Communications	Local Roads and Community Infrastructure phase 4- Stormwater Cleaning	100,057
Department of Infrastructure, Transport, Regional Development, and Communications	Roads to Recovery 2024-2029	300,000
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	Sports Facilities at Paul Fitzsimmons Oval	2,000,000
Department of Industry Science and Resources	ASALC Community Energy Upgrades Fund Round 2	262,500
Department of Infrastructure, Planning & Logistics	Alice Springs Skate Park	1,200,000
National Indigenous Australians Agency	2026 NAIDOC Local Grants - Newlandia - Newland Park Skate & Music Festival	6,850
National Indigenous Australians Agency	Alice Springs School Holiday Program	367,560
	Subtotal	**12,551,655**

Northern Territory Government Grants		
Department of Housing Local Government and Community Development	FAA general purpose	856,434
Department of Housing Local Government and Community Development	Roads Grant	1,328,440
Department of People, Sport and Culture	ASALC free admission during school holiday 2026	150,000
Department of People, Sport and Culture	ASALC Winter Holiday Catering	12,600
Department of People, Sport and Culture	Combined School Holiday Calendars	55,000
Department of People, Sport and Culture	Teens Swim Program 2026	4,000
Department of People, Sport and Culture	Public Library funding 2023-2028 (operating)	634,357
Department of People, Sport and Culture	Pensioner & Carer Concession 2025-2026	164,052
Department of People, Sport and Culture	Central Australia Youth Activities 2026	50,000
Department of People, Sport and Culture	Transgender Awareness week and 16 days of activism against gender-based violence	5,000
Department of Logistics and Infrastructure	New Alice Springs Town Library	748,000
Department of Logistics and Infrastructure	New Tourism Central Australia Headquarters and Visitors information centre	240,000
Department of Logistics and Infrastructure	Regional Skate Park and Play Precinct at Newland Park	720,000
Department of People, Sport and Culture	Senior's Month Grants	2,000
Department of Housing, Local Government and Community Development	Town Camp Funding	200,000
The Northern Territory Fire and Emergency Service	Disaster Ready Fund Round Three	14,841
	Subtotal	**5,184,724**
Others		
Charles Darwin University	CDU National Science Week Activities- Library	763
The Australia Day Council Northern Territory	Australia Day activities	12,640
Tangentyere Council	School Holiday Program	1,200

SBS	Pop Up Parks Contribution	5,000
Good Things Foundation	Good Things Digital Literacy	3,000
Tangentyere Council	Newlandia: Music & Skate Festival	70,000
Australian Library and Information Association	ALIA Community Cohesion Grant 2026	9,000
Australian Library and Information Association	ALIA Author event	3,636
	Subtotal	**105,239**
	Grand total	**17,841,618**



Promoting the 2026/27 Municipal Plan consultation



Free White Goods Day at RWMF

Part Four:

Financial Reports

Statement 1.

Comparison of Actual Performance Against Budget

Table 1.1 Monthly Income and Expenditure Statement

	Financial Year Original Budget $,000	Financial Year Final Budget $,000	Actual Performance $,000	Variation - Final Budget and Actuals $,000
OPERATING INCOME				
Rates	30,131	30,325	30,365	41
Charges	4,972	5,020	5,022	2
User Fees and Charges	5,315	6,536	6,875	339
Operating Grants and Subsidies	4,112	3,974	4,151	177
Interest / Investment Income	2,498	3,048	3,121	73
Other Operating Revenue	813	1,836	2,000	164
TOTAL OPERATING INCOME	**47,841**	**50,739**	**51,532**	**794**
OPERATING EXPENDITURE				
Employee Expenses	23,001	23,016	22,775	241
Materials and Contracts	12,638	14,355	13,716	639
Council Member Allowances	518	518	504	14
Council Member Expenses	60	60	43	17
Council Committee & LA Allowances*	5	5	9	(4)
Council Committee & LA Expenses*	7	7	11	(4)
Depreciation, Amortisation and Impairment	13,045	13,045	12,792	253
Other Operating Expenses	5,742	6,244	6,451	(206)
TOTAL OPERATING EXPENDITURE	**55,016**	**57,250**	**56,301**	**949**
OPERATING SURPLUS /(DEFICIT)	**(7,175)**	**(6,511)**	**(4,769)**	**1,742**

Table 1.2 Annual Operating Position

	Financial Year Original Budget $,000	Financial Year Final Budget $,000	Actual Performance $,000	Variation - Final Budget and Actuals $,000
BUDGETED OPERATING SURPLUS /(DEFICIT)	**(7,175)**	**(6,511)**	**(4,769)**	**1,742**
***Remove* NON-CASH ITEMS**				
Add Back Non Cash Expenses - Depreciation	13,045	13,045	12,792	253
TOTAL NON-CASH ITEMS	**13,045**	**13,045**	**12,792**	**253**
***Less* ADDITIONAL OUTFLOWS**	0	0	0	0
Capital Expenditure	30,494	31,323	21,514	9,809
Transfers to Reserve	555	3,615	8,696	(5,081)
TOTAL ADDITIONAL OUTFLOWS	**31,049**	**34,938**	**30,210**	**4,728**
Capital Grants Income	19,953	22,532	13,377	(9,155)
Sale of Assets gain/(loss)	-	295	(121)	(415)
Transfers from Reserve	5,227	8,851	12,857	4,006
TOTAL ADDITIONAL INFLOWS	**25,180**	**31,678**	**26,113**	**(5,565)**
NET BUDGETED OPERATING POSITION	**0**	**3,270**	**3,926**	**657**

Statement 2.

Reasons for material variations between the Final Budget and Actual Performance

The material variations between Council's final 2025/26 budget and actual performance were driven by the increase in income for user fees and grant related income, together with lower expenditure on materials and contracts. Council recorded an operating deficit of $4.8 million, compared with the final budget deficit of $6.5 million, representing a favourable operating variance of $1.7 million.

Operating Income

Operating expenditure was $1 million below budget, with the major variance relating to materials and contracts.

Employee expenses were $0.24 million below budget, reflecting vacancies experienced throughout the year.

Materials and contracts were $0.6 million below budget, primarily due to the timing of expenditure across the Regional Waste Management Facility, ICT, Depot operations and grant-funded programs. At the end of the financial year, outstanding purchase order commitments related to goods or services, are to be delivered in the following financial year and were therefore not recognised as expenditure in the 2025/26 financial year.

The favourable variances in employee expenses and materials and contracts were partly offset by other operating expenses, which were $0.2 million above budget. This was due to a higher allowance for doubtful debts, which have been recognised at year end.

Capital Expenditure

Capital expenditure was $9.8 million lower than budget, due to the timing of major capital projects. The most significant contributors to the variance were the CBD Regeneration project and the Charles Darwin University Oval Upgrade, with both projects progressing behind budget schedule.

Transfers to reserves were above budget by $5M. Funding for projects that did not progress to their budgeted delivery stage were returned to reserves at year end and will be carried forward into 2026/2027. The variation is a timing difference and is offset by the underspend against capital expenditure.

Capital Grant Income

Capital grant income was $9.2 million lower than budget, reflecting the timing of expenditure and progress on grant-funded capital projects. Capital grants are recognised as the related project expenditure is incurred.

Statement 3.

Total Expenditure for each Council Committee

Table 3.1 Council Committee Expenditure

	Council Committee Allowances $,000	Council Committee Expenses $,000	Total
Operating income			
Risk Management and Audit Committee	9	11	20
Sports Facilities Advisory Committee			
CEO Review Committee			
Administrative Review Committee			
Total	9	11	20



Find your wings mural in Todd Mall 2026



Depot team at R U OK BBQ

Contact Us

E: astc@astc.nt.gov.au

P: (08) 8950 0500

F: (08) 8953 0558

PO Box 1071

Alice Springs NT 0871

Hours & Location

93 Todd Street

Alice Springs NT 0870

Monday to Friday

8am – 5pm

ALICE SPRINGS
TOWN COUNCIL

Follow Us



Alice Springs Town Council

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2026

Alice Springs Town Council's vision is for a vibrant and growing community that embraces its diverse cultural heritage, its unique identity and desert living environment.

ALICE SPRINGS
TOWN COUNCIL

Alice Springs Town Council

General Purpose Financial Statements

for the year ended 30 June 2026

Contents Page

Chief Executive Officer´s Statement **2**

Principal Financial Statements

Statement of Comprehensive Income 3
Statement of Financial Position 4
Statement of Changes in Equity 5
Statement of Cash Flows 6

Notes to and forming part of the Financial Statements **7**

Independent Auditor's Report **49**

Alice Springs Town Council

General Purpose Financial Statements

for the year ended 30 June 2026

Chief Executive Officer's Statement

I, Peter Varris, the Chief Executive Officer of Alice Springs Town Council, hereby certify that the Annual Financial Statements:

- have been drawn up in accordance with the applicable Australian Accounting Standards, the *Local Government Act* 2019 and the *Local Government (Accounting) Regulations 2021* so as to present fairly the financial position of the Council and the results for the year ended 30 June 2026; and
- are in accordance with the accounting and other records of Council.



Peter Varris
Chief Executive Officer

28 October 2026

Alice Springs Town Council

Statement of Comprehensive Income

for the year ended 30 June 2026

$ '000	Notes	2026	2025
Income			
Rates revenue	3a	35,387	33,552
Statutory charges	3b	194	147
User charges	3c	6,679	5,327
Grants, subsidies and contributions - operating	3f	4,151	4,534
Investment and interest income	3d	3,121	3,130
Other income	3e	2,000	1,605
Total income		51,532	48,295
Expenses			
Employee costs	4a	22,775	22,291
Materials, contracts and other expenses	4b	20,058	20,045
Depreciation and amortisation	4c	12,792	13,153
Finance costs	4d	676	721
Total expenses		56,301	56,210
Operating surplus / (deficit)		(4,769)	(7,915)
Asset disposal and fair value adjustments	5	(120)	(86)
Amounts received specifically for new or upgraded assets	3f	13,377	7,287
Net surplus / (deficit)		8,488	(714)
Other comprehensive income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus/Reserves - Infrastructure, property, plant & equipment	10a	18,076	–
Total amounts which will not be reclassified subsequently to operating result*		18,076	–
Total other comprehensive income		18,076	–
Total comprehensive income		26,564	(714)

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Alice Springs Town Council

Statement of Financial Position

as at 30 June 2026

$ '000	Notes	2026	2025
ASSETS			
Current assets			
Cash and cash equivalents	6a	23,504	13,464
Trade and other receivables	6b	6,806	5,885
Other financial assets (investments)	6c	41,778	48,941
Inventories	6d	56	187
Other current assets	6e	1,405	2,538
Total current assets		73,549	71,015
Non-current assets			
Other non-current assets	7	11,096	4,173
Infrastructure, property, plant and equipment	8	418,403	398,876
Total non-current assets		429,499	403,049
Total assets		503,048	474,064
LIABILITIES			
Current liabilities			
Trade and other payables	9a	19,618	18,189
Provisions	9b	3,547	2,920
Total current liabilities		23,165	21,109
Non-current liabilities			
Provisions	9b	23,114	22,750
Total non-current liabilities		23,114	22,750
Total liabilities		46,279	43,859
Net assets		456,769	430,205
EQUITY			
Accumulated surplus/(deficit)		5,815	(6,834)
Asset revaluation reserves	10a	421,927	403,851
Other reserves	10b	29,027	33,188
Total equity		456,769	430,205

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Alice Springs Town Council

Statement of Changes in Equity

for the year ended 30 June 2026

$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2026					
Balance at the end of previous reporting period		(6,834)	403,851	33,188	430,205
Net surplus / (deficit) for year		8,488	–	–	8,488
Other comprehensive income					
- Gain (loss) on revaluation of Infrastructure, property, plant and equipment	8	–	18,076	–	18,076
Total other comprehensive income		–	18,076	–	18,076
Total comprehensive income		8,488	18,076	–	26,564
Transfers between reserves		4,161	–	(4,161)	–
Balance at the end of period		5,815	421,927	29,027	456,769
2025					
Balance at the end of previous reporting period		(8,066)	403,851	35,134	430,919
Net surplus / (deficit) for year		(714)	–	–	(714)
Other comprehensive income					
- Gain (loss) on revaluation of Infrastructure, property, plant and equipment	8	–	–	–	–
Total other comprehensive income		–	–	–	–
Total comprehensive income		(714)	–	–	(714)
Transfers between reserves		1,946	–	(1,946)	–
Balance at the end of period		(6,834)	403,851	33,188	430,205

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Alice Springs Town Council

Statement of Cash Flows

for the year ended 30 June 2026

$ '000	Notes	2026	2025
Cash flows from operating activities			
Receipts			
Rates receipts		35,421	32,872
Statutory charges		194	151
User charges		6,679	6,497
Grants, subsidies and contributions		4,152	5,076
Investment receipts		3,121	3,130
Other receipts		2,461	1,708
Payments			
Payments to employees		(23,476)	(22,178)
Payments for materials, contracts & other expenses		(18,065)	(20,153)
Net cash provided by (or used in) operating activities	12b	10,487	7,103
Cash flows from investing activities			
Receipts			
Amounts received specifically for new, addition or upgraded assets		13,692	15,775
Sale of replaced assets		198	73
Receipt upon maturity of term deposit		7,163	–
Payments			
Expenditure on renewal, addition & replacement of assets		(21,500)	(9,854)
Placement of term deposit		–	(10,690)
Net cash provided (or used in) investing activities		(447)	(4,696)
Net increase (decrease) in cash held		10,040	2,407
plus: Cash and cash equivalents at beginning of period		13,464	11,057
Cash and cash equivalents held at end of period	12a	23,504	13,464

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Contents of the Notes accompanying the General Purpose Financial Statements

Note	Details	Page
1	Summary of material accounting policies	8
2	Financial indicators	15
3	Income	16
4	Expenses	21
5	Asset disposal and fair value adjustments	24
6	Current assets	24
7	Non-current assets	25
8	Infrastructure, Property, Plant & Equipment	26
9	Liabilities	30
10	Reserves	32
11	Assets subject to restrictions	36
12	Reconciliation to Statement of Cash Flows	37
13	Financial instruments	37
14	Capital expenditure commitments	42
15	Superannuation	43
16	Contingencies and assets/liabilities not recognised in the balance sheet	44
17	Events after the balance sheet date	44
18	Related party transactions	45
	Additional Council disclosures	
19(a)	Functions	47
19(b)	Components of functions	48

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 1. Summary of material accounting policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations, the requirements of the *Local Government Act 2019*, the *Local Government (General) Regulations 2021* and other relevant Northern Territory legislation.

The financial statements was authorised for issue on 28th October 2026.

1.2 Historical cost convention

Except for revaluation of Infrastructure, Property Plant & Equipment, these financial statements have been prepared in accordance with the historical cost convention. Cost is based on fair values of the consideration given in exchange of assets. All amounts are presented in Australian dollars, unless otherwise noted.

1.3 Critical accounting estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars ($'000).

(2) The local government reporting entity

Alice Springs Town Council is incorporated under the NT Local Government Act and has its principal place of business at 93 Todd Mall, Alice Springs. These financial statements include the Council's direct operations and all cost centres through which the Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas have been eliminated.

(3) Income recognition

Income is measured at the fair value of the consideration received or receivable. Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Council expects to be entitled in exchange for those goods or services. Performance obligations may be completed at a point in time or over time.

Rates and levies
Rates are recognised at the point in time when Council has unconditional entitlement to the funds which is at the commencement of rating period. Rates overpaid at the end of the reporting period are classified as a current liability.

Statutory and user charges
Fees and charges are recognised at the point in time when Council has unconditional entitlement to the funds. Generally this is upon lodgement of the relevant applications of documents, issuing of the infringement notice or when the service is provided.

Grants, subsidies, and contributions
The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 1. Summary of material accounting policies (continued)

(i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Council to acquire or construct a recognisable non-financial asset that is to be controlled by the Council. In this case, the Council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the Council satisfies its obligations under the transfer.

Investment income
Interest received from term deposits is recognised as it accrues over the term of the investment. No dividends were received during the reporting period.

Other Revenue
Other revenue is recognised at the point in time when the Council satisfies the performance obligation. The Council typically satisfies its performance obligations when:
- the amount of revenue, stage of completion and transaction costs incurred can be reliably measured, and
- it is probable that the economic benefits associated with the transaction will flow to the Council.

(4) Cash, cash equivalents and other financial instruments

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act *(2019)*. Other receivables are generally unsecured and do not bear interest.

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any loss provision. Other receivables are recognised at amortised cost, less any loss provision.

For trade and other receivables, the Council applies a simplified approach in calculating the expected credit loss (ECL). Therefore the Council does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Council has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Council considers trade and other receivables in default when contractual payments are 30 days past due. However, in certain cases, the Council may also consider a financial asset to be in default when internal or external information indicates that the Council is unlikely to receive the outstanding contractual amounts in full before considering any credit enhancements held by the Council. Trade and other receivables are written off when there is no reasonable expectation of recovering the contractual cash flows.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 1. Summary of material accounting policies (continued)

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements	$5,000
Buildings	$5,000
Furniture and office equipment	$5,000
Plant and equipment	$5,000
Infrastructure	
- Sealed roads	$5,000
- Unsealed roads	$5,000
- Stormwater drainage	$5,000
- Other	$5,000
Art collection and heritage	$5,000

6.3 Subsequent recognition

Certain classes of assets are revalued on a regular basis to ensure their carrying amounts are not materially different from fair value. A comprehensive revaluation was undertaken on 30 June 2024. Additions acquired after that date are recognised at cost, which is deemed to approximate fair value at reporting date.
From 1 July 2025, in years between comprehensive revaluations, Council performs an annual desktop review of the new replacement cost of the asset less accumulated depreciation, for each class of asset. The review measures the cumulative movement in the relevant published cost index between the date of the last comprehensive revaluation and the current reporting date, and assesses whether the resulting change in the carrying amount of the class is material. Where the movement is material, an index factor is applied to the replacement cost of that class. Accumulated depreciation is also adjusted by the indexation factor. Where the movement is not material, no adjustment is made and the class continues to be carried at its existing amount.
Indexation is not applied to land, land under roads, art collection, landfill and capital works in progress.
Significant estimation uncertainties exist in the fair value measurement of certain asset classes, including land, buildings, associated structures and infrastructure. Further information on valuation methods, key assumptions and valuers is disclosed in Note 8.

6.4 Depreciation of non-current assets

Other than land, land under roads and landfill assets, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Land is not depreciated as it has an unlimited useful life.

Landfill assets are depreciated based on the rate of utilisation of airspace of landfill cells in proportion to total available airspace at the beginning of the reporting period.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 1. Summary of material accounting policies (continued)

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Land improvements	10 to 25 years
Buildings	20 to 100 years
Furniture and office equipment	3 to 10 years
Plant and equipment	3 to 35 years

Infrastructure

Sealed roads - formation	Not depreciated
Sealed roads - pavement	20 years
Sealed roads - seal	25 years
Sealed roads - drainage and kerbing	60 years
Unsealed roads - formation	Not depreciated
Unsealed roads - surface sheeting	15 years
Stormwater drainage	50 to 100 years
Other	15 to 80 years
Art collection and heritage	Indefinite

continued on next page ...

Note 1. Summary of material accounting policies (continued)

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

There are no indicators of impairment at 30 June 2026.

(7) Payables

7.1 Goods and services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments received in advance and deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Employee benefits

8.1 Salaries, wages and compensated absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Super fund (formerly Statewide Superannuation Scheme). The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

(9) Provisions for reinstatement, restoration and rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and restoration and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 1. Summary of material accounting policies (continued)

Restoration of Landfill provision – Note 9 Liabilities

The Council has recognised a provision for restoration for landfill of the Regional Waste Management Facility Stages 1 to 5, being those stages that are operational (have been disturbed) at 30 June 2026. This provision represents Council's current best estimate of the present value of restoration costs to meet its legal and contractual, regulatory environmental requirements which have been estimated to occur in 2039. The timing, methodology and technology current at the time of restoration will impact this estimate in future periods. The landfill rehabilitation provision has been updated to recognise the liability in the Balance Sheet and a corresponding restoration asset under AASB 116, depreciated over the remaining life of the landfill.

(10) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Council's Leases are peppercorn leases and in accordance with AASB 2018.8 the Council have elected to recognise the leases at cost.

10.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-use-assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset.

Right of use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

ii) Lease liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

(11) GST implications

In accordance with UIG abstract 1031 "*Accounting for the Goods and Services Tax*":

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 1. Summary of material accounting policies (continued)

(12) New accounting standards and UIG interpretations

Council applied for the first time the amendments to Australian Accounting Standards that are effective for annual reporting periods beginning on or after 1 July 2025:
• AASB 2023-5 Amendments to Australian Accounting Standards - Lack of Exchangeability
The amendment had no impact on the accounting policies or disclosure requirements of the Council.
• AASB 2026-1 Amendments to Australian Accounting Standards - Disclosures about Uncertainties in the Financial Statements is also effective for the current period. It adds illustrative examples accompanying AASB136 Impairment of Assets and AASB137 Provisions, Contingent Liabilities and Contingent Assests and imposes no additional requirements. Council has considered the examples in preparing the disclosures in Note 9 (Provisions).

Certain new accounting standards, amendments and interpretations have been published that are not mandatory for the year ended 30 June 2026. Council has elected not to early adopt any of these. Council is assessing the potential impact on its financial statements resulting from the application of the new standards, amendments and interpretations.

(13) Comparative figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 2. Financial indicators

$ '000	Amounts 2026	Indicator 2026	Indicators 2025	Indicators 2024
1. Current ratio				
Current assets	**73,549**	**3.18**	3.36	5.63
Current liabilities	**23,165**			
2. Debt service ratio				
Net debt service cost	**–**	**0.00**	0.00	0.00
Operating revenue	**51,532**			
3. Rate coverage percentage				
Rate revenue (General Rates)	**30,365**	**46.78%**	51.76%	56.39%
Total revenue (including amounts received specifically for new or upgrades assets)	**64,909**			
4. Rates and annual charges outstanding				
Rates and annual charges outstanding	**6,311**	**17.83%**	17.16%	17.79%
Rates and annual charges collectable	**35,387**			

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 3. Income

$ '000	2026	2025
(a) Rates revenue		
General rates		
Residential	18,898	18,031
Rural	787	752
Business	10,577	9,890
Airport	103	96
Total general rates	30,365	28,769
Other rates (including service charges)		
Waste collection	5,022	4,783
Total other rates (including service charges)	5,022	4,783
Total rates	35,387	33,552
(b) Statutory charges		
Regulatory / statutory fees	194	147
Total statutory charges	194	147
(c) User charges		
Cemetery charges	307	266
Aquatic & Leisure Centre income	924	978
Weighbridge charges	4,758	3,445
Library charges	52	48
Tip shop	227	257
Rates searches	40	31
Rental charges	101	174
Sundry charges	270	128
Total user charges	6,679	5,327
(d) Investment and interest income		
Interest on investments		
- Banks and other	2,783	2,801
Interest on overdue rates and charges	338	329
Total investment income	3,121	3,130

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 3. Income (continued)

$ '000	2026	2025
(e) Other income		
Development Consent Authority charges	15	12
Fines	184	148
Fuel rebates	90	106
Insurance claims	168	761
Sundry income	43	54
Other income	1,500	524
Total other income	2,000	1,605
(f) Grants, subsidies and contributions		
Capital grants, subsidies and contributions		
Amounts received specifically for new or upgraded assets	13,032	6,728
Roads to Recovery	345	559
Total capital grants, subsidies and contributions	13,377	7,287
Operating grants, subsidies and contributions		
Other grants, subsidies and contributions	1,966	2,483
Other grants, subsidies and contributions - operating		
Untied - Financial Assistance Grant	2,185	2,051
Total other grants, subsidies and contributions - operating	4,151	4,534
Total grants, subsidies, contributions	17,528	11,821
(i) Sources of grants		
Commonwealth government	10,060	4,956
State government	6,916	6,750
Other	552	115
Total	17,528	11,821

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 3. Income (continued)

$ '000	2026	2025

(g) Conditions over grants and contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	12,704	4,799
Less:		
Grant funds recognised as revenue	(17,528)	(11,821)
Subtotal	(17,528)	(11,821)
Plus:		
Grant funds received during the year	17,842	19,726
Subtotal	17,842	19,726
Unexpended at the close of this reporting period	13,018	12,704
Net increase (decrease) in assets subject to conditions in the current reporting period	314	7,905

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 3. Income (continued)

$ '000	as at 30/06/25 Opening Balance	Movements Received	Expended	as at 30/06/26 Closing Balance
(h) Reconciliation of grants				
Grants (with discretion on use)				
General purpose (untied)				
FAG general purpose	–	856	(856)	–
FAG road	–	1,329	(1,329)	–
Subtotal	–	2,185	(2,185)	–
Specific purpose (recurrent)				
ASALC and library youth program	–	150	(150)	–
Stormwater Cleaning LRCI Phase 4	–	100	(100)	–
ASALC Winter Holiday Catering	–	13	(13)	–
Audio and visual projection	52	–	(52)	–
Australia Day	–	13	(13)	–
Calendar design	–	55	(55)	–
Central Australia youth activities	–	50	(50)	–
Community Cohesion	–	9	(9)	–
DHLGS - Town camps waste collection	–	200	(200)	–
Good Things Digital Literacy program	–	3	(3)	–
Library Operational	–	634	(634)	–
Library- Author Event	–	4	(4)	–
Naidoc Newlandia Festival	–	7	(7)	–
National Science Week	–	1	(1)	–
Newlandia Music and Skate Festival	–	70	(70)	–
Pensioner & Carer Concession	–	164	(164)	–
Pop up parks series	3	5	(8)	–
Recycled art prize	3	–	(3)	–
Roller shutter artwork	1	–	(1)	–
School holiday program	–	1	(1)	–
School Holiday Program	49	367	(416)	–
Seniors Month Grant- Library	–	2	(2)	–
Teen Swim Program	–	4	(4)	–
Todd Mall Traders Association	1	–	(1)	–
Transgender Awareness Week	–	5	(5)	–
Subtotal	109	1,857	(1,966)	–
Total other grants	109	4,042	(4,151)	–
Grants specifically for new/upgraded assets				
Specific purpose (recurrent)				
Sports Facilities at Paul Fitzsimmons Oval	–	2,000	(2,000)	–
ASALC Community Energy Upgrades	–	263	(53)	210
Black spot railway crossings	45	–	(45)	–
Local Roads and Community Infrastructure phase 1	–	43	(43)	–
Footpath program	58	–	(58)	–
Improve community lighting	192	–	(19)	173
Jim McConville Park	1,676	–	(1,206)	470
Local Roads and Community Infrastructure phase 2	–	98	(98)	–
Park redevelopment	–	173	(173)	–
Staff amenities upgrade depot	230	–	(230)	–
Roads to Recovery	345	300	(345)	300
CBD Regeneration	5,799	8,000	(4,024)	9,775
Flynn Oval Lighting Upgrade- Cricket Association	116	–	(116)	–
Frances Smith Park Upgrade	273	–	(273)	–
New Alice Springs Town Library	1,496	748	(169)	2,075

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 3. Income (continued)

$ '000	as at 30/06/25 Opening Balance	Movements Received	Movements Expended	as at 30/06/26 Closing Balance
New tourism Central Australia Headquarter and Visitors Information Centre	480	240	(720)	–
Skate Park	1,654	1,920	(3,574)	–
Teague Park Grant	200	–	(200)	–
Public Art- roundabout series	31	–	(31)	–
Disaster Recover Emergency Management Centre upgrade	–	15	–	15
Total grants specifically for new/upgraded assets	12,595	13,800	(13,377)	13,018
Recognised as liability	12,704	17,842	(17,528)	13,018
Total grants	12,704	17,842	(17,528)	13,018

Reconciliation of Grants

(a) Unsatisfied Obligations and Expected Timing

Council receives grants to acquire or construct recognisable non-financial assets that Council will control. Amounts received are recognised as a liability until Council satisfies its obligations under the funding agreement, at which point income is recognised. Council typically satisfies these obligations when the asset is acquired or, for capital works, when construction is complete and the asset is ready for use.

Council expects to recognise the capital grant liability at 30 June 2026 and 2025 as income as follows, based on project schedules and funding agreement completion dates:

				2026
	Within 1 year $	**1 to 2 years $**	**Over 2 years $**	**Total $**
Capital grants	10,755	2,090	173	13,018
				2025
	Within 1 year $	**1 to 2 years $**	**Over 2 years $**	**Total $**
Capital grants	3,535	7,480	1,689	12,704

(b) Significant Judgements

Council applies judgement in determining:

- whether a grant agreement is enforceable and requires Council to acquire or construct a recognisable non-financial asset to identified specifications that Council will control. Where these criteria are not met, the grant is recognised as income on receipt;
- the obligations within each agreement; and
- the extent to which obligations have been satisfied at reporting date, which determines the income recognised and the amount held as a liability.

(c) Obligations Satisfied Over Time

Where obligations are satisfied over time, Council recognises income using an input method based on costs incurred to date as a proportion of total expected project costs. This method faithfully depicts Council's progress because expenditure on the project closely reflects construction of the asset.

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 4. Expenses

$ '000	Notes	2026	2025
(a) Employee costs			
Salaries and wages		16,415	14,726
Employee leave expense		3,022	4,214
Superannuation	15	2,386	2,135
Workers' compensation insurance		666	752
Travelling		38	66
FBT		21	21
Training		272	321
Other employee related costs		(45)	56
Total employee costs		22,775	22,291
Total number of employees (full time equivalent at end of reporting period)		181	156

Set out below, in bands of $20,000, is the number of employees of Council entitled to an annual salary of $100,000 or more:

	No.	No.
100,000 - 119,999	31	35
120,000 - 169,999	15	17
170,000 - 189,999	–	1
190,000 - 239,999	4	2
240,000 - 289,999	1	1

$ '000	2026	2025
Elected Members Remuneration		
The following fees, expenses and allowances were paid to Council members:		
Councillor allowance	175	160
Mayor allowance	136	138
Deputy Mayor allowance	24	26
Extra meeting allowance	89	33
	424	357

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 4. Expenses (continued)

$ '000	2026	2025
(b) Materials, contracts and other expenses		
(i) Prescribed expenses		
Auditor's remuneration		
- Auditing the financial reports	75	69
Subtotal - prescribed expenses	75	69
(ii) Other materials, contracts and expenses		
Books/Resources	5	12
Children and Youth Events	8	18
Computer consumables	54	45
Consulting fees	545	509
Contract material and labour	11,105	11,807
Equipment hire	12	21
Food (catering)	78	110
Fuels and oils	496	461
General events	9	9
Internet service provider	238	207
Journals and periodicals	12	10
Licence and maintenance fees	629	779
Memberships and subscriptions	92	97
Network communication	282	290
Non-book resources	9	8
Office equipment	1	7
Other equipment	20	17
Parts, accessories and consumables	9	19
Printing	68	52
Security	110	103
Stationery	19	16
Uniforms	9	11
Other	192	85
Subtotal - other material, contracts and expenses	14,002	14,693
(iii) Electricity		
Electricity costs	1,345	1,438
Subtotal - electricity	1,345	1,438

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 4. Expenses (continued)

$ '000	2026	2025
(iv) Other expenses		
Advertising	167	108
Bad debt write off/provision	727	348
Conference fees	6	1
Contributions and/or donations made	81	59
Courier and freight	15	14
Elected member base allowance	336	323
Gas expenses	187	108
General rates - Early Bird draw	20	18
Grants made	202	200
Insurance	779	535
Legal fees	114	130
Merchant transaction fees	63	62
Other expenses	–	91
Pensioner concessions	281	270
Postage	13	15
Refunds/Reimbursements	5	16
Rent	39	39
Travel and accommodation expenses	32	30
Vehicle registration	8	96
Water consumption, sewerage and service charges	1,561	1,382
Subtotal - other expenses	4,636	3,845
Total materials, contracts and other expenses	20,058	20,045

(c) Depreciation and amortisation

(i) Depreciation and amortisation		
Land improvements	2,172	2,286
Buildings	3,522	3,674
Infrastructure		
- Sealed roads	1,925	1,953
- Stormwater drainage	764	1,081
- Landfill	1,097	880
Plant and equipment	1,618	1,721
Furniture and office equipment	121	80
Other assets	1,573	1,478
Subtotal	12,792	13,153
Total depreciation and amortisation	12,792	13,153

(d) Finance costs

Unwinding of rehabilitation provision present value	676	721
Total finance costs	676	721

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 5. Asset disposal and fair value adjustments

$ '000	Notes	2026	2025
Infrastructure, property, plant and equipment			
(i) Assets renewed or directly replaced			
Proceeds from disposal		198	73
Less: carrying amount of assets sold	8a	(318)	(159)
Gain (loss) on disposal		(120)	(86)
Net gain (loss) on disposal or revaluation of assets		(120)	(86)

Note 6. Current assets

$ '000	2026	2025
(a) Cash and cash equivalents		
Cash on hand at bank	23,504	13,464
Total cash and cash equivalents	23,504	13,464
(b) Trade and other receivables		
Rates - general and other	6,311	5,759
Accrued revenues	881	942
ATO	375	140
User charges and fees	783	154
Other	938	828
Subtotal	9,288	7,823
Less: provision for expected credit losses	(2,482)	(1,938)
Total trade and other receivables	6,806	5,885
(c) Other financial assets (investments)		
Other financial assets - Term Deposit	41,778	48,941
Total other financial assets (investments)	41,778	48,941
(d) Inventories		
Stores and materials	56	187
Total inventories	56	187

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 6. Current assets (continued)

$ '000	2026	2025
(e) Other current assets		
Prepayments	1,405	2,538
Total other current assets	1,405	2,538

Note 7. Non-current assets

$ '000	2026	2025
Other non-current assets		
Capital works-in-progress	11,071	4,149
Deferred rates	25	24
Total other non-current assets	11,096	4,173

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 8. Infrastructure, Property, Plant & Equipment

(a) Infrastructure, property, plant and equipment

	as at 30/06/25				Asset movements during the reporting period					as at 30/06/26			
$ '000	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	WDV of Asset Disposals	Depreciation Expense (Note 4c)	Adjustments & Transfers	Revaluation Increments/ Decrements to other comprehensive income Investment Properties (Note 10a)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land	64,563	–	–	64,563	–	–	–	–	–	64,563	–	–	64,563
Land improvements	83,200	–	(50,531)	32,669	8,665	–	(2,172)	128	3,246	98,981	–	(56,444)	42,537
Buildings	133,768	–	(71,482)	62,286	734	–	(3,522)	(76)	6,763	149,847	–	(83,662)	66,185
Infrastructure													
- Sealed roads	196,930	–	(68,587)	128,343	1,545	–	(1,925)	2	4,472	205,248	–	(72,812)	132,436
- Unsealed roads	1,720	–	(39)	1,681	–	–	–	–	58	1,780	–	(41)	1,739
- Stormwater drainage	60,962	–	(16,035)	44,927	108	–	(764)	–	1,526	63,176	–	(17,380)	45,796
- Landfill	17,191	–	(1,834)	15,357	–	–	(1,097)	(15)	–	17,175	–	(2,930)	14,245
Plant and equipment	23,185	–	(11,990)	11,195	3,295	(318)	(1,618)	72	530	26,485	–	(13,328)	13,157
Furniture and office equipment	3,200	–	(2,161)	1,039	145	–	(121)	2	137	3,752	–	(2,550)	1,202
Art collection and heritage	4,257	–	–	4,257	–	–	–	–	–	4,257	–	–	4,257
Other assets	64,737	–	(32,178)	32,559	84	–	(1,573)	(128)	1,344	69,526	–	(37,240)	32,286
Total infrastructure, property, plant and equipment	653,713	–	(254,837)	398,876	14,576	(318)	(12,792)	(15)	18,076	704,790	–	(286,387)	418,403

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 8. Infrastructure, Property, Plant & Equipment (continued)

	as at 30/06/24				Asset movements during the reporting period				as at 30/06/25			
$ '000	At Fair Value	At Cost	Accumulated Depreciation `	Carrying amount	Asset Additions New / Upgrade	WDV of Asset Disposals	Depreciation Expense (Note 4c)	Adjustments & Transfers	At Fair Value	At Cost	Accumulated Depreciation `	Carrying amount
Land - other	64,563	–	–	64,563	–	–	–	–	64,563	–	–	64,563
Land improvements	78,709	–	(48,245)	30,464	4,491	–	(2,286)	–	83,200	–	(50,531)	32,669
Buildings and other structures	133,682	–	(67,807)	65,875	86	–	(3,674)	–	133,768	–	(71,482)	62,286
Infrastructure												
- Sealed roads	196,271	–	(66,635)	129,636	659	–	(1,953)	–	196,930	–	(68,587)	128,343
- Unsealed roads	1,720	–	(39)	1,681	–	–	–	–	1,720	–	(39)	1,681
- Stormwater drainage	60,581	–	(14,954)	45,627	380	–	(1,081)	–	60,962	–	(16,035)	44,927
- Landfill	14,149	–	(954)	13,195	–	–	(880)	3,042	17,191	–	(1,834)	15,357
Plant and equipment	21,698	–	(10,750)	10,948	2,127	(159)	(1,721)	–	23,185	–	(11,990)	11,195
Furniture and fittings	2,958	–	(2,109)	849	269	–	(80)	–	3,200	–	(2,161)	1,039
Art collection and heritage	4,257	–	–	4,257	–	–	–	–	4,257	–	–	4,257
Other assets	64,726	–	(30,701)	34,025	12	–	(1,478)	–	64,737	–	(32,178)	32,559
Total infrastructure, property, plant and equipment	643,314	–	(242,194)	401,120	8,024	(159)	(13,153)	3,042	653,713	–	(254,837)	398,876

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 8. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of infrastructure, property, plant & equipment and investment property

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.
These assets were valued by Jones LaSalle Advisory Servcies on 30 June 2024 and, pursuant to the Council's election, are disclosed at fair fair value. All acquisitions since revaluation are recorded at cost.
Indexation of the relevant asset classes was undertaken as at 30 June 2026 to reflect movements in fair value.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Information on valuations

Certain Land, Land Improvements and Buildings
Certain land, and the buildings and structure thereon are shown above as being based on fair value hierarchy level 2 valuation inputs. These are based on prices for similar assets in an active market, with directly or indirectly observable adjusments for specific advantages or disadvantages attaching to the particular asset.

Crown Land
Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuations inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and/or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Certain Building, Infrastructure and Other Property Plant & Equipment
There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for material and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

Art Collection and Heritage
The art collection is disclosed at fair value. All acquisitions since revaluation are recorded at cost.

Capital Works
Capital works in progress is measured at original cost. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other Information
Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.
From the 1 July 2025, in years between comprehensive revaluations, Council performs an indexation report of the price inputs used to determine the current new replacement cost (RCN), as the fair value along with the associated accumulated depreciation.

Highest and best use
All of Council's non financial assets are considered as being utilised for their highest and best use.

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 8. Infrastructure, Property, Plant & Equipment (continued)

Land Under Roads
The Council being of the opinion that it is not possible to attribute a value sufficiently reliable to qualify for recognition, has not recognised land under roads in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Land - Council Owned and Council Controlled
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

Freehold land and land over which the Council has control but does not have title, as valued by Jones Lang LaSalle Advisory Services on the basis of fair market value on 30 June 2024 and is disclosed at its fair value.

Buildings, Furniture and Office Equipment and Plant and Equipment
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Date of indexation: 30 June 2026
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

These assets were valued by Jones Lang LaSalle Advisory Services on 30 June 2024 and, pursuant to the Council's election, are disclosed at fair value. All acquisitions since revaluation are recorded at cost.

Art Collection and Heritage
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

The art collection was valued by Jones Lang LaSalle Advisory Services on 30 June 2024 and, pursuant to the Council's election, is disclosed at fair value. All acquisitions since revaluation are recorded at cost.

Infrastructure
Roads, Kerb and Gutter, Footpaths
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Date of indexation: 30 June 2026
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

Stormwater Drainage
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Date of indexation: 30 June 2026
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

Structures, Bridges, Car Parks
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Date of indexation: 30 June 2026
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

These assets were valued by Jones Lang LaSalle Advisory Services on 30 June 2024 and, pursuant to the Council's election, are disclosed at fair value. All acquisitions since revaluation are recorded at cost.

All Other Assets
- Basis of valuation: Fair Value
- Date of valuation: 30 June 2024
- Date of indexation: 30 June 2026
- Valuer: Jones Lang LaSalle Advisory Services Pty Ltd - Brooke Smith FAPI CPV & Ty Noble FAPI CPV

All acquisitions since revaluation are recorded at cost.

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 9. Liabilities

$ '000	Notes	2026 Current	2026 Non Current	2025 Current	2025 Non Current
(a) Trade and other payables					
Payments received in advance		1,885	–	1,067	–
Grants, subsidies, contributions	3g	13,017	–	12,704	–
Unearned income - rates		1,517	–	932	–
Accrued expenses - employee entitlements		544	–	493	–
Accrued expenses - other		1,979	–	2,872	–
Deposits, retentions and bonds		676	–	121	–
Total trade and other payables		19,618	–	18,189	–

Unearned Income - Rates
Rates received in advance relate to the FY2027 rating period. Accordingly, these amounts have been treated as prepaid rates and will be recognised as rates income in FY2027, being the financial year to which the rates relate.

$ '000	2026 Current	2026 Non Current	2025 Current	2025 Non Current
(b) Provisions				
Provision for landfill restoration	–	22,745	–	22,084
Airfares (employee provision)	7	–	60	–
Annual leave (employee provision)	1,730	–	2,083	–
Long service leave (employee provision)	635	369	569	666
Time in lieu liability (employee provision)	145	–	208	–
Project Contracts	1,030	–	–	–
Total provisions	3,547	23,114	2,920	22,750

Restoration of landfill
Obligations for future landfill restoration work are determined annually, estimating the nature and extent of work associated with the closure of the landfill facility, monitoring of historical residues and leaching on the site. As council has a present obligation, it is probable that restoration work will be undertaken and a reliable estimate of the amount can be made, it is recognised as a provision. The calculation of the provision uses assumptions including application of environmental legislation, site closure dates, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. The estimated costs are escalated by an estimate of the long term inflation rate to derive a future value, and the result is discounted to present value. The provision is discounted using long term deposit rates. The projected cost is $37,576,801 (undiscounted) and this cost is expected to be incurred from 2039.

Movements in landfill restoration provision

2026 (current and non-current) $ '000	Future Reinstatement 2026
Opening balance	22,084
Add: unwinding of present value discounts	676
Decrease due to change in discount rate	(2,368)
Increase in estimated future costs due to change in inflation rate	2,353
Closing balance	22,745

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 9. Liabilities (continued)

2026 (current and non-current) $ '000	Future Reinstatement 2026
2025 (current and non-current)	
Opening balance	18,321
Add: unwinding of present value discounts	721
Increase due to change in discount rate	2,393
Increase in estimated future costs due to change in inflation rate	649
Closing Balance	22,084

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 10. Reserves

$ '000	as at 30/06/25 Opening Balance	Increments (Decrements)	Transfers	Impairments	as at 30/06/26 Closing Balance
(a) Asset revaluation reserve					
Land	54,968	–	–	–	54,968
Land improvements	20,714	3,246	–	–	23,960
Buildings	59,091	6,763	–	–	65,854
Infrastructure					
- Sealed roads	165,339	4,472	–	–	169,811
- Unsealed roads	2,674	58	–	–	2,732
- Stormwater drainage	55,015	1,526	–	–	56,541
Plant and equipment	5,422	530	–	–	5,952
Furniture and office equipment	552	137	–	–	689
Art collection and heritage	4,139	–	–	–	4,139
Other assets	35,937	1,344	–	–	37,281
Total asset revaluation reserve	403,851	18,076	–	–	421,927
Comparatives	403,851	–	–	–	403,851

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 10. Reserves (continued)

$ '000	as at 30/06/25 Opening Balance	Tfrs to Reserve	Tfrs from Reserve	as at 30/06/26 Closing Balance
(b) Other reserves				
Library Project reserve	–	5,000	–	5,000
Liquid waste remediation	1,000	–	–	1,000
Lights at sporting ovals	400	400	(400)	400
Araluen Park	908	902	(902)	908
Regional Skate Park	1,800	–	(1,800)	–
Strategic projects reserve	992	–	(925)	67
Elections	300	–	(225)	75
RWMF Future Funds	3,195	–	(3,195)	–
Sporting Facility Advisory Committee	410	166	(293)	283
Road renewals	4,205	443	(500)	4,148
Aquatic & Leisure Centre	2,765	165	(200)	2,730
Facilities renewal	1,737	–	(450)	1,287
Reinvigorating Alice Town Centre	2,509	–	–	2,509
Fleet and plant	301	134	(302)	133
Public Art Advisory Sub Committee	206	114	(114)	206
Stormwater and open drains	1,165	–	–	1,165
Security and safety lighting	3,141	–	–	3,141
Energy efficiency	214	29	(125)	118
Kerbside recycling collection	956	–	–	956
Cemetery Master Plan	154	–	–	154
Tree planting	214	8	(83)	139
ICT renewals	458	–	–	458
Disaster and emergency reserves	941	–	–	941
Major project seed funding	600	–	(600)	–
Sports facilities, parks and recreation renewal	653	63	(33)	683
Elected members projects	300	180	(330)	150
Economic Development Plan	200	–	–	200
Shovel ready projects	900	875	(875)	900
CCTV	290	–	–	290
Information communication and technology	1,485	129	(1,075)	539
Flynn Drive lights	130	79	(130)	79
Frances Smith Park upgrade	200	–	(160)	40
Park consolidation	30	–	–	30
Depot amenities renewal	370	9	(140)	239
Childcare Centre maintenance	59	–	–	59
Total other reserves	33,188	8,696	(12,857)	29,027
Comparatives	35,132	6,909	(8,853)	33,188

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 10. Reserves (continued)

Purposes of reserves

Asset revaluation reserves
The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Other reserves

Library project
Funding for the construction of the new library. Net transfers during the financial year total $5,000,000.

Liquid Waste Remediation
Remediation and decommissioning of liquid waste ponds. There were no net transfers during the financial year.

Lights at Sporting Ovals
Funding for lighting at sporting ovals is determined by the Council. There were no net transfers during the financial year.

Araluen Park
Funding for the upgrade of Araluen Park. There were no net transfers during the financial year.

Regional Skate Park
Funding for the construction of the Regional Skate Park. Net transfers during the financial year total ($1,800,000).

Strategic Projects Reserve
Fund available for strategic projects to be allocated by the Council. Net transfers during the financial year total ($925,000)

Elections
To cover costs associated with future Council elections. Net transfers during the financial year total ($225,000).

RWMF Future Funds
Provision for a future landfill site for Alice Springs. Net transfers during the financial year total ($3,195,000).

Sports Facility Advisory Committee
Sports Facility Advisory Committee contributions (Sports Clubs & Council) to be allocated via resolution of SFAC and Council. Net transfers during the financial year total ($127,000)

Road Renewals
Renewals for work in the road reserve, including new pavement, kerb and channel and footpaths. Net transfers during the financial year total ($57,000)

Aquatic & Leisure Centre
Renewal of ASALC infrastructure, including plant and equipment, buildings and swimming pools. Net transfers during the financial year total ($35,000).

Facilities Renewal
Renewals of Council-owned facilities (Civic Centre, Depot, community facilities, etc). Net transfers during the financial year total ($450,000).

Reinvigorating Alice Town Centre
Project contingency for current and future town centre projects. This is to fund works on the design and capital works within the Alice Springs CBD area. There were no transfers during the financial year.

Fleet and Plant
Funding for purchases of fleet and plant Net transfers during the financial year total ($168,000).

Public Art Advisory Sub Committee
Provision for future art projects in line with the Public Art Masterplan. There were no net transfers during the financial year.

Stormwater and Open Drains
Renewal of the stormwater and open drain network infrastructure. There were no transfers during the financial year.

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 10. Reserves (continued)

Security and Safety Lighting
Provision for Council-owned streetlight upgrades. There were no transfers during the financial year.

Energy Efficiency
Funding for renewal of the photovoltaic system on Council assets. Net transfers during the financial year total ($96,000).

Kerbside Recycling Collection
Seed funding to facilitate future kerbside recycling initiatives. There were no transfers during the financial year.

Cemetery Master Plan
To fund the development of the Garden Cemetery in line with the masterplan for the facility. There were no transfers during the financial year.

Tree Planting
Provision for future tree planting initiatives following the development and adoption of the Alice Springs Town Council Greening Strategy. Net transfers during the financial year total ($75,000).

ICT Renewals
Renewals of Council's ICT Infrastructure. There were no transfers during the financial year.

Disaster & Emergency Reserve
Natural emergency and disaster support funding. There were no transfers during the financial year.

Major Project Seed Funding
Seed funding for future projects and initiatives. Net transfers during the financial year total ($600,000).

Sports Facilities, Parks & Recreation Renewal
Renewals for our sports facilities (excl. ASALC), parks and recreational facilities and equipment. Net transfers during the financial year total $30,000.

Elected Member Projects
Funding for elected member projects. Net transfers during the financial year total ($150,000).

Economic Development Park
For the Economic Development Plan. There were no transfers during the financial year.

Shovel Ready Projects
For future development projects. There were no net transfers during the financial year.

CCTV
For CCTV, sports carpark lighting and fencing improvements. There were no transfers during the financial year.

Information Communication & Technology
Funding for IT upgrades. Net transfers during the financial year total ($946,000).

Flynn Drive Lights
To fund the Flynn Oval Lighting Upgrade. Net transfers during the financial year total ($51,000)

Frances Smith Park Upgrade
To fund the Frances Smith Park upgrade. Net transfers during the financial year total ($160,000)

Park Consolidation
To fund capital investment for Parks & Reserves Grandstands. There were no transfers during the financial year.

Depot Amenities Renewal
Funding for Depot Amenities upgrade. Net transfers during the financial year total ($131,000)

Childcare Centre Maintenance
To fund upgrades on Childcare facilities. There were no transfers during the financial year.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 11. Assets subject to restrictions

Note 11. Assets subject to restrictions

$ '000	Notes	2026	2025
The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.			
Cash and financial assets			
Other specific purpose unearned grant income		11,988	12,704
Total cash and financial assets		11,988	12,704
Total assets subject to externally imposed restrictions		11,988	12,704
The following liabilities, included in Note 9, may be discharged from restricted assets in the first instance:			
Provisions	9	26,661	25,670
Total		26,661	25,670

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 12. Reconciliation to Statement of Cash Flows

$ '000	Notes	2026	2025

(a) Reconciliation of cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total cash and equivalent assets	6	23,504	13,464
Balances per Statement of Cash Flows		23,504	13,464

(b) Reconciliation of Operating Result

Net surplus/(deficit)	8,488	(714)
Non-cash items in income statements		
Depreciation and amortisation	12,792	13,153
Grants for capital acquisitions treated as investing activity	(13,377)	(7,287)
Net (gain) loss on disposals	120	86
Unwinding of discount rates on restoration provisions	676	721
	8,699	5,959
Add (less): changes in net current assets		
Net increase/(decrease) in trade and other payables	1,114	2,105
Net increase/(decrease) in other provisions	329	470
Net (increase)/decrease in receivables	(920)	757
Net (increase)/decrease in inventories	131	(22)
Net (increase)/decrease in other assets	1,134	(2,166)
Net cash provided by (or used in) operations	10,487	7,103

Note 13. Financial instruments

Recognised financial instruments

Recognised financial instruments

Initial recognition and measurement

Financial assets are recognised when the Council becomes a party to the contractual provisions of the instrument. For financial assets this is the equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component.

Subsequent Measurement

Financial assets are subsequently measured at:
- amortised cost (Loans & receivables and investments);
- fair value through Statement of Comprehensive Income; or
- fair value through Other Comprehensive Income.

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Note 13. Financial instruments (continued)

Financial liabilities are subsequently measured at:
- amortised cost; or
- fair value through Statement of Comprehensive Income.

Trade receivables are subsequently measured at amortised cost using the effective interest rate method, net of any provision for impairment losses. Trade payables are subsequently measured at amortised costs using the effective interest rate method.

The Council does not have any financial assets and liabilities at fair value through Comprehensive Income or fair value through Other Comprehensive Income.

Derecognition
Financial assets are derecognised when the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the Council no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in the Statement of Comprehensive Income.

Expected Credit Losses
Refer to Note 1 (4).

Bank, deposits at call, short term deposits

Accounting policy:
Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Carrying amount:
Approximates fair value due to the short term to maturity.
Alice Springs Town Council (ASTC) holds surplus cash in term deposits with approved financial institutions as part of its cash and investment management activities. Term deposits are placed for fixed periods and earn interest at agreed rates over the relevant investment term.

Term Deposits:
At reporting date, the term deposit portfolio was held with financial institutions with rating of A-1+ and A-2, including individual deposits having terms ranging from 50 days to 323 days with an average interest rate of 4.73%.
The term deposits are generally held to maturity, with principal and accrued interest receivable in accordance with the terms of each deposit. Term deposits with an original term of less than 90 days are classified as cash and cash equivalents, consistent with the nature and original maturity of the investment.
ASTC's term deposits are managed having regard to liquidity requirements, investment maturity dates and exposure to individual financial institutions.

Receivables - rates and associated charges (including legals and penalties for late payment)

Accounting policy:
Carried at amortised cost less any allowance for expected credit loss. An allowance for doubtful debts is recognised (and re-assessed) annually, when collection in full is no longer possible.

Terms and conditions:
Secured over the subject land, arrears attract interest of 9% (2025: 9%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the Territory.

Carrying amount:
Approximates fair value (after deduction of any allowance).

Receivables - fees and other charges

Accounting policy:
Carried at amortised cost less any allowance for expected credit loss in place of doubtful debts. An allowance for expected credit loss is recognised (and re-assessed) annually, when collection in full is no longer possible.

Terms and conditions:

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 13. Financial instruments (continued)

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying amount:
Approximates fair value (after deduction of any allowance).

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 13. Financial instruments (continued)

Receivables - other levels of government

Accounting policy:
Carried at amortised cost.

Terms and conditions:
Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying amount:
Approximates fair value.

Liabilities - creditors and accruals

Accounting policy:
Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms and conditions:
Liabilities are normally settled on 30 day terms.

Carrying amount:
Approximates fair value.

Liquidity analysis

$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2026					
Financial assets					
Cash and cash equivalents	23,504	–	–	23,504	23,504
Receivables	6,806	–	–	6,806	6,806
Other financial assets	41,778	–	–	41,778	41,778
Total financial assets	72,088	–	–	72,088	72,088
Financial liabilities					
Payables	18,586	–	–	18,586	19,618
Total financial liabilities	18,586	–	–	18,586	19,618
2025					
Financial assets					
Cash and cash equivalents	13,464	–	–	13,464	13,464
Receivables	5,885	–	–	5,885	5,885
Other financial assets	48,941	–	–	48,941	48,941
Total financial assets	68,290	–	–	68,290	68,290
Financial liabilities					
Payables	18,189	–	–	18,189	18,189
Total financial liabilities	18,189	–	–	18,189	18,189

Net fair value
All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 13. Financial instruments (continued)

Risk exposures

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made in accordance with the Council's investing policy and Minister Guidelines. Except as detailed in Notes 6 and 7 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Ageing of receivables

	Less than 1 year $'000	1 year $'000	2 years $'000	3 years + $'000	Total $'000
Rates and charges	2,686	1,178	737	1,802	6,403
Less legal fees, postponed rates and rates suspense	(92)	-	-	-	(92)
Total	2,594	1,178	737	1,802	6,311
Less allowance for expected credit loss	-	-	-	(1,559)	(1,559)
Total	2,594	1,178	737	243	4,752

	Current $'000	30 days $'000	60 days $'000	90+ days $'000	Total $'000
User fees	-	58	31	694	783
Other	3	413	91	431	938
Total	3	471	122	1,125	1,721
Less allowance for expected credit loss	-	(47)	(61)	(815)	(923)
Total	3	424	61	310	798

Market risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (Local Government Association of South Australia's Information Paper No. 15 - Treasury Management), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 14. Capital expenditure commitments

$ '000	2026	2025
(a) Capital commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Other	16,073	11,122
	16,073	11,122
These expenditures are payable:		
Not later than one year	16,073	11,122
	16,073	11,122
(b) Other expenditure commitments		
Other non-capital expenditure commitments at the reporting date but not recognised in the financial statements as liabilities:		
Non-capital expenditure	1,429	2,161
	1,429	2,161
These expenditures are payable:		
Not later than one year	1,429	2,161
	1,429	2,161

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 15. Superannuation

The Council makes employer superannuation contributions in respect of its employees to the following schemes;

Hostplus (formerly Local Government Superannuation Scheme and Statewide Super)
Hostplus Super (formerly Statewide Super Scheme under Local Government Superannuation Scheme) receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (12.00% in 2025/2026; 11.50% in 2024/2025).

No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net asset of the Fund.

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation.

All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 16. Contingencies and assets/liabilities not recognised in the balance sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 245 km of road reserves of average width 16 metres.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Bank guarantees

Council has not guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies at reporting date.

4. Legal expenses

There are no legal matters pending at 30 June 2026.

5. Street Lights

Council continues to dispute costs levied by Power and Water Corporation in relation to repairs and maintenance on street lights and as at 30 June 2026 the parties have not resolved the outstanding dispute.

Note 17. Events after the balance sheet date

Events that occur after the reporting date of 30 June 2026, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

The Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 18. Related party transactions

Key management personnel

(i) Transactions with key management personnel

The related parties of Council include:

- the key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of Council directly including Elected Members, CEO and Directors and;
- spouses, children and dependents who are close family members of the KMP and;
- any entities controlled or jointly controlled by KMP or controlled or jointly controlled by their close family members.

$ '000	2026	2025
The compensation paid to key management personnel comprises:		
Short-term employee benefits	452	517
Post-employment benefits	61	68
Termination benefits	19	68
Elected member allowances	423	357
Total	955	1,010

Chief Executive Officer

Remuneration - 2025/2026 $ '000	Andrew Wilsmore	Acting CEO Nicole Battle	Acting CEO Joel Andrew	Acting CEO Jason Atherinos	Temporary CEO Nicole Battle
Short term benefits	266	43	5	9	36
Non-cash benefits	-	-	-	-	-
Other long term benefits	-	-	-	-	-
Post-employment benefits	28	5	1	1	4
Termination benefits	15	-	-	-	-
Share-based payments	-	-	-	-	-
Total Remuneration	309	48	6	10	40

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

(ii) Termination Benefits

Termination benefits of $34,637 have been paid by Council to KMP during the reporting year.

(iii) Loans to Responsible Persons

No loans have been made, guaranteed or secured by Council to KMP during the reporting year.

continued on next page ...

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 18. Related party transactions (continued)

(iv) Other Transactions

Other than the amount paid as taxpayers or residents (e.g. rates, swimming pool entry fees, etc.) no other transactions have been made with the KMP during the year. Transactions to any organisations, under normal terms and conditions, where Council's KMPs may hold executive positions and/or Directorships during the year.

(v) Outstanding Amounts

As at 30 June 2026, there were no outstanding amounts receivable from Council's KMP.

Alice Springs Town Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2026

Note 19(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.Details of these Functions/Activities are provided in Note 19(b).

	OPERATING INCOME			OPERATING EXPENSES			OPERATING SURPLUS (DEFICIT)			GRANTS INCLUDED IN OPERATING INCOME		
$ '000	2026 Budget	2026 Actual	2025 Actual	2026 Budget	2026 Actual	2025 Actual	2026 Budget	2026 Actual	2025 Actual	2026 Budget	2026 Actual	2025 Actual
Functions												
General and public services	41,357	41,836	39,762	26,173	24,409	17,969	15,184	17,427	21,793	2,211	2,456	2,240
Public order and safety	518	504	330	1,968	2,351	2,015	(1,450)	(1,847)	(1,685)	–	–	–
Economic affairs	126	213	487	5,253	5,087	8,833	(5,127)	(4,874)	(8,346)	118	101	434
Environmental protection	5,468	5,904	3,988	10,025	9,439	9,384	(4,557)	(3,535)	(5,396)	203	200	213
Housing and community amenities	305	322	158	1,204	1,148	1,597	(899)	(826)	(1,439)	–	–	–
Recreation, culture and religion	2,959	2,750	3,564	12,541	13,767	16,335	(9,582)	(11,017)	(12,771)	1,451	1,392	1,643
Social protection	4	2	6	86	96	77	(82)	(94)	(71)	4	2	4
Total functions	50,737	51,531	48,295	57,250	56,297	56,210	(6,513)	(4,766)	(7,915)	3,987	4,151	4,534

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Alice Springs Town Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 19(b). Components of functions

The activities relating to Council functions are as follows:

General public service
Administrative, legislative and executive affairs, financial and fiscal affairs, general governance, community partnerships and grants and community development.

Public order and safety
Animal control and impounding, control of public places and enforcement of By-Laws.

Economic affairs
General economic, roads, streets and footpaths, parking areas, bus facilities and services, underground drains, promotional and tourism affairs.

Environmental protection
Waste management, other waste management services, litter control, open drains, and street cleaning.

Housing and community amenities
Public cemeteries, public conveniences and street lights.

Recreation, culture and religion
Facilities and venues, recreation parks and reserves, culture services, public library, community event grants and support, youth and family activities and art collection.

Social protection
Child care centres, senior citizens activities and facilities and disabled services.

Independent Auditor's Report

To the Council of Alice Springs Town Council

Opinion

We have audited the ***Financial Report*** of *Alice Springs Town Council (the "**Council**").*

In our opinion, the accompanying Financial Report presents fairly, in all material respects, the financial position of the Council as at 30 June 2026, and of its financial performance and its cash flows for the year then ended, in accordance with *Australian Accounting Standards, the Northern Territory Local Government Act 2019 and the Local Government (General) Regulations 2021*.

The ***Financial Report*** comprises:

- Statement of financial position as at 30 June 2026
- Statement of profit or loss and other comprehensive income, Statement of changes in equity, and Statement of cash flows for the year then ended
- Notes, including material accounting policies

Basis for opinion

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Council in accordance with the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Restriction on use

The Financial Report has been prepared to assist the Chief Executive Officer of the Council in complying with the financial reporting requirements of the Local Government Act 2019 and the Local Government (General) Regulations 2021.

As a result, the Financial Report and this Auditor's Report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Our report is intended solely for the Council and should not be used by parties other than the *Council*. We disclaim any assumption of responsibility for any reliance on this report, or on the Financial Report to which it relates, to any person other than the Council or for any other purpose than that for which it was prepared.

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Other Information

Other Information is financial and non-financial information in the Concul's annual report which is provided in addition to the Financial Report and the Auditor's Report. The Chief Executive Officer is responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer is responsible for:

- the preparation and fair presentation of the Financial Report in accordance with the Australian Accounting Standards, the Local Government Act 2019 and the Local Government (General) Regulations 2021
- implementing necessary internal control to enable the preparation of Financial Report that is free from material misstatement, whether due to fraud or error
- assessing the Council's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Council or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the *Auditing and Assurance Standards Board* website at: https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf This description forms part of our Auditor's Report.

KPMG

KPMG
Darwin
28 October 2026