Ordinary Council

Business Paper for December 2021

Tuesday, 14 December 2021
Civic Centre

Mayor Matt Paterson
(Chair)

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alicesprings.nt.gov.au

ALICE SPRINGS TOWN COUNCIL

ORDER OF PROCEEDINGS

FOR THE

ORDINARY MEETING OF THE FOURTEENTH COUNCIL

TO BE HELD ON TUESDAY 14 DECEMBER 2021

AT 11.15AM IN THE COUNCIL CHAMBER, CIVIC CENTRE, ALICE SPRINGS

1. OPENING AND ACKNOWLEDGEMENT OF COUNTRY

2. PRAYER

3. APOLOGIES AND LEAVE OF ABSENCE

4. WELCOME

5. PUBLIC QUESTION TIME

6. DECLARATION OF INTEREST OF COUNCIL MEMBERS AND OFFICERS

7. CONFIRMATION OF PREVIOUS MINUTES

7.1 Minutes of the Ordinary Open Meeting held on 23 November 2021

7.2 Business Arising from the Minutes

7.3 Minutes of the Special Open Meeting held on 29 November 2021

7.4 Business Arising from the Minutes

8. MAYORAL REPORT

8.1. Mayor's Report
Report No. 60 / 21 cncl

8.2. Business Arising from the Report

9. ORDERS OF THE DAY

9.1. That Elected Members and Officers provide notification of matters to be raised in General Business.

10. MEMORIALS

11. PETITIONS

12. NOTICES OF MOTION

12.1 Cr Jimmy Cocking – Francis Smith Memorial Park Cycling Infrastructure Upgrade

13. FINANCE

13.1. Finance Report
Report No. 49 / 21 cncl

13.2. SCALE Funding Final Acquittal
Report No. 56 / 21 cncl

14. REPORTS OF OFFICERS

14.1. CHIEF EXECUTIVE OFFICER

14.1.1. CEO Report
Report No. 61 / 21 cncl

14.1.2. Business Arising from the Report

14.2. CORPORATE SERVICES

14.2.1. Long Term Financial Plan and Asset Management Plan
Report No. 53 / 21 cncl

14.2.2. myAlice 2022
Report No. 57 / 21 cncl

14.2.3. Strategic Plan 2018-2021 Extension
Report No. 59 / 21 cncl

14.3. COMMUNITY DEVELOPMENT

14.3.1. Community Development Report to Council
Report No. 50 / 21 cncl

14.3.2. Community Grants Report
Report No. 51 / 21 cncl

14.3.3. UNCONFIRMED Minutes – Seniors Coordinating Committee
17 November 2021

14.3.4. Recommendations of the Seniors Coordinating Committee
17 November 2021

14.3.5. UNCONFIRMED Minutes – Tourism, Events and Promotions Committee
17 November 2021

14.3.6. Recommendations of the Tourism, Events and Promotions Committee
18 November 2021

14.3.7. UNCONFIRMED Minutes – Public Art Advisory Committee
25 November 2021

14.3.8. Recommendations of the Public Art Advisory Committee
25 November 2021

14.4 **TECHNICAL SERVICES**

14.4.1 UNCONFIRMED Minutes – Sports Facilites Advisory Committee 15 November 2021

15. QUESTIONS WITHOUT NOTICE

16. GENERAL BUSINESS

17. MATTERS FOR MEDIA ATTENTION

18. NEXT MEETING – Tuesday, 25 January 2021

19. ADJOURNMENT OF OPEN MEETING

20. RESUMPTION OF MEETING IN CONFIDENTIAL

21. APOLOGIES AND LEAVE OF ABSENCE

22. PETITIONS

23. DECLARATION OF INTEREST OF COUNCIL MEMBERS AND OFFICERS

24. CONFIRMATION OF PREVIOUS MINUTES

24.1. Minutes of the Ordinary Confidential Meeting held on 23 November 2021

24.2. Business Arising from the Minutes

24.3. Minutes of the Special Confidential Meeting held on 29 November 2021

24.4. Business Arising from the Minutes

25. ORDERS OF THE DAY

25.1. That Elected Members and Officers provide notification of matters to be raised in General Confidential Business

26. CONFIDENTIAL REPORTS OF OFFICERS

26.1. **CHIEF EXECUTIVE OFFICER**

26.1.1. CONFIDENTIAL CEO Report
Report No. 62 / 21 cncl

26.1.2. Business Arising from the Report

26.1.3. CONFIDENTIAL Masters Games 2022
Report No. 63 / 21 cncl

26.2. **CORPORATE SERVICES**

26.2.1 CONFIDENTIAL Response to COVID-19 Update
Report No. 55 / 21 cncl

26.2.2 CONFIDENTIAL Alice Plaza Decision
Report No. 63 / 21 cncl

26.3. **COMMUNITY DEVELOPMENT**

26.3.1. Multicultural Action Plan
Report No. 52 / 21 cncl

26.4. **TECHNICAL SERVICES**

26.4.1 CONFIDENTIAL UNCONFIRMED Minutes – Sports Facilites Advisory Committee – 15 November 2021

26.4.2 Recommendations of Sports Facilities Advisory Committee 15 November 2021

27. QUESTIONS WITHOUT NOTICE

28. GENERAL CONFIDENTIAL BUSINESS

29. MOVING CONFIDENTIAL ITEMS INTO OPEN

30. ADJOURNMENT OF CONFIDENTIAL MEETING



Robert Jennings
CHIEF EXECUTIVE OFFICER
Friday, 10 December 2021

Petitions *- Petitions received at a meeting will be held over for consideration at the next monthly meeting pursuant to clause 9 of the Alice Springs (Council Meetings and Procedures) By-law.*

Open Minutes of Council *– Unconfirmed Open minutes of the meeting and associated reports not prescribed as Confidential, will be available for public inspection within ten days after the meeting pursuant to Section 102 of the Local Government Act 2019.*

Notice of Motions by Elected Members *– Notice must be given so that it can be included with the Business Paper circulation on the Tuesday prior to the Council meeting. Clause 6 of the By-Law requires that the Notice of Motion shall be included with the Business Paper.*

MINUTES OF THE **ORDINARY** MEETING OF THE FOURTEENTH COUNCIL HELD ON TUESDAY 23 NOVEMBER, 2021 AT 11.15AM IN THE CIVIC CENTRE, ALICE SPRINGS

1. OPENING AND ACKNOWLEDGEMENT OF COUNTRY

1.1 Opening of the Meeting by the Mayor (Chair)

Mayor Matt Paterson declared the meeting open at **11:15am** and welcomed all present to the meeting.

Mayor Matt Paterson acknowledged the Central Arrernte people who are the traditional owners and custodians of Alice Springs.

Mayor Matt Paterson reminded that this meeting is being recorded and will be placed on Council's website. The Open Section of this meeting will be livestreamed. By speaking at a Council meeting, you agree to being livestreamed and recorded. Alice Springs Town Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council meeting.

Media present - ABC Alice Springs

PRESENT

Mayor M. Paterson (Chair)
Deputy Mayor E. Melky
Councillor M. Banks
Councillor A. Bitar
Councillor S. Brown
Councillor J Cocking
Councillor M. Coffey
Councillor K. Hopper
Councillor M. Liddle

OFFICERS IN ATTENDANCE

Mr R. Jennings – Chief Executive Officer (CEO)
Ms S. Taylor – Director Corporate Services and Acting Director Community Development & Acting Director Community Development
Mr D. Nellikat – Acting Director Technical Services
Mr A. Geppa – Media Officer
Mrs T. Ociones – Executive Assistant (Minutes)
Mrs B. Lang – Executive Assistant (Minutes)

UNCONFIRMED

2. PRAYER

Nil

3. APOLOGIES AND LEAVE OF ABSENCE

Nil

4. WELCOME

4.1 LGANT Recognition of Service for Deputy Mayor Eli Melky

On behalf of the Alice Springs Town Council, Mayor Matt Paterson passed on his congratulations to Deputy Mayor Eli Melky for his ten years of service to the Alice Springs community.

5. PUBLIC QUESTION TIME

5.1 Biggi Gosling – Alice Springs Public Library Closing Over the Christmas Period

Ms Gosling asked why the Alice Springs Public Library is closed over the Christmas/New Year period when there are few programs/facilities available, especially for young users.

Director Corporate Services and Acting Director Community Development responded that Library staff also need a break to relax over the Christmas period. The Library is closed for a minimal amount of time to allow staff a period of respite during the holiday season and come back refreshed ready to serve the public in the New year.

Ms Gosling mentioned that the Christmas Period Arrangements report tabled last month stated that the proposed arrangements were consistent with previous years', but when she checked the Council reports from two previous years, the Library was always open on limited time. Ms Gosling appreciates the library service being available to her.

Mayor Paterson advised that the second question will be taken on notice. Council will provide a response at the next Ordinary meeting.

6. DECLARATION OF INTEREST OF COUNCIL MEMBERS AND OFFICERS

Nil

UNCONFIRMED

7. CONFIRMATION OF PREVIOUS MINUTES

7.1 Minutes of the Ordinary Open Meeting held on 26 October 2021

Moved – Deputy Mayor Melky
Seconded – Councillor Bitar

That the minutes of the Ordinary Meeting of the Council held on Tuesday 26 October 2021 be confirmed as a true and correct record of the proceedings of that meeting.

CARRIED (21912)

7.2 Business Arising from the Minutes

7.2.1 Councillor Bitar – Item 17.4 – Alice Springs Cycling Club Letter

Councillor Bitar referred to the road safety strategies discussed at the last Ordinary Council meeting and asked about the timeframe on the quick fix items which Council can move on operationally.

Acting Director Technical Services advised the Depot team started looking at tree trimming, as tree branches could create blind spots to cyclists. The Acting Director had been in touch with the CEO of Amy Gillet Foundation to follow this up, and had also made further discussion with DIPL and the Police on this matter.

7.2.2 Councillor Cocking – Item 7.2.4 – Tree Canopy Target

Councillor Cocking asked for an update.

Acting Director Technical Services advised Council has not set up a tree canopy target yet.

7.2.3 Councillor Cocking – Item 14.1.1 – Finance Report Doubtful Debts

Councillor Cocking asked about the progress of the report requested at the last meeting on what action Council can take to keep track of doubtful debts.

Director Corporate Services and Acting Director Community Development advised the report will be provided at a future Ordinary Council meeting. Council officers are working on the numbers and how that will be treated.

UNCONFIRMED

7.2.4 Councillor Cocking – Item 15.1.2.2 – Illegal Dumping

Councillor Cocking asked for an update on how the development of a pilot strategy on the management of illegal dumping is progressing.

Acting Director Technical Services advised the second meeting scheduled last fortnight did not take place, however, Council officers are actively working with DIPL, Lhere Mbantua Management Strategy Group and participated in the recent Charles River clean up blitz. A meeting will be arranged to continue the discussion on reduction of waste.

Councillor Cocking mentioned that the Northern Territory Environment Protection Authority (NTEPA) recently has been doing social media about catching on video illegal dumpers in Darwin.

7.2.5 Councillor Cocking – Item 17.5 – COVID-19 Mandatory Vaccinations

Councillor Cocking asked what Council has done in the last month to promote the importance of COVID-19 vaccinations and proactively working with agencies to encourage support.

Chief Executive Officer advised the COVID-19 team has been keeping up with all the mandates given by the Chief Health Officer, which generated around 200 hours of work.

7.2.6 Councillor Hopper – Item 17.4 – Alice Springs Cycling Club Letter

Councillor Hopper asked if NeatStreets is an appropriate mechanism to report on issues involving road safety of cyclists, e.g. street furniture.

Acting Director Technical Services advised NeatStreets would be an acceptable way to notify Council officers and help them identify risks sooner than later.

7.2.7 Councillor Hopper – Item 15.4.2 – Regional Level Skate Park Facility

Councillor Hopper asked if there has been any update on progressing the community consultation on the design and location of a proposed regional level skate park facility in Alice Springs.

Acting Director Technical Services advised once the proposed site and design are established, a further community consultation will be conducted with the skate park user group and members of the public.

Councillor Banks enquired if the reopening of the Skate Park was communicated to the public and how was this received.

Acting Director Technical Services advised the Skate Park reopening was advertised through Council social media on Facebook and Council website.

UNCONFIRMED

7.2.8 Councillor Banks – Item 15.3.1 – FABAlice Sponsorship Application

Councillor Banks enquired if the application will be considered today.

Mayor Paterson advised he will table discussion of the FABAlice sponsorship application later at the meeting.

7.2.9 Councillor Coffey – Item 17.1 – CCTV Cameras

Councillor Coffey asked for an update on the joint CCTV network with the Northern Territory Government to ensure greater safety of the community, especially now that summer is coming, it is critical to support community safety.

Chief Executive Officer advised that a letter has been drafted. The letter will be sent out as soon as one of the review items has been checked.

7.3 Minutes of the Special Open Meeting held on 12 November 2021

Moved – Councillor Cocking

Seconded – Deputy Mayor Melky

That the minutes of the Special Open Meeting of the Council held on Friday 12 November 2021 be confirmed as a true and correct record of the proceedings of that meeting.

CARRIED (21913)

7.4 Business Arising from the Minutes

Nil

8. MAYORAL REPORT

8.1 Mayor's Report
Report No. 44 / 21 cncl

Moved – Councillor Hopper

Seconded – Deputy Mayor Melky

That the Mayor's Report be received and noted.

CARRIED (21914)

UNCONFIRMED

Mayor Paterson noted that Item 1.29, meeting with Gerard Neesham, CEO and Shaun Cusack, Regional Manager Central Region, Clontarf Foundation has been postponed to a later date.

8.2 Business Arising from the Report

8.2.1 Councillor Hopper – Item 1.30 – Reconciliation Action Plan

Councillor Hopper asked what this meeting is about.

Mayor Paterson advised this meeting was also postponed from yesterday.

8.2.2 Councillor Cocking – Attachment A – Letter on Electoral of Legislation Amendment (Voter Integrity) Bill 2021

Councillor Cocking asked if Council will be discussing this Bill and recommend writing to Senators to vote against the Bill.

Mayor Paterson advised this can be discussed in General Business and he will be guided by the direction from Elected Members.

Councillor Banks will support writing an action towards writing a letter of support to the Senators.

8.2.3 Councillor Cocking – Attachment F– Letter from Chansey Paech – Reactivating the Alice Springs CBD

Councillor Cocking asked if this item can be discussed in General Business or is this more of an operational matter.

Chief Executive Officer advised that the proposal has merits and can be further discussed before endorsing fully.

9. ORDERS OF THE DAY

9.1 That Elected Members and Officers provide notification of matters to be raised in General Business.

9.1.1 Councillor Liddle – Illegal Cars on Council Roads

9.1.2 Councillor Liddle – Illegal Gambling in Public Places

9.1.3 Councillor Coffey – Laneway Closures

UNCONFIRMED

9.1.4 Councllor Coffey – Masters Games

9.1.5 Councillor Hopper – Opening Prayer

9.1.6 Councillor Hopper – Priority School Registration and Road Safety

9.1.7 Councillor Cocking – Electoral Registration

9.1.8 Deputy Mayor Melky – Alice Springs Show

9.1.9 Deputy Mayor Melky – Divestment

9.1.10 Deputy Mayor Melky – Masters Games

9.1.11 Councillor Cocking – Request from West Papuan Association Regarding Flag Raising on 1 December 2021

9.1.12 Councillor Brown – Use of Language on Flooding and Non-Flooding Around River Flows through the Town

9.1.13 Councillor Hopper – Priorities on Road Signs and Road Safety

10. MEMORIALS

10.1 Mr Harold Furber

In the passing of Harold Furber, the Central Land Council has lost a former assistant director and Alice Springs has lost a leader of great passion and strong convictions.

Mr Furber was born in Alice Springs on the 8th August 1952 and in 1957 was taken from his mother Emily to the Croker Island Methodist Mission, along with his younger sister Trish, when he was only four years old. During his early years on Croker, Trish was adopted by a couple from Queensland. Other future leaders such as the late Tracker Tilmouth became his surrogate family.

He first left the island to attend Darwin High School, returning to Croker for the school holidays until he was sixteen years old. Later, he did an apprenticeship as a cabinet maker in Adelaide. He went on to complete a Bachelor of Arts and a Diploma in Social Work, the latter at what is now the University of South Australia.

UNCONFIRMED

A talented footy player, he rubbed shoulders with the great players of his day at the North Adelaide Football Club in the early 1970s. During the off season he also played for the Buffaloes in Darwin. After he found his way back to his Arrernte family in Central Australia, he made a name for himself at the Pioneers and Souths football clubs in Alice Springs.

Determined to find his sister Trish, he signed up with a Queensland footy team, which gave him the opportunity to search for her. He eventually succeeded and was best man at her wedding in 1974.

In the late 1970s he became one of the early employees of the Central Australian Aboriginal Congress in Alice Springs. In 1991, when he was the director of the Yipirinya School, he decided to broaden his education. With the help of an ATSIC scholarship he studied at the University of Canberra, graduating with a Batchelor of Arts (Public Administration).

Mr Furber became the CLC's assistant director in 1994 and worked there in a variety of senior positions until 2005. He was very invested in the repatriation of cultural objects to their rightful owners and is one of the authors of the CLC's oral history collection Every Hill Got A Story. *His recollections about his experiences as a member of the land rights movement, the Stolen Generations and as a driving force behind many Aboriginal-controlled organisations around Alice Springs in the 1970s and 1980s make for compelling reading.*

Organisations that have benefited from his energy and passion for more than three decades include the Tangentyere Council and Desert Knowledge Australia, where he was a deputy chair and board member. He was part of the committee that planned the Desert Knowledge Precinct and until recently served there as elder-in-residence. He also chaired the Desert People's Centre (a joint venture of the Batchelor Institute of Indigenous Tertiary Education and the Centre for Appropriate Technology) and was on the board of the Desert Knowledge Co-operative Research Centre.

Mr Furber also ran as a Labor candidate for the NT Legislative Assembly twice – first in 1990 in Greatorex, and then MacDonnell in 2001.

Most recently, he advocated strongly for the establishment of a National Aboriginal Cultural Centre and Gallery at the Desert Knowledge Precinct. Mr Furber passed away peacefully on the 5th November, 2021 surrounded by his family in Alice Springs. He is survived by his three children, Melanie and Patricia Marron and Declan Furber Gillick, and his sisters, Margaret Furber, Toni Arundel and Trish Kiessler. He will be deeply missed.

Harold's legacy lives on in memory and in the hearts and minds of his family and friends. It also lives on in the day-to-day social and cultural fabric of Alice Springs, and in the political struggles of Central Australia and of the Aboriginal and First Nations Movements here and around the world.

(Information gathered from a number of public sources including the CLC and Declan Furber Gillick with permission from the Furber family).

Mayor Matt Paterson requested for a moment of silence to honour the passing of Mr Harold Furber.

UNCONFIRMED

10.2 Mr Terry Lillis

Born on the 13th February, 1943 Terry Lillis, Alice Springs racing figure and long-term local, pioneer of online betting and founder of Centrebet passed away on the 15th November, 2021. Best known as being the first corporate bookmaker in Australia, after first taking odds at Alice Springs in 1969.

Terry's history with Alice Springs racing and bookmaking extends from the "Bookies Shops" in town, to starting internet betting pioneer Centrebet on-course at Pioneer Park, in a building still affectionately known as "Centrebet" by the Alice Springs Turf Club.

A titan of the Australian Bookmaking industry whose vision and ability to back himself saw him create a new internet world we now accept as the norm, right here in Alice Springs.

Amongst many talents he was an earthmover, gold miner, boiler maker and very proud patron and lifetime member of the Alice Springs Turf Club. Generous to a fault and a man who loved to share a good time. An unforgettable Territorian.

Terry is survived by his partner Sheryl, daughter Gemma and husband Nathan, grandchildren and extended Lillis Family.

(Information gathered from a number of public sources with permission from the Lillis family).

Mayor Matt Paterson requested for a moment of silence to honour the passing of Mr Terry Lillis.

11. DEPUTATIONS

11.1 Mr Charlie Freedman and Ms Bridget Chappell – Watch this Space

The deputation has been postponed to the next Ordinary Council meeting.

12. PETITIONS

Nil

UNCONFIRMED

13. NOTICES OF MOTION

13.1 Councillor Steve Brown – Rescission of Motion

Moved – Councillor Brown
Seconded – Deputy Mayor Melky

That the Alice Springs Town Council rescind minute (20919) resolved at the Ordinary Council meeting held on 27 April 2020 which reads as follows:

A. That Officers make the decision in regard to the closure and opening of Council sporting ovals in regard to rainfall events.

B. That Council endorse the proposed closing and opening procedures.

CARRIED (21915)

Councillor Cocking asked if this was discussed at the SFAC meeting.
Mayor Paterson advised that SFAC agreed with the motions.

13.2 Councillor Steve Brown – Closure of Sporting Ovals

Moved – Councillor Brown
Seconded – Deputy Mayor Melky

That the closure of sporting grounds owing to rain/weather events must be determined by the relevant sporting association(s) in "friendly" consultation with the relevant groundsman from Council. Should any serious disagreement arise, this will be adjudicated by the Mayor or the Mayor's delegate, who will represent the overarching view of the "whole of community".

CARRIED (21916)

14. FINANCE

14.1. Finance Report
Report No. 46 / 21 cncl

Moved – Councillor Coffey
Seconded – Deputy Mayor Melky

That the report be received and noted.

CARRIED (21917)

UNCONFIRMED

14.1.1 Business Arising from the Report

14.1.1.1 Councillor Hopper clarified about the notes in the Finance report that some financial year adjustments are still being processed.

Director Corporate Services and Acting Director Community Development advised there are some Council resolutions from the previous financial year that were still being processed that would make changes to ongoing financials (not the previous year's).

14.1.1.2 Deputy Mayor Melky acknowledged Council officers for providing the additional information on the finances since the last Council meeting, which is very helpful from the public's perspective, specifically the line by line spending relating to EFT.

14.1.1.3 Mayor Matt Paterson asked why the figures of SFAC meeting papers do not line up with the financial report.

Director Corporate Services and Acting Director Community Development took the question on notice.

141.1.4 Councillor Coffey referred to the cash reserves on page 50 of the report and asked what the $53,850 for city deals project is for.

Director Corporate Services and Acting Director Community Development advised that this is the funding carried forward from last year, interest on the funding and some grant funding on solar trees. The Director will provide more detail in the future.

14.1.1.5 Councillor Hopper asked why there are items from September and July in the EFT Payment Summary report, i.e. payment to MPH Carpentry and Traditional Owner Patrol in July and paid in October.

Director Corporate Services and Acting Director Community Development advised that a Purchase Order is raised and invoiced at an earlier date. When the service is completed and payment is made, that is when it appears in the finance records. The Director will check and respond to the transactions highlighted by Councillor Hopper.

UNCONFIRMED

14.1.1.6 Deputy Mayor asked if there was a different amount allocated for the city deals project.

Chief Executive Officer took the question on notice.

14.1.1.7 Councillor Cocking asked if Council is having a review of the reserves.

Chief Executive Officer advised that Stage 2 of the Asset Management Plan will occur and that will inform a reserves process discussion amongst other things.

14.1.1.8 Councillor Hopper referred to Attachment 7, Unexpended Grants, and asked about the SCALE funding of $230,443 with $27.967 spent; and the Workforce Attraction Strategy of $45,000 with no amount spent.

Director Corporate Services and Acting Director Community Development advised that the SCALE funding is the grant funding received through the COVID-19 period and is due to be acquitted by the end of November, which will bring the amount to zero basis.

Chief Executive Officer advised that the Workforce Attraction Strategy is a scheme by the Northern Territory Government, which the Council is part of and supporting. This funding will help look at increasing worker attraction into Alice Springs based on certain key needs and core roles. An update will be provided to Elected Members on how this is progressing.

15. REPORTS OF OFFICERS

15.1 CHIEF EXECUTIVE OFFICER

15.1.1. CEO Report
Report No. 41 / 21 cncl

Moved – Councillor Cocking

Seconded – Councillor Banks

That the CEO report be received and noted.

CARRIED (21918)

UNCONFIRMED

15.1.2 Business Arising from the Report

15.1.2.1 Councillor Banks – CentreROC meeting

Councillor Banks asked for any further update on the CentreROC (Regional Organisation of Councils) meeting that occurred.

Chief Executive Officer advised that the initial meeting discussed about a number of shared services that the Council can work on with other regional councils. Some key projects were identified that can be moved on more quickly, including the waste on the recycling opportunity, where some progress have been made.

Councillor Banks suggested that Elected Members should have a strategic discussion at a Council Forum to find Council's position and set a direction collaborating with other councils going forward.

Mayor Matt Paterson advised that meeting dates were set to ensure that the meeting cycles are more of a formal process.

Councillor Banks asked if there was an appetite from the other councils to work in a more collaborative style and endorse partnership.

Councillor Banks asked for information on what was previously endorsed by CentreROC to help her frame a statement.

Chief Executive Officer advised that there seems to have an appetite for a partnership, but it would take time to make that relationship.

Councillor Liddle left the Chamber at 1.01pm
Councillor Liddle returned to the Chamber at 1.05pm

15.1.2.2 Councillor Hopper – Attachment A, Item 17.1 – Torres Strait Islander Flag on Anzac Hill

Councillor Hopper asked if the installation of a fourth flag pole on Anzac Hill has been costed.

Acting Director Technical Services advised that funding availability is still to be determined to progress this project.

UNCONFIRMED

15.1.2.3 Councillor Hopper – Attachment A, Item 15.4.2 – Regional Level Skate Park Facility

Councillor Hopper asked if there is a timeline in getting further community consultation done on the proposed regional level skate park facility in Alice Springs. Is Council engaging an external facilitator?

Acting Director Technical Services advised that consultation should begin in the first quarter of 2022, but at this stage, it is still in the planning phase.

Chief Executive Officer will work with Acting Director Technical Services to come up with a framework and will provide update as the project progresses.

15.1.2.4 Deputy Mayor Melky – Attachment A, Item 13.2.4 – Anzac Oval Lighting

Deputy Mayor Melky asked if there is any further update on the installation of Anzac Oval lighting upgrade, after the tender has been assessed.

Acting Director Technical Services advised there is no report to Council, but will provide an update in General Business.

15.1.2.5 Deputy Mayor Melky – Attachment A, Item 14.5 – Illegal Dumping

Deputy Mayor Melky asked who are in the working group Council is dealing with to develop a strategy for the management of illegal waste, how often do they meet and what has been achieved to address this issue.

Acting Director Technical Services advised there are two working groups. The first group is composed of DIPL including Crown Lands and Alice Springs Town Council. The second group is the Lhere Mbantua Management Strategy made up of Department of Corrections, Alice Springs Aboriginal Protection Authority (AAPA) and Police, Fire and Emergency Services (PFES). The first group meets quarterly and the second group meets bi-monthly to tackle the issue on waste and illegal dumping.

UNCONFIRMED

15.1.2.6 Deputy Mayor Melky – Attachment A, Item 17.5 – COVID-19 Mandatory Vaccinations

Deputy Mayor Melky is supportive of all the COVID-19 messages and directions from the Chief Minister and the Chief Minister's office, but was surprised to hear on ABC Radio this morning that the Mayor is not entitled to some information through the Privacy Act. The CEO holds the information and cannot impart even to the Mayor. Is there anything else of this nature that the Mayor is not entitled to have on an operational level that does not flow to the office of the Mayor and holds this in confidence.

Chief Executive Officer was of the understanding that the legislation under the Privacy Act supersedes the relation between the CEO and the Mayor, and can withhold information from the Mayor on this occasion.

Deputy Mayor Melky would like to discuss this further, if time permits.

15.1.2.7 Councillor Cocking – Attachment A, Item 17.5 – COVID-19 Mandatory Vaccinations

Councillor Cocking asked if the information on the percentage rate of employee retention and vaccination can be provided to the public.

Chief Executive Officer advised that this information was sent out to Elected Members and ABC Radio on Tuesday. There was no detail provided on the figures.

15.1.2.8 Councillor Cocking – Attachment A, Item 14.5 – Illegal Dumping

Councillor Cocking enquired if the Northern Territory Environment Protection Authority (NTEPA) is still part of the illegal dumping working group. It would be good to have them on board as part of the process, as they have some resources to be able to issue fines and investigate.

Acting Director Technical Services advised that to his knowledge, NTEPA is still part of the working group. If it is not the case, the Acting Director can get the information back to the table and request for NTEPA to be part of the working group.

UNCONFIRMED

15.1.2.9 Councillor Coffey – Attachment A, Item 13.3.7 – Shade Structures on the Outdoor Netball Courts

Councillor Coffey asked for clarification about the status of this project whether or not funds become available.

Acting Director Technical Services advised that there was a Council resolution (4719) on 27 July 2020 to investigate the design cost and rebuilding of shade structures on the outdoor netball courts using the left-over funds from NTG, however, the funds were used for the variation of Albrecht, hence the work has not been completed. If Council can identify an alternative budget line, this will allow completion of the project.

Councillor Coffey mentioned that the work does not necessarily need to be funded if there are other priority projects, but it would be good for Council to decide whether to close or progress this project.

15.1.2.10 Councillor Bitar – Attachment A, Item 17.5 – COVID-19 Mandatory Vaccinations

Councillor Bitar asked for clarification about the statement made earlier by the Chief Executive Officer that Council is not allowed to keep a register. The Chief Health Officer's (CHO) direction specifically says that the business must keep a register and must be made available to the CHO or representative of the CHO on request.

Chief Executive Officer advised that the CHO direction has changed in the last two days, that is why Council had to send new letters to contractors and Committee members based on the change in the process. The new directive does not allow a business to keep a register on certain people, but still allowed to sight COVID-19 vaccination status.

Chief Executive Officer will ensure that the new updates are provided to Elected Members.

15.1.3 Motion to Continue the Open Section of the Meeting

Moved – Deputy Mayor Melky
Seconded – Councillor Hopper

That the Open Section of the meeting continue after 12:30pm.

CARRIED (21919)

UNCONFIRMED

15.2 CORPORATE SERVICES

15.2.1 Deferred Elected Member Policies
Report No. 38 / 21 cncl

Moved – Deputy Mayor Melky
Seconded – Councillor Hopper

1. That Council rescind the following Elected Member policy:

A. Media Relations Policy

CARRIED (21920)

Moved – Deputy Mayor Melky
Seconded – Councillor Cocking

2. That Council adopt the following Elected Member policies:

B. Delegations – Policy for Members

CARRIED (21921)

Moved – Deputy Mayor Melky
Seconded – Councillor Hopper

C. Obligations of Council Members

DEFERRED

Elected Members would like to further discuss this item at a Forum.

Moved – Deputy Mayor Melky
Seconded – Councillor Banks

D. Media Policy

CARRIED (21922)

Mayor Matt Paterson left the Chamber at 12:35pm
Deputy Mayor Melky took over the role as Chair

UNCONFIRMED

15.2.2 Foodbank Funding Request
Report No. 36 / 21 cncl

Moved – Councillor Hopper
Seconded – Councillor Cocking

A. That Council provides $10,000 out of the Working Capital Reserve per annum for two years to Foodbank SA for the operation of Foodbank Central Australia.

NOT CARRIED

Mayor Matt Paterson returned to the Chamber at 12:38pm

Moved – Councillor Brown
Seconded – Mayor Matt Paterson

That standing orders be removed.

CARRIED (21923)

Discussion ensued about amending the motion.

Moved – Councillor Coffey
Seconded – Mayor Matt Paterson

That standing orders be resumed.

CARRIED (21924)

AMENDMENT TO MOTION

Moved – Councillor Hopper
Seconded – Councillor Cocking

A. That Council provides $20,000 out of the Working Capital Reserve for the operation of Foodbank Central Australia.

CARRIED (21925)

Or

Moved – Councillor Hopper
Seconded –

UNCONFIRMED

B. That Council fund the purchase of a piece of equipment required for the operation of Foodbank Central Australia to the value of $10,000, to come out of the Working Capital Reserves.

LOST

Mayor Matt Paterson resumed the role of Chair

15.2.3 LGANT Nomination for the NT Grants Commission
Report No. 43 / 21 cncl

Moved – Deputy Mayor
Seconded – Councillor Brown

That Council unanimously endorse Mayor Matt Paterson to be nominated for the LGANT representative position on the NT Grants Commission.

CARRIED (21926)

15.3 COMMUNITY DEVELOPMENT

15.3.1 Memorandum of Lease – Sondote Pty Ltd
Report No. 39 / 21 cncl

Moved – Mayor Matt Paterson
Seconded – Councillor Coffey

That Alice Springs Town Council common seal be affixed to the memorandum of lease for Sondote Pty Ltd.

DEFERRED

Mayor Matt Paterson would like to explore the review of all Council's lease arrangements.

Deputy Mayor Melky suggested having an independent valuer to receive rental appraisals on all Council properties.

UNCONFIRMED

15.4 TECHNICAL SERVICES

15.4.1 Technical Services Report to Council
Report No. 40 / 21 cncl

Moved – Councillor Hopper
Seconded – Councillor Bitar

That the Technical Services report to Council be received and noted.

CARRIED (21927)

15.4.1.1 Councillor Cocking – Attachment A, Project P (p188) – Rezone Albrecht Oval

Councillor Banks left the Chamber at 1.10pm

Councillor Cocking referred to the status of this project stating that it is waiting for the DCA outcome. Councillor Cocking thought that the Planning Commission can change the zone and not DCA.

Chief Executive Officer advised that the Planning Commission sets it for the strategic plan but people can alter it at a later stage.

15.4.1.2 Councillor Cocking – Attachment A, Project X (p189) – Hartley Street Lights

Councillor Cocking asked why three solar lights are being installed in Hartley Street where there is already access to mains power. There are other dark areas in town that don't have access to power that would benefit better.

Acting Director Technical Services advised that three of those lights were being moved to Karnte Road as requested by Brendan Blandford from the Chief Minister's Office. Additionally, the Flynn Church lawns has been identified as potential location to use these lights on. The locations for the other lights have not been identified.

Chief Executive Officer will put some parameters around what would make a better location.

Councillor Hopper left the Chamber at 1.15pm
Councillor Hopper returned to the Chamber at 1.16pm

UNCONFIRMED

15.4.1.3 Councillor Bitar – Attachment B, (p193) – Sporting Facilities Project Planner

Councillor Bitar asked if the list is in any particular order.

Acting Director Technical Services advised that the projects have been put in place in the order to which they have been received, but they can be arranged by facilities or areas group if it helps.

15.4.1.4 Councillor Bitar – Attachment C, (p205) – Litter

Councillor Bitar noticed that litter has been above average lately and asked if Council officers may have some ideas to stop it.

Acting Director Technical Services advised that Council have litter runs based on the high used areas. Council officers are looking at reducing litter through working with Lhere Mbantua Management Strategy Group, Department of Corrections in the cleaning of Todd River and other groups to reduce litter.

15.4.1.5 Councillor Bitar – Attachment F, (p221) – Solar Panel Maintenance

Councillor Bitar mentioned that there is no periodic maintenance for the solar panels and that it is subject to budget availability at the moment. Solar panels if properly maintained could save Council some money.

Acting Director Technical Services advised there is a periodic maintenance plan for the solar array at the Civic Centre. The team is working on a plan to be able to deliver this to all Council facilities.

Chief Executive Officer advised that this is something that the Asset Management Plan will be useful on.

15.4.1.6 Councillor Bitar – Attachment D, Regional Waste Managerment Facility report

Councillor Bitar noticed that there are a number of RWMF projects that need funding. Can the reporting have the items together and not spread in multiple pages so that the full particulars of how much money spent can be ascertained?

Mayor Matt Paterson suggested this can be included in the project planning workshop.

UNCONFIRMED

15.4.1.7 Councillor Brown – Ilparpa Road Extension

Councillor Brown could not find in the report any reference to funding to the sealing of Jane Road extension. Is this still occurring? Also, the long-term strategic plan has no reference to the future extension of Ilparpa Road. This area should attract black spot funding due to the nature of the road.

Acting Director Technical Services took the question on notice.

Councillor Bitar left the Chamber at 1.21pm
Councillor Bitar returned to the Chamber at 1.24pm

15.4.1.8 Councillor Hopper – Attachment C, (p198) – Fleet Changeover Policy

Councillor Hopper asked if there was anything in the fleet changeover policy about electric vehicles.

Chief Executive Officer advised there was discussion in the budget that there would be at least one electric vehicle, but will check for updates.

15.4.1.9 Councillor Hopper – Attachment C, (p199) – Verge Trees Watering

Councillor Hopper asked if the water used on verge trees potable water. Can Council use reclaimed water in watering trees?

Acting Director Technical Services advised that potable water is used to water verge trees, but can use reclaimed water if available.

Chief Executive Officer suggested to put this up to a workshop to gain a better understanding on how to better use water in Council generally.

UNCONFIRMED

15.4.1.10 Councillor Liddle – Dead Trees

Councillor Liddle asked for the process of removing dead trees. There are too many dead trees around town and are very unsightly.

Acting Director Technical Services advised that removal of dead trees is prioritised based on community safety and available resources. Council officers receive notification to remove dead trees from residents through NeatStreets. Council's arborist has a tree maintenance schedule that identifies removal of dead trees.

Councillor Liddle added that majority of the tree rooting system has impacted on the road and foot path and would require road repair to fix it.

Chief Executive Officer advised there is a fundamental process required to address this issue and part of this is being picked up by Field Force 4 who are experts in field workforce productivity and would be able to help Council in this process. This will be reported to Elected Members on how this process is tracking.

15.4.1.11 Councillor Cocking – NeatStreets/Tree Planting

Councillor Cocking enquired why Attachment 3 on NeatStreets was removed from the meeting pack.

Chief Executive Officer took this on notice.

Councillor Cocking referred to the tree planting and asked why Council is losing twice as many as what Council is planting, removed 333 and planted 155.

Councillor Cocking said the situation is getting worse and suggested that this should be discussed at a workshop to look at developing a tree policy, strategy, budget and priorities.

Chief Executive Officer advised this is already on the list of projects that needs to go to a workshop.

15.4.1.12 Councillor Cocking – Climate Action Plan

Councillor Cocking noticed that Council's emissions are increasing immensely and fuel use increase despite putting the Climate Action Plan in place. It is important to get this right and to do better on how to achieve those plans and objectives.

UNCONFIRMED

Chief Executive Officer advised that the Acting Director Technical Services and the Technical Services team are working very hard on the Climate Action Plan to be able to get things done. Some of the answers lies in the project management plan that was discussed earlier, in terms of how Council effectively engage its resources.

15.4.1.13 Councillor Hopper – Electric Vehicles

Councillor Hopper followed up on earlier discussion and asked if one electric vehicle in the vehicle fleet is going to be purchased this financial year.

Acting Director Technical Services advised that he is not aware of a purchase of an electric vehicle, but will be guided by the direction of Council.

15.4.2 UNCONFIRMED Minutes – Cemeteries Advisory Committee – 27 October 2021

Moved – Councillor Brown

Seconded – Deputy Mayor Melky

That the minutes of the Cemeteries Advisory Committee meeting held 27 October 2021 be received.

CARRIED (21928)

15.4.3 Recommendations of Cemeteries Advisory Committee – 27 October 2021

15.4.3.1 Election of Chairperson (Agenda Item 1.2)

Moved – Mayor Matt Paterson

Seconded – Councillor Bitar

That Councillor Steve Brown be appointed the new Chair of the Cemeteries Advisory Committee

CARRIED (21929)

16 QUESTIONS WITHOUT NOTICE

Nil

UNCONFIRMED

17 GENERAL BUSINESS

17.1 Councillor Liddle – Illegal Cars in Alice Springs

Councillor Liddle asked about the Council's process and policy on moving vehicles that were broken and left on the road for a number of days. Can Council change its policy so that the town will not have the unpleasant sight of abandoned vehicles lying around, which is a growing concern and could be an inconvenience to road users?

Chief Executive Officer advised there are two parts to the issue, where some roads are controlled by the Northern Territory Government (NTG) and the other by the Alice Springs Town Council. The abandoned vehicles on roads under Council's jurisdiction, (i.e. local roads) have a quick turnaround of moving out vehicles. The NTG roads, (i.e. major roads such as Stuart Highway and Larapinta Drive) have a longer process, 7 days turnaround, due to Police involvement.

Chief Executive Officer advised he will discuss this with Sarah Fairhead at their next operational meeting and will provide update to Elected Members.

17.2 Councillor Liddle – Illegal Gambling in Public Places

Councillor Liddle referred to the constant attendance of people playing cards in open spaces at Memorial carpark and Araluen Park from Wednesdays to Fridays from afternoon to night time, with kids running around. When COVID-19 happened, people were not wearing masks, no health workers, no Police and Rangers around the area to regulate and move these people on. Councillor Liddle requested Council to address this growing concern in town.

Chief Executive Officer advised that the concern has always been reported to the Police because gambling is a Police matter. The Council Rangers have no powers to move on people regarding gambling but can assist with other issues. The Chief Executive Officer will explore other avenues and work with other agencies, i.e. Lhere Artepe and Tangentyere Council to address this concern.

Councillor Banks returned to the Chamber at 1.43pm

17.3 Councillor Coffey – Laneway Closure – Knuckey Avenue and Priest Street

Councillor Coffey asked how residents find notification of laneway closure after this has been advertised. It is important that Council consult more broadly within the adjoining streets and not just the residents directly impacted by the closure to ensure that people are aware and given the opportunity to comment on a decision and engage in the process.

UNCONFIRMED

Acting Director Technical Services advised that a meeting has been arranged on Thursday with the resident in question. The laneway closure procedure is established by the NT Government Minister of Roads and the process dictates Council's procedure. The flowchart process is available on the Council website.

Discussion ensued about reviewing Council's consultation process and the absence of a dedicated newspaper.

Moved – Councillor Coffey

Seconded – Councillor Cocking

That the Alice Springs Town Council improve the laneway closure process to ensure residents are adequately informed and able to participate in the process.

CARRIED (21930)

17.4 Councillor Coffey - Masters Games

Councillor Coffey advised that the Minister's announcement that the 2022 Masters Games would be postponed for twelve months which is a concern because this is big event for Alice Springs. Should Council consider running the event, or explore other events that may achieve similar outcomes to support local business and the sporting community?

Mayor Matt Paterson is meeting with Minister Natasha Fyles and with NT Major Events tomorrow regarding this.

Discussion ensued about Council investigating the feasibility of running the event.

Elected Members agreed to convene a Special Council meeting after the Mayor's meeting with the Minister and consider the following points:

1. If no commitment, confirmation from NTG of available funding to ASTC for the purpose of Masters games organization
2. Meet with all sporting organisations affected by this, and invite opportunity of organizing a Masters Games in the absence of NTG support

Moved – Councillor Coffey

Seconded – Deputy Mayor Melky

That the ASTC Mayor meet with the relevant Minister and discuss the following point:

Confirmation of Northern Territory Government commitment to Masters Games ongoing.

CARRIED (21931)

UNCONFIRMED

17.5 Councillor Hopper – Opening Prayer

Councillor Hopper put forward for discussion about the role of the Prayer item and whether or not it is reflective of the Council and the community. Should Council consider something that is more relevant?

Moved – Councillor Hopper

Seconded – Councillor Cocking

That Council review the agenda item, the Prayer, and workshop how best to affirm a positive and inclusive approach to opening Ordinary meetings.

CARRIED (21932)

Councillor Banks left the Chamber at 2:30pm
Councillor Banks returned to the Chamber at 2.33pm

17.6 Councillor Hopper – Priority School Enrolment and Road Safety

Council Hopper advised that the Department of Education explained about the priorities on new zones and identified a road issue on Bradshaw Drive, encouraging Council to have some formal mechanism in place in discussion with the schools and Department of Education for the safety of the kids changing the way that they go to school due to the new zones over the coming years.

Chief Executive Officer noted that Council officers will look into this.

17.7 Councillor Cocking – Electoral Legislation Amendment (Voter Integrity) Bill 2021

Councillor Cocking noted what was in the Mayor's report regarding a formal response from LGANT.

Discussion ensued about a formal response from Council on the impact of the amendment to the electoral legislation.

Moved – Councillor Cocking

Seconded – Councillor Bitar

That ASTC write to LGANT, Senator Lambie, Senator Patrick, Senator Griff asking them to vote against the new Voter Integrity Bill.

LOST

UNCONFIRMED

17.8 Councillor Cocking – Flag Raising Request - Morning Star Flag

Councillor Cocking referred to the request from Jayden Gilby, 2018 Youth Centralian of the Year, to Council to consider flying the Morning Star flag in the Council Chamber on the 1st of December to acknowledge the 60th anniversary of the West Papuan symbol of independence.

Discussion ensued about Council's position on this request.

Moved – Councillor Cocking

Seconder –

That Council work with Jayden Gilby and the West Papuan community regarding raising the Morning Star flag on 1 December 2021 in the Council Chamber.

LOST

Councillor Liddle left the Chamber at 2.49pm
Councillor Liddle returned to the Chamber at 2.53pm

17.9 Deputy Mayor Melky – Alice Springs Show

Moved – Deputy Mayor Melky

Seconded – Councillor Cocking

That the ASTC invite the Central Australian Show Society to have a dialogue with Elected Members in relation to the future of the Alice Springs Show.

CARRIED (21933)

17.10 Deputy Mayor Melky - Divesting Policy

Deputy Mayor Melky requested a review of Council's existing investment policy to incorporate divesting and asked that a report be submitted to Council with the following points:

a) Social, environmental and economic benefits that are/will be associated with divestment at a local, territory, national and global level

b) The risks to Council if any, associated with divestment

c) Ways to mitigate the risks, if any

d) Review of Council's existing investment policy with a view to implementing the following actions:

- that within the next three months, Council divest the maximum amount of 80% of the short-term funds compatible with the current investment policy

UNCONFIRMED

- Council to communicate to banks that hold their existing term deposits to ensure they are aware the move to divest from fossil fuel aligned banks
- Council to recommend that LGANT and ALGA adapt a divestment policy

Councillor Hopper suggested looking at the community report that has been done to see if this aligns with Council's policy and potentially endorse it.

Chief Executive Officer will incorporate these points to the investment strategy review.

Moved – Deputy Mayor Melky

Seconded – Councillor Bitar

That divestment be included in the Council's investment policy review.

CARRIED (21934)

Councillor Hopper left the Chamber at 3.13pm
Councillor Hopper returned to the Chamber at 3.15pm

17.11 Councillor Brown – Use of Language on Flooding and River Flows in Town

Councillor Brown clarified the use of the terms flooding and river flow and its complete misuse, which unfortunately, insurance industry use as an excuse to raise the cost of insurance. A river flow is not a flood. The rivers in Alice Springs are dry, and when they get water between the banks, people referred to them as flooding. It is only considered a flood if the water flows over and breaks the banks.

17.12 Councillor Banks – CentreROC

Councillor Banks will table this matter at the next Ordinary Council meeting.

17.13 Councillor Hopper – Additional Flagpole on Anzac Hill

Move – Councillor Hopper

Seconder – Deputy Mayor Melky

That Council officers provide a report regarding funding and budget for the installation of the fourth flagpole on Anzac Hill.

CARRIED (21935)

UNCONFIRMED

17.14 Chief Executive Officer – COVID -19 Van on Council Lawns

Chief Executive Officer advised that Council supported the Department of Health by bringing the COVID-19 van on to the Council lawns to assist in providing additional vaccine hub in the community.

17.15 Chief Executive Officer – Update on COVID-19 Vaccination Requirement

Chief Executive Officer responded to the earlier query that the CHO Direction 55 on 13 October 2021 was updated with the CHO Direction 81 on 17 November 2021 that remove the requirement for registers. The Council COVID-19 team confirmed that as a result of the Privacy Act, the Mayor is not able to access employee vaccination details.

17.16 Councillor Cocking – Multicultural Community Services of Central Australia
(Item transferred from Item 28.1.2.1 of 26 October 2021 Ordinary meeting)

Moved – Councillor Bitar
Seconded – Councillor Coffey

That Council appoint the CEO or appropriate delegate of the CEO to the Multi-Cultural Community Services of Central Australia board for a six-month trial period.

CARRIED (21895)

(Resolution from Ordinary Meeting 26/10/2021)

17.17 Councillor Hopper – FabAlice Sponsorship
(Item transferred from Confidential Item 30.2)

Moved - Councillor Hopper
Seconded - Councillor Banks

That Council supports the application from FABAlice Festival Inc to the value of $10,000 (incl GST) from the Tourism, Events and Promotions budget toward the 2022 FABAlice Festival.

CARRIED (21944)

Councillor Hopper would like to revisit the terms of reference of how TECP budget is allocated and whether the focus should be more on grassroot events.

There was also discussion around ensuring that organizations that receive sponsorship from Council for the promotion and marketing of their events adhere to Councils Media and Marketing policies.

UNCONFIRMED

17.18 CONFIDENTIAL Outdoor Netball Courts Resurfacing
Report No. 47 / 21 cncl
(Item transferred from Confidential Item 28.4.1)

Moved – Councillor Brown

Seconded – Councillor Coffey

Subject to the receipt of Federal Government Funding to cover the short fall toward this project, that Council:

1. **approve contribution of up to $130,000.00 from the SFAC Reserve line**
2. **contribute up to $250,000.00 towards this project from Infrastructure reserve line.**
3. **receive a report on the project to consider progressing with the design and tender.**

CARRIED (21943)

Moved – Deputy Mayor Melky

That standing orders be removed

CARRIED (21936)

Discussion was had around SFAC's contribution to the project and the concerns around depleting their budget so substantially.

Moved - Councillor Hopper

That standing orders be resumed

CARRIED (21937)

18. MATTERS FOR MEDIA ATTENTION

Media matters will be covered via the media attendance at this meeting.

19. NEXT MEETING

Tuesday 14 December, 2021 at 11.15am

UNCONFIRMED

20. ADJOURNMENT OF OPEN MEETING

Mayor Matt Paterson declared the meeting adjourned at **3.21pm**

Moved – Deputy Mayor Melky
Seconded – Councillor Coffey

The Council stands adjourned and resumes in the Confidential Section.

CARRIED (21938)

Confirmed on _____

CHAIRPERSON _____

Date _____

UNCONFIRMED

MINUTES OF THE **SPECIAL MEETING** OF THE FOURTEENTH COUNCIL HELD ON MONDAY 29 NOVEMBER, 2021 AT 5.30PM IN THE CIVIC CENTRE, ALICE SPRINGS

1. OPENING AND ACKNOWLEDGEMENT OF COUNTRY

1.1 Opening of the Meeting by the Mayor (Chair)

Mayor Matt Paterson declared the meeting open at **5.30pm** and welcomed all present to the meeting.

Mayor Matt Paterson acknowledged the Central Arrernte people who are the traditional owners and custodians of Alice Springs.

Mayor Matt Paterson reminded that this meeting is being recorded and will be placed on Council's website. By speaking at a Council meeting, you agree to being recorded. Alice Springs Town Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council meeting.

Media present ABC Alice Springs.

PRESENT

Mayor M. Paterson (Chair)
Deputy Mayor E. Melky
Councillor M. Banks
Councillor A. Bitar
Councillor S. Brown
Councillor J Cocking
Councillor M. Coffey
Councillor M. Liddle

OFFICERS IN ATTENDANCE

Mr R. Jennings – Chief Executive Officer (CEO)
Ms S. Taylor – Director Corporate Services and Acting Director Community Development & Acting Director Community Development
Mr D. Nellikat – Acting Director Technical Services
Mr A. Geppa – Media Officer
Mrs E. Williams – Executive Assistant (Minutes)

UNCONFIRMED

2. APOLOGIES AND LEAVE OF ABSENCE

Councillor Kim Hopper

Moved – Councillor Coffey
Seconded – Councillor Bitar

That this apology be accepted

CARRIED (21949)

3. DECLARATION OF INTEREST OF COUNCIL MEMBERS AND OFFICERS

Nil

4. MASTERS GAMES 2022

Moved – Deputy Mayor Melky
Seconded – Councillor Brown

That Council:

1. **Undertake a feasibility study to determine the scope, financial, key stakeholder involvement, timing and other elements of viability for the Council to undertake the management and organisation of the Alice Springs Master Games for 2022.**
2. **That the feasibility study be presented to Council as early as possible in 2022 for a decision on the matter.**
3. **That the Mayor invite Minister Natasha Fyles to identify a senior NT Government officer as a key contact during the feasibility process.**

CARRIED (21950)

Discussion ensued.

5. MATTERS FOR MEDIA ATTENTION

Media matters will be covered via the media attendance at this meeting.

UNCONFIRMED

6. NEXT MEETING

Tuesday 14 December, 2021 at 11.15am

7. ADJOURNMENT OF SPECIAL OPEN MEETING

Moved – Councillor Banks
Seconded – Councillor Liddle

Mayor Matt Paterson declared the meeting closed at **5.37pm**

The Council stands adjourned.

CARRIED (21951)

Confirmed on _____

CHAIRPERSON _____

Date _____

UNCONFIRMED

Agenda Item 8.1

REPORT

Report No. 60 / 21 cncl

TO: **ORDINARY COUNCIL – TUESDAY 14 DECEMBER 2021**

SUBJECT: **MAYOR'S REPORT**

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1. MEETINGS AND APPOINTMENTS

1.1. Tourism Central Australia Board induction
1.2. Steve Shearer re. shopping trolleys
1.3. Sri Lankan Association
1.4. Tourism Central Australia General meeting
1.5. Leanne Milne, Director and Steven Bruce, Chair Alice Springs Toy Library
1.6. Weekly meeting with CEO, Robert Jennings
1.7. Liesl Rockchild, Bindi Enterprises
1.8. LGANT Executive meeting
1.9. Centralian Citizen of the Year judging
1.10. Tourism Central Australia Board meeting
1.11. Regional Capitals Australia Annual General meeting
1.12. Bi-monthly Meeting with Antony Deutrom, Superintendent NT Police and other representatives of Northern Territory Police with CEO, Robert Jennings

2. FUNCTIONS ATTENDED & PARTICIPATED IN

2.1. Stars Foundation celebration
2.2. Talking Water
2.3. Mayoral Awards, International Day of People with a Disability
2.4. OLSH presentation ceremony
2.5. OAM recipients Christmas dinner
2.6. Living Waters annual school awards
2.7. Alice Springs Town Council Christmas Carnival
2.8. Carols by Candlelight
2.9. Keep you Moving Christmas morning tea
2.10. Opening of the Baker Heart and Diabetes Institute Symposium
2.11. Library Christmas Storytime
2.12. Alice Springs Town Council Civic Centre lunch
2.13. Mayor's Christmas drinks
2.14. NT Police Legacy Reflection Chair unveiling
2.15. Minister Chansey Paech Christmas reception

3. INTERVIEWS / MEDIA COMMITMENTS

3.1. ABC Alice Springs with Stewart Brash

3.2. 8CCC Breakfast Show

3.3. ABC Alice Springs with Stewart Brash re. Masters Games 2022

4. DUTIES PERFORMED IN THE MAYOR'S ABSENCE

Nil

5. ASTC COMMITTEE MEETINGS

5.1. Public Art Advisory Committee

5.2. Environmental Advisory Committee

RECOMMENDATION

That the report be received.



Matt Paterson
MAYOR

Notice of Motion

Alice Springs Town Council

I, Councillor (name) Jimmy Cocking *hereby give notice of my intention to move the following motion at the next Ordinary Meeting of Council, scheduled for (date)* Dec 14 2021

MOTION:

That Alice Springs Town Council… That Council work with the Central Australian Rough Riders and Dusty Demons to:

A) improve the quality of the existing BMX/Jumps short course at Francis Smith Park

B) develop costed plans for the upgrade and establishment of a pump track and bike skills course at Francis Smith Park

C) Improve safety for young participants crossing roads in the area.

Supporting information to Motion:

The Central Australian Rough Riders (CARR) juniors group, the Dusty Demons, have previously requested Council's support to establish a pump track and bike skills course in 2019.

The site that was identified was Lot 5806, the area of land north of Schwartz Cres and south west of Spencer Hill. This did not proceed due to complications with sacred sites and the workload placed on the volunteer group.

In late 2020, the short course BMX track and jumps on Francis Smith Park was upgraded following local residents discussing with the local member for Braitling and the Mayor to get it upgraded.

The upgrade was essentially an earthmoving exercise without any plans to maintain it. Reports from residents and the Dusty Demons is that the BMX jumps is degrading quickly becoming soft and difficult

for young users. In the short term, this motion is seeking to improve the quality of the BMX short course while a costed plan for an upgrade and the establishment of a pump track and bike skills course be established there.

Francis Smith Park is the ideal location for this as it already has the space allocated to BMX jumps and is identified as a Precinct Level park. There is adequate parking and is well identified as the place for young people to use the

jumps. This motion has come after correspondence with the Dusty Demons trainer, Georgina Landy who identified their needs as: 'The Dusty Demons program has grown to include 50 riders, 6 MTB instructors and many parent helpers.

The program takes place during terms 2 & 3 on Mondays 4-5pm this year we trialled Francis Smith Park as a base which worked reasonably well. The Dusty Demons program debrief highlighted some needs in order to continue to challenge and progress the young people's riding.

Those needs are: improve the quality of the BMX jumps/dirt short course. We appreciate the recent upgrade but the facility still lacks quality surface, design and flow. It could be replaced with a pump track. This would be ideal for teaching cornering and pumping and is a great way to warm up

before hitting the trails a beginner off track course around the park that includes little drop offs, logs, berms, jumps, and other easy obstacles. a bike skills park with seesaw, beams, drop offs and other obstacles suitable for all skill levels crossing roads such as Bourke St and Cavanagh Crescent

to get to the trails is the most dangerous thing we do. Some signage could help at these crossing points.' This motion will support the growing mountain biking community that contributes to the health and prosperity of our community.

MOVED by *(Councillor name)*	**SECONDED by** *(Councillor name)*
Jimmy Cocking	Allison Bitar

Signature

Date 6/12/2021

Alice Springs Town Council
Civic Centre, 93 Todd Street, Alice Springs
PO Box 1071, Alice Springs, NT 0871

P. (08) 8950 0500
F. (08) 8953 0558
E. astc@astc.nt.gov.au

Agenda Item 13.1

REPORT

Report No. 49/21cncl

TO: ORDINARY COUNCIL MEETING – 14 DECEMBER 2021

SUBJECT: FINANCIAL REPORTS FOR THE PERIOD ENDING 30 NOVEMBER 2021

AUTHOR: ACTING SENIOR FINANCE OFFICER – L SEBASTIANI

This report includes the following financial information for the period ended 30 November 2021;

- Income & Expenditure Statement
- Balance Sheet
- Cash Reserves and Cash Analysis Reconciliation
- Key Financial Performance Ratios
- Monthly Payments Listing (EFT & Cheque)
- Debtors Analysis
- Investments report
- Grants Schedule
- Income & Expenditure by Objectives
- LGANT Reports

BACKGROUND

The **Income & Expenditure Statement** reflects how Council's overall income and expenditure is tracking against the budget.

The **Balance Sheet** outlines what Council owns (assets) and what it owes (liabilities), with the difference (Equity) being Council's net worth.

The **Cash Reserves and Cash Analysis Reconciliation** provides the balances of the reserves and a reconciliation of cash.

The **Key Financial Performance Ratios** provide a further analysis of council's financial position.

The **Monthly Payments Listing** provides details of all expenditure (excluding payroll), listing who payments were made to and a brief description of the payment.

The **Investments report** shows the financial institutions Council has funds invested with, the term of the investment, the interest rate being received and also shows Council's compliance with its Investment Policy.

The **Debtor Analysis** shows, by type of debtor the total amount outstanding. It also provides a level of aged debtors analysis which shows the total amount outstanding, how much is current (i.e. less than 30 days), and how much has been outstanding for greater than 30 days/60 days/90 days and 120 days. Balances owing on Ranger debtors have been expanded to include where each fine currently sits in the infringement process.

The **Grants Schedule** lists unexpended grant funds year to date.

The **Income & Expenditure by Council Objectives Report** shows net Income and Expenditure YTD by strategic objective and how it is tracking against the annual budget.

The **LGANT Reports** are a summary of the above reports in the LGANT required format.

STRATEGIC ANALYSIS

Noting Purpose	Results for the period ending 30 November 2021 are summarised as follows:
	• Capital grants have contributed towards, Roads to Recovery projects (Ilparpa Road Footpaths and Norris Bell Ave works) during this period.
	• Investment A-2 actual portfolio term deposit matured and principal and interest totalling $42,781 was reinvested for a further term during the period.
	• Exploring possible software enhancements to improve budget reporting to enable detailed tracking against YTD budgets. Will have further reports on this progress once upgrade of software is completed in March / April 2022.
	• The Asset Management Plan and the Long-Term Financial Plan has been finalised and provided.
	• The reserves are in the process of review by contractor and will be provided once finalised.
	• User charges and fees are slightly ahead of budget – analysis of the income received shows
	  ○ ASALC overall income is tracking at 36.05% slightly below expected budget due to low function/event income received year to date.
	  ○ The user charges and fees income slightly ahead of budget has partly been generated from the weighbridge which can be attributed to improved income capturing processes such as weighing both in and out at the weighbridge and increased spot checking of incoming loads.
	  ○ The increase in user charges and fees income ahead of budget has also partly been generated from the Rediscovery Centre which can be attributed to improved pricing practices and efficient customer service by the Rediscovery Centre staff
	  ○ Other operating income is tracking behind YTD budget.
	• Rates outstanding is tracking on budget and slightly higher than the forecast budget. Total rates outstanding is inclusive of amounts from prior financial years (i.e. prior to 21/22).
	  ○ The rate of recovery of rates outstanding is tracking at 59.45% recovered.
	• Grants and contributions income are behind expected budget for the period to date.
	• Financial Assistance Grants are generally received in 4 equal instalments deposited in August, November, February and May and historically an advance payment is made in June for the following financial year

Monitoring Required	• Ranger and Other Debtors are tracking in a similar pattern to the same period last year.
	• Interest income is slightly ahead of expected budget. This can be attributed to term deposit maturing during the period.
	  ○ Rates penalty interest is calculated on the last day business day of the month
	• In relation to operational expenses, some budgeted projects for the year have now commenced and expenditure is expected to increase accordingly. Employee costs are behind YTD budget mainly attributable to vacant positions as at the date of the report.
	• Current capital expenditure relates to projects that are funded via reserves or grant income.
	  ○ Examples of these expenses include ongoing Ilparpa Road Footpath works and Norris Bell Avenue Works, Traeger Park skatepark and lighting works and Street Sweeper purchase.
	• Overall Council ratios are tracking in a similar pattern to the same period in 20/21;
	  ○ Current ratio is higher than the same period last year largely due to lower current liabilities in 21/22 compared to 20/21.
	  ○ Operating ratio is tracking slightly lower than prior year due to lower transfers from reserves. This ratio traditionally decreases as the year progresses which is largely attributable to rates being levied at the beginning of the financial year
	  ○ Rates coverage remains consistent between the years and traditionally decreases throughout the year as other income is received
	  ○ Outstanding rates ratio is similar to the prior year and generally larger decreases tend to occur in the months of the rates instalment dates (September, November, February and April).
	• Current other debtors are normally high as RWMF account holders are invoiced at the end of the month – collection of these are generally within 30 days.

Needs Attention Immediately	Nil items

ATTACHMENTS

Attachment 1 – Income & Expenditure Statement
Attachment 1A – Major Contributing Factors Analysis
Attachment 2 – Balance Sheet
Attachment 2A – Cash Reserves and Cash Analysis Reconciliation
Attachment 3 – Key Financial Performance Ratios

Attachment 4 – EFT Payment listing
Attachment 5 – Debtors Analysis
Attachment 6 – Investments Report
Attachment 7 – Grants Schedule
Attachment 8 – LGANT Reports

The content and presentation of the financial reports are progressively being reviewed and updated to provide improved information to Elected Members and stakeholders.

L SEBASTIANI
ACTING FINANCE MANAGER

Attachment 1

Alice Springs Town Council
Budgeted Statement of Financial Performance
For the period ended 30 November 2021

	2021-2022	30-Nov-21	30-Nov-21	30-Nov-21	
	Adopted Annual Budget	YTD Budget	YTD Actual	YTD Variance	Balance of Budget Remaining
	$	$	$	$	$
Operating Activities					
Revenue from Operating Activities					
Rates	23,349,701	23,349,701	23,403,323	53,622	See *
Rates - Waste Management Charges	4,003,175	4,003,175	4,008,531	5,356	See *
User charges and fees	4,930,855	2,054,785	2,168,461	113,676	See Attach 1A
Interest Income	305,000	127,085	136,178	9,093	See Attach 1A
Grants and Contributions Provided	2,167,500	1,886,084	2,399,849	513,765	See Attach 1A
Other Operating Revenue - Includes reimbursements, proceeds from sale of assets, fuel rebates, insurance claims, infringements etc	663,984	443,422	214,775	(228,647)	See Attach 1A
Total Operating Revenue	**35,420,216**	**31,864,252**	**32,331,116**	**466,864**	**-**
Expenses from Operating Activities					
Employee Costs	20,399,388	8,499,723	7,298,925	1,200,798	13,100,463
Materials & Contracts	9,422,767	3,928,207	3,667,877	260,330	5,754,890
Depreciation	9,500,000	3,958,333	3,958,333	-	5,541,667
Other Operating Expenses - Includes legal fees, advertising, travel & accommodation expenses, postage, freight, telephone, electricity, sewerage charges, water charges, insurance, vehicle expenditure, contribution and grants made etc	5,225,060	2,548,969	2,571,870	(22,901)	2,653,190
Total Operating Expenditure	**44,547,216**	**18,935,232**	**17,497,005**	**1,438,227**	**27,050,210**
Operating Position before Depreciation add back	**(9,127,000)**	**12,929,020**	**14,834,111**	**1,905,091**	**(27,050,210)**
Depreciation Add Back	**9,500,000**	**3,958,333**	**3,958,333**	**-**	**5,541,667**
Operating Position after Depreciation add back	**373,000**	**16,887,353**	**18,792,444**	**1,905,091**	**(21,508,543)**
Add: Capital Activities					
Capital Grants and Contributions	-	-	176,086	176,086	N/A
Capital Expenditure*	3,820,500	2,761,463	1,696,304	1,065,159	2,124,196
Comprised of:					
Plant & Equipment	*2,400,000*		881,468		
Roads and Footpaths	*654,000*		437,685		
Building Infrastructure	*726,500*		377,151		
Capital Position	**(3,820,500)**	**(2,761,463)**	**(1,520,218)**	**(889,073)**	**2,124,196**
Less: Transfers to Reserves	-	-	-	-	-
Add: Transfers from Reserves	3,447,500	3,424,166	2,841,262	582,904	N/A
Net Operating Position**	**-**	**17,550,056**	**20,113,489**	**2,563,433**	**N/A**

***Full levy of rates at beginning of FY leading to enhanced YTD operating position being reported at the end of the month**
****Transfers from reserves also leading to enhanced YTD operating position being reported at the end of the month**
*Refer attachement 1a

		Legend	Income	Expenditure
NOTE:		Over Budget		
Above net operating position is inclusive of:		Under Budget		
- Full year rates levied. Total amount outstanding of:	29,045,055			
- Debtor invoices raised in the month with total current amount outstanding of:	11,777,085			

Above net operating position is exclusive of:
- Committed expenditure of $3,035,023 impact would mean that should the commitments be realised the net operating position would be reduced by this amount

Alice Springs Town Council
Notes for Budgeted Statement of Financial Performance
For the period ended 30 November 2021

Major contributing factors to variances between actual and budgets:

Revenue from Operating Activities

User Charges & Fees	2,168,461	

Animal Control registration fees ahead of budget, annual registrations due at start of financial year and learn to swim fees income ahead of YTD budget

RWMF weighbridge & rediscovery centre income ahead of YTD budget

Interest Income	136,178	

Investment Interest is slightly higher than anticipated at this point in the year due to investments maturing during the period
Average interest earned on cash account funding (excl term deposits) less than 0.4%

Grants & Contributions	**YTD Actual ($)**	
Financial Assistance Grants - Roads	769,151	
Financial Assistance Grants - General	493,788	
Library Operations	622,371	
Pensioner Rate Concessions	158,256	
SCALE Funding	230,443	
Traditional Owner Patrol - Contribution from Red Hot Arts	30,000	
Workforce Attraction Strategy	45,000	
ASALC Splash Parties	38,940	
Learn to Swim Classes	4,100	
Summer SAM 2021	2,000	
Senior Month Event - Grant	2,000	
Grant Phoney Film Festival	2,000	
Library Celebrating Seniors	1,800	2,399,849

Other Operating Revenue	**$**	
Cromell Drive Rehabilitation - Power & Water traffic management reimbursement	10,824	
Insurance Claim	67,393	
TIO Sponsorship	45,000	
Reimbursements Other	41,885	
RWMF - Cardboard facility income	20,394	
RWMF - Rediscovery Centre income	10,467	
Rangers - fines	18,812	214,775

Expenses from Operating Activities

Employee Costs	7,298,925	

Costs under budget -contributed to by positions that are or have been vacant up to the end of the period

Materials and Contracts	3,667,877	

Some consulting projects committed but not yet invoiced as at end of the month
Contract Material & Labour costs are less than anticipated at this point in the year. This difference will reduce as months progress due to projects having commenced.

Materials costs are less than anticipated but will increase as project works are progressing.
It is anticipated costs will continue to increase over the next few periods

Other Operating Expenses		
Street Lighting Electricity invoiced quarterly		214,977
Utilities Other (Electricity Sewerage Gas Water)		697,924
Insurance premiums paid in August for full year		682,979
Legal fees		303,644
Rates pensioner concession tracking slightly lower than budgeted for the year		260,336
Mayoral and elected member expenses		184,338
All other expenses		227,672
		2,571,870

Income from Capital Activities	**$**	
Grants and Contributions		176,086

Expenses from Capital Activities	**$**	
Street Sweeper	249,609	
Ilparpa Road Footpath costs	177,942	
Mini Street Sweeper	149,986	
Smart Solar trees	144,515	
Norris Bell Avenue Works	143,442	
Traeger Park -skatepark and sport lighting repairs	157,778	
Lighting upgrade/fire panels/upgrade CCTV	60,357	
Public Art	42,750	
Library - painting and carpeting (budgeted from reserves)	54,955	
Todd Mall Entrance	48,680	
Jim McConville - picket fence variation	13,182	
Civic Centre - installation of security screens/flag pole/ac control unit	42,199	
Cromwell Drive Rehabilitation (grant funded)	116,301	1,401,696
Various other capital projects carried out	294,608	294,608
Noting 100% of total capital expenditure has been funded from grant or reserve funds		
		1,696,304

Transfer From Reserves

Further Grant and reserve funding to be brought into December period accounts

ALICE SPRINGS TOWN COUNCIL

Attachment 2

Balance Sheet
Report as at 30 November 2021

		Actual 2021-22 $
CURRENT ASSETS		
Cash Assets		
Cash at Bank and On Hand	16,027,585	
Investments	31,362,150	47,389,735
Receivables		
Trade	341,282	
Rates	11,777,085	
Other Items/Tax	145,715	12,264,081
Inventories		243,601
TOTAL CURRENT ASSETS		59,897,418
NON-CURRENT ASSETS		
Property, Plant and Equipment		296,165,891
TOTAL NON-CURRENT ASSETS		296,165,891
TOTAL ASSETS		356,063,308
CURRENT LIABILITIES		
Payables		397,592
Employee Provisions		2,147,441
Trust Deposits		166,499
Grant Income Received in Advance		3,065
TOTAL CURRENT LIABILITIES		2,714,597
NON-CURRENT LIABILITIES		
Provisions		3,350,854
TOTAL NON-CURRENT LIABILITIES		3,350,854
TOTAL LIABILITIES		6,065,451
NET ASSETS		349,997,857
EQUITY		
Cash Reserves (As per Attachment 2A)	22,946,580	
		22,946,580
Non Cash Reserves		
Asset Revaluation	290,887,886	
		290,887,886
Accumulated Surplus/(Deficit) Prior Years		13,317,808
Accumulated Surplus/(Deficit) This Year		22,845,584
TOTAL EQUITY		349,997,857
		-

CASH RESERVES Attachment 2A

Internally Restricted	
RWMF Future Landfill Site	3,023,332
Aquatic & Leisure Centre	1,390,599
Capital (Infrastructure)	2,762,622
Working Capital	636,301
Disaster & Emergency	1,940,801
CBD Revitalisation Project	1,859,896
Todd Mall Redevelopment	518,118
Regional Waste Management Plant & Equipment	1,186,566
Civic Centre Upgrade	432,145
Public Art Advisory Committee	16,750
Public Toilet Project	178,410
Open Drains	350,792
Parks & Playgrounds	321,616
Pedestrian Refuge	1,442
Security and Safety Lighting Upgrade	3,141,260
Map Signage	52,823
Netball Facility Upgrade Reserve	41,085
Kerbside Collection	955,952
Ilparpa Road capital works	545,861
Baler Concrete Slab	9,828
Town Beautification	832,396
Cricket Wicket Replacement	44,694
City Deals Project	53,850
Plant & Equipment Replacement	636,224
Garden Cemetery Future Development Plan Reserve	105,645
Tree Planting Reserve	53,925
Library IT Upgrade Reserve	58,350
Investment (Interest) Reserve-proportioned to the Reserves bi-yearly	189,865
	21,341,148
Externally Restricted (relates to external funding/restricted for specific purpose)	
Sports Facility Advisory Committee (SFAC)	508,556
Developer Contributions	140,946
Employee Entitlements	284,067
Town Camp Waste Collection	132,214
Solar Initiatives	304,648
South Edge Estate Defective Works	50,000
South Edge Subdivision Concrete Footpath Works	75,000
Mount Johns Development Road Maintenance	110,000
	1,605,432
Total Reserves	**22,946,580**

CASH ANALYSIS RECONCILIATION AT 30 NOVEMBER 2021

Cash Investments Held (as per Balance Sheet)	31,362,150
	31,362,150
Less: Liabilities	
Current Liabilities	(2,714,597)
Non Current Liabilities	(3,350,854)
Total Liabilities (as per Balance Sheet)	(6,065,451)
Less: Cash Restricted Reserves	(22,946,580)
Less: Grant Funding Received for Specific Projects	-
UNRESTRICTED	2,350,120

EFT Payment Summary Report for Month Ending Nov-21

Attachment 4

EFT No.	Trans Date	Invoice/Ref #	Payee	Description	Amount
Payment >= $100,000					
4254.14-01	17/11/2021	PY01-10-Australi	Australian Taxation Office	Payroll Deduction	129,036.86
4248.14-01	3/11/2021	PY01-09-Australi	Australian Taxation Office	Payroll Deduction	126,033.00
4254.4730-01	1/11/2021	1011360610	Power Retail Corporation t/a JACANA	Street Lights - 1/7/2021 to 30/9/2021	119,581.89
4260.390-01	19/11/2021	8002211011	Deloitte Private Pty Ltd	Secondment of Laura Sebastiani	115,538.50
Payment $50,000 to $99,999					
4248.390-01	2/11/2021	8002143425	Deloitte Private Pty Ltd	Fees for Professional Services	63,569.00
4260.390-01	19/11/2021	8002211010	Deloitte Private Pty Ltd	Financial Accounting and Reporting	62,016.90
4260.6292-01	20/11/2021	10065	Stocksoft australia Pty Ltd T/A Ska	Repairs to existing skatepark	61,600.00
4260.6273-01	15/11/2021	FF4-5285	FieldForce4 PTY LTD	Best Practice Review	54,923.00
4254.6173-01	1/11/2021	1,298	OBD Systems Pty Ltd t/a Country Die	Purchase of Sw15-200des Hatz Powered Silent Engine	51,150.00
Payment $10,000 to $49,999					
4260.1296-01	29/11/2021	15717568	Cleanaway Limited	RWMF - Domestic Clearances - Oct 2021	47,875.88
4254.5209-01	12/11/2021	S2623	SWEL - Specialised Welding & Engine	Tender 2021-03ST Moth Shade Structure- Todd Mall	46,242.64
4260.5456-01	12/11/2021	INV-75167/01	Living Turf	Tender- Oval Fertilizer Products	44,397.28
4252.5776-01	5/11/2021	4143996	Clayton Utz	Procurement Templates	42,472.65
4260.5776-01	3/11/2021	4146420	Clayton Utz	Legal Costs for Professional Services	40,849.60
4252.5065-01	4/11/2021	AST12110	RIMFIRE Energy	ASALC - Electricity Charges Oct 2021	34,013.75
4258.6376-01	23/11/2021	50-22018-06	G M Santos Gouveia	Rates RefundEFT Refund of $33,605.00 as per Customer'swritten authority	33,605.00
4254.3484-01	7/11/2021	835	LTC Construction	Replacement/repair of pavers - Todd Mall	30,000.00
4249.2-01	4/11/2021	PP1/8.22-1	Statewide Super	Superannuation-PP1/8.22-1	29,187.53
4250.2-01	4/11/2021	PP1/9.22-1	Statewide Super	Superannuation-PP1/9.22-1	28,168.56
4259.2-01	25/11/2021	PP1/10.22-1	Statewide Super	Superannuation-PP1/10.22-1	27,245.77
4260.5292-01	29/11/2021	I4294	Bluedust NT	guttering and drain works bath street invoice 1429	24,596.55
4252.5776-01	9/11/2021	4146189	Clayton Utz	Professional Services Provided	22,069.23
4254.6356-01	3/11/2021	INV-0957	Street & Garden Furniture Company	IP License of ASTC Seat	21,381.25
4248.4874-01	2/11/2021	INV-2549	Spectrim Pty Ltd	Repair and replace 50m shade sails and cabling	21,073.80
4256.2-01	19/11/2021	PP2/12.22-1	Statewide Super	Superannuation-PP2/12.22-1	18,615.35

EFT No.	Trans Date	Invoice/Ref #	Payee	Description	Amount
4252.47-01	11/10/2021	5433	Alice Springs Sand Supplies Pty Ltd	supply & deliver pugged roadbase quote 1659	17,983.99
4249.3501-01	4/11/2021	PP1/8.22-7	Australian Super Pty Ltd	Superannuation-PP1/8.22-7	16,587.91
4248.5456-01	2/11/2021	69004/01	Living Turf	Flynn Park - Chemicals per quote 69004	16,456.00
4250.3501-01	4/11/2021	PP1/9.22-7	Australian Super Pty Ltd	Superannuation-PP1/9.22-7	16,259.35
4248.5456-01	2/11/2021	69159/01	Living Turf	Road Reserve - Chemicals per quote 69159	16,183.20
4260.6293-01	24/11/2021	21025	Jennifer Anne Clarsen T/A Jenny Cla	Lyndavale Park- Consultancy	16,115.00
4259.3501-01	25/11/2021	PP1/10.22-7	Australian Super Pty Ltd	Superannuation-PP1/10.22-7	15,889.50
4252.1238-01	3/11/2021	INV-0184	Alice Springs Animal Shelter Inc	Pound Management - Oct 2021	15,220.70
4260.6292-01	20/11/2021	11065/1	Stocksoft australia Pty Ltd T/A Ska	Vairation - Repairs to Existing Skate Park - Cost	13,200.00
4248.390-01	2/11/2021	8002130191	Deloitte Private Pty Ltd	Fees for Financial Services	12,419.00
4252.3702-01	18/10/2021	INV-3596	MPH Carpentry & Constructions P/L(A	Install new flag pole at Civic Centre	11,638.00
4252.14-01	5/11/2021	PY02-11-Australi	Australian Taxation Office	Payroll Deduction	11,486.00
4248.5456-01	2/11/2021	69001/01	Living Turf	Rhonda Diano - Chemicals per quote 69001	10,972.50
4254.6166-01	4/11/2021	INV-0089	Diamond Traffic Designs Pty Ltd	design & supply generic tmp's as quote 0048	10,725.00
4260.3274-01	10/11/2021	8412	Ronin Security Technologies	Civic Centre & Library- Card Reader Upgrades	10,645.62
4252.4559-01	2/11/2021	#11	K Tremblay	ASALC Mural - Ref Resolution # 21803	10,280.00
Payment < $10,000					
4260.3942-01	26/11/2021	3962	Cooling Plus Refrigeration &	ASALC - Supply 1 Water Cooler & Install 3 Water C	9,870.94
4260.744-01	5/11/2021	348694	INDERVON	RWMF - 6000ltrs Diesel Delivered as per email	9,648.60
4252.5001-01	1/11/2021	P786802	Vocus Pty Ltd	ASTC - Dark Fibre, Equipment, IP, Internet & Wan	9,577.70
4252.744-01	16/10/2021	346781	INDERVON	RWMF - 6000ltrs Diesolene Delivered	9,531.60
4260.3942-01	23/11/2021	3953	Cooling Plus Refrigeration &	Civic C-Supply & Install 2x Water Chiller	9,405.00
4254.244-01	12/11/2021	797903	Alicetronics Trust t/as iGear &	Site Call Out - Replacement of IT leads & cables	9,380.00
4260.2982-01	26/11/2021	18394	Shamrock Chemicals, Catering & Clea	Jumbo Toilet Rolls x 300	9,006.00
4248.5456-01	2/11/2021	690002/01	Living Turf	Ross Park - Seed & Chemicals per quote 69002	8,426.00
4260.3522-01	29/11/2021	28261	Hip Pocket Workwear & Safety - Alic	Event Signanage - Depot	8,418.00
4260.6362-01	18/11/2021	2525	Turf Tines Pty Ltd	25mm x 300mm x M14 Coring Tines as Quote 1063	8,019.00
4254.1125-01	15/11/2021	50473	Springs Cleaning Supplies	Numatic Scrubber HGB3045-55	8,003.83
4260.5039-01	5/11/2021	11982	APJ Concrete	25 x 20 x 80 concrete with sandstone colour	7,724.64
4260.5039-01	12/11/2021	12060	APJ Concrete	25 x 20 x 80 concrete with sandstone colour	7,724.64
4260.257-01	18/11/2021	2014182467	Hastings Deering (Australia) Ltd	BRX118 Brushcutter for Skid Steer Loader	7,429.13
4259.3657-01	25/11/2021	PP1/10.22-19	HostPlus Pty Limited	Superannuation-PP1/10.22-19	7,282.10
4260.244-01	29/11/2021	799551	Alicetronics Trust t/as iGear &	SCALE Funding for Live Streaming Ref Quote # 20373	7,275.40
4260.4748-01	29/11/2021	670	Red Cirrus	Professional Services - Sept 2021	7,150.00
4249.3657-01	4/11/2021	PP1/8.22-19	HostPlus Pty Limited	Superannuation-PP1/8.22-19	6,946.89

EFT No.	Trans Date	Invoice/Ref #	Payee	Description	Amount
4248.5456-01	2/11/2021	69160/01	Living Turf	Depot - Fertiliser per quote 69160	6,765.00
4250.3657-01	4/11/2021	PP1/9.22-19	HostPlus Pty Limited	Superannuation-PP1/9.22-19	6,646.08
4260.5788-01	29/11/2021	7177	NT Friendship & Support Inc	Parks Project - Oct 2021	6,432.00
4260.5788-01	20/11/2021	7344	NT Friendship & Support Inc	Parks Project - Nov 2021	6,432.00
4248.5456-01	2/11/2021	68674/01	Living Turf	Road Reserve - Chemicals per quote 68674	6,424.00
4255.5776-01	17/11/2021	4139143	Clayton Utz	Proffesional Services - For the Period 5/7/2021 to	6,207.30
4248.5536-01	3/11/2021	Pay3112021	Salary Packaging Australia Pty Ltd	Salary Packaging 3.11.2021	6,082.85
4254.4811-01	17/11/2021	826860	Downer EDI Works Pty LTd	Return of Retention Monies	6,032.57
4255.5857-01	18/11/2021	18NOV21	Arafura Regional Community Solution	Travel & Accom Moya Perry - Drw to ASP Return	6,009.54
4260.4730-01	8/11/2021	1011935010	Power Retail Corporation t/a JACANA	10245814 Todd St Civic Centre 31/10/2021	5,981.86
4260.4748-01	29/11/2021	671	Red Cirrus	Professional Services - Oct 2021	5,720.00
4260.4748-01	29/11/2021	672	Red Cirrus	Professional Services - Nov 2021	5,720.00
4260.89-01	12/11/2021	94294393	HY-TEC Industries (Northern Territo	40 x 20 x 60 concrete delivered to norris bell	5,643.00
4252.6347-01	3/11/2021	821403772	KPMG	Financial Statement - 30 June 2021 - Out of Pocket	5,578.65
4260.1296-01	29/11/2021	15717567	Cleanaway Limited	RWMF - Town Camps - October 2021	5,548.68
4260.6273-01	15/11/2021	FF4-5291	FieldForce4 PTY LTD	Reimbursement - Travel Expenses	5,457.41
4260.6380-01	26/11/2021	50-22019-06	Selie Investments Pty Ltd	Rates RefundEFT Refund on overpaid rates as per writteninstructions from ratepayer.	5,428.63
4254.5536-01	17/11/2021	17NOV2021	Salary Packaging Australia Pty Ltd	Salary Packaging 17/11/2021	5,143.15
4260.5776-01	3/11/2021	4146421	Clayton Utz	Legal Costs for Professional Services	5,097.95
4260.1665-01	22/11/2021	INV-0169	Arid Lands Environment Centre Inc t	2020 Eco Fair Sponsorship	5,000.00
4248.5409-01	2/11/2021	792	NHM Painting & Decorating Pty Ltd	Library - Repaint internal walls as per scope	4,985.00
4260.3942-01	29/11/2021	3729	Cooling Plus Refrigeration &	ASALC- Install water coolers x 3	4,900.00
4252.5456-01	12/11/2021	61713/01	Living Turf	fertiliser products as quote 64084	4,893.35
4253.5229-01	8/11/2021	MIDNOV2021	Mayor M J Paterson	Mayoral Salary BiMonthly Mid Nov 2021	4,612.50
4260.5229-01	8/11/2021	EOMNOV2021	Mayor M J Paterson	Mayoral Allowance Bimonthly EOM Nov 2021	4,612.50
4260.1366-01	29/11/2021	43997	CKS Electrical Mechanical Serv. P/L	inspect/repair overhead light in todd mall	4,387.10
4254.3942-01	16/11/2021	3872	Cooling Plus Refrigeration &	ASALC - Supply & Replace Fire File Kit for Boiler	4,380.00
4260.3116-01	11/11/2021	48670	Earthworks Training and Assessment	W22 & W23 Full Course x 6 Attendees	4,350.00
4260.5039-01	12/11/2021	11819	APJ Concrete	25 x 20 x 80 concrete with sandstone colour	3,942.84
4252.5857-01	1/11/2021	INV-0093	Arafura Regional Community Solution	Legal Fees - Workplace Investigation	3,877.50
4260.2385-01	12/11/2021	74878	Lane Communications	Annual Rates Notice Apology Letters	3,866.95
4253.14-01	12/11/2021	PY02-12-Australi	Australian Taxation Office	Payroll Deduction	3,829.00
4252.2320-01	5/11/2021	130	Multicultural Community Servics of	Program Delivery Costs for Active Alice Parents	3,728.00
4252.1545-01	8/11/2021	BI19755	Bellette Media Pty Ltd	ASTC 2022 Printed Calendar - Design & Layout	3,542.00
4260.6293-01	24/11/2021	21026	Jennifer Anne Clarsen T/A Jenny Cla	Project Management - Jen Clarsen - 23 hours	3,540.00

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4252.5848-01	5/11/2021	INV-0302	Desert Minds Pty Ltd	Standard Consultation	3,465.00
4260.6233-01	20/11/2021	107041	JOLO Holdings Pty Ltd t/a Helloworl	Flights & Accomodation - Launceston to Alice	3,456.54
4259.3494-01	25/11/2021	PP1/10.22-6	REST Superannuation	Superannuation-PP1/10.22-6	3,420.55
4254.6358-01	15/11/2021	INV-33453	Promotion Products Pty Ltd	Night Market 2022' To Do' Magnet	3,404.50
4250.3494-01	4/11/2021	PP1/9.22-6	REST Superannuation	Superannuation-PP1/9.22-6	3,396.18
4260.5080-01	29/11/2021	17623	Electricon Contracting PL t/a Pump	coring tine 25mm x 250mm #538438 quote 5231	3,376.03
4249.3494-01	4/11/2021	PP1/8.22-6	REST Superannuation	Superannuation-PP1/8.22-6	3,358.04
4260.3828-01	22/11/2021	NOV2021	Councillor E Melky	Deputy Mayor Allowance - Month of Nov 2021	3,181.00
4260.257-01	18/11/2021	40100384760	Hastings Deering (Australia) Ltd	6000 service hour maintenance #53200	3,145.98
4260.6382-01	29/11/2021	NOV2021	E M Turner	Reimbursement of relocation and storage costs	3,108.45
4254.9-01	17/11/2021	PY01-10-Child Su	CSA Employer Services	Payroll Deduction	3,092.48
4248.5536-01	3/11/2021	PY01-09-Salary P	Salary Packaging Australia Pty Ltd	Payroll Deduction	3,072.51
4260.5166-01	12/11/2021	3790104237	Head Oceania Pty Ltd / Zoggs Austra	ASALC- Merch to be sold in Kiosk	3,068.05
4260.1581-01	15/11/2021	447	CAAMA - Audio Visual	Night Markets Stage, Lighting & Sound x 7	3,064.82
4260.31-01	12/11/2021	SINV-007892	International Quadratics t/a Pool	ASALC- Pool Chemicals	3,037.75
4252.770-01	5/11/2021	8682	Brian Blakeman Surveys	RWMF - Stage 5 Boundry Set Out	3,003.00
4260.256-01	5/11/2021	203	Alice Springs Ministers Fellowship	Carols by Candlelight 2021 Donation	3,000.00
4260.3522-01	22/11/2021	28556	Hip Pocket Workwear & Safety - Alic	uniforms for staff	3,000.00
4252.267-01	4/11/2021	100008672835	Origin Energy Retail Limited	ASALC - Natural Gas 1/7/21 to 27/9/21	2,949.17
4252.5456-01	12/11/2021	61717/01	Living Turf	fertiliser products as quote 64084	2,921.05
4260.5522-01	12/11/2021	SI0028932	SITECH Construction Systems Pty Ltd	RWMF - Trimble Yearly Subscription for Compactor	2,860.00
4248.9-01	3/11/2021	PY01-09-Child Su	CSA Employer Services	Payroll Deduction	2,820.03
4248.5536-01	3/11/2021	PY01-09-Salary P	Salary Packaging Australia Pty Ltd	Payroll Deduction	2,796.29
4252.113-01	5/11/2021	42353	Fluid Power NT Pty Ltd	RWMF - Repairs to hoses on old forklift	2,796.01
4252.5690-01	5/11/2021	MV7575AS21	NAPC Pty Ltd	Market Rental Valuation of 21 Hartley Street	2,750.00
4254.4730-01	8/11/2021	108482010	Power Retail Corporation t/a JACANA	10185806 Traeger Ave 31/10/2021	2,748.30
4254.5536-01	17/11/2021	PY01-10-Salary P	Salary Packaging Australia Pty Ltd	Payroll Deduction	2,711.08
4252.1581-01	8/11/2021	442	CAAMA - Audio Visual	Night Markets Stage, Lighting & Sound x 7	2,634.34
4252.4641-01	5/11/2021	3410	Optimal Security Pty Ltd / Michael	Albrecht Oval - Emergency Repair Replacement works	2,588.00
4249.3798-01	4/11/2021	PP1/8.22-26	Australian Ethical Superannuation P	Superannuation-PP1/8.22-26	2,537.36
4252.2366-01	5/11/2021	INV-42286	Talice Security Service	Foot Patrols with Tradtional Owners	2,519.75
4248.5456-01	2/11/2021	67754/01	Living Turf	Rhonda Diano - Soil & Water Tests per quote 67754	2,519.00
4250.3798-01	4/11/2021	PP1/9.22-26	Australian Ethical Superannuation P	Superannuation-PP1/9.22-26	2,455.75
4254.2966-01	1/11/2021	10541	Michael Rice Consulting Engineers P	Solar Monitoring Investigations	2,392.50
4259.3798-01	25/11/2021	PP1/10.22-26	Australian Ethical Superannuation P	Superannuation-PP1/10.22-26	2,378.30
4260.2394-01	5/11/2021	IN164489	Alice Hosetech	RWMF - Parts for Excavator	2,377.17

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4260.5163-01	1/11/2021	INV-0652	Desert Technologies Pty Ltd	Radio & Tracking Monthly Service - Oct 2021	2,350.00
4252.5039-01	5/11/2021	11348	APJ Concrete	PO D116344 - Closed for Posting - Final Invoice	2,301.42
4254.5536-01	17/11/2021	PY01-10-Salary P	Salary Packaging Australia Pty Ltd	Payroll Deduction	2,248.70
4260.118-01	29/11/2021	213305	GGS Alice Glass & Aluminium	reglaze broken window baseball invoice 00213305	2,231.00
4252.5170-01	3/11/2021	ARTWORK	P McManus	Artwork on Moth Structures - Todd Mall	2,200.00
4260.4730-01	8/11/2021	1014274710	Power Retail Corporation t/a JACANA	10256091 Library - 31/10/2021	2,194.16
4248.5456-01	2/11/2021	69000/01	Living Turf	Ross Park - Chemicals per quote 69000	2,191.20
4252.5456-01	12/11/2021	61687/01	Living Turf	fertiliser products as quote 64084	2,162.05
4252.5232-01	8/11/2021	INV-13619	Barnett Family Trust t/a Local	3 x SALTO Padlocks for ASALC	2,055.60
4252.1782-01	19/10/2021	2311457	CJD Equipment Pty Ltd	RWMF - Clutch kit & fly wheel for Tipper	2,051.90
4252.3458-01	1/11/2021	284	J9 Stanton	Concept Proposal- Arts in parks EOI	2,000.00
4252.5977-01	2/11/2021	2021-23	M Twohig	Concept proposal-Arts in Parks EOI	2,000.00
4260.6058-01	19/11/2021	141036	James Young t/a Elbow Workshop	Concept Proposal - Arts in Parks EOI	2,000.00
4260.1366-01	12/11/2021	44305	CKS Electrical Mechanical Serv. P/L	Todd Mall/Flynn Church - Lighting Upgrade	1,995.89
4252.205-01	5/11/2021	24567	TJ Signs	RWMF - 500 x Decals 'DEGASSED' on 30.09.21	1,993.20
4260.4982-01	10/11/2021	42853	Territory Pest Control	management of termites at tennis house	1,978.00
4252.5456-01	5/11/2021	61699/01	Living Turf	fertiliser products as quote 64099	1,953.60
4260.4156-01	12/11/2021	364	Get Physical	Delivery of HAWC Sessions & Old Timers Exercise	1,950.00
4254.3905-01	5/11/2021	20207395	Trisley's Hydraulic Services	ASALC - Chlorine Gas Sensor Puffer Quote # 200515	1,942.60
4260.282-01	29/11/2021	901885	St John Ambulance Australia (NT) In	Surigicxal Mask per Quote 53657	1,936.00
4254.5983-01	11/11/2021	9219	SAS Distribution Australia Pty Ltd	Stage Legs & Stage Platform Refer Quote # 00009219	1,927.00
4252.6009-01	5/11/2021	2049	Kevin Joseph Laherty t/a Able Trees	Payment for Removal & Cleanup of Gum Tree	1,925.00
4260.1381-01	10/11/2021	117879	Central Communications (Alice Sprin	RWMF - Supply 4 x UHF Radios	1,916.00
4260.4665-01	12/11/2021	163429	Think Water Alice Springs	Depot - Stock of Irrigation Parts	1,904.76
4260.4665-01	12/11/2021	160796	Think Water Alice Springs	Depot - Stock of irrigation parts	1,903.53
4260.5064-01	8/11/2021	00270171	Australian Water Quality Centre	142783-2020-CSR-3 Microbiology Report	1,887.60
4260.2162-01	12/11/2021	INV188942	Rain Bird Australia Pty Ltd	maxicom training	1,815.00
4260.5227-01	22/11/2021	NOV2021	Councillor J A Cocking	Councillor Allowance - Nov 2021	1,794.00
4260.5230-01	22/11/2021	NOV2021	Councillor M L Banks	Councillor Allowance - Nov 2021	1,794.00
4260.6325-01	22/11/2021	NOV2021	Councillor A P Bitar	Councillor Allowance - Nov 2021	1,794.00
4260.6326-01	22/11/2021	NOV2021	Councillor K S Hopper	Councillor Allowance - Nov 2021	1,794.00
4260.6327-01	22/11/2021	NOV2021	Councillor M A COFFEY	Councillor Allowance - Nov 2021	1,794.00
4260.6329-01	22/11/2021	NOV2021	Councillor M J Liddle	Councillor Allowance - Nov 2021	1,794.00
4260.6330-01	22/11/2021	NOV2021	Councillor S J Brown	Councillor Allowance - Nov 2021	1,794.00
4252.4641-01	5/11/2021	3370	Optimal Security Pty Ltd / Michael	Civic Centre- Installation of new Router Consult &	1,780.00
4254.5731-01	1/11/2021	000337	Sian Thomas Lawyers	RWMF - Specialised Legal Advice	1,706.84

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4252.2366-01	5/11/2021	INV-41381	Talice Security Service	Foot Patrols with Traditional Owners	1,706.20
4252.5456-01	12/11/2021	61696/01	Living Turf	fertiliser products as quote 64084	1,705.55
4252.4156-01	5/11/2021	361	Get Physical	Delivery of ASTC Healthy Communities Exercise	1,700.00
4252.4156-01	5/11/2021	362	Get Physical	Delivery of ASTC Healthy Communities Exercise	1,700.00
4252.4156-01	5/11/2021	359	Get Physical	Delivery of ASTC's Healthy Communities Exercise	1,700.00
4252.4156-01	5/11/2021	360	Get Physical	Delivery of ASTC's Healthy Communities Exercise	1,700.00
4260.4156-01	5/11/2021	363	Get Physical	Delivery of HAWC Sessions & Old Timers Exercise	1,700.00
4252.5456-01	12/11/2021	61707/01	Living Turf	fertiliser products as quote 64084	1,694.55
4252.2366-01	1/11/2021	INV-43622	Talice Security Service	Cash & Change Collections Oct 21 - Civic Centre,	1,690.50
4252.5456-01	12/11/2021	61689/01	Living Turf	fertiliser products as quote 64084	1,683.55
4254.3045-01	15/11/2021	PF650697	Encore Event Technologies Pty Ltd T	Stage Hire - Xmas Carnival 3.12.2021	1,659.02
4252.1583-01	5/11/2021	88614	Principal Products	Civic-Hand Towel, Industrial Wiper,Tissue Paper	1,645.74
4260.6320-01	24/11/2021	PS0008189	Peak Services Pty Ltd T/A Peak Serv	VPP Feasibility study & Solar Power Feasibility St	1,643.13
4255.6191-01	18/11/2021	79789	The Trustee for Aquatic Elements Un	LTS Equipment Trolley with freight	1,633.50
4254.4730-01	8/11/2021	107593210	Power Retail Corporation t/a JACANA	10198955 Wills Tce 31/10/2021	1,591.11
4260.1381-01	5/11/2021	117704	Central Communications (Alice Sprin	monthly turbo tracking october as invoice 117704	1,563.50
4248.1201-01	2/11/2021	M82539	Milner Meat Supply	assorted meats as quote 6227	1,536.60
4260.1125-01	29/11/2021	50630	Springs Cleaning Supplies	Library - Cleaning Products, Toilet Paper, and	1,531.85
4260.6225-01	12/11/2021	INV-3413	Alice Clothing and Uniforms	Depot - Stpck of Uniform Shorts & Trousers	1,527.85
4252.5768-01	5/11/2021	INV-9378	Tr!pl3 Fire Electrical & Contractin	Civic Centre - Maintenance of Fire Systems	1,511.40
4252.5456-01	12/11/2021	61680/01	Living Turf	fertiliser products as quote 64084	1,502.05
4252.85-01	12/10/2021	AS11-053519	CBC Australia Pty Ltd	Depot - Stock of Cleaning Gear	1,470.45
4254.2607-01	5/11/2021	184286	Greenhill Engineers Pty Ltd	Provide drainage design western side of Mckay St	1,457.50
4252.6166-01	5/11/2021	INV-0088	Diamond Traffic Designs Pty Ltd	design & supply specific tmp for herbert heritage	1,446.50
4249.5784-01	4/11/2021	PP1/8.22-88	Commonwealth Bank Group Super -	Superannuation-PP1/8.22-88	1,436.25
4260.2982-01	12/11/2021	18704	Shamrock Chemicals, Catering & Clea	Depot - Stock of Cleaning Items	1,431.61
4259.3521-01	25/11/2021	PP1/10.22-8	AMP Life Limited - FLS	Superannuation-PP1/10.22-8	1,392.28
4260.6009-01	20/11/2021	2069	Kevin Joseph Laherty t/a Able Trees	remove dead wood & regrowth 5 warber crt	1,375.00
4252.4641-01	5/11/2021	3389	Optimal Security Pty Ltd / Michael	ASALC - Replace 2 Damaged CCTV Cameras	1,370.10
4260.4665-01	12/11/2021	162823	Think Water Alice Springs	Depot - Stock of Irrigation Parts	1,366.20
4252.1125-01	4/11/2021	50331	Springs Cleaning Supplies	ASALC- Cleaning Supplies	1,364.18
4260.4730-01	8/11/2021	107657710	Power Retail Corporation t/a JACANA	10252000 Todd St 31/10/2021	1,352.25
4252.5456-01	12/11/2021	61709/01	Living Turf	fertiliser products as quote 64084	1,348.05
4252.228-01	21/10/2021	I845898ALI	Metcash Trading P/L t/a Independent	ASALC - Food for Sale in KIOSK	1,341.44
4260.4486-01	3/11/2021	2325/99830281	Bunnings Pty Ltd	gardening supplies as quote 309905066	1,338.16
4249.3521-01	4/11/2021	PP1/8.22-8	AMP Life Limited - FLS	Superannuation-PP1/8.22-8	1,329.84

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4250.3521-01	4/11/2021	PP1/9.22-8	AMP Life Limited - FLS	Superannuation-PP1/9.22-8	1,329.84
4260.6009-01	20/11/2021	2068	Kevin Joseph Laherty t/a Able Trees	tree removal opposite 5 erumba street 00002068	1,320.00
4254.4730-01	8/11/2021	108481810	Power Retail Corporation t/a JACANA	10248718 Traeger Ave 31/10/2021	1,313.88
4252.2366-01	1/11/2021	INV-43736	Talice Security Service	Skate Park Patrols - Oct 2021	1,296.00
4260.5039-01	18/11/2021	11947	APJ Concrete	25 x 20 x 80 concrete with fibers to Willshire & T	1,227.42
4260.744-01	1/11/2021	348097	INDERVON	Depot - Stock of 2 Stroke & Premium Unleaded	1,218.80
4254.3942-01	12/11/2021	3830	Cooling Plus Refrigeration &	ASALC - Replace diaphragm & adjust auto filling	1,211.30
4260.744-01	10/11/2021	348828	INDERVON	Rimula R4 L 15W40 as Quote 00038521	1,207.05
4252.5456-01	12/11/2021	61705/01	Living Turf	fertiliser products as quote 64084	1,199.00
4252.5456-01	12/11/2021	61700/01	Living Turf	fertiliser products as quote 64084	1,199.00
4260.710-01	12/11/2021	34923	Animal Care Equipment & Services	Dog Tidy Bags & Shipping	1,194.95
4260.5768-01	10/11/2021	INV-9599	Tr!pl3 Fire Electrical & Contractin	Replace Items Leads, & Sounders - GAP Childcare	1,188.00
4252.5456-01	5/11/2021	61681/01	Living Turf	fertiliser products as quote 64100	1,186.90
4252.5899-01	5/11/2021	INV-0056	A.L.Sawtell T/AS Central Glazing	Civic Centre - Repair to Door	1,177.05
4260.2571-01	9/11/2021	168169	Alice City Tyrepower	supply & fit tyre # 52778 as invoice 168169	1,175.00
4252.5456-01	12/11/2021	61682/01	Living Turf	fertiliser products as quote 64084	1,166.55
4250.5784-01	4/11/2021	PP1/9.22-88	Commonwealth Bank Group Super -	Superannuation-PP1/9.22-88	1,157.10
4259.5784-01	25/11/2021	PP1/10.22-88	Commonwealth Bank Group Super -	Superannuation-PP1/10.22-88	1,157.10
4252.696-01	11/10/2021	169035733	RTM Northern Territory Police, Fire	Civic Centre - Fire Alarm	1,145.00
4260.2542-01	25/11/2021	9240	Gap Community Child Care Centre	Childcare Fees - 2 Weeks 29/11/21 to 10/12/21	1,134.00
4252.3393-01	2/11/2021	4002	B T Daley Pty Ltd	Anti Graff ASALC Mural	1,127.50
4252.200-01	11/11/2021	3129777	Lawrence & Hanson	RWMF - Test & Tag Printer	1,111.00
4254.5541-01	12/11/2021	168481	Neil Mansell Transport	RWMF - Full Load Cardboard on 15.10.2021	1,100.00
4260.5541-01	22/11/2021	170256	Neil Mansell Transport	RWMF - Full Load Cardboard on 15.10.21	1,100.00
4248.5202-01	2/11/2021	4967	YMCA of the Northern Territory	Program Delivery Costs for Active Alice Parents -	1,080.00
4252.2366-01	5/11/2021	INV-42085	Talice Security Service	Foot Patrols with Traditional Owners	1,069.70
4249.4179-01	4/11/2021	PP1/8.22-37	Sunsuper	Superannuation-PP1/8.22-37	1,060.57
4259.4179-01	25/11/2021	PP1/10.22-37	Sunsuper	Superannuation-PP1/10.22-37	1,058.67
4260.1509-01	10/11/2021	12526	Territory Hirex	RWMF - Supply 34 x Bulka Bags	1,056.55
4259.3587-01	25/11/2021	PP1/10.22-15	Hesta Super Fund	Superannuation-PP1/10.22-15	1,053.81
4260.5202-01	22/11/2021	5065	YMCA of the Northern Territory	Delivery of The Baby .. Set ..Go Program Oct 2021	1,044.00
4254.5080-01	9/11/2021	18083	Electricon Contracting PL t/a Pump	kubota mower parts # 53560 as quote 5375	1,039.60
4254.4730-01	8/11/2021	108481910	Power Retail Corporation t/a JACANA	10224345 Traeger Ave 31/10/2021	1,030.72
4249.3926-01	4/11/2021	PP1/8.22-32	UniSuper Limited	Superannuation-PP1/8.22-32	1,029.71
4250.4179-01	4/11/2021	PP1/9.22-37	Sunsuper	Superannuation-PP1/9.22-37	1,029.11
4250.3926-01	4/11/2021	PP1/9.22-32	UniSuper Limited	Superannuation-PP1/9.22-32	1,016.35

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4254.5166-01	12/11/2021	25547	Head Oceania Pty Ltd / Zoggs Austra	ASALC - Various LTS Equipment	1,008.11
4252.4206-01	5/11/2021	192	K A Harder	Entertainment - Night Market - 21/10/2021	1,000.00
4260.6097-01	3/11/2021	8810008160	Aurecon Australasia Pty Ltd	Amendment to Asset Management Plan	999.90
4249.3616-01	4/11/2021	PP1/8.22-16	ING	Superannuation-PP1/8.22-16	990.52
4250.3616-01	4/11/2021	PP1/9.22-16	ING	Superannuation-PP1/9.22-16	990.52
4259.3616-01	25/11/2021	PP1/10.22-16	ING	Superannuation-PP1/10.22-16	990.52
4260.4982-01	12/11/2021	45857	Territory Pest Control	Pest Treatment - Traeger Complex	990.00
4250.4898-01	4/11/2021	PP1/9.22-63	WA Super	Superannuation-PP1/9.22-63	982.54
4260.4730-01	8/11/2021	1015694010	Power Retail Corporation t/a JACANA	10134811 Commonage Rd 31/10/21	977.08
4252.442-01	8/11/2021	2299	RLSSA NT	Pool Lifequard Update - RLSSA NT Trainer	975.00
4259.3926-01	25/11/2021	PP1/10.22-32	UniSuper Limited	Superannuation-PP1/10.22-32	971.43
4252.2239-01	14/10/2021	417241752	Reece Proprietary Limited	push pillar tap as quote 4172090008	954.95
4249.4898-01	4/11/2021	PP1/8.22-63	WA Super	Superannuation-PP1/8.22-63	939.30
4252.3217-01	11/10/2021	14672	Specialist News Pty Limited	OHS Alert 12 Month Subscription	939.00
4260.89-01	12/11/2021	94323821	HY-TEC Industries (Northern Territo	25 x 20 x 80 concrete fibres crn willshire & traeg	929.28
4254.5087-01	16/11/2021	152017/01	Sigma Companies Group Pty Ltd	ASALC - Spare Parts for Pool Cleaner Ref Q# 152017	916.55
4260.5768-01	10/11/2021	INV-9593	Tr!pl3 Fire Electrical & Contractin	Completed - 6 month test Indoor Netball Courts	915.75
4252.5768-01	5/11/2021	INV-9364	Tr!pl3 Fire Electrical & Contractin	Grevillea Early Learning Centre - Yearly Equipment	915.20
4252.2571-01	4/11/2021	167480	Alice City Tyrepower	supply and fit tyres # 53560 as invoice 167480	912.00
4252.5456-01	12/11/2021	61702/01	Living Turf	fertiliser products as quote 64084	907.50
4260.4587-01	18/11/2021	X-7983	Solace Consulting	Counselling on 26/10/21, 9/11/21, 10/11/21 &	900.00
4259.4235-01	25/11/2021	PP1/10.22-44	Netwealth Superannuation	Superannuation-PP1/10.22-44	890.95
4260.6014-01	15/11/2021	M83289	Milner Road Family Trust t/a Milner	Supply/Deliver BBQ Meat & Sausages Thank You BBQ	884.08
4249.4235-01	4/11/2021	PP1/8.22-44	Netwealth Superannuation	Superannuation-PP1/8.22-44	879.19
4250.4235-01	4/11/2021	PP1/9.22-44	Netwealth Superannuation	Superannuation-PP1/9.22-44	879.19
4252.1680-01	10/11/2021	16742	WB Mobile Windscreens	supply and fit windscreen #538365 as invoice 16742	879.00
4260.1583-01	12/11/2021	89072	Principal Products	RWMF - Supply tp, handtowel and chux	878.64
4260.1296-01	10/11/2021	15717042	Cleanaway Limited	ASALC - Rental & Clearance of Bins Oct 2021	859.02
4259.4335-01	25/11/2021	PP1/10.22-47	VicSuper	Superannuation-PP1/10.22-47	856.02
4260.3083-01	18/11/2021	617281	Our Town & Country Office National	Office Chairs Tech Services	852.32
4259.4898-01	25/11/2021	PP1/10.22-63	WA Super	Superannuation-PP1/10.22-63	850.91
4252.1338-01	4/11/2021	INV-03405	AA Signs & Designs Pty Ltd	Grant NTG Signage Ref Quote# AA6255	849.20
4250.4335-01	4/11/2021	PP1/9.22-47	VicSuper	Superannuation-PP1/9.22-47	842.47
4260.5977-01	16/11/2021	2021-24	M D Twohig	Summer SAM - Facilitation, Supplies, 40 to 50 MDF	840.00
4249.3580-01	4/11/2021	PP1/8.22-13	BT Super For Life	Superannuation-PP1/8.22-13	839.61
4249.4335-01	4/11/2021	PP1/8.22-47	VicSuper	Superannuation-PP1/8.22-47	830.43

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4259.3580-01	25/11/2021	PP1/10.22-13	BT Super For Life	Superannuation-PP1/10.22-13	830.19
4252.4156-01	5/11/2021	SD12	Get Physical	Movers & Groovers Senior Dance - Oct 2021	825.00
4260.6368-01	11/11/2021	INv-0097	The Trustee for Hayden Jude Family	repair cracked trailer # 52530 as invoice 0097	825.00
4254.890-01	10/11/2021	6075	P.A & K.A Sullivan Pty Ltd T/A Sno'	remove lugs & clean up posts as invoice 6075	819.50
4250.3580-01	4/11/2021	PP1/9.22-13	BT Super For Life	Superannuation-PP1/9.22-13	817.94
4254.5001-01	4/11/2021	76985-041121	Vocus Pty Ltd	Civic Centre Phone Charges - Oct - Nov 2021	810.62
4260.163-01	5/11/2021	196660088	Toro Australia Pty Limited	parts for mower # 538382 as quote	806.17
4260.6372-01	19/11/2021	004	K Petia	ASTC - Christmas Function DJ	800.00
4252.1680-01	5/11/2021	16642	WB Mobile Windscreens	supply & fit tint film # 538514 as quote 1139	798.00
4260.5768-01	8/11/2021	INV-9582	Tr!pl3 Fire Electrical & Contractin	Civic Centre - Repair of Evac Speakers	792.00
4252.5430-01	14/10/2021	03210569	SMS GeoTechnical	Ragonesi Rd - Conduct LTAR testing & Report	770.00
4260.2571-01	5/11/2021	168163	Alice City Tyrepower	supply & fit front tyres #53261 invoice 168163	770.00
4254.6266-01	2/11/2021	JBC-074	J Barry	ASALC - Install Cabinets in Training Room	759.00
4260.2239-01	5/11/2021	417242172	Reece Proprietary Limited	plumbing parts as quote 417209099	750.82
4252.2366-01	5/11/2021	INV-43143	Talice Security Service	2 x guards for night market 5:30-9:30 on 23/9/21	750.00
4252.4920-01	5/11/2021	32851621	United Petroleum Pty Ltd	Fuel Cards - October 2021	745.99
4259.4714-01	25/11/2021	PP1/10.22-57	BT Superwrap - Personal Super Plan	Superannuation-PP1/10.22-57	745.97
4250.4714-01	4/11/2021	PP1/9.22-57	BT Superwrap - Personal Super Plan	Superannuation-PP1/9.22-57	732.41
4254.3942-01	12/11/2021	3917	Cooling Plus Refrigeration &	RWMF - Degas 19 x Systems	731.50
4260.3942-01	8/11/2021	3933	Cooling Plus Refrigeration &	RWMF - Degas 19 x systems - INV # 3933	731.50
4254.4730-01	1/11/2021	1014169810	Power Retail Corporation t/a JACANA	1014169810 Traffic Lights 1/11/2021	728.10
4260.3163-01	22/11/2021	211276-01	Tecon Australia Pty Ltd	Xmas Tree - Inspection Occupancy Permit	726.00
4260.3116-01	11/11/2021	48671	Earthworks Training and Assessment	WZ2 & WZ3 Training - Huy Tran 23/11/21 to	725.00
4260.131-01	12/11/2021	JC14115961	Peter Kittle Motor Company	new keys #52653 as quote OR13307031	715.99
4254.4730-01	8/11/2021	108482110	Power Retail Corporation t/a JACANA	10251878 Traeger Ave 31/10/2021	707.75
4249.4714-01	4/11/2021	PP1/8.22-57	BT Superwrap - Personal Super Plan	Superannuation-PP1/8.22-57	698.75
4260.4730-01	8/11/2021	1012865810	Power Retail Corporation t/a JACANA	10201958 Todd Mall Market Power 31/10/2021	697.90
4260.1366-01	12/11/2021	43998	CKS Electrical Mechanical Serv. P/L	check/repair lights & gpo's in todd mall	697.52
4260.5292-01	12/11/2021	I3988	Bluedust NT	repair back gate at depot as invoice 13988	694.38
4260.2394-01	5/11/2021	IN164107	Alice Hosetech	replace hydraulic hoses as quote SO010067	686.02
4260.1782-01	1/11/2021	2319256	CJD Equipment Pty Ltd	blower fan # 52976 as quote 0050329590	677.09
4254.4486-01	12/11/2021	2325/99829992	Bunnings Pty Ltd	fence post steel as quote 309831114	673.00
4249.4181-01	4/11/2021	PP1/8.22-39	Cbus Supperannuation	Superannuation-PP1/8.22-39	652.43
4250.4181-01	4/11/2021	PP1/9.22-39	Cbus Supperannuation	Superannuation-PP1/9.22-39	652.43
4250.4904-01	4/11/2021	PP1/9.22-65	AustSafe Super	Superannuation-PP1/9.22-65	651.61
4259.4904-01	25/11/2021	PP1/10.22-65	AustSafe Super	Superannuation-PP1/10.22-65	651.61

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4260.3083-01	5/11/2021	619578	Our Town & Country Office National	Technical Services- Stationery Order	648.78
4249.4904-01	4/11/2021	PP1/8.22-65	AustSafe Super	Superannuation-PP1/8.22-65	642.79
4249.5000-01	4/11/2021	PP1/8.22-70	First State Super	Superannuation-PP1/8.22-70	642.79
4250.5000-01	4/11/2021	PP1/9.22-70	First State Super	Superannuation-PP1/9.22-70	642.79
4259.5000-01	25/11/2021	PP1/10.22-70	First State Super	Superannuation-PP1/10.22-70	642.79
4252.228-01	15/10/2021	I845443ALI	Metcash Trading P/L t/a Independent	ASALC - Food for Sale in KIOSK	627.99
4254.1782-01	12/11/2021	2312056	CJD Equipment Pty Ltd	filters #538440 as quote 0050327857	624.87
4260.1509-01	10/11/2021	12581	Territory Hirex	RWMF - 20 x Bulka Bags	617.10
4252.5363-01	5/11/2021	7601	Central Building Surveyors	Pole Certification	616.00
4254.6040-01	16/11/2021	INV-0030	Lets Get Lit Pty Ltd t/a Watertank	Catering- Ordinary Council Meeting 24/08/2021	610.50
4254.6040-01	16/11/2021	INV-0031	Lets Get Lit Pty Ltd t/a Watertank	Ordinary Council meeting 26/10/2021 Catering	610.50
4248.129-01	2/11/2021	0733446561	Northline Freight Management Pty Lt	ASALC - Freight for 2 x Pool Cleaners from Sigma	605.76
4252.4241-01	5/11/2021	4914	Choices Alice Springs	supply & install polyflor vinyl plank netball	605.00
4252.4641-01	5/11/2021	3373	Optimal Security Pty Ltd / Michael	ANAZAC Oval- Replace Damaged CCTV Camera	605.00
4252.5652-01	8/11/2021	INV-0078	Trading AZ	ASALC - RCD Testing/Reset & Fault Finding	605.00
4252.5848-01	8/11/2021	INV-0302/1	Desert Minds Pty Ltd	Standart Consultations - Oct 2021	605.00
4252.2366-01	8/11/2021	INV-43699	Talice Security Service	2 x Guards - Night Markets 21/10/2021	600.00
4252.2366-01	5/11/2021	INV-42167	Talice Security Service	Alarm Monitoring Various Council Sites	600.00
4260.2366-01	14/11/2021	INV-43947	Talice Security Service	Alarm Monitoring - Various Council Sites Jul 21 -	600.00
4252.63-01	5/11/2021	C100864	Alice Office Equipment Pty Ltd T/A	Monthly ASTC - Copier Maintenance Oct 2021	599.13
4259.4914-01	25/11/2021	PP1/10.22-66	MLC Masterkey Super Fundamentals	Superannuation-PP1/10.22-66	598.42
4249.4603-01	4/11/2021	PP1/8.22-56	MLC Nominees Pty Limited	Superannuation-PP1/8.22-56	596.77
4260.3083-01	12/11/2021	616688	Our Town & Country Office National	Civic Centre- Stationary Order	586.70
4252.228-01	8/11/2021	I846499ALI	Metcash Trading P/L t/a Independent	ASALC - Food for Sale in KIOSK	581.27
4252.4580-01	10/11/2021	L6455	LOTE Libraries Direct	Punjabi Books & French Board Books	581.01
4252.200-01	5/11/2021	3460543	Lawrence & Hanson	RWMF - Gloves	577.37
4260.4486-01	9/11/2021	2325/99830572	Bunnings Pty Ltd	Depot - Stock of Tools	572.25
4250.4914-01	4/11/2021	PP1/9.22-66	MLC Masterkey Super Fundamentals	Superannuation-PP1/9.22-66	570.01
4252.1286-01	8/11/2021	3998	Central Australian Driving School	One Day White Card Training - Ref Quote # 18418	570.00
4259.3636-01	25/11/2021	PP1/10.22-24	QSuper Limited	Superannuation-PP1/10.22-24	569.85
4252.4486-01	5/11/2021	2325/00104768	Bunnings Pty Ltd	door closers	564.30
4259.4603-01	25/11/2021	PP1/10.22-56	MLC Nominees Pty Limited	Superannuation-PP1/10.22-56	563.58
4259.4181-01	25/11/2021	PP1/10.22-39	Cbus Supperannuation	Superannuation-PP1/10.22-39	562.17
4260.4730-01	8/11/2021	1013720110	Power Retail Corporation t/a JACANA	10252270 Commonage Rd - Glass Crusher 31/10/2021	555.15
4248.6354-01	29/10/2021	50-22015-11	G Gaces	Rates RefundEFT refund of overpaid rates, as per ratepayer'swritten request	552.00

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4248.2385-01	2/11/2021	74684	Lane Communications	Ezibill Email Software Development	550.00
4252.47-01	4/11/2021	5449	Alice Springs Sand Supplies Pty Ltd	supply & deliver small tipper load red sand	550.00
4252.5069-01	4/11/2021	226886838	CCA - Coca Cola Amatil	ASALC - Drinks for KIOSK Sales	545.78
4260.4486-01	9/11/2021	2325/99830754	Bunnings Pty Ltd	Depot - Stock of Tools	541.45
4254.4730-01	8/11/2021	108901410	Power Retail Corporation t/a JACANA	10236324 Adamson Ave 31/10/2021	541.16
4252.4769-01	5/11/2021	LTO79000046462	Integrated Land Information System	ILIS Land Search Fees Oct 2021	539.60
4260.3083-01	18/11/2021	618770	Our Town & Country Office National	Office Chairs Tech Services	530.00
4250.4603-01	4/11/2021	PP1/9.22-56	MLC Nominees Pty Limited	Superannuation-PP1/9.22-56	529.57
4260.257-01	10/11/2021	40100385994	Hastings Deering (Australia) Ltd	RWMF - Repair grease pump on Compactor	526.00
4260.3274-01	18/11/2021	8431	Ronin Security Technologies	Council Chambers - replaced striker damaged by	518.89
4260.171-01	4/11/2021	4162620	Woolworths Group Limited (Woolwort	S.SAM Eftpos Gift Cards	515.90
4260.89-01	26/11/2021	94302711	HY-TEC Industries (Northern Territo	10 x 25 x 80 concrete delivered to depot yard	511.10
4260.89-01	12/11/2021	94302712	HY-TEC Industries (Northern Territo	10 x 20 x 80 concrete depot yard	511.10
4260.4730-01	8/11/2021	1014274610	Power Retail Corporation t/a JACANA	10237479 Wilkinson St 31/10/2021	508.32
4249.3587-01	4/11/2021	PP1/8.22-15	Hesta Super Fund	Superannuation-PP1/8.22-15	507.26
4252.1619-01	9/11/2021	799020093	RTM Department of Justice	Admin Fee Fines Recovery	506.00
4254.5911-01	2/11/2021	4II0004352	Trans Territory Foods Pty Ltd	ASALC- Ice Cream for KIOSK Sales	500.20
4252.6360-01	9/11/2021	50-22016-10	R J Conmee	Rates RefundEFT Refund on overpaid rates as per writtenauthoriazation from owner	500.00
4260.1366-01	29/11/2021	43997/1	CKS Electrical Mechanical Serv. P/L	Todd Mall - inspect & Repair light in Mall	500.00
4250.3636-01	4/11/2021	PP1/9.22-24	QSuper Limited	Superannuation-PP1/9.22-24	498.54
4260.22-01	5/11/2021	429-00096-0005	Alice Springs Commercial Broadcaste	Night Market Advertising October 2021	495.00
4260.257-01	18/11/2021	40100385030	Hastings Deering (Australia) Ltd	6000 service hour maintenance #53200	492.89
4252.6357-01	3/11/2021	50-22016-06	H M Insch	Rates RefundEFT Refund on overpaid rates as per writtenauthoriazation from owner	491.37
4252.2239-01	5/11/2021	417241898	Reece Proprietary Limited	plumbing parts as quote 417209041	490.75
4260.4486-01	9/11/2021	2325/99830573	Bunnings Pty Ltd	Depot - Stock of Primers	488.76
4250.3587-01	4/11/2021	PP1/9.22-15	Hesta Super Fund	Superannuation-PP1/9.22-15	484.30
4258.5790-01	22/11/2021	1868	JW Lawrie Trust t/a Creative Gifts	Name Badges & Desk Wedges for Mayor & E/M's	482.00
4254.5652-01	8/11/2021	INV-0087	Trading AZ	ASALC - Floor Cleaning	480.00
4260.5166-01	18/11/2021	3790103767	Head Oceania Pty Ltd / Zoggs Austra	ASALC- KIOSK Merchandise	479.25
4249.3636-01	4/11/2021	PP1/8.22-24	QSuper Limited	Superannuation-PP1/8.22-24	478.78
4252.4486-01	5/11/2021	2325/01157896	Bunnings Pty Ltd	ASALC - Pool Acid Buckets & Wet Dry Vac 60L	477.62
4254.5911-01	5/11/2021	4II0004318	Trans Territory Foods Pty Ltd	ASALC- Ice Cream for KIOSK Sales	477.50
4260.5069-01	18/11/2021	227002334	CCA - Coca Cola Amatil	ASALC - Drinks for KIOSK Sales	476.41
4260.5039-01	12/11/2021	11772	APJ Concrete	25 x 20 x 80 concrete fibres gap road	471.57
4252.171-01	5/11/2021	4134021	Woolworths Group Limited (Woolwort	RWMF - Drinks and chocs	471.35

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4260.57-01	12/11/2021	5005552658	BOC Limited	Cylinder Hire - Oct 2021	467.75
4254.161-01	16/11/2021	SN00048731102021	Beames Family Trust t/a The Paper S	Library- Newspapers - 31.10.2021	465.99
4252.118-01	5/11/2021	213126	GGS Alice Glass & Aluminium	after hours call out monas lounge	460.00
4260.244-01	25/11/2021	799145	Alicetronics Trust t/as iGear &	Supply/Install Camera for live streaming of	452.45
4254.5932-01	5/11/2021	Nov2021	S Turner	Library - Welcome to Country for Library Book	450.00
4260.970-01	17/11/2021	5760097956	Bridgestone Australia Ltd	supply & fit tyres #538275 as 5760039400	446.95
4260.3083-01	22/11/2021	618126	Our Town & Country Office National	RWMF - Bulk Order - Tea room / office supplies	444.39
4252.205-01	5/11/2021	24568	TJ Signs	RWMF - Supply and install charges sign as quoted	440.00
4260.244-01	25/11/2021	799149	Alicetronics Trust t/as iGear &	Ipad security stands & security bracket install	439.00
4248.2823-01	2/11/2021	2426	Hopper Roberts Family Trust t/a Duy	ASALC- Bio cups for KIOSK	437.43
4252.6361-01	10/11/2021	50-22017-08	Nutrien Harcourts Alice Springs	Rates Refund for J&M ShraderEFT Refund as per Managing Agent ' s writtenAuthority	435.68
4254.5694-01	16/11/2021	203	Samantha Hoa Tran t/a J and B Handm	Catering for the 14th Council Swearing In	430.00
4260.3083-01	5/11/2021	617937	Our Town & Country Office National	Tech Services - office chair refer Quote 474146	426.16
4252.5652-01	3/11/2021	INV-0086	Trading AZ	ASALC- EC & IR Tests(Electrical)	423.50
4260.5822-01	12/11/2021	AG1122311	Apple Pty Ltd	MAC Mini_Accessories, Magic Trackpad, Magic	419.10
4252.5086-01	4/11/2021	524	David Ashley Tiling	ASALC - Inservice etching floors supply tile grip	418.00
4259.4916-01	25/11/2021	PP1/10.22-67	AMP SignatureSuper	Superannuation-PP1/10.22-67	414.15
4256.3501-01	19/11/2021	PP2/12.22-7	Australian Super Pty Ltd	Superannuation-PP2/12.22-7	409.81
4252.5768-01	5/11/2021	INV-9399	Tr!pl3 Fire Electrical & Contractin	Bath St Childcare - Fire Panel Testing- New Extinq	409.75
4252.5080-01	9/11/2021	17915	Electricon Contracting PL t/a Pump	Kubota Front Deck Mower Parts #538204	408.22
4250.4916-01	4/11/2021	PP1/9.22-67	AMP SignatureSuper	Superannuation-PP1/9.22-67	406.93
4249.4916-01	4/11/2021	PP1/8.22-67	AMP SignatureSuper	Superannuation-PP1/8.22-67	405.02
4252.2366-01	1/11/2021	INV-43621	Talice Security Service	LockUp Patrols & Skate Park Patrols - Oct 2021	403.00
4259.4814-01	25/11/2021	PP1/10.22-61	Essential Super	Superannuation-PP1/10.22-61	399.83
4252.3274-01	4/11/2021	8313	Ronin Security Technologies	Civic Centre - Replace Card Readers as Faulty	396.00
4252.5652-01	1/11/2021	INV-0084	Trading AZ	ASALC - Replacement of Faulty Circuit Breaker	396.00
4252.241-01	21/10/2021	232877	Kmart Australia Ltd	Summer SAM Items	395.00
4252.2366-01	5/11/2021	INV-41229	Talice Security Service	Patrol Civic Centre Carpark & Lockup Patrols	390.00
4260.1125-01	19/11/2021	50550	Springs Cleaning Supplies	Library - Autoscrub HD Cleaner 150 Pack	379.50
4260.4681-01	15/11/2021	RKD8831	RK Diesel Services	RWMF - Tub Grinder Brackets	376.97
4260.6377-01	24/11/2021	50-22018-10	M K Kuchenbuch	Rates RefundEFT Refund of $375.00 as per Customer's writtenauthority	375.00
4254.4730-01	10/11/2021	107235410	Power Retail Corporation t/a JACANA	10142509 Hartley St 3/11/2021	372.75
4252.5768-01	5/11/2021	INV-9366	Tr!pl3 Fire Electrical & Contractin	Braitling Neighbourhood Centre -Yearly testing/rep	365.75
4254.3163-01	9/11/2021	170207-02	Tecon Australia Pty Ltd	Civic Centre - SOLAR Certification	363.00
4260.3274-01	24/11/2021	8220	Ronin Security Technologies	Managers Office - Replacement of PIR detector	361.19

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4250.4814-01	4/11/2021	PP1/9.22-61	Essential Super	Superannuation-PP1/9.22-61	355.93
4260.3083-01	12/11/2021	618128	Our Town & Country Office National	Depot - Stationary Order # 5696973006110	355.43
4248.2311-01	2/11/2021	680141	Red Centre Unit Trust t/a Red Centr	Photocopier Readings- Circulation	355.30
4250.4201-01	4/11/2021	PP1/9.22-40	Mercer Super Trust	Superannuation-PP1/9.22-40	351.78
4252.1173-01	4/11/2021	37	M Campbell	Town Crier Duties - Oct 2021	350.00
4249.4814-01	4/11/2021	PP1/8.22-61	Essential Super	Superannuation-PP1/8.22-61	349.79
4254.4156-01	6/11/2021	1030493	Get Physical	Reimbursement to Get Phyical for Vaccuum	349.00
4260.5080-01	25/11/2021	17671	Electricon Contracting PL t/a Pump	gasket & o'ring #538300 as quote 5225	348.81
4249.3195-01	4/11/2021	PP1/8.22-12	AMP Life Limited	Superannuation-PP1/8.22-12	345.07
4250.4886-01	4/11/2021	PP1/9.22-62	Christian Super	Superannuation-PP1/9.22-62	343.03
4249.5828-01	4/11/2021	PP1/8.22-89	Energy Super	Superannuation-PP1/8.22-89	342.27
4259.5828-01	25/11/2021	PP1/10.22-89	Energy Super	Superannuation-PP1/10.22-89	340.10
4249.4886-01	4/11/2021	PP1/8.22-62	Christian Super	Superannuation-PP1/8.22-62	333.96
4252.492-01	8/11/2021	555803	Alice Hospitality Supplies Pty Ltd	ASALC - Tennant T500 Floor Scrubber Service & Warr	332.76
4249.6313-01	4/11/2021	PP1/8.22-95	Macquarie Wrap Superannunation	Superannuation-PP1/8.22-95	332.34
4250.6313-01	4/11/2021	PP1/9.22-95	Macquarie Wrap Superannunation	Superannuation-PP1/9.22-95	332.34
4259.6313-01	25/11/2021	PP1/10.22-95	Macquarie Wrap Superannunation	Superannuation-PP1/10.22-95	332.34
4252.209-01	21/10/2021	0213	Local Government Association of the	LGANT Symposium Dinner	330.00
4260.2394-01	5/11/2021	IN164108	Alice Hosetech	relocate pitch roller as quote SO010069	330.00
4260.2797-01	5/11/2021	86298	Sisandbros Unit Trust t/a Alice Spr	filters # 538369 as quote 00086300	328.33
4251.3501-01	8/11/2021	PP2/11.22-7	Australian Super Pty Ltd	Superannuation-PP2/11.22-7	325.06
4260.119-01	5/11/2021	2508204	B&S Home Timber & Hardware	paint supplies as quote 147846	323.75
4260.2571-01	10/11/2021	168237	Alice City Tyrepower	supply and fit tyre #538204 as invoice 168237	321.00
4260.193-01	24/11/2021	1074653	Alice Springs Locksmiths & Security	Service Call - Baseball Club Ref Quote # 1074653	320.00
4248.2311-01	2/11/2021	680143	Red Centre Unit Trust t/a Red Centr	Photocopier Readings- Executive	316.41
4250.5828-01	4/11/2021	PP1/9.22-89	Energy Super	Superannuation-PP1/9.22-89	314.74
4249.4308-01	4/11/2021	PP1/8.22-46	Telstra Super	Superannuation-PP1/8.22-46	313.40
4250.4308-01	4/11/2021	PP1/9.22-46	Telstra Super	Superannuation-PP1/9.22-46	313.40
4259.4308-01	25/11/2021	PP1/10.22-46	Telstra Super	Superannuation-PP1/10.22-46	313.40
4249.4201-01	4/11/2021	PP1/8.22-40	Mercer Super Trust	Superannuation-PP1/8.22-40	310.29
4260.85-01	10/11/2021	AS11-053896	CBC Australia Pty Ltd	wheel bearing kit # 538273 as ASII-053869	310.16
4259.4135-01	25/11/2021	PP1/10.22-36	Motor Trades Association of Austral	Superannuation-PP1/10.22-36	309.88
4259.4201-01	25/11/2021	PP1/10.22-40	Mercer Super Trust	Superannuation-PP1/10.22-40	307.18
4260.1338-01	17/11/2021	INV-3433	AA Signs & Designs Pty Ltd	No Parking on Verge per Quote 6296	306.90
4260.282-01	15/11/2021	678144	St John Ambulance Australia (NT) In	Provide First Aid Training for Eve Bash, Amy Brown	306.00
4260.3274-01	18/11/2021	8430	Ronin Security Technologies	Ross Pk Soccer - Repair/Replace extension chord to	303.61

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4260.4730-01	8/11/2021	1100065919	Power Retail Corporation t/a JACANA	19902495 Albrecht Oval - light Tower 31/10/2021	302.64
4252.1280-01	9/11/2021	INV-6317	Alice Springs Cinema Unit Trust	S.SAM eftpos gift card	300.00
4260.5472-01	22/11/2021	INV0011	C Naufahu	Performance Artist Fee for Summer Sam	300.00
4260.6375-01	11/11/2021	003	T P Charlie	Performance Artist Fee for Summer Sam	300.00
4260.3083-01	5/11/2021	619629	Our Town & Country Office National	Carven A4 Frame Timber Look for Service	295.75
4249.4135-01	4/11/2021	PP1/8.22-36	Motor Trades Association of Austral	Superannuation-PP1/8.22-36	294.62
4260.4730-01	17/11/2021	107235510	Power Retail Corporation t/a JACANA	10142557 Hartley St Streetlight 2/11/2021	292.20
4252.32-01	18/10/2021	INA75889	Normist Pty. Ltd. t/a Alice Bolt	RWMF - Washers	291.01
4250.4135-01	4/11/2021	PP1/9.22-36	Motor Trades Association of Austral	Superannuation-PP1/9.22-36	288.02
4252.3274-01	5/11/2021	8331	Ronin Security Technologies	Ross Park Soccer Ground - Re-programming of Zones	287.03
4254.4730-01	8/11/2021	102965110	Power Retail Corporation t/a JACANA	10220569 Norris Bell Ave 31/10/2021	282.17
4254.5911-01	8/11/2021	4II0004382	Trans Territory Foods Pty Ltd	ASALC- Ice Cream for KIOSK Sales	277.90
4260.4208-01	26/11/2021	51344	Autosparky (Workshop)	led amber beacon #538447	276.50
4254.4730-01	8/11/2021	102743610	Power Retail Corporation t/a JACANA	10185820 Anzac Hill Rd 31/10/2021	276.35
4250.2436-01	4/11/2021	PP1/9.22-29	Vision Super Pty Ltd	Superannuation-PP1/9.22-29	275.74
4254.4730-01	10/11/2021	101916311	Power Retail Corporation t/a JACANA	10228900 Hartley St 3/11/2021	274.11
4260.2394-01	5/11/2021	IN164109	Alice Hosetech	fittings & oil pump as quote SO010075	273.51
4249.2436-01	4/11/2021	PP1/8.22-29	Vision Super Pty Ltd	Superannuation-PP1/8.22-29	271.10
4259.2436-01	25/11/2021	PP1/10.22-29	Vision Super Pty Ltd	Superannuation-PP1/10.22-29	271.10
4249.5996-01	4/11/2021	PP1/8.22-91	The Trustee for Retirement Portfoli	Superannuation-PP1/8.22-91	270.21
4250.5996-01	4/11/2021	PP1/9.22-91	The Trustee for Retirement Portfoli	Superannuation-PP1/9.22-91	270.21
4259.5996-01	25/11/2021	PP1/10.22-91	The Trustee for Retirement Portfoli	Superannuation-PP1/10.22-91	270.21
4252.5768-01	7/11/2021	INV-9553	Tr!pl3 Fire Electrical & Contractin	Civic Centre Fire Services - Cabinet	266.20
4260.5768-01	1/11/2021	INV-9396	Tr!pl3 Fire Electrical & Contractin	replace exit light braitling childcare	265.10
4260.4982-01	12/11/2021	45746	Territory Pest Control	Pest Treatment - Gap Community Childcare Centre	265.00
4260.4982-01	12/11/2021	46965	Territory Pest Control	Pest Treatment - Braitling Childcare Centre	260.00
4252.5768-01	5/11/2021	INV-9353	Tr!pl3 Fire Electrical & Contractin	replace smoke detector traeger park	258.50
4260.5768-01	3/11/2021	INV-9524	Tr!pl3 Fire Electrical & Contractin	Library - Replace Faulty Smoke Detector	258.50
4260.325-01	1/11/2021	278911	DI Douglas PL t/a Work Wear Alice	Boots per Quote 27281 (E.Sparks)	257.17
4254.6325-01	16/11/2021	Cemeteries27/10	Councillor A P Bitar	Cemeteries Advisory Committee Meeting 27/10/21	255.02
4254.6325-01	16/11/2021	ArtPrize23/10/21	Councillor A P Bitar	ASP Art Foundation Alice Prize Meeting 23/10/21	255.02
4260.6336-01	15/11/2021	Sports15.11.21	Councillor M J Liddle (Training &	Sports Committee Meeting 15.11.2021	255.02
4260.1296-01	12/11/2021	15717053	Cleanaway Limited	RWMF - Rent of Recycle Bins - Oct 2021	252.63
4249.6139-01	4/11/2021	PP1/8.22-92	Prime Super	Superannuation-PP1/8.22-92	250.96
4252.2795-01	3/11/2021	ASP04	Northern Synod of the Uniting Churc	United Church Hire - Xmas Carnival 3.12.2021	250.00
4260.119-01	18/11/2021	2510715	B&S Home Timber & Hardware	Makita Dual Port Charger	249.00

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4254.4730-01	16/11/2021	1100065919	Power Retail Corporation t/a JACANA	19902495 Albrecht Dr Light Tower 30/9/2021	247.94
4254.3623-01	16/11/2021	INv-5870	Reality Bites Catering	Elected Member & CEO Workshops - 22/10/21 &	247.28
4258.5790-01	22/11/2021	1847	JW Lawrie Trust t/a Creative Gifts	Tray & Medal Accolade	244.50
4260.4665-01	12/11/2021	160692	Think Water Alice Springs	s/s clamp 80mm x 200mm as quote 49370	240.23
4252.2366-01	5/11/2021	INV-42043	Talice Security Service	Patrol Civic Centre Carpark Council Meeting	240.00
4252.2366-01	8/11/2021	INV-43700	Talice Security Service	Guard for Carpark - Heart Walk 10 year Celebration	240.00
4252.2366-01	5/11/2021	INV-42129	Talice Security Service	Patrol Civic Centre Carpark Council Meeting	240.00
4252.2366-01	5/11/2021	INV-42042	Talice Security Service	Patrol Civic Centre Carpark & Lockup Patrols	240.00
4252.5652-01	4/11/2021	INV-0079	Trading AZ	ASALC - Cleaning Indoor Floos 11/10/2021	240.00
4252.5652-01	4/11/2021	INV-0081	Trading AZ	ASALC - Cleaning Indoor Floors 21/10/2021	240.00
4252.5652-01	4/11/2021	INv-0080	Trading AZ	ASALC - Cleaning Floors 18/10/21	240.00
4260.5652-01	11/11/2021	INV-0089	Trading AZ	ASALC- High Pressure Cleaning Indoor Centre	240.00
4254.6364-01	15/11/2021	50-22017-10	K Butler	Rates RefundEFT Refund on overpaid rates as per writtenauthorisation	239.62
4252.4486-01	5/11/2021	2325/00109872	Bunnings Pty Ltd	door closers	239.40
4252.2877-01	10/11/2021	INV0003320	John David Capper t/a Red Kangaroo	Library - Books Ref MLQ0007028	237.60
4250.6169-01	4/11/2021	PP1/9.22-93	BT Panorama Super	Superannuation-PP1/9.22-93	235.85
4260.4718-01	10/11/2021	61-00028191	5.11 Australia Pty Ltd	STRYKE PANT W/FLEX-TAC TM	235.18
4260.1521-01	18/11/2021	4307800293	Wurth Australia Pty Ltd	workshop consumables as quoted	234.85
4249.4914-01	4/11/2021	PP1/8.22-66	MLC Masterkey Super Fundamentals	Superannuation-PP1/8.22-66	234.45
4252.5768-01	5/11/2021	INV-9374	Tr!pl3 Fire Electrical & Contractin	AFLCA Grandstand - replace faulty detector	232.10
4260.131-01	12/11/2021	P130067573	Peter Kittle Motor Company	mirror outer lh #538365 as quote OR13307210	231.34
4250.3195-01	4/11/2021	PP1/9.22-12	AMP Life Limited	Superannuation-PP1/9.22-12	230.14
4249.6169-01	4/11/2021	PP1/8.22-93	BT Panorama Super	Superannuation-PP1/8.22-93	228.79
4252.2239-01	4/11/2021	417242021	Reece Proprietary Limited	plumbing parts as quote 417209074	228.47
4252.171-01	8/11/2021	4134024/2	Woolworths Group Limited (Woolwort	ASALC- Nappies to sell in Kiosk	226.36
4252.171-01	8/11/2021	4134024/1	Woolworths Group Limited (Woolwort	ASALC- Snags & Burgers for red centre splash	226.34
4252.171-01	8/11/2021	4134024	Woolworths Group Limited (Woolwort	ASALC- Snags & Burgers for red centre splash	226.34
4260.4665-01	17/11/2021	161836	Think Water Alice Springs	irrigaation parts as quote 49644	225.17
4252.325-01	5/11/2021	278683	DI Douglas PL t/a Work Wear Alice	RWMF - Work boots - For Warren	224.15
4252.4805-01	5/11/2021	I2311	Kittle Group Pty Ltd t/a Complete S	supplies as quote 1364	223.63
4252.1426-01	4/11/2021	96334ADMIN	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medicals to 31/12/2021	223.00
4252.65-01	1/11/2021	25006169P2111	Cabcharge Australia Pty Ltd	Cab Charges - 4/10/21 to 31/10/21	220.72
4260.325-01	12/11/2021	278685	DI Douglas PL t/a Work Wear Alice	RWMF - Work boots - For Rahul	220.59
4260.4665-01	10/11/2021	163377	Think Water Alice Springs	filters # 538206 as quote 50044	219.38
4259.6169-01	25/11/2021	PP1/10.22-93	BT Panorama Super	Superannuation-PP1/10.22-93	217.08

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4260.5103-01	5/11/2021	929041574	Department of Industry, Tourism & T	ASALC - Water Analysis of 50M Pool	216.60
4259.5148-01	25/11/2021	PP1/10.22-74	Future Super R1001204	Superannuation-PP1/10.22-74	215.61
4255.5776-01	17/11/2021	4139142	Clayton Utz	Professional Services for the Period of 5/7/2021	215.60
4252.2571-01	5/11/2021	167822	Alice City Tyrepower	supply and fit tyre # 51511 as invoice 167822	215.00
4252.2366-01	5/11/2021	INV-42040	Talice Security Service	Covid Records - Tracinig Purposes Chambers	208.80
4260.2797-01	12/11/2021	86804	Sisandbros Unit Trust t/a Alice Spr	filters as quote 00086804 # 52976	208.54
4260.3522-01	22/11/2021	28995	Hip Pocket Workwear & Safety - Alic	Work boots steel cap	206.10
4260.2571-01	11/11/2021	168273	Alice City Tyrepower	supply and fit tyre # 53775 as invoice 168273	206.00
4249.6281-01	4/11/2021	PP1/8.22-94	Spirit Super	Superannuation-PP1/8.22-94	204.83
4260.4665-01	17/11/2021	161785	Think Water Alice Springs	rainbird latching solenoid jvp300 as quote 49630	204.27
4260.4736-01	12/11/2021	14243	The Trustee for The Everlon & Co Tr	Cost of Plaque with freight	203.50
4260.4665-01	12/11/2021	160679	Think Water Alice Springs	irrigation parts as quote 49343	202.72
4254.4730-01	10/11/2021	107593111	Power Retail Corporation t/a JACANA	10186076 Wills Tce 3/11/2021	201.84
4260.4665-01	12/11/2021	162073	Think Water Alice Springs	RWMF - Hose fittings	201.20
4260.2643-01	5/11/2021	16/1	Geoff Miers Garden Solutions Pty Lt	Fertiliser tablets per Quote 50	200.00
4254.171-01	12/11/2021	4134003	Woolworths Group Limited (Woolwort	Heart Foundation Walking Celebration -	199.56
4252.6255-01	19/10/2021	1027174	The Trustee for Alisupa No.2 Trust	Civic Centre- JBL Charge 5 Bluetooth Speaker	199.00
4250.5148-01	4/11/2021	PP1/9.22-74	Future Super R1001204	Superannuation-PP1/9.22-74	198.99
4252.1426-01	4/11/2021	95979ADMMIN	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medicals to 31/12/2021	198.00
4252.1426-01	4/11/2021	96642ADMIN	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medicals to 31/12/2021	198.00
4260.1426-01	3/11/2021	97209ADMIN	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medical - Sushant Lamichhane	198.00
4260.1426-01	24/11/2021	902710014	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medical - Failure to Attend E Turne	198.00
4260.1426-01	24/11/2021	96863ADMIN	CYDAR Pty Ltd t/a Bath St. Family	Pre-Employment Medical - Heath Thompson	198.00
4248.3623-01	2/11/2021	INV-5882	Reality Bites Catering	Cemeteries- Catering	196.24
4260.4486-01	2/11/2021	2323/99830229	Bunnings Pty Ltd	General Maintenance Items - Quote # 309895404	195.19
4260.3522-01	24/11/2021	28842	Hip Pocket Workwear & Safety - Alic	steel cap work boots as quote 00028842	193.50
4260.6148-01	9/11/2021	0064	The Roaming Barista c/a Jessica O'B	RWMF - Food & Coffee for meeting 11.11.21 - INV#64	193.50
4252.3056-01	5/11/2021	INV-0129	Ultimate Ride	Electric Bike (ASTC) Service	191.95
4260.1125-01	18/11/2021	50532	Springs Cleaning Supplies	Library - Autoscrub HD Cleaner 150 Pack	189.75
4252.72-01	5/11/2021	49666	Centralian Motors	coupling and bush # 53106 as quote 38060	188.98
4260.2394-01	12/11/2021	IN164644	Alice Hosetech	filter and bolts # 52976 as quote SO010132	188.91
4260.2394-01	12/11/2021	INV164526	Alice Hosetech	hydraulic oil and pump # 538292 as quote SO010084	186.86
4260.2797-01	5/11/2021	86452	Sisandbros Unit Trust t/a Alice Spr	supercharge battery # 53533 as quote 00086453	186.08
4249.5148-01	4/11/2021	PP1/8.22-74	Future Super R1001204	Superannuation-PP1/8.22-74	184.80
4260.119-01	12/11/2021	2509037	B&S Home Timber & Hardware	RWMF - Tech Screws	184.71
4260.2797-01	12/11/2021	86135	Sisandbros Unit Trust t/a Alice Spr	filters # 53166 as quote 00086135	184.67

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4260.2394-01	5/11/2021	IN164110	Alice Hosetech	filters as quote SO010078	181.21
4254.5584-01	5/11/2021	929	Ollies Cake House	Book Launch Cake	180.00
4260.5324-01	22/11/2021	00018573	STEVE'S ELECTRIX	ASALC- Hand Dryer Inspection	180.00
4254.6148-01	12/11/2021	62	The Roaming Barista c/a Jessica O'B	RWMF - Food & Coffee for Meeting on 28.10.21	179.00
4260.4665-01	18/11/2021	162004	Think Water Alice Springs	irrigation parts as quote 49685	177.14
4260.241-01	23/11/2021	240101	Kmart Australia Ltd	Xmas Carnival - Decorations	176.80
4260.3928-01	10/11/2021	14987260	FIT2Work	Australian Criminal History Checks - Oct 2021	175.56
4252.442-01	8/11/2021	22104	RLSSA NT	Pool Life Guard Updates x 5	175.00
4260.48-01	12/11/2021	548243	Alice Springs Veterinary Hospital	Michrochips x 7 12/11/2021	175.00
4260.1381-01	12/11/2021	117708	Central Communications (Alice Sprin	RWMF - Clean of Radios	175.00
4248.2311-01	2/11/2021	680142	Red Centre Unit Trust t/a Red Centr	Photocopier Readings- Tech Service	173.03
4260.2797-01	12/11/2021	86828	Sisandbros Unit Trust t/a Alice Spr	filters # 538273 as quote 00086828	172.74
4254.1338-01	3/11/2021	INV-3412	AA Signs & Designs Pty Ltd	"No Parking on Verge" signs per Quote 6241	171.60
4260.4208-01	23/11/2021	52438	Autosparky (Workshop)	core cable	171.01
4254.4730-01	8/11/2021	104197710	Power Retail Corporation t/a JACANA	10215584 Adamson Ave 31/10/2021	170.73
4260.4486-01	9/11/2021	2325/00127427	Bunnings Pty Ltd	assorted fixings & bits	165.02
4254.282-01	12/11/2021	901492	St John Ambulance Australia (NT) In	Night Markets - 21/10/2021	165.00
4260.131-01	5/11/2021	P130067541	Peter Kittle Motor Company	hinge kit # 538276 as invoice P130067541	165.00
4260.282-01	23/11/2021	901769	St John Ambulance Australia (NT) In	Volunteers for Night Market 11/11/2021	165.00
4260.4486-01	9/11/2021	2325/99830542	Bunnings Pty Ltd	tools as quote 309961241	164.39
4260.6314-01	24/11/2021	INV-4512	Preston Reservoir Adult Community	Pageturners- assorted readers with shipping	164.20
4252.2366-01	5/11/2021	INV-40560	Talice Security Service	Lock Up Patrols Memorial Cemetery, and ANZAC	162.76
4252.241-01	5/11/2021	233156	Kmart Australia Ltd	ASALC - Kids Play Gear	160.00
4252.6355-01	5/11/2021	111-ASTC-Baby Se	K N Howell	Presenter - Baby Set GO ! Morning Tea for Mental	160.00
4254.1154-01	13/11/2021	278616	Alice Filtered Water Coolers	Summer Sam - Ice Creams	160.00
4252.4486-01	12/10/2021	2325/00103394	Bunnings Pty Ltd	Public Toilet - Various items	159.45
4260.171-01	4/11/2021	4162628	Woolworths Group Limited (Woolwort	Book Launch BBQ Catering	157.84
4254.4730-01	10/11/2021	107592710	Power Retail Corporation t/a JACANA	10215725 Wills Tce 3/11/2021	154.69
4254.6182-01	12/11/2021	2236	M.J. Sowerby & Gabbie Turner	RWMF - Supply food for meeting on 28/10/21	152.35
4260.5080-01	2/11/2021	18013	Electricon Contracting PL t/a Pump	roller assy #538308 as invoice 18013	151.98
4252.4486-01	5/11/2021	2325/00368090	Bunnings Pty Ltd	Mop & Toilet Brush	150.60
4250.3531-01	4/11/2021	PP1/9.22-10	ANZ Super Advantage	Superannuation-PP1/9.22-10	150.11
4254.1846-01	8/11/2021	RE39759	Ronin Films	Peace Pilgrams Documentary	150.00
4260.2366-01	5/11/2021	INV-43811	Talice Security Service	ASALC - Pool Welfare Checks 27/10/21 to 5/11/21	148.50
4260.3102-01	3/11/2021	FPNT16500	Flavell Plumbing	RWMF - Water leak behind transfer station	148.50
4260.5652-01	11/11/2021	INV-0088	Trading AZ	50m Plant Light Switch #Qu-0069	148.50

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4260.4665-01	12/11/2021	160753	Think Water Alice Springs	irrigation parts as quote 49381	147.49
4260.4982-01	12/11/2021	47097	Territory Pest Control	Pest Treatment - Xmas Tree	145.00
4259.6281-01	25/11/2021	PP1/10.22-94	Spirit Super	Superannuation-PP1/10.22-94	144.14
4260.4730-01	16/11/2021	102574711	Power Retail Corporation t/a JACANA	10218562 Wills Tce 31/10/2021	142.89
4260.571-01	12/11/2021	77760	Neata Glass & Aluminium	RWMF - Seal 2 x windows @ WB	140.00
4251.2-01	8/11/2021	PP2/11.22-1	Statewide Super	Superannuation-PP2/11.22-1	139.66
4252.171-01	20/10/2021	4182645	Woolworths Group Limited (Woolwort	assorted groceries depot bbq	139.09
4252.4486-01	19/10/2021	2325/00109090	Bunnings Pty Ltd	RWMF-Toolsfor cardboard baler	137.81
4249.3531-01	4/11/2021	PP1/8.22-10	ANZ Super Advantage	Superannuation-PP1/8.22-10	135.13
4260.3083-01	22/11/2021	619591	Our Town & Country Office National	RWMF - Bulk Order - Tea room / office supplies	134.75
4248.2311-01	2/11/2021	680147	Red Centre Unit Trust t/a Red Centr	Photocopier Readings- CDS	132.73
4252.3274-01	5/11/2021	8332	Ronin Security Technologies	Traeger Pk AFL Grounds - Change Alarm User Codes	132.00
4260.4486-01	4/11/2021	2325/99830333	Bunnings Pty Ltd	Garden tools as per quote 309921204	131.79
4260.244-01	2/11/2021	796804	Alicetronics Trust t/as iGear &	Bluetooth Mouse & Accessories	129.90
4260.282-01	16/11/2021	901609	St John Ambulance Australia (NT) In	RWMF - Defib Pads	129.00
4260.4147-01	12/11/2021	34562461	Western Diagnostic Pathology	Medical Tests - Oliver Magdato Ponado	128.37
4260.171-01	8/11/2021	4162513	Woolworths Group Limited (Woolwort	Fresh Fruit - Civic Centre, RWMF, Library & ASALC	126.98
4259.5524-01	25/11/2021	PP1/10.22-85	GuildSuper	Superannuation-PP1/10.22-85	125.73
4260.6378-01	25/11/2021	001	Garry Saimbi t/a Gourmet Twister	SUMMER SAM Vouchers x25	125.00
4254.171-01	12/11/2021	4133994	Woolworths Group Limited (Woolwort	Fresh Fruit - Civic Centre, RWMF, Library & ASALC	124.57
4260.4486-01	14/11/2021	2325/01163043	Bunnings Pty Ltd	ASALC- Croc Grip, Drill Mixer, a76 Batteries,	122.72
4260.4665-01	10/11/2021	163399	Think Water Alice Springs	deflector # 538206 as quote 50048	122.32
4260.3771-01	5/11/2021	1151590	KL Media Pty Ltd /TA All Access	DVDs for main library lending collection	122.22
4254.5080-01	12/11/2021	17947	Electricon Contracting PL t/a Pump	RWMF - Hose Fittings	121.44
4252.433-01	5/11/2021	13296	Territory Wrecking Repairs PTY LTD	NTH STUART HIGHWAY Maroon Ford Falcon Relocate	121.00
4252.5423-01	5/11/2021	INv-5064	Red Central Towing & Recovery	PTILOTUS CRES Green Ford Territory Relocate	121.00
4254.5523-01	9/11/2021	2838	Western Grader Hire Pty Ltd t/a	Undoolya Rd - Red Corolla CC66DT - Relocate	121.00
4260.433-01	4/11/2021	13370	Territory Wrecking Repairs PTY LTD	STOKES ST Silver Holden Comm relocate	121.00
4260.433-01	12/11/2021	13442	Territory Wrecking Repairs PTY LTD	Wills Tce - Mitsubishi Magna CE18WQ	121.00
4260.433-01	7/11/2021	13390	Territory Wrecking Repairs PTY LTD	Captiva CA39SQ Relocate from ASTC impound	121.00
4260.433-01	12/11/2021	1344	Territory Wrecking Repairs PTY LTD	Baker CT - Grey Pajero NT Reg MASHRIQ - Relocate	121.00
4252.1846-01	10/11/2021	RE39665	Ronin Films	DVD - Totem and Ore	120.00
4254.5324-01	12/11/2021	18617	STEVE'S ELECTRIX	RWMF- Fix weighscale display on the inbridge	120.00
4260.171-01	11/11/2021	4136909	Woolworths Group Limited (Woolwort	Summer Sam Groceries	120.00
4260.6370-01	9/11/2021	INV-0007	Manova Food Alice Springs Pty Ltd	Waffles x 10	120.00
4260.3083-01	12/11/2021	619034	Our Town & Country Office National	Carven A4 Frame Timber Look for Service	119.60

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4260.2394-01	12/11/2021	IN164010	Alice Hosetech	filters #53262 as invoice 163920	119.45
4258.5790-01	22/11/2021	1635	JW Lawrie Trust t/a Creative Gifts	Wooden Name Plaques - Kristine Kapampangan EA	118.00
4260.5080-01	16/11/2021	18175	Electricon Contracting PL t/a Pump	keys #53813 as invoice 18175	116.50
4254.2311-01	12/11/2021	680145	Red Centre Unit Trust t/a Red Centr	RWMF - Meter Reads	116.03
4252.5768-01	5/11/2021	INV-9369	Tr!pl3 Fire Electrical & Contractin	Bath St Childcare - Investigation of Alarm fault	115.50
4259.3531-01	25/11/2021	PP1/10.22-10	ANZ Super Advantage	Superannuation-PP1/10.22-10	115.13
4260.2797-01	12/11/2021	86824	Sisandbros Unit Trust t/a Alice Spr	filters as quote 00086824 # 538273	115.06
4260.2792-01	4/11/2021	412200001545098	Super Cheap Auto Pty Ltd	Car Seat Cover for Infrastructure Manager Car	114.70
4260.4730-01	8/11/2021	1100021053	Power Retail Corporation t/a JACANA	10242248 Wilkinson St 31/10/2021	113.50
4252.171-01	5/11/2021	4182662	Woolworths Group Limited (Woolwort	Catering for YEP	113.27
4260.119-01	12/11/2021	2511202	B&S Home Timber & Hardware	door closer	112.00
4252.193-01	4/11/2021	1074983	Alice Springs Locksmiths & Security	Flynn Park - Attend Site & Re-program Zone 11	110.00
4254.5939-01	8/11/2021	3494	SG Plumbing Bros Pty Ltd	ASALC - Investigate men's urinal in outdoor	110.00
4260.193-01	5/11/2021	1075085	Alice Springs Locksmiths & Security	Produce Keys	110.00
4260.1581-01	15/11/2021	448	CAAMA - Audio Visual	Hire Samsung TV for SUMMER SAM Gaming	110.00
4260.171-01	9/11/2021	4137035	Woolworths Group Limited (Woolwort	Yep - Food Shopping	107.82
4260.171-01	1/11/2021	4162335	Woolworths Group Limited (Woolwort	Fresh Fruit - Civic Centre, RWMF, Library & ASALC	107.18
4252.171-01	9/11/2021	4134402	Woolworths Group Limited (Woolwort	Fresh Fruit - Civic Centre, RWMF, Library & ASALC	104.54
4260.3083-01	5/11/2021	619702	Our Town & Country Office National	Tech Service- Stationery Order	104.22
4252.57-01	8/11/2021	4029705080	BOC Limited	ASALC - Service/Supply Oxy Cylinders	103.82
4254.4730-01	8/11/2021	103984910	Power Retail Corporation t/a JACANA	10211279 Milner Rd 31/10/2021	102.03
4250.6281-01	4/11/2021	PP1/9.22-94	Spirit Super	Superannuation-PP1/9.22-94	101.31
4260.6173-01	10/11/2021	1,286	OBD Systems Pty Ltd t/a Country Die	repair connection on spitwater # 53775	101.15
4258.2285-01	22/11/2021	INV-0005	Desert Knowledge Research Institute	Talking Water Community Forum - Lucky Door Prize	100.00
4252.6359-01	3/11/2021	002819	M Fiso	Reimbursement - Purchase of Game - Youth Projects	99.95
4254.330-01	12/11/2021	10547	Hapke Pty Ltd T/A Outback Vehicle	relocat 2.5 roller #51486 as invoice 00010547	99.00
4260.330-01	9/11/2021	10618	Hapke Pty Ltd T/A Outback Vehicle	relocate mower from traeger pk to depot	99.00
4260.2582-01	12/11/2021	60519	Mereenie H2o T/A Alice Springs Gold	RWMF - 15L Water Bottles x 9	99.00
4252.282-01	5/11/2021	901231	St John Ambulance Australia (NT) In	RWMF - Supply eyewash refill & splinter probes	98.89
4252.4208-01	13/10/2021	51944	Autosparky (Workshop)	globe strobe light #53262 as invoice 51944	96.40
4252.5229-01	10/11/2021	242484	Mayor M J Paterson	Reimbursement - Fuel for Mayoral Vehicle	94.86
4260.4486-01	14/11/2021	2325/01557121	Bunnings Pty Ltd	Tread Rite & 5 Water Bottles	94.72
4260.61-01	5/11/2021	11792177	BP Australia Pty Ltd	Fuel & Oils - October 2021	94.61
4252.2239-01	5/11/2021	417242022	Reece Proprietary Limited	valve per Quote 417209077	91.27
4252.2311-01	10/11/2021	679209	Red Centre Unit Trust t/a Red Centr	Photocopier Billing machine 16261 -July 2021	90.15
4250.5524-01	4/11/2021	PP1/9.22-85	GuildSuper	Superannuation-PP1/9.22-85	90.08

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4252.2571-01	22/10/2021	117370	Alice City Tyrepower	RWMF - Hook truck tyre repairs	90.00
4254.2877-01	12/11/2021	3335	John David Capper t/a Red Kangaroo	Library - Books Ref MLQ0007028	90.00
4260.4982-01	12/11/2021	46191	Territory Pest Control	Pest Treatment - Rhonda Diano Park	90.00
4248.2311-01	2/11/2021	680144	Red Centre Unit Trust t/a Red Centr	Photocopier Billing 16264 Monthly Billing	89.66
4254.171-01	12/11/2021	4182649	Woolworths Group Limited (Woolwort	Library - Catering Sadadeen School Book	89.40
4260.34-01	12/11/2021	31156	Alice Equipment Hire	1 day lawn aerator hire as quote 1365	89.10
4260.2394-01	18/11/2021	IN164305	Alice Hosetech	air filter # 53560 as quote SO010102	88.40
4252.85-01	5/11/2021	AS11053650	CBC Australia Pty Ltd	belt # 53526 as invoice AS11-053598	87.70
4260.171-01	5/11/2021	4162647	Woolworths Group Limited (Woolwort	Catering	87.63
4249.3951-01	4/11/2021	PP1/8.22-34	SUNCORP Master Trust	Superannuation-PP1/8.22-34	85.61
4250.3951-01	4/11/2021	PP1/9.22-34	SUNCORP Master Trust	Superannuation-PP1/9.22-34	85.61
4259.3951-01	25/11/2021	PP1/10.22-34	SUNCORP Master Trust	Superannuation-PP1/10.22-34	85.61
4252.2311-01	4/11/2021	680146	Red Centre Unit Trust t/a Red Centr	photocopier reading at depot as invoice 680146	85.52
4249.5524-01	4/11/2021	PP1/8.22-85	GuildSuper	Superannuation-PP1/8.22-85	85.43
4254.282-01	8/11/2021	678034	St John Ambulance Australia (NT) In	CPR Instruction - James Sanders	85.00
4260.4730-01	16/11/2021	1100037678	Power Retail Corporation t/a JACANA	19900889 Welton Parade 31/10/2021	83.63
4259.3195-01	25/11/2021	PP1/10.22-12	AMP Life Limited	Superannuation-PP1/10.22-12	82.22
4252.4486-01	5/11/2021	2325/00370518	Bunnings Pty Ltd	40 x 12 door stop	80.56
4254.4730-01	11/11/2021	105837510	Power Retail Corporation t/a JACANA	10134736 Moore Court 3/11/2021	80.25
4260.4486-01	2/11/2021	225/99830223	Bunnings Pty Ltd	painting supplies as quote 309893110	77.64
4260.3771-01	5/11/2021	1151591	KL Media Pty Ltd /TA All Access	DVDs for main library lending collection	76.62
4260.4665-01	18/11/2021	162038	Think Water Alice Springs	irrigation parts as quote 49693	76.14
4260.5080-01	4/11/2021	18029	Electricon Contracting PL t/a Pump	air filter cleaner honda # 53261 as invoice 18029	75.90
4252.1846-01	10/11/2021	RE39652	Ronin Films	Boomerang Today - Ref order 17592	75.00
4260.4486-01	5/11/2021	2325/00849016	Bunnings Pty Ltd	Stationary - Ballot Boxes	74.10
4248.6100-01	2/11/2021	4161	N L Krollig	Reimbursement - Bread & Rolls for Red Centre Splas	74.00
4254.4730-01	3/11/2021	102745210	Power Retail Corporation t/a JACANA	10183881 Memorial Ave 26/10/2021	73.83
4254.129-01	12/11/2021	073446562	Northline Freight Management Pty Lt	Sigma Chemicals Freight Charge to ASALC	72.68
4252.4486-01	5/11/2021	2325/00365772	Bunnings Pty Ltd	stainless steel wire rope	71.25
4260.3083-01	18/11/2021	619029	Our Town & Country Office National	Registery Stationery- 100 Yellow Tubeclip file	71.21
4260.1280-01	16/11/2021	INV-6341	Alice Springs Cinema Unit Trust	1 x Family Ticket	70.00
4260.6371-01	18/11/2021	001	Kim Hyunjae t/a Mister Korean	Summer Sam $ 5.00 Vouchers x 14	70.00
4260.5103-01	5/11/2021	929041574	Department of Industry, Tourism & T	ASALC - Water Analysis 50M Pool	69.91
4248.2311-01	2/11/2021	680148	Red Centre Unit Trust t/a Red Centr	Photocopier Readings- OCT 2021 Finance	69.70
4251.6281-01	8/11/2021	PP2/11.22-94	Spirit Super	Superannuation-PP2/11.22-94	68.28
4252.4486-01	21/10/2021	2325/01010820	Bunnings Pty Ltd	ceiling tiles	68.22

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4252.2413-01	5/11/2021	55988	Securepay Pty Ltd	Web Services & Transaction Fees- Oct 2021	67.65
4248.12-01	3/11/2021	PY01-09-Australi	Australian Services Union	Payroll Deduction	67.40
4254.12-01	17/11/2021	PY01-10-Australi	Australian Services Union	Payroll Deduction	67.40
4248.575-01	2/11/2021	31502	Chamber of Commerce Northern Territ	Women In Business Luncheon 19/2/2021 Jacinta Price	66.00
4252.3258-01	10/11/2021	1320170	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 29/10/21	60.41
4260.2503-01	18/11/2021	INV-1243	Redhot Arts Central Australia	Digital Display Poster - ASTC Xmas Carnival	60.00
4260.757-01	22/11/2021	842823	Kleenheat Gas	gas bottle refill	59.99
4252.3258-01	10/11/2021	1320126	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Mon 25/10/21	59.67
4260.3083-01	12/11/2021	617699	Our Town & Country Office National	Civic Centre- Stationary Order	58.91
4260.5910-01	22/11/2021	121035	The Thompson Family Trust t/a Jetc	element air/c #538282 as invoice 121035	58.32
4252.5768-01	5/11/2021	INV-9365	Tr!pl3 Fire Electrical & Contractin	Bath St Childcare - Monthly Fire inspection	57.75
4252.5768-01	1/11/2021	INV-9425	Tr!pl3 Fire Electrical & Contractin	Bath St Childare - Fire Panel Testing	57.75
4252.5768-01	5/11/2021	INV-9372	Tr!pl3 Fire Electrical & Contractin	Traeger Pk - Monthly fire inspection	57.75
4252.5768-01	5/11/2021	INV-9373	Tr!pl3 Fire Electrical & Contractin	AFLCA Grandstand - Monthly Fire inspection	57.75
4252.5768-01	5/11/2021	INV-9371	Tr!pl3 Fire Electrical & Contractin	Basketball Stadium - Monthly fire inspection	57.75
4260.5768-01	1/11/2021	INV-9448	Tr!pl3 Fire Electrical & Contractin	fire detection - GAP Childcare Centre	57.75
4260.5768-01	8/11/2021	INv-9574	Tr!pl3 Fire Electrical & Contractin	fire detection - AFLCA Grandstand	57.75
4260.5768-01	8/11/2021	INV-9573	Tr!pl3 Fire Electrical & Contractin	fire detection - Basketball Stadium	57.75
4260.5768-01	8/11/2021	INV-9576	Tr!pl3 Fire Electrical & Contractin	fire detection - Totem Theatre	57.75
4260.5768-01	8/11/2021	INV-9575	Tr!pl3 Fire Electrical & Contractin	fire detection - ANZAC Oval	57.75
4260.5768-01	11/11/2021	INV-9607	Tr!pl3 Fire Electrical & Contractin	monthly fire detection systems invoice 9607	57.75
4260.5768-01	10/11/2021	INV-9594	Tr!pl3 Fire Electrical & Contractin	Monthly Fire Test- netball indoor Courts	57.75
4260.5768-01	10/11/2021	INV-9588	Tr!pl3 Fire Electrical & Contractin	Fire Inspection - GAP Childcare Centre	57.75
4260.5768-01	10/11/2021	INV-9589	Tr!pl3 Fire Electrical & Contractin	Fire Inspection - Braitling Centre - Childcare	57.75
4260.5768-01	1/11/2021	INV-9428	Tr!pl3 Fire Electrical & Contractin	Civic Centre-fire panel testing Oct - 21	57.75
4254.3258-01	12/11/2021	1319630	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Mon 18/10/21	55.64
4254.3258-01	12/11/2021	1319150	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 15/10/212	55.33
4252.3258-01	10/11/2021	1320587	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Mon 1/11/21	55.14
4254.205-01	8/11/2021	24668	TJ Signs	Xmas Carnival Banner Update 03.12.2021	55.00
4254.3258-01	12/11/2021	1319115	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Mon 11/10/21	54.05
4260.1782-01	4/11/2021	2321175	CJD Equipment Pty Ltd	fan belt #53261 as invoice 2321175	53.83
4252.4486-01	4/11/2021	2325/00110190	Bunnings Pty Ltd	black spray paint	52.44
4260.171-01	14/11/2021	4135540	Woolworths Group Limited (Woolwort	Baby Set Go ... Fruit & Muesli Bars Morning Teas	52.05
4260.4486-01	9/11/2021	2325/99830575	Bunnings Pty Ltd	Chord Shot Grunt 8mm x 20m	51.30
4252.193-01	4/11/2021	1074901	Alice Springs Locksmiths & Security	Replaced Damaged Padlock Body, Swapped Existing	51.20

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4248.6352-01	29/10/2021	50-22015-10	S P Lewis	Rates RefundEFT refund of overpaid rates, as per ratepayer'swritten request	50.00
4260.1338-01	17/11/2021	INV-3432	AA Signs & Designs Pty Ltd	No Parking on Verge per Quote 6296	49.50
4260.2394-01	5/11/2021	IN164106	Alice Hosetech	ratchet load binder #53147 as quote SO010055	49.48
4248.6338-01	2/11/2021	T187985	K Hanington	Reimbursement - Chemical Handling Training	49.00
4254.5203-01	12/11/2021	122815	M Kemplay	Reimbursement - For KIOSK Drinks Purchase	49.00
4252.2311-01	4/11/2021	680308	Red Centre Unit Trust t/a Red Centr	Photocopier Billing machine 16261 -July 2021	48.05
4259.5519-01	25/11/2021	PP1/10.22-84	Weewalk Superannuation Fund	Superannuation-PP1/10.22-84	47.06
4260.4486-01	12/11/2021	2325/00375071	Bunnings Pty Ltd	Civic Centre - Hardware to repair partition	45.04
4254.1846-01	8/11/2021	RE3758	Ronin Films	Australian Film's 1900-1977 Book	45.00
4260.1381-01	12/11/2021	117568	Central Communications (Alice Sprin	f/glass antenna #538381 as invoice 117568	45.00
4252.3258-01	5/11/2021	1320621/1	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 5/11/21	44.83
4260.2582-01	22/11/2021	60434	Mereenie H2o T/A Alice Springs Gold	RWMF - 15L Water Bottles x 4	44.00
4252.4486-01	4/11/2021	2325/00370520	Bunnings Pty Ltd	picture hanging kit	43.63
4252.4486-01	4/11/2021	2325/99829687	Bunnings Pty Ltd	Cube Push/Pull Sign Plastic Container	42.60
4260.3083-01	12/11/2021	616676	Our Town & Country Office National	Civic Centre- Stationary Order - Tea	42.27
4260.3083-01	22/11/2021	618173	Our Town & Country Office National	RWMF - Bulk Order - Tea room / office supplies	42.27
4260.6346-01	19/11/2021	PSI123860	Interloc Lockers PL t/a Interloc	ASALC - Barrel Replacement Key for Lockers	41.80
4259.4886-01	25/11/2021	PP1/10.22-62	Christian Super	Superannuation-PP1/10.22-62	40.79
4252.2571-01	19/10/2021	167414	Alice City Tyrepower	puncture repair # 538371 as invoice 167414	40.00
4252.228-01	15/10/2021	I845442ALI	Metcash Trading P/L t/a Independent	ASALC - Milk for Sale in KIOSK	39.08
4252.228-01	4/11/2021	I846398ALI	Metcash Trading P/L t/a Independent	ASALC - Milk for Sale in KIOSK	39.08
4254.228-01	12/11/2021	I845951ALI	Metcash Trading P/L t/a Independent	ASALC -Milk for Sale in KIOSK	39.08
4260.228-01	5/11/2021	I846987ALI	Metcash Trading P/L t/a Independent	ASALC - Milk for Sale in KIOSK	39.08
4260.119-01	12/11/2021	2509900	B&S Home Timber & Hardware	RWMF - Materials for Tipshop	38.20
4254.3258-01	12/11/2021	119672/1	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 22/10/21	35.35
4252.508-01	2/11/2021	INV-2640	Central Australian Show Society Inc	Xmas Show 2021	35.00
4254.4730-01	10/11/2021	1100035953	Power Retail Corporation t/a JACANA	19901622 Len Kittle Drive 31/10/2021	34.77
4260.3083-01	12/11/2021	619159	Our Town & Country Office National	Stationery for CCS- Telly	33.89
4260.4486-01	5/11/2021	2325/01555113	Bunnings Pty Ltd	handle	33.68
4260.3083-01	12/11/2021	617703	Our Town & Country Office National	Civic Centre- Stationary Order	33.17
4252.3248-01	5/11/2021	1771177	Messagemedia	Library - SMS Messaging	33.00
4260.2582-01	12/11/2021	60705	Mereenie H2o T/A Alice Springs Gold	RWMF - 15L Water Bottles x 3	33.00
4249.5519-01	4/11/2021	PP1/8.22-84	Weewalk Superannuation Fund	Superannuation-PP1/8.22-84	31.12
4254.3258-01	16/11/2021	1316771	Central Fruit & Vegetable Wholesale	Sliced Onions - EM BBQ 8/9/21	30.70
4260.325-01	12/11/2021	278752	DI Douglas PL t/a Work Wear Alice	RWMF - Goggles / Neck Flap FOR: Warren Bennett	29.83

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4260.85-01	4/11/2021	AS11-054061	CBC Australia Pty Ltd	seal # 538273 as quote ASII-633731	29.55
4260.1897-01	16/11/2021	382750	Mad Harry's Pty Ltd t/a Mad Harrys	A4 Frames - Mayoral Awards	29.50
4260.2394-01	17/11/2021	IN164680	Alice Hosetech	RWMF - Parts for Excavator	28.60
4252.4769-01	5/11/2021	LTO79000046462/1	Integrated Land Information System	ILIS - Land Search	28.40
4260.3083-01	12/11/2021	617270	Our Town & Country Office National	Civic Centre- Stationary Order Tea	28.18
4252.3248-01	9/11/2021	1743588	Messagemedia	Monthly Access Fee - Aug 2021	27.50
4260.3248-01	29/11/2021	INV01813416	Messagemedia	Monthly Access Fees & Outbound Receipts Oct 2021	27.50
4260.193-01	2/11/2021	1075162	Alice Springs Locksmiths & Security	key cut # 53113 as quote 1075162	27.20
4251.5519-01	8/11/2021	PP2/11.22-84	Weewalk Superannuation Fund	Superannuation-PP2/11.22-84	26.98
4260.5790-01	25/11/2021	1535	JW Lawrie Trust t/a Creative Gifts	Name Badges - Hara Carragher CDO & Nathan Blight	26.00
4260.6373-01	17/11/2021	18005/2021	R Heremia	Reimbursement - White Card Payment	26.00
4254.4730-01	8/11/2021	1012843610	Power Retail Corporation t/a JACANA	10239114 Harvey Pl 31/10/2021	25.43
4260.4665-01	12/11/2021	163260	Think Water Alice Springs	camlock fitting # 538381 as quote 50012	24.87
4254.4730-01	1/11/2021	1012270112	Power Retail Corporation t/a JACANA	10205117 Commonage Rd 22/10/2021	24.61
4252.2311-01	4/11/2021	380307	Red Centre Unit Trust t/a Red Centr	Photocopier Billing machine 16260 Monthly Billing	24.33
4260.4730-01	22/11/2021	106268910	Power Retail Corporation t/a JACANA	10191318 Larapinta Dr 12/11/2021	23.79
4260.4730-01	17/11/2021	109384012	Power Retail Corporation t/a JACANA	10193237 Leichhardt Tce 2/11/2021	23.79
4260.3083-01	12/11/2021	617216	Our Town & Country Office National	ASALC - Stationary Order Ref 5556510408040	23.67
4260.3083-01	5/11/2021	617874	Our Town & Country Office National	Library - Stationary	22.84
4257.3501-01	22/11/2021	PP2/13.22-7	Australian Super Pty Ltd	Superannuation-PP2/13.22-7	22.30
4252.34-01	5/11/2021	31140	Alice Equipment Hire	Equipment Hire Spiked Aerator	21.78
4254.3258-01	12/11/2021	1319672	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 22/10/21	19.98
4260.6369-01	17/11/2021	00001945	D Shee	Reimbursement - Engraving of Trophy	18.00
4260.2394-01	10/11/2021	INV164743	Alice Hosetech	lube filter # 53136 as quote SO010007	17.97
4260.3083-01	12/11/2021	619091	Our Town & Country Office National	Depot - Stationary Order # 5696973006110	17.12
4260.2797-01	5/11/2021	86219	Sisandbros Unit Trust t/a Alice Spr	oil filter # 52845 as quote 00086219	16.86
4258.5790-01	22/11/2021	1741	JW Lawrie Trust t/a Creative Gifts	Name Badges & Desk Wedges for Mayor & E/M's	13.00
4260.2797-01	5/11/2021	86205	Sisandbros Unit Trust t/a Alice Spr	diesel fuel filter as quote 00086205	12.29
4252.2810-01	9/11/2021	I1281464	Central Animal Records (Aust) Pty L	Lifetime Subscriptions with CAR AUST P/L	10.00
4252.2810-01	9/11/2021	I1292973	Central Animal Records (Aust) Pty L	Lifetime Subscriptions with CAR AUST P/L	10.00
4252.1125-01	20/10/2021	50277	Springs Cleaning Supplies	ASALC- Steel Wood Cleaning	9.90
4252.3258-01	5/11/2021	1320621	Central Fruit & Vegetable Wholesale	Fresh Fruit Depot - Fri 5/11/21	9.78
4252.85-01	5/11/2021	AS11-052382	CBC Australia Pty Ltd	Spare Parts - Bag of Rags	9.68
4260.3083-01	22/11/2021	618831	Our Town & Country Office National	RWMF - Bulk Order - Tea room / office supplies	2.87
4252.171-01	10/11/2021	4182645/1	Woolworths Group Limited (Woolwort	Assorted Groceries	0.60

EFT No.	Trans Date	Invoice/Ref #	Payee	Description	Amount
				Total Approval Cheques	**2,292,914.76**

ALICE SPRINGS TOWN COUNCIL

Attachment 5

Debtors Analysis - as at 30 November 2021

A summary report of the control account balances listing categories of debtors and the age of the debts is required pursuant to Regulation 26 of the Local Government (Accounting) Regulations. Debtors are to be listed in accordance with the age of the debts to which the accounts relate.

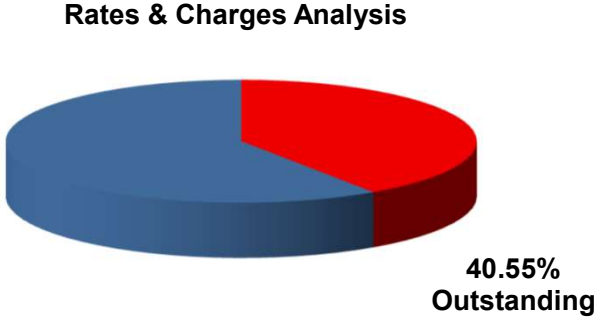
Category **Ranger Debtors**	With Fines Recovery (28 days)	Apply for Court Dealing	Payment Arrangement	Courtesy Letter (14 days)	Issued	Total
Parking infringements	48,294	1,034	135	2,580	1,015	53,058
Shopping Trolley infringements	2,038	-	-	-	-	2,038
Animal Control	86,598	10,082	575	1,867	2,355	101,477
Litter	10	-	-	-	-	10
Infringements Public Places	109,223	-	448	1,588	-	111,259
Infringements - Regional Waste Management Facility	3,168	-	-	-	-	3,168
Total Ranger Debtors	**249,331**	**11,116**	**1,158**	**6,035**	**3,370**	**271,010**
Other Debtors	**120+ days**	**90 days**	**60 days**	**30 days**	**Current**	**Total**
General	-	18,603	14,047	17,247	6,685	56,582
Development Consent Authority	-	-	-	-	-	-
Regional Waste Management Facility	-	(4,517)	50,887	33,430	174,242	254,042
Sports Levy	2,730	-	38,288	(25,492)	-	15,527
Alfresco Permits	1,022	(75)	1,609	-	(530)	2,025
Aquatic & Leisure Centre	3,322	-	(936)	346	845	3,577
Total Other Debtors	**7,075**	**14,011**	**103,895**	**25,531**	**181,241**	**331,753**
Total Debtors						**602,763**
Less: Doubtful Debts Provision						**(261,481)**
Total Debtors (net)						**$ 341,282**

Notes:

Rates & Charges Analysis

At 30 November 2021 the collection of outstanding Council rates & charges was running at 59.45%

Rates & Charges Owed (Previous + Current Levy)	$	29,045,055	100.00%
Rates and Charges Received this year	$	17,267,971	59.45%
Rates & Charges Outstanding as at 30 November 2021	$	11,777,085	40.55%



Alice Springs Town Council

Attachment 6

Investments Report as at 30 November 2021

Term Deposit Details

Date invested	Invested Amount	Time Invested	Invested with	Interest rate	Due date	Credit rating	Expected interest at maturity of term deposit
30/11/2021	$ 1,551,533.36	180	Bank of QLD	0.45%	Monday, 30 May 2022	A-2	$ 3,432.86
04/01/2021	$ 5,091,469.83	365	NAB	0.45%	Tuesday, 4 January 2022	A-1+	$ 22,911.62
12/05/2021	$ 2,300,000.00	271	Bank of QLD	0.40%	Monday, 7 February 2022	A-2	$ 6,830.68
12/05/2021	$ 3,304,576.29	271	NAB	0.31%	Monday, 7 February 2022	A-1+	$ 7,605.96
12/05/2021	$ 3,109,917.27	365	Westpac	0.27%	Thursday, 12 May 2022	A-1+	$ 8,396.78
14/05/2021	$ 1,013,510.55	270	Bendigo	0.35%	Tuesday, 8 February 2022	A-2	$ 2,624.02
19/05/2021	$ 1,013,099.39	271	Bendigo	0.35%	Monday, 14 February 2022	A-2	$ 2,632.67
27/10/2021	$ 8,952,896.52	272	NAB	0.35%	Tuesday, 26 July 2022	A-1+	$ 35,811.59
27/10/2021	$ 1,977,798.14	272	NAB	0.35%	Tuesday, 26 July 2022	A-1+	$ 7,911.19
27/10/2021	$ 3,047,349.03	272	NAB	0.35%	Tuesday, 26 July 2022	A-1+	$ 12,189.40
Total term deposits	**$ 31,362,150.38**				**Total Expected Interest on Maturity**		**$ 110,346.76**

Short Term	Policy Max.	Actual Portfolio
A-1+	100%	73%
A-1	45%	0%
A-2	25%	27%
<A-2	10%	0%

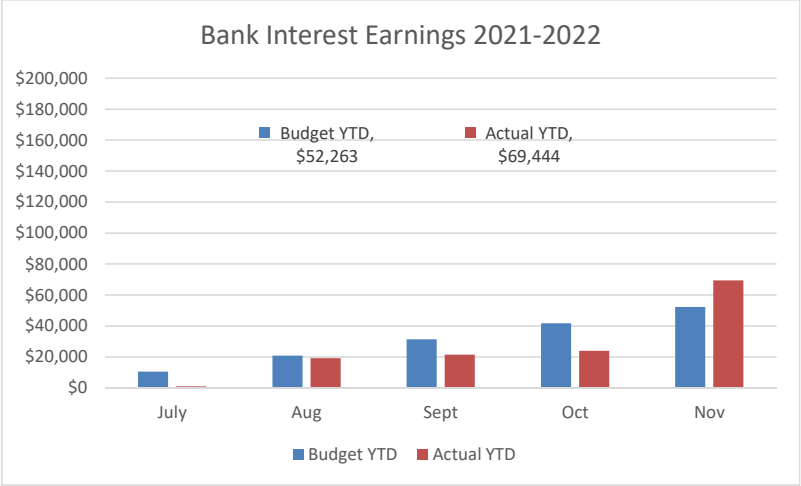
Only overexposed temporarily - above * investment in the process of being redeemed

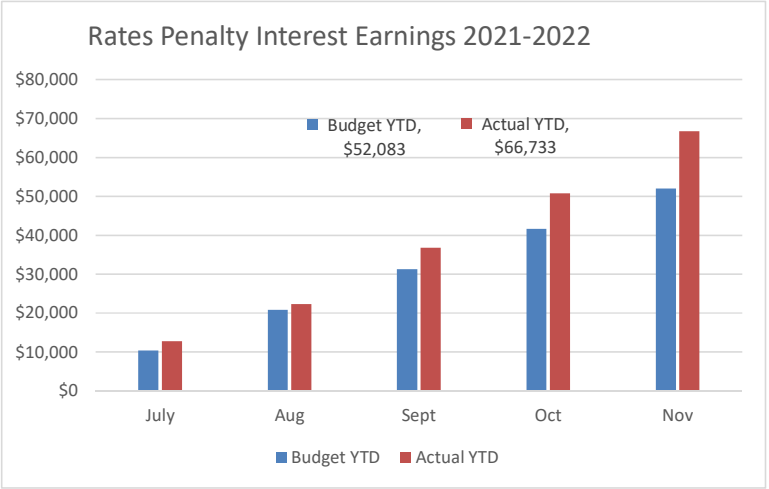
Interest Summary:

Interest earnings as at month end were as follows:	Actual YTD	Budget YTD
Bank Interest:	$ 69,444	$ 125,430
Interest on Rates:	$ 66,733	$ 125,000
Totals	**$ 136,177**	**$ 250,430**

Cash & Investment Summary:

Cash Holdings as at month end were as follows:	
Cash at Bank :	$ 16,027,585
Short Term Investments :	$ 31,362,150
Totals	**$ 47,389,735**





Certification by the Council CEO

Council Name:	**ALICE SPRINGS TOWN COUNCIL**
Reporting Period:	30-Nov-21

To the best of the CEO's knowledge, information and belief:
Per Regulation 17 (5) (a) (ii): the council's financial report best reflects the financial affairs of the council.

CEO Signed 

Date 11/12/2021

Note: If the CEO cannot provide this certification then written reasons are required for not providing the certification.

Table 1. Income and Expense Statement – Actual v Budget

INCOME AND EXPENSE STATEMENT FOR THE PERIOD ENDING 30 November 2021	2020 YTD ACTUAL	YTD Actuals $	YTD Budget $	YTD Variance $	Approved Annual Budget $
OPERATING INCOME					
Rates	22,960,428	23,403,323	23,349,701	53,622	23,349,701
Statutory Charges	3,919,305	4,008,531	4,003,175	5,356	4,003,175
User Fees and Charges	2,723,005	2,168,461	2,054,785	113,676	4,930,855
Operating Grants and Subsidies	61,349	2,399,849	1,886,084	513,765	2,167,500
Interest / Investment Income	2,113,302	136,178	127,085	9,093	305,000
Other Operating Revenue - Includes reimbursements, proceeds from sale of assets, fuel rebates, insurance claims, infringements etc	212,109	214,775	443,422	228,647	663,984
TOTAL INCOME	**31,989,498**	**32,331,116**	**31,864,252**	**924,158**	**35,420,215**
OPERATING EXPENSES					
Employee Expenses	7,293,945	7,298,925	8,499,723	1,200,798	20,399,388
Materials and Contracts	2,662,069	3,667,877	3,928,207	260,330	9,422,767
Elected Member Allowances		65,337	87,479	22,142	262,436
Elected Member Expenses		8,100	10,008	1,908	30,025
Council Committee & LA Allowances				-	
Council Committee & LA Expenses				-	
Depreciation, Amortisation and Impairment	3,958,333	3,958,333	3,958,333	-	9,500,000
Interest Expenses				-	
Other Operating Expenses - Includes legal fees, advertising, travel & accommodation expenses, postage, freight, telephone, electricity, sewerage charges, water charges, insurance, vehicle expenditure, contribution and grants made etc	2,520,259	2,498,433	2,451,482	(46,951)	4,932,599
TOTAL EXPENSES	16,434,606	**17,497,005**	**18,935,232**	**1,438,227**	**44,547,215**
OPERATING SURPLUS / DEFICIT	**15,554,892**	**14,834,111**	**12,929,020**	**1,905,091**	**(9,127,000)**
Capital Grants Income	875,861	176,086	0	176,086	0
SURPLUS / DEFICIT	**16,430,753**	**15,010,197**	**12,929,020**	**2,081,177**	**(9,127,000)**
Capital Expenses	2,092,082	1,696,304	2,761,463	(1,065,159)	3,820,500
Borrowing Repayments (Principal Only)				-	
Transfer to Reserves	0	0	0	-	0
Less Non-Cash Income				-	
Add Back Non-Cash Expenses	3,958,333	3,958,333	3,958,333	0	9,500,000
NET SURPLUS / DEFICIT	**18,297,004**	**17,272,227**	**14,125,890**	**3,146,337**	**(3,447,500)**
Prior Year Carry Forward Tied Funding				0	
Other Inflow of Funds				0	
Transfers from Reserves	7,258,521	2,841,262	3,424,166	(582,904)	3,447,500
TOTAL ADDITIONAL INFLOWS		**2,841,262**	**3,424,166**	**(582,904)**	**3,447,500**
NET OPERATING POSITION	**25,555,525**	**20,113,489**	**17,550,056**	**2,563,433**	**0**

Reasons for the variation between Year to Date (YTD) actual performance and YTD budget

Capital expenditure is $1,065,159 less than anticipated for the period, transfers from reserves are lower than anticipated for the period and rates invoicing is slightly above budget for the period.

Legend	Income	Expenditure
Over Budget		
Under Budget		

Income over budget is green but under budget more than 10% is red
Expense over budget is red but under budget more than 10% is green

Note
Rates income is higher than expected budget for this period to date due to the higher residential and rural rates recovery

Grant Income includes the June 2021 Grant for FAG Roads & General which have been receipted in current income year totalling $1.262 million

Employee expenses are tracking below budget due to vacant positions across council

Table 2. Capital Expenditure – Actual v Budget

CAPITAL EXPENDITURE FOR THE PERIOD 30 NOVEMBER 2021	YTD Actuals $	Budget for November Period $	YTD Budget $	YTD Variance $	Approved Annual Budget $
Land and Buildings	404,952	89,583	215,000	(189,952)	215,000
Other	233,950	114,583	275,000	41,050	275,000
Infrastructure (including roads, footpaths, park furniture)	442,815	627,292	1,505,500	1,062,685	1,505,500
Plant and Machinery	586,860	760,417	1,825,000	1,238,140	1,825,000
Fleet	27,727	0		(27,727)	0
TOTAL CAPITAL EXPENDITURE	**1,696,304**	**1,591,875**	**3,820,500**	**2,124,196**	**3,820,500**

Total capital expenditure funded by:	YTD Actual $	Budget November	YTD Budget $	YTD Variance $
Operating income (amount allocated to fund capital items)	176,086	-	-	(176,086)
Capital Grants	-		-	-
Transfers from Reserves (by Council resolution)	1,520,218	1,591,875	3,447,500	1,927,282
Borrowings				
Sale of Assets (including trade-ins)	0		373,000	373,000
Other Funding				-
TOTAL CAPITAL EXPENDITURE FUNDING	**1,696,304**	**1,591,875**	**3,820,500**	**2,124,196**

Items to note in relation to significant variance between actual and budgeted expenditure or significant delays on the project status

- None

Capital Expenditure Detail	$
Mini Street Sweeper	249,609
Ilparpa Road Footpath costs	177,942
Mini Street Sweeper	149,986
Smart Solar trees	144,515
	722,052

Other Capital Projects Detail	**$**
Norris Bell Avenue Works	148,572
Traeger Park -skatepark and sport lighting repairs	157,778
Lighting upgrade/firepanels/cctv upgrade	62,172
Public Art	42,750
Library - painting and carpeting (budgeted from reserve	80,941
Todd Mall Entrance	48,680
Jim McConville - picket fence variation	13,182
Civic Centre - installation of security screens/flag pole/a	42,199
Hilux 4xx Workmate	27,727
Cromwell Drive Rehabilitation (grant funded)	116,301
Various other capital projects carried out	233,950
	974,252
Total Capital Expenditure	**1,696,304**

Various Other	**$**
Flag pole, control units etc	26418
Anzac Hill Paths and Cycle tracks	35561
Brushcutter	7791
Anzac/Parsons St Solar Lights	17160
Civic Centre Security	7160
ASALC Shade Sails	19158
ASALC Slushy machine	4600
Civic Centre Card Reader Upgrades	9678
Hatz Powered Silent Engine	46500
Council chambers desks	15920
Compactor Receiver and Glass Crush	38319
6000L Oil Pod Tank	5685
	233,950

Table 3. Capital Expenditure v Budget – Projects / Items over $150,000

Class of Assets	By Project / Asset Item	YTD Actuals $ (A)	YTD Budget $ (B)	Annual Budget $ (C)	YTD Variance * $ (D = A-C)	Total Cost to Date $ (E = B)
Infrastructure	Ilparpa Road Footpath Stage 1	177,942	627,292	1,505,500	1,327,558	177,942
Building	Traegar Park Skate Park Sport Lighting	157,778	89,583	215,000	57,222	157,778
Plant and Machinery	Street Sweeper	249,609	760,417	1,825,000	1,575,391	249,609
Other	Various Other Projects	1,110,975	114,583	275,000	(835,975)	1,110,975
TOTAL		**1,696,304**	**1,591,875**	**3,820,500**	**2,124,196**	**1,696,304**

** Note Variance to date is comparing actual spend to date against annual budgeted amount*

Table 4. Monthly Balance Sheet Report

BALANCE SHEET AS AT 30 NOVEMBER 2021	YTD Actuals $	Note Reference
ASSETS		
Cash at Bank	47,389,735	**(1)**
Accounts Receivable	12,264,081	
Trade Debtors	341,282	**(2)**
Rates & Charges Debtors	11,777,085	
Other Items/Tax	145,715	**(3)**
Other Current Assets		
Inventories	243,601	
Prepayments	0	
TOTAL CURRENT ASSETS	**59,897,418**	
Non-Current Financial Assets		
Property, Plant and Equipment	296,165,891	
TOTAL NON-CURRENT ASSETS	**296,165,891**	
TOTAL ASSETS	**356,063,308**	
LIABILITIES		
Accounts Payable	397,592	**(4)**
ATO & Payroll Liabilities		**(5)**
Current Provisions	2,147,441	
Accruals		
Other Current Liabilities	169,565	
TOTAL CURRENT LIABILITIES	**2,714,597**	
Non-Current Provisions	3,350,854	
Other Non-Current Liabilities	0	
TOTAL NON-CURRENT LIABILITIES	**3,350,854**	
TOTAL LIABILITIES	**6,065,451**	
NET ASSETS	**349,997,857**	
EQUITY		
Asset Revaluation Reserve	290,887,886	
Reserves	22,946,580	**(6)**
Accumulated Surplus	36,163,392	
TOTAL EQUITY	**349,997,857**	

NOTES TO BALANCE SHEET

Note 1. Details of Cash and Investments Held

Term deposit investment totals $31,362,150 and are with major banks with A-1+ and A-2 ratings. Trust funds held total $166,499 and are included in other current liabilities

Note 2. Statement on Debts Owed to Council (Accounts Receivable)

	1-30 Days	31-60 Days	> 60 Days	
Trade Debtors	184,611	31,566	386,585	602,764
Less Provision for Doubtful Debts				-261,481
				341,283

Note 3. Other Items/Tax

	Nov-21
GST Refund due from ATO for October BAS	141,244
Accounts Payable GST Uninvoiced Control	4,467
Cash Rounding account	3
Total	145,715

Note 4. Statement on Debts Owed by Council (Accounts Payable)

	1-30 Days	31-60 Days	> 60 Days
Trade Creditors	397,592	$	$
Other Creditors	$	$	$

Note 5. Statement on Australian Tax Office (ATO) and Payroll Obligations

The GST and PAYG Withholding tax obligations were paid by the due date. All FBT obligations have been paid to date. All superannuation obligations have been paid to date. All insurance premiums, including Work Health and Directors and Office Holders' cover, have been paid to date.

Note 6. Tied and Untied Funds

Cash Investments Held	31,362,150
	31,362,150
Less: Liabilities	
Current Liabilities	2,714,597
Non Current Liabilities	3,350,854
	6,065,451
	25,296,699
Less: Cash Restricted Reserves	22,946,580
Less: Grant Funding Received for Specific Projects	0
UNTIED FUNDS	**2,350,120**

Table 5. Highest 20 Contractor Payments/ Items paid in the month

The table is to include top 20 payments to contractors made in the month (excluding taxes and employment related costs such as superannuation, and utilities) distinguishing between payments to a local Territory enterprise or industry; and interstate / overseas supplier.

Supplier Name	Council Project Title	Territory enterprise or industry supplier $	Interstate / overseas enterprise or industry supplier $	
Deloitte	Finance support & LTFP	115,538		
Deloitte	Professional services	63,569		
Deloitte	Accounting and reporting	62,017		
Stocksoft Aust Pty Ltd	Skatepark repair	61,600		
Field Force	Best practice review	54,923		
OBD Systems	Hatx Powered silent engine		51,150	
Cleanaway	Domestic Clearances	47,876		
SWEL	Tender Moth Shade Structure	46,243		
Living Turf	Oval fertilizer products	44,397		
Clayton Utz	Procurement Templates	42,473		
Clayton Utz	Professional services	40,850		
GM Gouveia	Rates Refund	33,605		
LTC Construction	Replace/repair Todd Mall pavers	30,000		
Bluedust NT	Guttering/drain work Bath St	24,596		
Clayton Utz	Professional services	22,069		
Street & Garden Furniture Co	IP Licences ASTC Seat		21,381	
Spectrim	Repair/replace shade sails	21,074		
Alice Springs Sand Supply	Roadbase	17,984		
Living Turf	Chemicals	16,456		
Living Turf	Chemicals	16,183		
J Clarsen	Lyndavale park Consulting	16,115		
Other (expenses to numerous to list but as per EFT lising not included above)		1,442,816		
TOTAL		**2,220,384**	**72,531**	**2,292,915**

* Legal Services include
WHS/HR Advice
Land Acquisition
Lease Renewals
Harley Street Advice

Table 6 - Member CEO Credit Card

Where a council credit card has been issued to a member and/or the CEO a list, per cardholder, of all credit card transactions in the months is to be published including any arrangements a member or CEO has to repay council for a transaction made in the reporting period.

Cardholder: Robert Jennings				
Transactions for Month	**Amount**	**Council Expense**	**Personal Expense**	**Repayment Arrangements**
Charge.prezi.com	$ 335.38	$ 335.38		
Woolworths	$ 15.60	$ 15.60		
Target	$ 69.00	$ 69.00		
Licensing NT	$ 21.00	$ 21.00		
The Paper Shoppe	$ 5.99	$ 5.99		
Licensing NT	$ 21.00	$ 21.00		
Reichen Bike Pty Ltd	$ 50.00	$ 50.00		
Reichen Bike Pty Ltd	$ 50.00	$ 50.00		
Woolworths	$ 36.75	$ 36.75		
Woolworths	$ 34.00	$ 34.00		
Woolworths	$ 66.15	$ 66.15		
Subway	$ 105.00	$ 105.00		
Woolworths	$ 99.44	$ 99.44		
Woolworths	$ 55.90	$ 55.90		
Card fee	$ 9.00	$ 9.00		
TOTAL	**$ 974.21**	**$ 974.21**	**$0**	**0**

Card expenditure is for Council business purchases of a minor nature for catering and function purchases and for purchases made online where no other payment method available

Cardholder: Teresa Brodrick				
Transactions for Month	**Amount**	**Council Expense**	**Personal Expense**	**Repayment Arrangements**
Taps Tubs Tiles	$ 117.52	$ 117.52		
Heart Foundation	$ 330.30	$ 330.30		
Amazon Web Service	$ 9.46	$ 9.46		
Amazon Web Service	$ 228.72	$ 228.72		
Amazon Web Service	$ 1.30	$ 1.30		
Paypal	$ 5,027.90	$ 5,027.90		
Australia Wide Taxation	$ 1,485.00	$ 1,485.00		
Sportspower	$ 389.90	$ 389.90		
Seek	$ 335.50	$ 335.50		
Seek	$ 324.50	$ 324.50		
Seek	$ 313.50	$ 313.50		
Phone a flower	$ 190.00	$ 190.00		
EB Managing Poor Performance	$ 1,990.00	$ 1,990.00		
Paypal	$ 63.15	$ 63.15		
Paypal	$ 545.00	$ 545.00		
News Limited	$ 40.00	$ 40.00		
News Limited	$ 28.00	$ 28.00		
OpenVPN	$ 596.11	$ 596.11		
Survey Monkey	$ 2,454.54	$ 2,454.54		
Infra Plan Log	$ 1,468.44	$ 1,468.44		
Redpath Education	$ 375.00	$ 375.00		
Mailchimp	$ 124.69	$ 124.69		
Dropbox	$ 108.90	$ 108.90		
Card fee	$ 9.00	$ 9.00		
TOTAL	**$ 16,556.43**	**$ 16,556.43**	**$0**	**0**

Card expenditure is for Council business purchases of a minor nature for catering and function purchases and for purchases made online where no other payment method available

Agenda Item 13.2

REPORT

Report No. 56/21 cncl

TO: **ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021**

SUBJECT: **FINAL ACQUITTAL OF NT GOVERNMENT SCALE FUNDING**

AUTHOR: **GRANTS OFFICER – JASON VAN RIEL**

EXECUTIVE SUMMARY

The Special Community Assistance and Local Employment Program (SCALE) grant was received on 19 May 2020 from the Department of the Chief Minister and Cabinet – Local Government and Community Development.

On 21 December 2020 Council received an extension to expend the SCALE funding by 31 March 2021.

On 28 September 2021 Council received an additional, and final, extension to expend the SCALE funding by 31 December 2021.

This report is provided, as required, for Council to formally authorise the CEO to sign the acquittal.

IT IS RECOMMENDED

That Council authorise the CEO to sign the following acquittal on behalf of Council:

A. An acquittal for the grant received of $779,903.00 with $779,903.00 expenditure provided by the Department of the Chief Minister and Cabinet – Local Government and Community Development for the Special Community Assistance and Local Employment Program (SCALE). This is the 31 December 2021 final acquittal as required by the funding agreement.

REPORT

1. BACKGROUND

The Department of the Chief Minister and Cabinet – Local Government and Community Development provided Special Community Assistance and Local Employment Program (SCALE) funding of $779,903 for COVID-19 related expenditure and recovery.

On 21 December 2020 Council received an extension to expend the SCALE funding by 31 March 2021.

On 28 September 2021 Council received an additional, and final, extension to expend the SCALE funding by 31 December 2021.

On 28 January 2021 Council acquitted the Commercial Rates Concession of $271,165.92. This was initially part of the SCALE funding acquittal prior to NTG initiating the Commercial Rates Concession in December 2020.

A requirement of the acquittal of this Grant is that the minutes of the Council Meeting record the acknowledgement by Council of the project and its expenditure, and subsequent consent to the acquittal.

2. DISCUSSION

A Copy of the Grant Acquittal is attached. It shows that funds received were expended on the intended purpose, as well the remaining funds available.

3. POLICY IMPACTS

Objective 1 – A dynamic community: A dynamic, prosperous community where everyone is included underpinned by safe, reliable infrastructure and social investment.

Outcome 1.3 Safe and reliable public infrastructure.
Strategy 1.3.3 Maintain and improve Council buildings.
Strategy 1.3.5 Advocate Northern Territory Government and Commonwealth Government partnerships with Council, to establish suitable, contemporary community facilities.

Objective 4 – A Dynamic Council: A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

Outcome 4.4 Governance excellence
Strategy 4.4.1 Responsible fiscal and asset management.

4. FINANCIAL IMPACTS

The grant funding aided with the projects for which they were intended.

5. SOCIAL IMPACTS

These grants add to the amenities and services available to the Alice Springs Community.

6. ENVIRONMENTAL IMPACTS

Nil

7. PUBLIC RELATIONS

The financial contribution adds to amenities as a key element in the positive public relations effort of the Council.

8. ATTACHMENTS

A. Funding Acquittal Statement for the Special Community Assistance and Local Employment Program (SCALE).

Jason van Riel
Grants Officer

CERTIFICATION OF LOCAL GOVERNMENT SPECIAL COMMUNITY ASSISTANCE AND LOCAL EMPLOYMENT PROGRAM (SCALE) 2019-20

File number: HCD2020/02382

INCOME AND EXPENDITURE FOR THE PERIOD ENDING 30 NOVEMBER 2021

SCALE Grant 2019-20	**$761,200**
Add - repurposed unspent/uncommitted SPG & SIF	$18,703
Total Income	**$779,903**
Total Expenditure to 31 March 2021	**$549,460.12**
Surplus/(Deficit) to 31 March 2021	**$230,442.88**
Total Expenditure to 30 November 2021	**$230,422.88**
Surplus / (Deficit) as at 30 November 2021	**$0**

We certify that the (Council Name):

Spent the SCALE grant in accordance with,

- the SCALE funding guidelines; Yes
- the *Local Government Act 2008* and the *Local Government (Accounting) Regulations 2008*; and Yes
- the Northern Territory Government's "Buy Local" policy. Yes
- Resolved to adopt and apply the "Public Benefit Concessions Policy for Commercial Rate payers" Yes

in relation to waiving and deferring rates for commercial ratepayers based on hardship in 2019-20and 2020-21

Certification report prepared by.....L Sebastiani..... .....6../..12..../2021

List of projects completed under the program

- Cleaning, sanitising, disinfecting & maintenance of communal areas $_____122,484.26
- Business continuity services $_____ 66,018.76
- Media & communication $_____41,919.86
- Social & community support $_____
- Project Name/Description $_____
- Project Name/Description $_____

Laid before the Council at a meeting (held/to be held on) ...../...../2021 Copy of minutes attached (Yes/TBA)

CEO or CFO **.....** **...../...../2021**

NORTHERN TERRITORY GOVERNMENT

DEPARTMENTAL USE ONLY

Grant amount correct: Yes ☐ No ☐

Added unspent/uncommitted SPG & SIF funds confirms with 30 June 2020 details Yes ☐ No ☐

Expenditure conforms to guidelines: Yes ☐ No ☐

Balance of funds to be spent: $_____

Date of next certification ...../...../2020

CERTIFICATION ACCEPTED Yes ☐ No ☐

Comments

_____

Omor Sharif – Grants and Rates Officer _____...../...../2021

Donna Hadfield – Manager Grants Program _____...../...../2021

Agenda Item 14.1.1

REPORT

Report No. 61 / 21cncl

TO: ORDINARY COUNCIL – TUESDAY 14 DECEMBER 2021

SUBJECT CHIEF EXECUTIVE OFFICERS REPORT

AUTHOR: ROBERT JENNINGS – CHIEF EXECUTIVE OFFICER

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1. MEETING WITH NT CORRECTIONS OFFICERS

On 30 November 2021, the CEO met with Bill Carroll – General Manager, Chris Kendrick – Business Manager and Stephen Rosier – Principal Industries Officer from Alice Springs Correctional Centre, Northern Territory Correctional Services to progress partnership opportunities that could benefit the community, Alice Springs Town Council and corrections stakeholders.

2. MASTERS GAMES PROGRESS

Since the last meeting of Council, Officers have been working diligently to progress the business feasibility for a Masters Games to be held in late 2022. M.E.G Management consultants have been engaged and conversations have been held with numerous stakeholders. Jim Lawrie, the previous lead on the event has been key to these discussions. The Mayors support in the Ministerial aspects of this process have been appreciated.

3. MEETINGS ATTENDED

The following meetings were attended by the CEO as well as other officers (not an exclusive list):

- Dilip Nellikat – Acting Director Technical Services, Alice Springs Town Council and Department of Infrastructure, Planning and Logistics, Northern Territory Government - Kilgariff Future Stages/Role and Function of Colonel Rose Drive
- Workshops with Elected Members
- Regular catch-ups with Mayor Matt Paterson
- Bi Monthly Meeting with Member for Braitling Joshua Burgoyne and Mayor Matt Paterson
- Central Australia Regional Coordination Committee Meeting
- Alice Springs Town Council and Lhere Artepe Aboriginal Corporation Partnership Committee Meeting
- Cliff Weeks – Assistant Investment Commissioner, Department of the Chief Minister and Cabinet
- Martin Redhead - Director, Claire Dawson – Project Officer, Business Innovation, Department of Industry, Tourism and Trade, Sabine Taylor – Director Corporate Services, Stephen Baloban – Manager Infrastructure and Jay Fiso – Manager Youth Services, Alice Springs Town Council – Principles, Governance and a Fit Out Session
- Council Forum and Special Ordinary Council Meeting

- Bec Imhof – Operations Manager, Blatherskite Park Trustees, Mette Spilsbury, Pedersen NT Pty Ltd and Mayor Matt Paterson – Blatherskite Park Strategic Plan
- Laura Sebastiani – Director, Deloitte
- Sarah Fairhead – Executive Director Southern Region, Department of Infrastructure, Planning and Logistics, Northern Territory Government
- Bi Monthly Meeting with Antony Deutrom – Superintendent and other representatives of Northern Territory Police with Mayor Matt Paterson
- Brendan Blandford – Regional Executive Director, Central Australia Regional Network Group
- NT Planning Commission December Meeting

4. COMMUNICATIONS UNIT ACTIVITY

December 2021 – Media Office:

Current community messaging being actively promoted by Council's Media and Communications Office through a number of methods including social media, liaising with local media, collateral and other promotional opportunities.

- Development of Council Connects content.
- Continual development of internal staff newsletter.
- Regular catch ups with members of the media.
- Meeting with Red Cross on Welcome to Alice project. Red Cross aim to welcome new residents to the region personally, as well as develop an information website.
- Night Markets – photographs of the Christmas Carnival
- Photos of events including Young Territory Author Awards, Mayoral Morning Tea.
- Continual development of Workforce Attraction Strategy. Case studies identified, ready to source videographer in 2022.

Council Connects data:

October edition:

- Council distributed 110 printed copies of Council Connects to the community. The majority (50) of copies were distributed at the 50+ Centre following a request for more copies.

- The November edition had 405 online impressions. This regresses back towards the average number of impressions following a spike in September/October.

December 2021 – Marketing Office:

Council's Marketing Office, services the organisation's internal business units and facilities by providing corporate branding, promotional campaigns, advertising, design and marketing collateral.

- *Council Connects* – ongoing content creation, design & production (December - January edition released). Next edition due FEBRUARY 2022.
- Advertising – artwork preparation and booking placements of legislated advertising
- Marketing assets for social media, such as:
  - Summer School Holidays Program (ASPL & ASALC)
  - Annual Library Book Sale
  - Centralian Awards

  - ASALC pool closures / bookings
  - Christmas Carnival & Window Competition
- ASTC 2022 (printed) Calendar – distributed at Christmas Carnival
- 2022 Night Markets season – mag-pads distributed at Christmas Carnival
- Summer School Holidays – marketing collateral for ASALC & ASPL programs
- COVID contractor information – printed assets for facilities
- Explore the Red Centre – advertising in publication
- Staff Awards & Christmas Party – preparation of assets
- Learn to Swim – marketing collateral for 2022 program
- Updating digital display messaging at ASPL / RDC
- ASTC Facilities – Christmas-NY operating hours

IT IS RECOMMENDED that this report be received and noted.



Robert Jennings
CHIEF EXECUTIVE OFFICER

Attachment A: Council Open Resolutions Tracking Spreadsheet

Please note, as it has only been three weeks since the last Ordinary Council meeting, updates provided are more of an interim nature.

ASTC Resolutions - OPEN

October 2019

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
28/10/19	Ordinary	13.2.7	Volunteer Resource Centre (Agenda Item 9.6) Report No. 185/ccs (MCCD) This report investigates Council financing a trial pop-up Volunteer Resource Centre in collaboration with Volunteering SA&NT. Moved - Councillor Cocking Seconded - Councillor de Brenni	That Council develop a business case for supporting a long-term sustainable development of Volunteering in Alice Springs.	20641	Kate Walsh	In progress	Volunteer Coordinator Funding sourced. Shortlisting and interviews to take place 26/10/21.

July 2020

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
27/07/20	Ordinary	13.3.7	Action Items - Acting Director Technical Services (Agenda Item 10.1.1) Moved – Councillor Melky Seconded – Deputy Mayor Paterson	That Council Officers investigate the design, cost and rebuilding of shade structures on the outdoor netball courts	21095	Dilip Nellikat	In progress	Shade structures for Outdoor Courts was actioned from apparent left over funds from NTG – However due to the PWC sewer pipe upgrades variation at Albrecht this is no longer possible. UPDATE 10/12/2021: Works in progress, funding now available. We have engaged engineers to finalise the preferred design from Alice Springs Netball Association.

October 2020

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
13/10/20	TS Ordinary	17.1	Councillor Satour – Torres Strait Islander Flag on Anzac Hill. Discussion was had around raising the Torres Strait Island flag on Anzac Hill, and the options of doing so in line with the Flag Protocol. Moved – Councillor Satour Second – Councillor de Brenni	That Alice Springs Town Council proceeds with installation of a fourth flag pole on Anzac Hill to display the Torres Strait Islander flag.	21244	Dilip Nellikat	In progress	UPDATE 16/11/2021: Flag poles to be installed, once funding availability is determined UPDATE 10/12/2021: Awaiting appropriate budget line allocation from Finance to draw on from reserves.

November 2020

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
10/11/20	Ordinary	13.2.4	Anzac Oval Lighting (Agenda Item 3.2.5)	That Council goes out to tender for the LED lighting upgrade at Anzac Oval, to be funded from the SFAC budget	21305	Takudzwa Charlie	In progress	Anzac Oval Lighting Upgrade tender is closed. Tender assessed. Council Report - Tuesday 11 May 2021. UPDATE 16/11/2021: Installation will proceed after notification to Elected Members at the 23 November OCM. UPDATE 10/12/2021: Long lead materials have been ordered, waiting on parts to arrive. Delays due to COVID-19. Purchase order issued to Tripl3.

April 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
13/04/21	Ordinary	14.2	Jim McConville Oval - Proposed Sport Field Lighting Report No. 344 / 21 cncl Moved – Councillor Price Seconded – Councillor Melky	That Council engage a consultant with an allocation of $40,000.00 from reserves based on the public consultation undertaken to prepare detailed designs, specifications, and scope of works for the proposed sporting lights at Jim McConville Oval.	21600	Dilip Nellikat	In progress	Infrastructure Department to engage contractor to design sports field lights. UPDATE 16/11/2021: Waiting on SFAC to decide required Lux levels. UPDATE 10/12/2021: Lux levels have been determined from AFL and cricket, earmarked to go to public consultation in 2022.
13/04/21	Ordinary	14.5	Illegal Dumping (Agenda Item 3.1) Moved – Councillor Melky Seconded – Councillor de Brenni	That Council invite NT Government to partner in developing a pilot strategy for the management of illegal waste in the Alice Springs area.	21603	Dilip Nellikat	In progress	Initial meeting completed with DIPL and presentation made to RWMF Committee. UPDATE 16/11/2021: Solutions are currently being discussed with the working group. UPDATE 10/12/2021: First meeting has been attended by DIPL and ASTC, strategies to tackle illegal dumping ongoing.

May 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
11/05/21	Ordinary	13.1	Technical Services Report to Council Report No. 358 / 21 cncl Moved – Councillor Melky Seconded – Deputy Mayor Price	That the Technical Services Report to Council be received and noted	21645	Dilip Nellikat	In progress	UPDATE 16/11/2021: Likely to be completed end of 2021 / early 2022. Draft and consults completed. UPDATE 10/12/2021: This will be created in tandem with the new CAP.
11/05/21	Ordinary	13.3.1	Madigan Park (Agenda Item 6.3) Moved – Councillor Paterson Seconded – Councillor Melky	That Council proceed with the project to develop half of Madigan Park, with an emphasis on Councils policy towards affordable housing.	21649	Dilip Nellikat	In progress	To return back to Parks before heading back to Council with updated costings and proposed. UPDATE 16/11/2021: Business case currently being drafted. UPDATE 10/12/2021: Business case to be presented back to Council in 2022.
11/05/21	Ordinary	13.4.2	Live Communication Channel (Agenda Item 6.7.2 (2)) Moved – Councillor de Brenni Seconded – Councillor Melky	That the live communication channel be open for an initial review and feedback by the Albrecht Oval Management Group at the next meeting	21652	Dilip Nellikat	In progress	Waiting for IT to complete link. UPDATE 16/11/2021: Requesting for more details from IT. UPDATE 10/12/2021: On hold due to IT upgrades within Council.
25/05/21	Ordinary	15.3.1.1	Parks Artwork EOI (Agenda Item 4.8) Moved – Deputy Mayor Price Seconded – Councillor Melky	That the EOI submission from J9 Stanton be accepted to develop the concept proposal from the Parks artwork.	21675	Kate Walsh	In progress	J 9 presenting to Community member judging panel 28/10/21

June 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
08/06/21	Ordinary	14.4.1.2	Burial details - Page Development (Agenda Item 5.1.2) Moved – Councillor de Brenni Seconded – Councillor Melky	That Council approve the development of a searchable burial details database online with mapping and GPS capability to be integrated appropriately through Council's website.	21704	Sabine Taylor	In progress	Due to the difference sets of data Registry is creating a central location for the new data. Once Complete, database will be on the website.
08/06/21	Ordinary	14.4.1.3	Outdoor TV Screens - Garden Cemetery Chapel (Agenda Item 5.3) Moved – Councillor Banks Seconded – Mayor Ryan	That Council purchase two large television screens and appropriate trolleys for the use at large funeral services to the value of $12,000.	21705	Dilip Nellikat	In progress	UPDATE 16/11/2021: Further to the Cemeteries Advisory Committee meeting held 27 Oct 2021. 1. Repurposing of 2 TV's being investigated 2. Projector installation being investigated UPDATE 10/12/2021: Cemeteries Advisory Committee identified alternative options in regards to televising services at the Cemetery which Officers are investigating.
08/06/21	Ordinary	14.5	Todd Mall Revitalisation Project Report 379/21 cncl Item transferred from Confidential (Agenda item 28.1) Moved – Mayor Ryan Second – Councillor de Brenni	1. That Council approve officers to proceed with the urban planning objectives associated with stage one of the Todd Mall revitalisation project and, 2. The project be funded through the Local Roads and Community Infrastructure Grant Agreement.	21721	Dilip Nellikat	In progress	Construction for the Shade Moth Structures has started, works are looking to finish at the end of November. Pavers repairs have also begun and will be commencing throughout the next 2 months. ASTC furniture, IP contract is with Robert as of Monday 18th and waiting to return back to me for signature, after which a Tender will be written and awarded for 25 seats. Paving strategy is being presented to the Elected Members on Tuesday 26th after which, a Tender can be written and awarded. The construction timeline has extended to June 2022. UPDATE 16/11/2021: - Tender issued for the Moth Shade Structures - IP procurement in process for furniture design and construction - Pavers being installed in the Todd Mall. Progressing from the centre outwards. UPDATE 10/21/2021: Moth shade structures are currently in progress. Estimated completion prior to Christmas closure. IP for furniture designs finalised, tender to be finalised.

08/06/21	Ordinary	16.2	Councillor Banks – Kwatja Play Park Moved – Councillor Banks Second – Councillor Melky	That Alice Springs Town Council convenes a meeting with the Chief Minister Department to formalise a joint position on the $4M project funding towards the Kwaja play park.	21708	Robert Jennings	In progress	Invitation has been sent to CM&C. Meeting planned for September 2021. UPDATE 19/11/21: Letter received from DC&C. UPDATE 19/11/21: Meeting held in October with Cliff Weeks, funding confirmed as available. New meeting being requested. UPDATE 10/12/21: CM&C were scheduled to meet with Elected Members at a workshop on 08/12/21. CM&C will now meet with Elected Members in the new year.

July 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
27/07/21	Ordinary	15.3.1.1	Many Hands Iltja Ntjarra Steel Works Report No. 408 / 21 cncl Moved – Councillor Banks Seconded – Councillor Melky	A. That Council approves the purchase of the five (5) steels works from Iltja Ntjarra Aboriginal Corporation. B. That Council allocates funding from the CBD Revitalisation reserve of $37,947 for the five artworks. C. That Council approves the installation of these works along the Todd River Corridor for $20,000 from the CBD Revitalisation reserve.	21801	Kate Walsh	In progress	UPDATE 12/11/21: Waiting on Plazart for install method and quote to approve. Panels were coated with anti-graff.
27/07/21	Ordinary	15.4.4.4	Neat Streets request for park bench at Maynard Park Moved – Councillor Paterson Seconded – Councillor Melky	That Council install a park bench at Maynard Park.	21812	Dilip Nellikat	In progress	UPDATE 16/11/2021: Obtaining 3 quotes UPDATE 10/12/2021: Has to go through PAC.

October 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
26/10/2021	Ordinary	14.1.1	Business Arising from the Report Moved – Councillor Cocking Seconded – Deputy Mayor Melky	A workshop be held to determine the best financial report presentation for Ordinary Council Meetings.	21880	Robert Jennings	In progress	UPDATE: 18/11/2021 Workshop originally planned for 12/11/21 but the meeting ran out of time. Now scheduled for 30/11/21. UPDATE: 10/12/21 Workshop scheduled for 14/12/21.
26/10/2021	Ordinary	15.4.2	CONFIDENTIAL Regional Level Skate Park Facility Report No. 28 / 21 cncl (Item transferred from Confidential Agenda Item 28.4.1) Moved – Councillor Cocking Seconded – Councillor Hopper	1. That officers conduct further community consultation, focusing on design and location of a proposed regional level facility skate park in Alice Springs.	21902	Dilip Nellikat	In progress	UPDATE 16/11/2021: Regional level skate park to be confirmed. UPDATE 10/12/2021: Jay Fiso (ASTC Youth Manager) is carrying out the public consultation sessions.
26/10/2021	Ordinary	17.1	Mayor Matt Paterson – CCTV Cameras Moved - Councillor Coffey Seconded - Councillor Bitar	A. Council writes to the Northern Territory Government to progress a joint CCTV network to ensure greater safety of the community	21887	Alison Signor	In progress	UPDATE: 18/11/2021 Letter to Northern Territory Government to be drafted to send on 13/12/21.
26/10/2021	Ordinary	17.3	Deputy Mayor Melky – Safe Alice Summit Moved – Deputy Mayor Melky Seconded – Councillor Hopper	A. Alice Springs Town Council through the office of the Mayor to invite Northern Territory Police Superintendent, or Representatives, to a monthly Council Forum to discuss policing, Council and collaboration around safety concerns.	21888	Emma Williams	In progress	UPDATE: 18/11/2021 Emma to determine a suitable regular timeslot for Elected Members.
26/10/2021	Ordinary	17.4	Councillor Hopper – Alice Springs Cycling Club Letter Moved – Councillor Hopper Seconded – Councillor Cocking	The CEO provides a report into Alice Springs road safety strategies and frameworks for Council's consideration, including relevant information on user group concerns and road speeds.	21889	Dilip Nellikat	In progress	UPDATE 18/11/2021: Report commenced.

26/10/2021	Ordinary	17.5	Councillor Coffey – COVID-19 Mandatory Vaccinations Moved – Councillor Coffey Seconded – Councillor Liddle	A. Council work to promote the importance of COVID – 19 vaccinations in Alice Springs. B. Proactively work with Central Australian Aboriginal Congress, Tangentyere and other key stakeholders to encourage support of COVID-19 vaccinations.	21890	Robert Jennings	In progress	UPDATE: 18/11/2021 Council are working with CM&C on communications. Other meetings being set up. UPDATE 10/12/2021: The Library Manager is working with Community Liaison officers and nurses, allowing them to visit the Library daily to educate the community and administer COVID-19 vaccinations. Council coordinated in November for the COVID-19 Vaccination van to setup on the Council lawns for a day. The Media and Communications team has prepared a social media post to be posted prior to the deadline for the second COVID-19 vaccination with the Library mascot "Booker" receiving his COVID-19 vaccination.
26/10/2021	Ordinary	17.6	Councillor Cocking – Proposed Motion for Upcoming Local Government Association of the Northern Territory (LGANT) Conference (Item transferred from Confidential Agenda Item 30.5) Moved – Councillor Cocking Seconded – Councillor Bitar	A) The Local Government Association of the Northern Territory supports the call for a Safe Drinking Water Act to be introduced in the NT. LGANT supports legislated protection of drinking water to ensure minimum standards for water quality and water resource protection are applied equally across our regions. B) LGANT supports municipal and regional councils engaging in the NT Water Security Directions paper consultation process (2021-Feb 2022) and contributing to local community engagement efforts in the development of both local and NT Government water policy.	21903	Emma Williams	In progress	Emma to follow up with the Mayor to see if this was actioned at LGANT Conference, General Meeting and AGM. UPDATE 16/11/21: Motion to be presented at the 7/12/21 LGANT Executive meeting UPDATE 10/12/21: Motion was presented at the LGANT Executive meeting on 07/12/21 and motion was carried.

November 2021

Date	Meeting	Agenda Item Number	Agenda Item Description	Resolution	Ordinary Meeting Resolution No.	Assigned to	Status	Comments
23/11/2021	Ordinary	15.2.1	Deferred Elected Member Policies Report No. 38 / 21 cncl Moved – Deputy Mayor Melky Seconded – Councillor Hopper	1. That Council rescind the following Elected Member policy: A. Media Relations Policy	21920	Sabine Taylor	In progress	
23/11/2021	Ordinary	15.2.1	Deferred Elected Member Policies Report No. 38 / 21 cncl Moved – Deputy Mayor Melky Seconded – Councillor Hopper	2. That Council adopt the following Elected Member policies: B. Delegations – Policy for Members	21921	Sabine Taylor	In progress	
23/11/2021	Ordinary	15.2.1	Deferred Elected Member Policies Report No. 38 / 21 cncl Moved – Deputy Mayor Melky Seconded – Councillor Hopper	C. Obligations of Council Members	Deferred	Robert Jennings	In progress	Item deferred
23/11/2021	Ordinary	15.2.1	Deferred Elected Member Policies Report No. 38 / 21 cncl Elected Members would like to further discuss this item at a Forum. Moved – Deputy Mayor Melky Seconded – Councillor Banks	D. Media Policy	21922	Sabine Taylor	In progress	
23/11/2021	Ordinary	15.2.2	AMENDMENT TO MOTION Moved – Councillor Hopper Seconded – Councillor Cocking	That Council provides $20,000 out of the Working Capital Reserve for the operation of Foodbank Central Australia.	21925	Sabine Taylor	In progress	
23/11/2021	Ordinary	15.2.3	LGANT Nomination for the NT Grants Commission Report No. 43 / 21 cncl Moved – Deputy Mayor Seconded – Councillor Brown	That Council unanimously endorse Mayor Matt Paterson to be nominated for the LGANT representative position on the NT Grants Commission.	21926	Robert Jennings	In progress	UPDATE: 26/11/2021 Nomination sent to LGANT for the representative position on the NT Grants Commission - Mayor Matt Paterson.

23/11/2021	Ordinary	15.3.1	Memorandum of Lease – Sondote Pty Ltd Report No. 39 / 21 cncl Moved – Mayor Matt Paterson Seconded – Councillor Coffey	That Alice Springs Town Council common seal be affixed to the memorandum of lease for Sondote Pty Ltd.	Deferred	Robert Jennings	In progress	UPDATE 10/12/21: Workshop with Elected Members to be held in the new year
23/11/2021	Ordinary	17.4	Masters Games Moved – Councillor Coffey Seconded – Deputy Mayor Melky	That the ASTC Mayor meet with the relevant Minister and discuss the following point: Confirmation of Northern Territory Government commitment to Masters Games ongoing.	21931	Robert Jennings	In progress	
23/11/2021	Ordinary	17.5	Opening Prayer Moved – Councillor Hopper Seconded – Councillor Cocking	That Council review the agenda item, the Prayer, and workshop how best to affirm a positive and inclusive approach to opening Ordinary meetings.	21932	Robert Jennings	In progress	UPDATE 10/12/2021: Has been noted for a Workshop in 2022.
23/11/2021	Ordinary	17.9	Alice Springs Show Moved – Deputy Mayor Melky Seconded – Councillor Cocking	That the ASTC invite the Central Australian Show Society to have a dialogue with Elected Members in relation to the future of the Alice Springs Show.	21933	Robert Jennings	In progress	UPDATE 10/12/2021Has been noted for a Forum in 2022.
23/11/2021	Ordinary	17.10	Divesting Policy Moved – Deputy Mayor Melky Seconded – Councillor Bitar	That divestment be included in the Council's investment policy review.	21934	Sabine Taylor	In progress	
23/11/2021	Ordinary	17.13	Additional Flagpole on Anzac Hill Move – Councillor Hopper Seconder – Deputy Mayor Melky	That Council officers provide a report regarding funding and budget for the installation of the fourth flagpole on Anzac Hill.	21935	Dilip Nellikat	In progress	
23/11/2021	Ordinary	17.16	Multicultural Community Services of Central Australia (Item transferred from Item 28.1.2.1 of 26 October 2021 Ordinary meeting) Moved – Councillor Bitar Seconded – Councillor Coffey	That Council appoint the CEO or appropriate delegate of the CEO to the Multi-Cultural Community Services of Central Australia board for a six-month trial period.	21895	Robert Jennings	In progress	UPDATE 10/12/2021: Letter sent to Multicultural Community Services of Central Australia on 30/11/21.
23/11/2021	Ordinary	17.18	CONFIDENTIAL Outdoor Netball Courts Resurfacing Report No. 47 / 21 cncl (Item transferred from Confidential Item 28.4.1) Moved – Councillor Brown Seconded – Councillor Coffey	Subject to the receipt of Federal Government Funding to cover the short fall toward this project, that Council: 1. approve contribution of up to $130,000.00 from the SFAC Reserve line 2. contribute up to $250,000.00 towards this project from Infrastructure reserve line. 3. receive a report on the project to consider progressing with the design and tender.	21943	Dilip Nellikat	In progress	UPDATE 10/12/2021: Awaiting conifrmation of NTG grants from Grants Officer. Council to note impending applied for deadline for expending NTG grant by ASNA in May 2022.

29/11/2021	Special	4	MASTERS GAMES 2022 Moved – Deputy Mayor Melky Seconded – Councillor Brown	That Council: 1. Undertake a feasibility study to determine the scope, financial, key stakeholder involvement, timing and other elements of viability for the Council to undertake the management and organisation of the Alice Springs Master Games for 2022. 2. That the feasibility study be presented to Council as early as possible in 2022 for a decision on the matter. 3. That the Mayor invite Minister Natasha Fyles to identify a senior NT Government officer as a key contact during the feasibility process.	21950	Robert Jennings	In progress	UPDATE 10/12/2021: Feasibility Study completed and sent to Elected Members. Will be discussed in the Confidential Council Meeting on 14/12/2021.

Agenda Item 14.2.1

REPORT

Report No. 53 / 21cncl

TO: **ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021**

SUBJECT: **LONG TERM FINANCIAL PLAN AND ASSET MANAGEMENT PLAN**

AUTHOR: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

EXECUTIVE SUMMARY

This report provides the Alice Springs Town Council Long Term Financial Plan and Asset Management Plan for Council adoption, as discussed during the 12 November Confidential Council Forum.

IT IS RECOMMENDED

That Council adopt the Long Term Financial Plan and the Asset Management Plan.

REPORT

1. BACKGROUND

At the Confidential Council Forum held on 12 November Council Officers presented the Elected Members with the Long Term Financial Plan (LTFP) and the Asset Management Plan (AMP).

Discussions around the LTFP and AMP started in January 2021 and continued during the 2021-22 Budget deliberations, with several meetings held with Elected Members in March and April 2021.

Both the LTFP (Attachment A) and AMP (Attachment B) are now presented to Elected Members for adoption.

2. DISCUSSION

Long Term Financial Plan

The LTFP was presented to Elected Members on 12 November 2021. The main financial objectives for Council are:

1. To have a financial model that is both forward looking, in order to provide an indication of financial sustainability for the Council based on their proposed

changes, and adaptable, in order to address the dynamic needs of the community;
2. To guide strategic decisions and ensure they align within the Council's contextual and financial limitations, and benchmarks, targets and objectives set by ASTC;
3. Enhance the Council's duty to remain transparent and accountable towards the community;
4. Enhance ability to align resources to strategic plans efficiently, encourage cost control and support financial improvement aspirations;
5. Aid early identification of financial challenges to enable the Council to engage in necessary decision making and consideration of alternative funding or cost saving options.

Asset Management Plan

Aurecon was commissioned to prepare an AMP for Council that examines the management of Council's infrastructure assets (roads, stormwater, landfill, community facilities, sports facilities and operational buildings). The AMP considers the full lifecycle of the assets and that the planned management of the assets align to the strategic asset management objectives of Council. The AMP considers the levels of service required from the assets, their operational and maintenance requirements, associated risks and mitigation techniques, costs and asset management practises that impact the organisation. Aurecon also utilised the assessment of reserve methodology in the preparation of the AMP.

The AMP proposed the following recommendations to Council:

- For each sector definitions of levels of service are developed for key asset types or components. These levels of service must then be socialised with the community through stakeholder engagements along with an understanding of the associated budget commitments that will be required to sustain the levels of service. Establish the community's priorities for each of level of service and the desired level of service, that can be provided by the ASTC in a sustainable manner.
- A detailed study is undertaken to understand the expected demographic changes over the long term (twenty-year period) that is expected in Alice Springs. This study should also provide insight into the expected funding support levels that the ASTC should be able to expect from the community and should inform discussions with the community around levels of service for infrastructure assets.
- Redeveloping the infrastructure Asset Register, including:
    - Developing a fit-for-purpose asset classification hierarchy.
    - Reviewing and amending the asset attributes to be captured for each asset within the Asset Register to ensure that the required asset information to support decision-making is available. This would include defining gradation scales for condition, utilisation, criticality, and operating environment.
    - Re-compilation of the asset register ideally based on a full physical verification of the asset base, to inspect and capture data for all assets the associated asset information required (asset attributes for assets as per the asset hierarchy classification).

  - Review the key accountabilities and governance structures for the asset management policy, processes and procedures to ensure that the asset information is utilised and regularly updated and maintained.
- For the implementation of risk management, the ASTC should:
  - Assess the asset criticality of its infrastructure portfolio based on the criticality framework developed.
  - Compile and maintain a risk register for asset and non-asset risks on its infrastructure assets.
  - Develop resilience measures based on asset monitoring and review procedures.
- Formalise the funding strategy for infrastructure assets (for asset creation, operation and maintenance, renewal, and disposal) to ensure they deliver the services required by the community, along with the strategy for dealing with any funding gaps.
- Further develop the Asset Management Framework with a dedicated Asset Management Policy and Strategic Asset Management Plan. This would be AMP Stage 2.
- Formalise the approach to capital investment decision-making through the development of procedures to guide these decisions and capture in future asset management plans.
- Enhance the key performance index framework deployed at ASTC to include appropriate asset management indicators to drive good behaviours across the organisation.
- Considers moving to the cost model for its Property, Plant and Equipment (infrastructure) asset register.

Further to the AMP, on 22 October 2021 Council received a letter from Aurecon clarifying the position around the Regional Waste Management Facility (Attachment C). Aurecon amended the Expected Infrastructure Funding Forecast due to the figures used for the rehabilitation of the Regional Waste Management landfill having been overestimations.

3. POLICY AND LEGISLATIVE IMPACTS

Section 200 of the *Local Government Act 2019* requires that

(1) A council must prepare and keep up-to-date a long-term financial plan.
(2) A long-term financial plan must relate to a period of at least 4 financial years.
(3) A long-term financial plan must contain:
    a) a statement of the major initiatives the council proposes to undertake during the period to which the plan relates; and
    b) the projected statement of income and expenditure for each financial year of the period to which the plan relates; and
    c) any other matters prescribed by regulation
(4) The council must provide the Agency with a copy of its long-term financial plan by 30 June in the year preceding the first financial year to which the plan relates.

Alice Springs Town Council Strategic Plan 2018-2021

Objective 4: A Dynamic Council
4.4 Governance excellence
4.4.3 Responsible fiscal and asset management

4. FINANCIAL IMPACTS

The financial impacts of the Long Term Financial Plan and Asset Management Plan are as follows:

Alice Springs Town Council - Long Term Financial Plan
3 LTFP Summary

	2021 Proposed Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
3.01 Long Term Financial Plan											
3.01.01 Operating Result Before Depreciation											
Income From Continuing Operations											
Rates	22,876,950	23,334,489	24,827,897	26,069,292	27,372,756	28,741,394	30,178,464	31,687,387	33,271,756	34,935,344	36,682,111
Rates - waste management charges	3,921,426	3,999,855	4,255,845	4,468,638	4,692,070	4,926,673	5,173,007	5,431,657	5,703,240	5,988,402	6,287,822
User charges & fee	4,690,834	4,831,559	4,976,506	5,125,801	5,279,575	5,437,963	5,601,102	5,769,135	5,942,209	6,120,475	6,304,089
Interest and investment revenue	200,000	360,307	331,355	317,064	310,963	311,374	295,986	292,643	298,943	306,180	317,744
Other operating revenue	306,984	311,282	315,640	320,059	324,539	329,083	333,690	338,362	343,099	347,902	352,773
Grants & contributions for operating purposes	3,064,459	2,313,677	2,322,932	2,332,223	2,341,552	2,350,918	2,360,322	2,369,763	2,379,242	2,388,759	2,398,314
TOTAL INCOME FROM CONTINUING OPERATIO	**35,060,654**	**35,151,170**	**37,030,174**	**38,633,077**	**40,321,456**	**42,097,405**	**43,942,570**	**45,888,947**	**47,938,489**	**50,087,063**	**52,342,853**
Expenses From Continuing Operations											
Employee benefits & costs	19,404,515	20,421,550	22,034,196	22,695,222	23,376,079	24,077,361	24,799,682	25,543,673	26,309,983	27,099,282	27,912,261
Materials and contracts	9,474,443	9,350,428	9,360,007	9,343,416	9,474,224	9,606,863	9,741,359	9,877,738	10,016,026	10,156,251	10,298,438
Depreciation, amortisation & impairment	9,708,399	9,654,878	9,480,684	9,269,488	9,034,518	8,974,407	8,840,608	8,659,135	8,510,472	8,366,202	8,333,558
Other operating expenses	5,171,648	5,244,051	5,317,468	5,391,913	5,467,399	5,543,943	5,621,558	5,700,260	5,780,064	5,860,985	5,943,038
Project spend	-	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
TOTAL EXPENSES FROM CONTINUING OPERAT	**43,759,006**	**44,970,907**	**46,492,355**	**47,000,038**	**47,652,220**	**48,502,574**	**49,303,207**	**50,080,805**	**50,916,545**	**51,782,720**	**52,787,295**
OPERATING RESULT FOR THE YEAR AFTER DEPRECIATION	**(8,698,352)**	**(9,819,738)**	**(9,462,181)**	**(8,366,962)**	**(7,330,764)**	**(6,405,169)**	**(5,360,638)**	**(4,191,858)**	**(2,978,056)**	**(1,695,657)**	**(444,442)**
Add back depreciation	9,708,399	9,654,878	9,480,684	9,269,488	9,034,518	8,974,407	8,840,608	8,659,135	8,510,472	8,366,202	8,333,558
OPERATING RESULT FOR THE YEAR BEFORE DEPRECIATION	**1,010,047**	**(164,860)**	**18,503**	**902,526**	**1,703,754**	**2,569,238**	**3,479,970**	**4,467,276**	**5,532,416**	**6,670,545**	**7,889,116**
3.01.02 Reserves Account											
Opening balance cash reserves		27,146,066	18,908,222	14,594,590	12,469,815	12,083,900	7,455,387	6,049,355	7,221,189	8,637,054	11,205,475
Net transfers to reserves		(164,860)	18,503	902,526	1,703,754	2,569,238	3,479,970	4,467,276	5,532,416	6,670,545	7,889,116
Spend on renewals (excluding regional waste management facility)		(8,072,985)	(4,332,135)	(3,027,301)	(2,089,668)	(5,597,751)	(4,886,003)	(3,295,442)	(4,116,551)	(4,102,124)	(4,368,696)
Spend on regional waste management facility		-	-	-	-	(1,600,000)	-	-	-	-	(3,000,000)
Reserves closing balance (restricted and unrestri	**27,146,066**	**18,908,222**	**14,594,590**	**12,469,815**	**12,083,900**	**7,455,387**	**6,049,355**	**7,221,189**	**8,637,054**	**11,205,475**	**11,725,895**
End											

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5. SOCIAL IMPACTS

Long term financial planning and effective asset management will have a significant impact on social, environmental and public relationships aspects and can be explored in greater detail through subsequent analysis.

6. ENVIRONMENTAL IMPACTS

Long term financial planning and effective asset management will have a significant impact on social, environmental and public relationships aspects and can be explored in greater detail through subsequent analysis

7. PUBLIC RELATIONS

Long term financial planning and effective asset management will have a significant impact on social, environmental and public relationships aspects and can be explored in greater detail through subsequent analysis

8. ATTACHMENTS

Attachment A: Long Term Financial Plan
Attachment B: Asset Management Plan
Attachment C: Aurecon AMP Letter (dd 22.10.2021)



Sabine Taylor
Director Corporate Services

Long Term Financial Plan



Presentation to Elected Members

12 November 2021

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Alice Springs TOWN COUNCIL

1. Executive Summary

Long Term Financial Plan (LTFP)

Alice Springs Town Council (ASTC) is a municipality that covers vast distances, distinct from comparative Councils across the Nation, as well as being a service hub for 260 remote communities.

Population for the region sits **below 40,000.**

Less than **1% growth** expected over the next 10 years limiting **organic revenue growth from rates.**

ASTC has historically completed a four year LTFP in line with Government legislation. Current leadership of ASTC recognise the importance of the LTFP as an important strategic document which forecasts and aligns long term financial viability against the targets and objectives set by ASTC. As such, the LTFP has been extended to **cover a 10 year period**.

Revenue:

Rates revenue make up **over 75% of ASTC's income**.

Rates are projected to be over **$27 million** for the **2021-22** financial year.

Increases to Council rates for ratepayers have historically been inconsistent and an outcome of short term budgeting. The updated LTFP seeks to address this by applying a constant rate increase over the period. The rate increases reflect ASTC's role in continuing to meet the needs and services of its community as well as to maintain, upgrade and invest in assets for the community whilst maintaining an adequate level of cash flow reserves.

Expenditure:

ASTC has three significant classes of expenses; **employment costs**, **asset maintenance and renewal costs**, and costs to operate the **Regional Waste Management Facility** (RWMF).

Labour is a critical component in meeting the **service needs** of its **community**; ASTC are a major employer in Alice Springs.

Employment costs are projected to be **$20.4 million** for the **2021-2**2 financial year, taking a **7.5% vacancy** into account, **increasing at 3%** each year thereafter.

Projections of costs in relation to **asset maintenance and renewals and the RWMF** have been completed by consultant, Aurecon, through an Asset Management Plan (AMP). The plan identifies the spending requirements of the Council to both maintain and replace assets and infrastructure where required. Information provided has been incorporated into the LTFP. An impetus to undertake the AMP and extend the LTFP to 10 years was to gain an understanding of how future expected spend would impact the reserves over time.

Cash-Flow Reserves:

As at 30 June 2021, ASTC had **$25 million** in cash-flow reserves, some of which are committed funds to particular projects. Unexpended Grants totalled **$2 million**

Based on the AMP, spend on renewals is expected to be **$49.5 million** over the **next 10 years** from 2021-22 to 2030-31 meaning at least **$25 million** is required to be added to reserves over this time to meet asset maintenance and renewals requirements.

The LTFP addresses the rate increases required to recoup this spend over time.

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1. Executive Summary

Long Term Financial Plan (LTFP)

Rates Increase and Cash Reserves

Strategically, rates were frozen for the 2020-21 year with a 2% increase in the 2021-22 year to support the city through the pandemic recovery; this has had an impact on the cash-flow reserves of ASTC. The LTFP illustrates that to allow ASTC to maintain at least a positive cash-flow reserve balance, following the committed 2.0% rates increase in the 2021-22 financial year:



- Rates increase of **5%** with 0% dwellings growth is required to be maintained. For the 2022-23 financial year, a rates increase of **5% plus CPI of 1.4% is required.**
- Cash-flow reserves are projected to be **$11.7 million at 2031.** Cash-flow reserves will need to be maintained in order to meet large projected renewals spend in the longer term per the AMP, including:
- $48.9 million from 2031-32 to 2040-41; and
- $85.4 million from 2041-42 to 2046-47.

In view of ASTC's almost $300 million of infrastructure, property, plant and equipment, a prudent long term cash reserve is considered reasonable to ensure that ASTC is able to activate strategic projects or address unforeseen challenges. The LTFP allows for a $300,000 annual spend on strategic projects; these are uncommitted projects that allow ASTC to be agile on minor projects that benefit the community.

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2. LTFP Approach and Specific Assumptions

LTFP Background

Part 10.4 Para 126 of the Northern Territory Australia *Local Government Act 2008*, in force at 1 January 2020, requires Councils to prepare and keep up-to-date a LTFP relating to a period of at least 4 financial years. ASTC recognises the importance of the LTFP and, for the reasons outlined below, the LTFP has been developed to cover an extended period of 10 years.

A LTFP is a financial model and a key planning document for understanding financial sustainability. It is beneficial for internal budgeting and project planning as the model combines financial forecasting with strategising, and considers financial strategies and performance indicators. It expresses in financial terms the activities the Council proposes to undertake and informs significant decisions about resource allocation.

Key benefits arising from having a LTFP in place include:

- Improves understanding of financial sustainability;
- Aids financial management and decision making;
- Increases commitment to maintain asset base and plan for major projects;
- Manages expectations of what can be achieved, within context and financial limits; and
- Improves commitment in aligning resources to achieve strategic plans.

The Council's financial objectives for the LTFP are summarised as follows:

1. To have a financial model that is both forward looking, in order to provide an indication of financial sustainability for the Council based on their proposed changes, and adaptable, in order to address the dynamic needs of the community;
2. To guide strategic decisions and ensure they align within the Council's contextual and financial limitations, and benchmarks, targets and objectives set by ASTC;
3. Enhance the Council's duty to remain transparent and accountable towards the community;
4. Enhance ability to align resources to strategic plans efficiently, encourage cost control and support financial improvement aspirations; and
5. Aid early identification of financial challenges to enable the Council to engage in necessary decision making and consideration of alternative funding or cost saving options.

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3. LTFP Approach and Specific Assumptions

Key Growth Rate Assumptions & Sensitivities

The growth assumptions applied in the model are based on current available information and should be updated over time and on an annual basis. The key growth assumptions that drive the model are as follows.

General Assumptions

1. **Residential Growth:**

   Residential Growth has been set at a conservative **0% growth** per annum.

   Regional Development Australian Northern Territory's (RDANT) community profile indicates that the population for the ASTC region has historically been relatively steady. Further, Department of Treasury and Finance's most recent release, 2019, of the 'Northern Territory Population Projects' report forecasts an average growth rate of under 1% for Alice Springs.

2. **Consumer Price Index (CPI):**

   CPI has been set at a 1.4% growth per annum.

   The data for CPI is limited for Central Australia specifically. NTG's Economy Budget 2020-21 provides a forecast for CPI percentage changes for the years 2018-19 to 2023-24, the CPI is forecasted to increase at an average rate of 1.4% per annum from 2021-22 to 2023-24. The average rate for these three years is similar to the CPI forecast by Deloitte Access Economics.

   CPI is applied to revenue and expenses in the LTFP where there is no other indicator of growth or decline.

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3. LTFP Approach and Specific Assumptions

Key Growth Rate Assumptions & Sensitivities

The growth assumptions applied in the model are based on current available information and should be updated over time and on an annual basis. The key growth assumptions that drive the model are as follows.

Revenue Assumptions

3. **Rates Revenue:**

   Rates growth has been set as follows:
   2% growth in 2021-22 as incorporated in ASTC's 2021-22 budget.
   5% growth thereafter
   An additional 1.4% aligning to CPI has been applied in the 2022-23.

4. **User Fees and Charges Revenue:**

   User fees and charges primarily relate to waste disposal at the regional waste management facility (RWMF). The Council has developed a masterplan for the RWMF which includes staged landfill volume estimates. The estimates rely on an assumed 3% annual waste increase.

   Other user fees and charges include statutory charges received for statutory services provided by the Council and other fees such as for the aquatic and leisure centre, and the library.

   As a significant component of user fees & charges relate to RWMF fees, a 3% annual increase in user fees and charges has been applied.

5. **Operating Grants:**

   Has been set at a 0.4% growth per annum, based on CPI of 1.4% less the efficiency dividend of 1% from NTG's budget repair measures.

6. **Investment earnings**

   Average term deposit interest rate across 2021 of 0.37% has been applied.

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3. LTFP Approach and Specific Assumptions

Key Growth Rate Assumptions & Sensitivities

The growth assumptions applied in the model are based on current available information and should be updated over time and on an annual basis. The key growth assumptions that drive the model are as follows.

Expense Assumptions

7. **Employee Costs:**

   Employee costs increase 3% per annum as per the Council's enterprise agreement with a vacancy rate of 7.5%. Current service levels are expected to be maintained, and therefore, the number of employees are assumed to remain the same across the 10 years.

   In 2022-23, a further $1 million increase in wages has been included in relation to the additional staff required for the Council's Youth Program.

8. **Materials, Contracts and Other Expenses:**

   Has been set at 1.4% in line with the CPI growth. Materials and contracts costs have been informed by Aurecon's Operating and Maintenances (O&M) budget. Consultancy costs are set to decrease by 20% in 2022-23 and 30% in 2023-24 as a result of ASTC undergoing a transformative consultation in the earlier years.

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4. Reserves

Background

For the purposes of the reserves analysis, the reserves are the reserves as disclosed in equity in the financial statements and also consider unexpended grants as disclosed in the financial statements. ASTC maintains term deposits and cash investments that adequately meet the cash flow needs of the reserves.

As at 30 June 2021, ASTC had reserves of **$25,136,617** and unexpended grants of **$2,013,670 totalling $27,146,066**. The reserves and unexpended grants balance, based on the information provided by ASTC, can be further broken down into restricted and unrestricted reserves. The table below summarises the cash reserves by purpose.

Cash Reserves and unexpended grants*	Amount ($)
Unrestricted cash reserves for renewals	19,719,521
Unrestricted cash reserves relating to programs and initiatives other than renewals	3,811,664
Restricted cash reserves and unexpended grants	1,605,432
Unexpended grants	2,013,670
Total cash reserves as at 27 May 2021	27,146,066

Explanation of cash reserves spending purpose:

Unrestricted reserves can be considered in two separate categories:

1) Reserves allocated for spending on infrastructure and plant and equipment upgrades (renewals) and
2) Reserves allocated for spending on initiatives other than renewals such as a disaster recovery reserve.

Restricted reserves and unexpended grants refer to cash contributions and grants received that have been provided to ASTC for a specific purpose; these reserves and grants must be utilised for the purpose for which they have been received only.

Separate to the LTFP, Consultant, Aurecon have completed an asset management plan (AMP) to assist the Council in understanding costs associated with maintaining and renewing assets. Spend on renewals have been assumed to be drawn from the unrestricted cash reserves for renewals balance outlined above.

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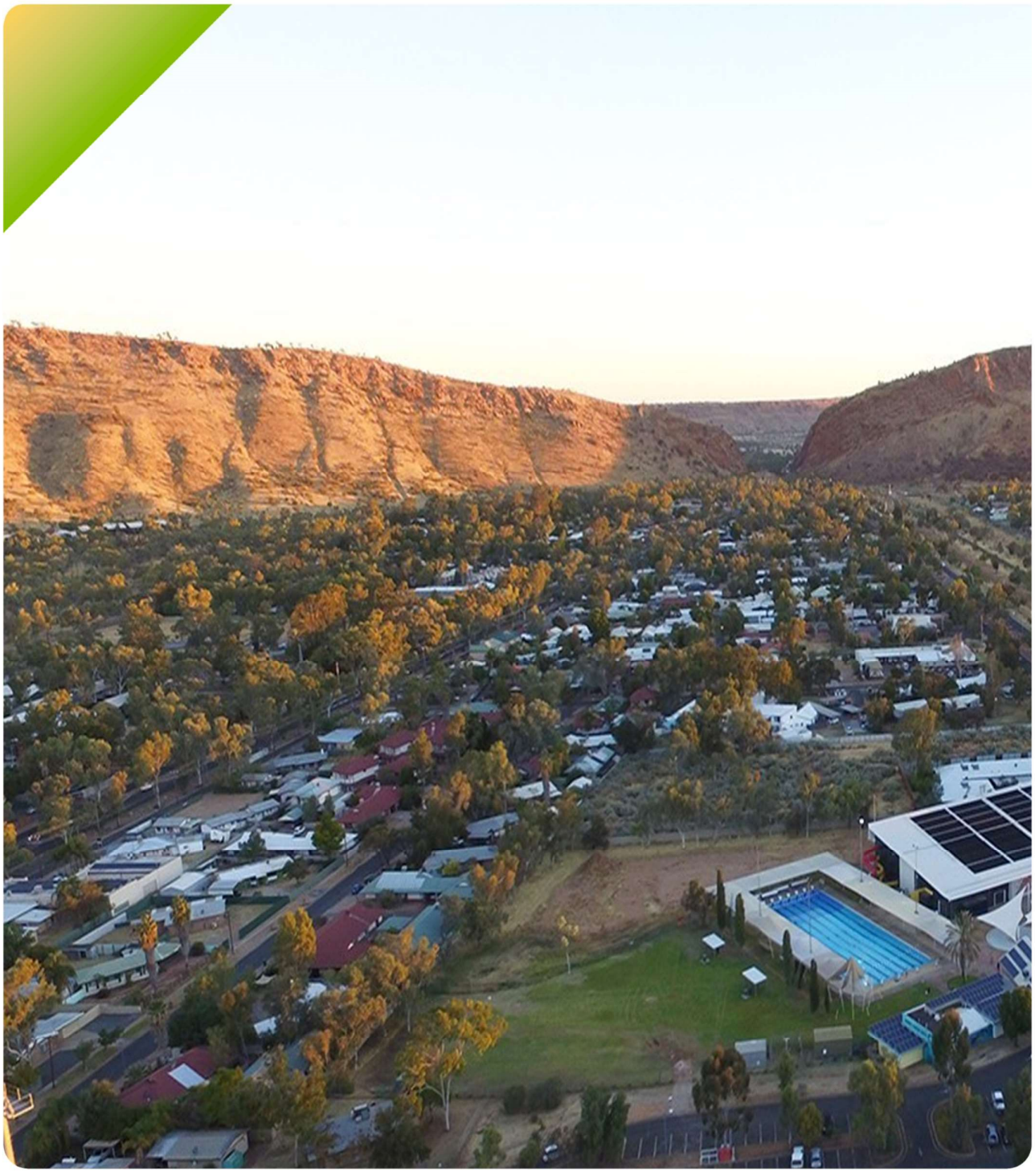
4. Reserves

Reserves asset allocations

The table below summarises the renewals spend against reserves overtime. It is an indication only of how reserves need to be managed over time to ensure adequate reserves available for future renewal requirements.

Alice Springs Town Council											
Reserves analysis as at 30.06.2021											
Category	Reserves as per ASTC	Renewals spend as per Asset Management Plan (Completed by Aurecon)									
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Facilities	14,209,703	4,089,623	2,903,422	1,583,667	1,038,859	5,593,177	3,079,751	1,900,125	1,133,695	749,284	5,422,841
Plant and equipment	5,022,401	3,978,562	1,301,718	1,403,194	1,021,409	1,596,740	1,554,263	1,270,056	2,728,557	3,352,840	1,436,036
Roads	1,894,416	4,800	126,994	40,440	29,400	7,833	251,988	125,260	254,299	-	509,818
Total	**21,126,519**	**8,072,985**	**4,332,135**	**3,027,301**	**2,089,668**	**7,197,751**	**4,886,003**	**3,295,442**	**4,116,551**	**4,102,124**	**7,368,696**
Reduction in reserves											
		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Facilities		10,120,080	7,216,657	5,632,990	4,594,131	- 999,046	- 4,078,798	- 5,978,923	- 7,112,618	- 7,861,902	- 13,284,743
Plant and equipment		1,043,839	8,929,423	7,526,229	6,504,820	4,908,080	3,353,817	2,083,760	- 644,797	- 3,997,637	- 5,433,673
Roads		1,889,616	14,077,909	14,037,468	14,008,068	14,000,235	13,748,247	13,622,987	13,368,687	13,368,687	12,858,869
		13,053,534	**30,223,989**	**27,196,688**	**25,107,020**	**17,909,269**	13,023,266	9,727,824	5,611,273	1,509,149	- 5,859,547

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Asset Management Plan

Infrastructure Asset Management Plan

Alice Springs Town Council

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aurecon

Bringing ideas to life

Document control record

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Executive Summary

This Asset Management Plan (AMP) examines the management of the Alice Springs Town Council (ASTC) infrastructure assets, such as roads, stormwater, landfill, community facilities, sports facilities and operational buildings. The plan considers the full lifecycle of the assets and that the planned management of the assets align to the strategic asset management objectives of ASTC. The plan considers the levels of service required from the assets, their operational and maintenance requirements, associated risks and mitigation techniques, costs and asset management practises that impact the organisation.

Levels of Service

Limited data was available on customer expectations in terms of desired levels of service and prioritisation of those services. This information needs to be further researched for future updates of the AMP. It is recommended that for each sector definition of levels of service are developed. These levels of service should then be socialised with the community in stakeholder engagements along with the associated budget implications that will be required to sustain the levels of service. Then to work with the community to establish the community's priorities for each of level of service and the desired level of service, that can be provided by the ASTC in a sustainable manner.

Future Demand

It is understood that the population of Alice Springs is not expected to grow and thus the support base to fund the increased levels of asset service are not likely to increase, potentially limiting the extent to which higher levels of service could be sustained. It is recommended that a more detailed study is undertaken to understand the expected demographic changes over the next twenty years that Alice Springs can expect. This study should also provide insight into the expected funding support levels that the ASTC should be able to expect from the community and should inform discussions with the community around the Services delivered by the council, the desired level of service and the potential trade-offs that can be made given a finite budget.

Lifecycle Management

Asset Value

The ASTC's 2019/2020 asset register represents the most comprehensive data currently available on the ASTC infrastructure portfolio, and it was used as the basis for developing the Revised Asset Register for ASTC's infrastructure assets (detailed in Appendix 1). The Revised Asset Register was used to conduct the asset lifecycle analyses in this Asset Management Plan.

From the Revised Asset Register for ASTC's infrastructure assets, the replacement value of the infrastructure has been determined by considering the Current Replacement Cost (CRC) with modern infrastructure of equivalent functionality. Replacement value has been calculated based on adjustment for inflation to a dollar value in 2021 terms. The current value has also been determined on a Depreciated Replacement Cost (DRC) basis. Presented in Table 0-1 is the replacement value, associated current value and annual depreciation of the ASTC's infrastructure portfolio by sector.

Table 0-1 Current and Replacement Value of ASTC Infrastructure Portfolio at Sector Level

Sector	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Roads	$247,126,639	$207,421,397	83.9%	$4,464,337
Stormwater	$45,821,162	$35,015,693	76.4%	$575,875
Landfill	$18,940,650	$12,894,376	68.1%	$835,925
Community Facilities	$44,790,772	$25,324,797	56.5%	$2,430,958
Sports Facilities	$69,882,819	$46,917,713	67.1%	$2,316,162
Operational Building	$11,619,897	$8,750,956	75.3%	$355,757
Solar	$1,104,373	$883,498	80.0%	$55,219
Grand Total	**$439,286,313**	**$337,208,431**	**76.8%**	**$11,034,233**

Table 0-1 shows the total replacement value of the ASTC infrastructure assets, which have a replacement value of around $ 439.3 million, and a current value of $ 337.2 million, as at 30 June 2020. The average percentage of current value divided by the replacement value for all asset groups is about 76.8%, which indicates that on average the infrastructure portfolio has just over three quarters of remaining useful life left, suggesting that the overall infrastructure portfolio of the ASTC to be in good health. The annual depreciation shows that about $ 11.0 million (or 2.5%) of total asset portfolio value is consumed by depreciation each year.

Operation and Maintenance

The operations and maintenance (O&M) expenditure required for the infrastructure assets was determined from the data available within the Revised Asset Register for ASTC's infrastructure assets. Using industry benchmarks, best practice and typical percentages of O&M costs based on the asset's replacement value (CRC) for the different Asset Sub-classes, sourced where feasible from similar regional council organisations, to provide the relevant and reliable estimates. The resultant O&M expenditure derived was then checked against the available data on historic O&M costs and validated with key ASTC stakeholders. The resultant annual O&M expenditure developed by sector is presented in Table 0-2 and Figure 0-1.

Table 0-2 Annual Operational & Maintenance Expenditure

Sector	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Roads	$247,126,639	$4,242,870	1.7%	32.2%
Stormwater	$45,821,162	$692,883	1.5%	5.3%
Landfill	$18,940,650	$1,667,588	8.8%	12.7%
Community Facilities	$69,882,819	$2,143,433	3.1%	16.3%
Sports Facilities	$44,790,772	$3,843,849	8.6%	29.2%
Operational Building	$11,619,897	$548,360	4.7%	4.2%
Solar	$1,104,373	$34,342	3.1%	0.3%
Grand Total	**$439,286,313**	**$13,173,324**	**3.0%**	

From Table 0-2 it can be seen that the ASTC will require $13,173,324 per annum to operate and maintain the 3609 infrastructure assets in their asset portfolio. This represents 3% of the replacement costs of the infrastructure asset portfolio of the ASTC.

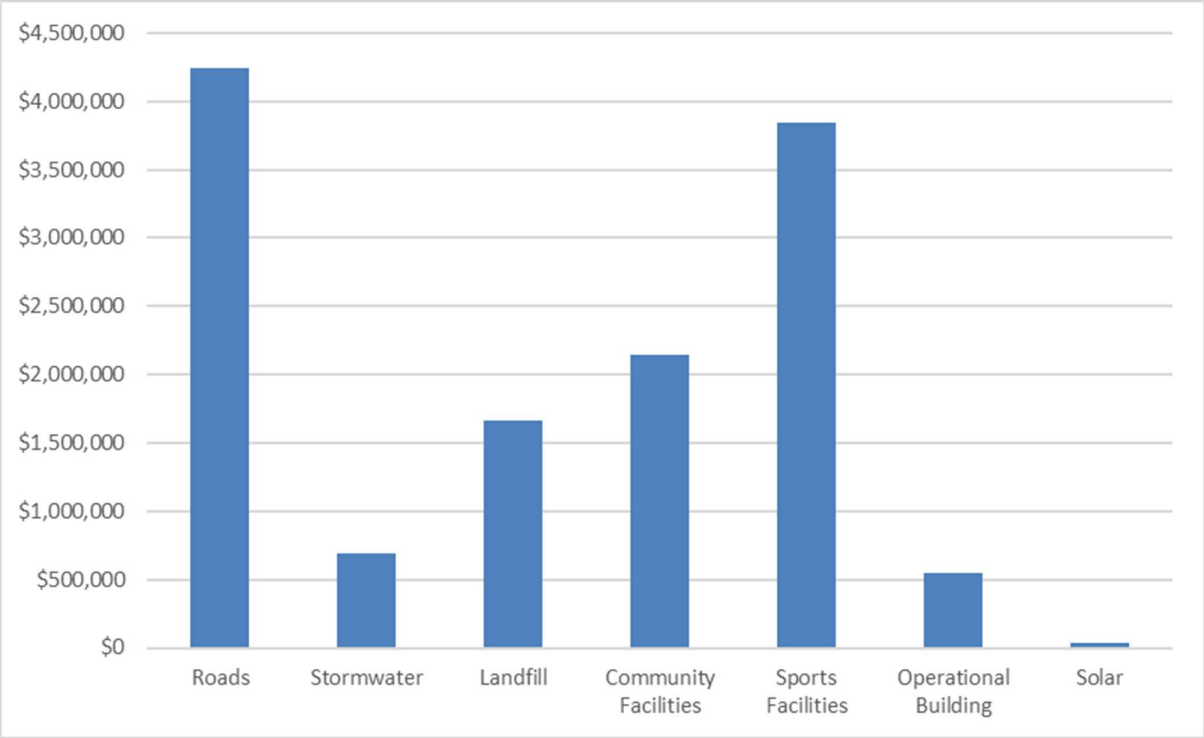


Figure 0-1 Annual Operational & Maintenance Expenditure by Sector

Financial Summary

Expected Infrastructure Funding Requirements Forecast

The expected funding required for the ASTC's infrastructure assets over the next ten years is presented in Table 0-3. From Table 0-3 it can be seen that the O&M funding requirements calculated for the current asset base amounts to $13,173,324 per annum.

Table 0-3 Expected Infrastructure Funding Forecast over next 10 financial years

Financial Year	Renewal	Additions	Disposal	O&M	Total
2021/22	$8,072,985	$0	$0	$13,173,324	$21,246,309
2022/23	$4,332,135	$0	$0	$13,173,324	$17,505,459
2023/24	$3,027,301	$0	$0	$13,173,324	$16,200,625
2024/25	$2,089,668	$0	$0	$13,173,324	$15,262,992
2025/26	$5,597,751	$0	$0	$13,173,324	$18,771,075
2026/27	$4,886,003	$13,750,000	$0	$13,173,324	$31,809,327
2027/28	$3,295,442	$0	$8,250,000	$13,173,324	$24,718,766
2028/29	$4,116,551	$0	$0	$13,173,324	$17,289,875
2029/30	$4,102,124	$0	$0	$13,173,324	$17,275,448
2030/31	$4,368,696	$0	$0	$13,173,324	$17,542,020

The expected capital funding requirements (i.e. funding to address asset renewals, and confirmed asset additions and disposals required) over the next 25-year period by sector is presented in Figure 0-2.

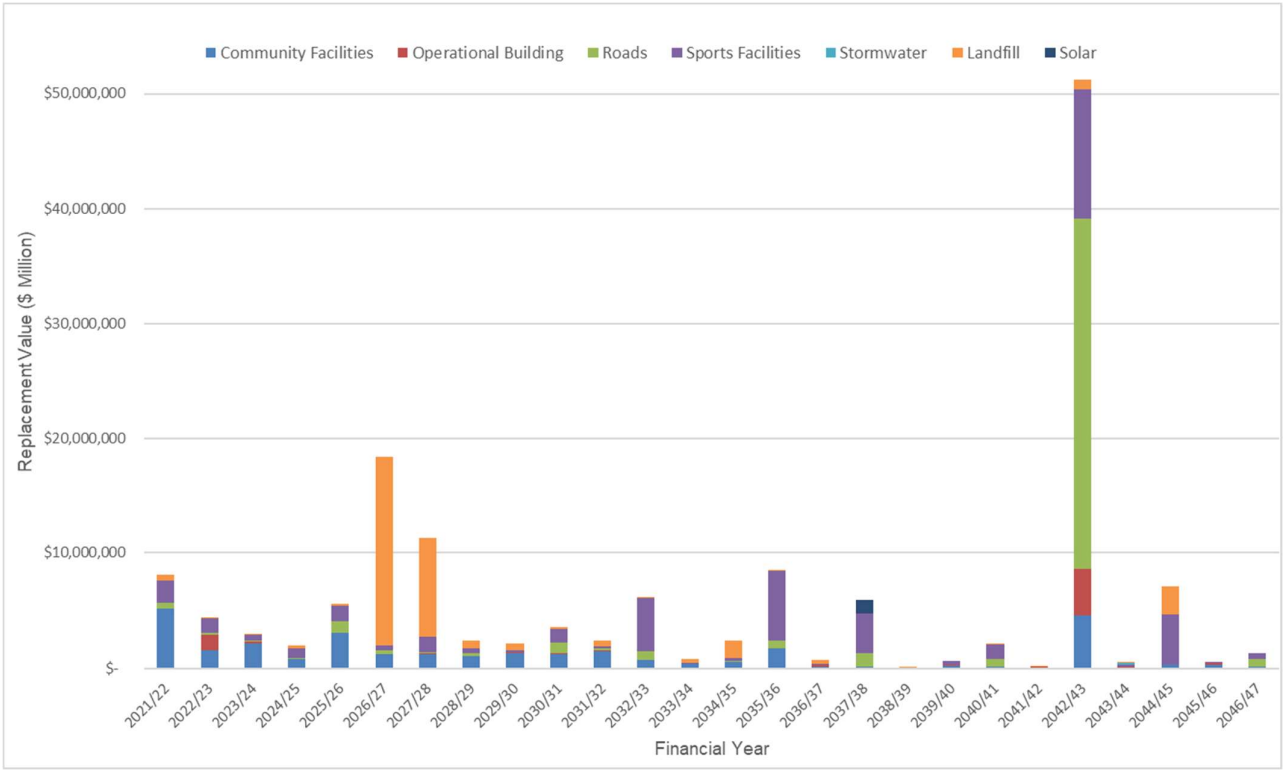


Figure 0-2 Expected Capital Infrastructure Funding Forecast for next 25 years by Sector

The asset criticality represents the potential impact to the organisation should an asset or system fail, which considers the effect of the failure on health & safety, cost, reputation, service delivery and environmental damage. This allows the asset criticality rating to provide an indicative mechanism to identify the potential for deferral of asset capital expenditure in an environment of constrained funding. Presented in Figure 0-3 is the expected capital infrastructure funding required by asset criticality.

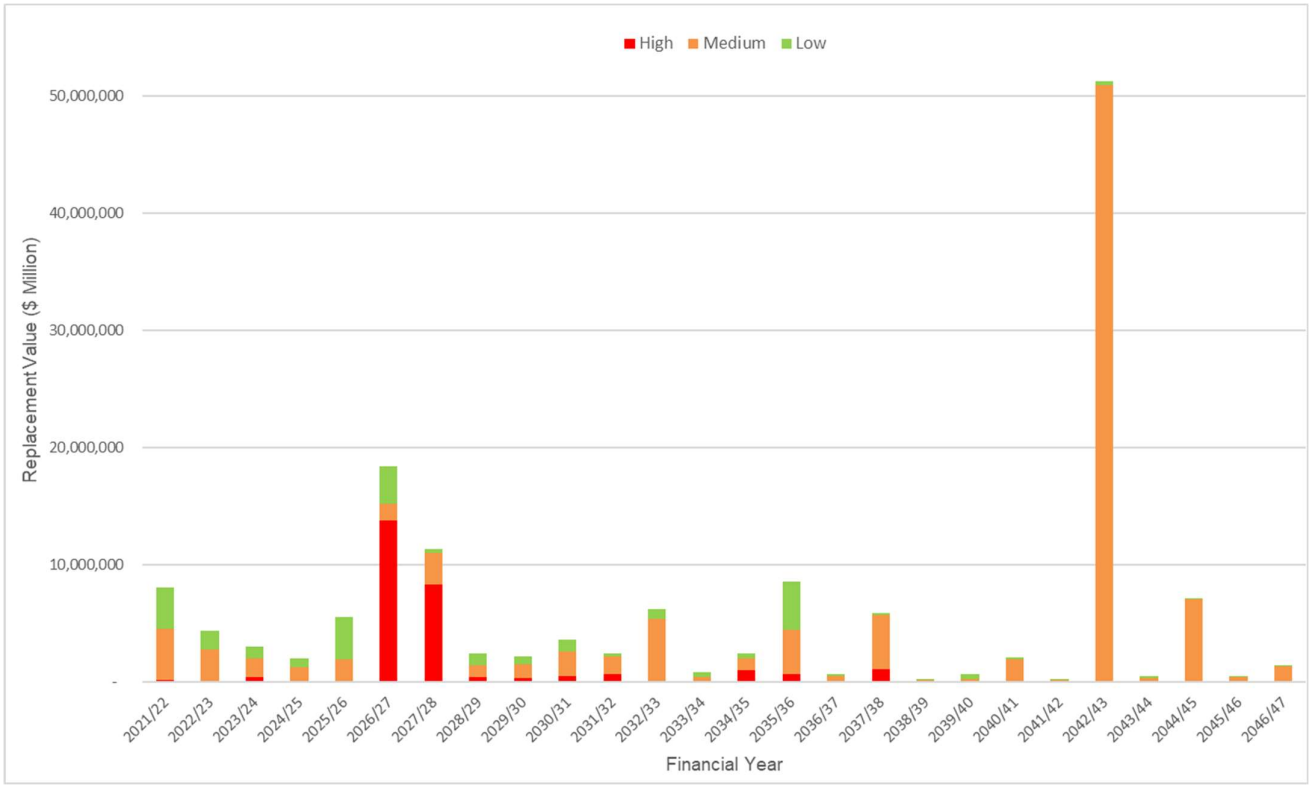


Figure 0-3 Expected Capital Infrastructure Funding Forecast for next 25 years by Criticality

From Figure 0-3 the indicative level of annual investment required over the next 25-year period to **only** fund the infrastructure asset capital requirements for:

- The high criticality assets, is around $ 1.1 million per annum;
- The high and medium criticality assets, is around $ 4.0 million per annum; and
- All the assets (high, medium, and low criticality assets), is around $ 6.1 million per annum.

Funding Strategy

Funding for assets is provided from the budget and access to grant funding and the ASTC intends to utilise their reserve fund, available state grants along with council rates to fund their infrastructure budgets required to provide the services required by the community. It is recommended that the ASTC develop a strategy to address any funding gaps between their current funding and the expected budget requirements for the infrastructure assets.

Asset Management Practices

Presented in Table 0-4 is the summary of ASTC's maturity per Subject Group, which provides an overall rating of 2.05 for the ASTC, which indicates a maturity between **Developing** and **Competent**.

Table 0-4 ASTC Average Rating per Subject Group

Subject Group	Average of Rating
1. AM Strategy & planning	1.8
2. AM Decision-making	1.6
3. Lifecycle Delivery Activities	2.36
4. Asset Knowledge Enablers	1.25
5. Organisation & People Enablers	2.8
6. Risk, Review & Continual Improvement	2.0

Recommendations

The key recommendations and follow-up actions required to give effect to the infrastructure Asset Management Plan are:

- The asset information available on the infrastructure portfolio is not at a level where it can support the decision making required, it is recommended that the infrastructure Asset Register is redeveloped by:
  - Developing a fit-for-purpose asset classification hierarchy.
  - Reviewing and amending the asset attributes to be captured for each asset within the Asset Register to ensure that the required asset information to support decision-making is available. This would include defining gradation scales for condition, utilisation, criticality, and operating environment.
  - Re-compilation of the asset register ideally based on a full physical verification of the asset base, to inspect and capture all the asset information required (i.e. asset attributes for assets as per the asset hierarchy classification).
  - Review the key accountabilities and governance structures for the asset management policy, processes and procedures to ensure that the asset information is utilised and regularly updated and maintained.
- A risk management framework has been developed by the ASTC but it has not been implemented, it is recommended that:
  - The asset criticality of the infrastructure portfolio is assessed using the criticality framework developed.
  - Risk registers are compiled and maintained for both asset and non-asset risks for the infrastructure assets.
  - Develop resilience measures based on asset monitoring and review procedures.
- Further develop and improve the Asset Management guidance and governance by:
  - Developing the Asset Management Framework with a dedicated Asset Management Policy and Strategic Asset Management Plan.
  - Formalise the approach to capital investment decision-making through the development of procedures to guide these decisions and capture in future asset management plans.
  - Enhance the key performance index framework deployed at ASTC to include appropriate asset management indicators to drive good behaviours across the organisation.

1 Introduction

1.1 Background

This Asset Management Plan (AMP) examines the management of the Alice Springs Town Council (ASTC) assets including roads, stormwater, landfill, community facilities, sports facilities and operational buildings throughout its full lifecycle and that planned management of the assets align to the strategic asset management objectives. It considers the levels of service required by the assets, their operational and maintenance requirements, associated risks and mitigation techniques, costs and asset management practises that impact the organisation.

1.2 Organisational Context

As a Town Council in the Northern Territory State of the Commonwealth of Australia, the ASTC has legislative requirements it must follow relating to the management of its infrastructure assets. Presented in Table is a summary of the Legislative Requirements that the ASTC operates under.

Table 1-1 ASTC Legislative Requirements

Legislation	Requirement
Aboriginal Land Act	Outlines issues local governments need to consider where its assets may be impacted by Aboriginal Land.
NT Aboriginal Sacred Sites Act	An Act to effect a practical balance between the recognised need to preserve and enhance Aboriginal cultural tradition in relation to certain land in the Territory and the aspirations of the Aboriginal and all other peoples of the Territory for their economic, cultural and social advancement, by establishing a procedure for the protection and registration of sacred sites, providing for entry onto sacred sites and the conditions to which such entry is subject, establishing a procedure for the avoidance of sacred sites in the development and use of land and establishing an Authority (AAPA) for the purpose of the Act.
Australian Standards	Provides guidance for transport asset managers in use of transport services such as AS 1742; Manual of Uniform Traffic Control Devices
Environmental Assessment Act	Outlines legislative issues local governments need to consider in relation to the assessment of the environmental effects of development proposals and for the protection of the environment
Environmental Offences and Penalties Act 1996	Outlines offences local governments (and other parties) may be liable for where their acts and omissions maybe detrimental to the protection of the environment.
Essential Goods and Services Act	Outlines legislative issues local governments need to consider in relation to the impacts that the management and control of shortages of prescribed goods or services may have on local government assets e.g. water shortages; delivery of goods and services over council controlled roads when trafficking is not appropriate due to saturation of pavements.

Legislation	Requirement
Building Code of Australia/National Construction Code	All Building and associated infrastructure comply with the latest BCA or NCA as may be applicable from time to time
AS 3745 - Planning for emergencies in facilities	The objective of this Standard is to enhance the safety of people in facilities, by providing a framework for emergency planning, utilizing the built facilities as appropriate. The objective of this revision is to make a greater distinction between emergency plans and emergency/evacuation procedures. It also includes expanded and revised sections on: (a) developing the emergency plan; (b) the duties of the emergency planning committee (EPC) and emergency control organization (ECO); (c) provisions for occupants with a disability; (d) education and training; and (e) (e) guidance on how to determine the size of the emergency control organization
Fire and Emergency Act	Outlines legislative issues local governments need to consider in relation to the prevention of fires and other emergencies as an owner and occupier of land
Land Title Act & Regulations	Outlines legislative issues local governments need to consider in relation to land ownership, easements and other purposes that may impact on various assets, such as roads, stormwater and buildings that the local government has under it care and control.
Lands Acquisition Act & Regulations	Outlines legislative issues local governments need to consider in relation to land they own that could be compulsorily acquired by the Northern Territory for the purpose of the provision of essential services and facilities being power (including gas), water, sewerage, road or communication services or facilities to or across the prescribed land, or access to any of them.
NT Local Government Act	Sets out role, purpose, responsibilities and powers of local governments including the preparation of a Long-Term Financial Plan (as per the Municipal Plan) supported by asset management plans for sustainable service delivery.
Local Government Grants Commission Act	Sets out the role, purpose, responsibilities and powers of a Local Government Grants Commission to make recommendations concerning the distribution of financial assistance to local government bodies and for related purposes
Occupation Safety and Health Act	Sets out the rules and responsibilities to secure the health, safety and welfare of persons at work
Planning Act & Regulations	Outlines legislative issues local governments need to consider in relation to providing for appropriate and orderly planning and control of the use and development of land within the municipality

Legislation	Requirement
Power and Water Corporation Act	Outlines legislative issues local governments need to consider in relation to Power and Water Corporation whose power, water and sewerage infrastructure may impact on the local governments' assets such as the road network, parks and reserves and other land.
Road Transport Reform (Vehicles and Traffic) Act	Sets out the role, responsibilities and powers of a local government in relation to the regulation of traffic on council-controlled roads
Roads to Recovery Program	Provides for access to Commonwealth funding for roads expenditure by local governments
Water Act & Regulations	Outlines legislative issues local governments need to consider in relation to the use of water for its assets e.g. parks, gardens, buildings and other public facilities.

1.3 Organisational Goals and Objectives

This asset management plan is prepared under the direction of the Alice Springs Town Council's vision, mission, goals and objectives.

The ASTC vision is:

"A vibrant and thriving community that embraces our culture, diversity and environment."

ASTC mission statement is:

"Through leadership and innovation, we provide local government services and we enable and advocate for our community."

ASTC strategic objectives as set out in the Strategic Plan are:

1. *Create a Dynamic Community: To create a dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.*
2. *Provide a Great Place to Live: To provide a great place to live that attracts and retains residents because of the unmatched leisure and healthy living opportunities and embrace of our unique landscape and culture.*
3. *Provide Leadership in Sustainability: To be a leader in sustainability and best practice, living well in our desert context and minimising our impact.*
4. *Dynamic Council: A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.*

Relevant goals and objectives and how these are addressed in this asset management plan are as shown in Table 1-2.

Table 1-2 ASTC Goals and Objectives

Strategic Goal Number	Strategic Goal	Outcome	How Goal and Objectives are addressed in AMP
1	A Dynamic Community	Safe and reliable public infrastructure	Programmed renewal and upgrade of Transport Infrastructure
1	A Dynamic Community	Inclusiveness and support	Advocate Northern Territory Government and Commonwealth partnerships with council, to establish suitable, contemporary community facilities.
2	A Great Place to Live	Community life, promoting a healthy, vibrant culture	Road infrastructure reconstruction project where paths are at back of kerb; and for strategic redevelopment of precincts Programmed renewal and upgrade of Building and Land improvements Assets
2	A Great Place to Live	Sense of place and public amenity	Maintain and improve built and social infrastructure in open spaces, by adopting placemaking strategies
3	Leadership in Sustainability	Reduce Alice Springs' carbon footprint	Advocating for greater Council role in planning and development. Ensuring the lighting for streets, footpaths and public places using sustainable technologies.

ASTC goal in managing infrastructure assets is to meet the defined level of service (as amended from time to time) in the most cost-effective manner for present and future consumers. The key elements of asset management are:

- Providing a defined level of service and monitoring performance,
- Managing the impact of growth through demand management, improvements on assets and future investments.
- Taking a lifecycle approach to developing cost-effective management strategies for the long-term that meet the defined level of service,
- Identifying, assessing and appropriately controlling risks, and
- Linking to a Long-Term Financial Plan (as per the Municipal Plan) which identifies required, affordable expenditure and how it will be allocated.

1.4 Scope of Asset Management Plan

This AMP examines the management of the ASTC infrastructure assets including roads, stormwater, landfill, community facilities, sports facilities and operational buildings throughout its full lifecycle and that planned management of the assets align to the strategic asset management objectives. It considers levels of service of the assets, their operational and maintenance requirements, associated risks and mitigation techniques, costs and best practises that impact the organisation.

The asset management principles, fundamentals and objectives in this asset management plan are based on and aligned with:

- International Infrastructure Management Manual 2015
- ISO 550001

Good asset information is critical to ensuring sound asset management decision making, and the infrastructure asset register thus forms the foundation for asset management planning. The ASTC is embarking on a journey to improve its asset management practices and it is understood that the current asset register is outdated and has issues with its structure and completeness. As the available asset information has limitations means that this asset management plan will thus reflect the organisations current maturity.

This document has been developed using the full asset management plan structure, to outline what the ASTC should aspire to, but to also guide and inform the areas where further development will be required. Practically this means that this document should be read as an asset management improvement plan in the structure of an asset management plan.

2 Level of Service

2.1 Customer Research and Expectations

Limited data was available on customer expectations in term of desired levels of service and prioritisation for the infrastructure assets. This information needs to be further researched for future updates of the AMP. It is recommended that stakeholder engagement sessions are conducted to develop an understanding of the customer expectations, regarding the levels of services delivery and prioritisation, for ASTC's infrastructure assets. This would also assist in understanding changes to future demand and drawing up list of prioritisation works required.

2.2 Levels of Service

Service levels are defined service levels in two terms, customer levels of service and technical levels of service. These are supplemented by organisational measures.

Customer Levels of Service measure how the customer receives the service and whether value has been provided to the customer. Customer levels of service measures used in the asset management plan are:

Quality - How good is the service ... what is the condition or quality of the service?

Function - Is it suitable for its intended purpose .... Is it the right service?

Capacity/Use - Is the service over or under used ... do we need more or less of these assets?

The current and expected customer service levels are detailed for each asset type are presented in Table 2-1 to Table 2-8. These tables provide the expected levels of service based on resource levels in the current Long-Term Financial Plan (as per the Municipal Plan).

Organisational measures are measures of fact related to the service delivery outcome e.g. number of occasions when service is not available, condition %'s of Very Poor, Poor/Average/Good, Very good.

These Organisational measures provide a balance in comparison to the customer perception that may be more subjective.

Table 2-1 Customer Level of Service for Sealed Roads

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget.
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Sealed roads provide safe and smooth travel	Service requests relating to ride quality	Acceptable	Unacceptable
		Organisational measure. % of sealed roads in very good/good and poor/very poor condition and confidence level	95% Very good 5% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		High	Medium
Function	Sealed roads meet transport program needs	Service requests relating to usage and availability	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget.
		Organisational measure. % of sealed roads in very good/good and poor/very poor condition and confidence level	95% Very good 5% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low
Capacity and Use	Sealed roads are appropriate for usage	Service requests relating to congestion or underuse	Acceptable	Unacceptable
		Organisational measure. % of sealed roads in very good/good and poor/very poor condition and confidence level	95% Very good 5% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low

Table 2-2 Customer Levels of Service for Unsealed Roads

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget.
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Unseated roads provide safe and smooth travel	Service requests relating to ride quality	Acceptable	Unacceptable
		Organisational measure. % of unsealed roads in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		High	Medium
Function	Unseated roads meet transport program needs	Service requests relating to usage and availability	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget.
		Organisational measure. % of unsealed roads in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence	levels		Medium
Capacity and Use	Unsealed roads meet transport needs	Service requests relating to congestion or underuse	Acceptable	Unacceptable
		Organisational measure. % of unsealed roads in very good/good and poor/very poor condition and confidence level	90 Very good 10% Good and Poor	75% fiery good 10% Good and Poor 15% Very Poor
	Confidence Levels		Medium	

Table 2-3 Customer Levels of Service for Stormwater Drainage

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Drainage systems meet users' needs	Service requests relating to blocked drains	Acceptable	Unacceptable
		Organisational measure. % of stormwater in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	85% Very good 10% Good and Poor 5% Very Poor
	Confidence levels		Medium	Low
Function	Drainage areas are appropriately serviced	Service requests relating to flooding of property	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
		Organisational measure. % of stormwater in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	85% Very good 10% Good and Poor 5% Very Poor
	Confidence levels		Medium	Low
Capacity and Use	Drainage areas capacity is appropriate	Service requests relating to flooding of property	Acceptable	Unacceptable
		Organisational measure. % of stormwater in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	85% Very good 10% Good and Poor 5% Very Poor
	Confidence levels		High	High

Table 2-4 Customer Levels of Service for Verges

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Verges maintained to a safe/neat standard	Service requests relating to unsafe/untidy verges	Acceptable	Unacceptable
		Organisational measure. % of stormwater in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		High	Medium
Function	Verges maintained to an acceptable standard	Service requests relating to usage and availability	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
		Organisational measure. % of verges in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low
Capacity and Use	Verges are safe for use	Service requests relating to congestion or underuse	Acceptable	Unacceptable
		Organisational measure. % of verges in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low

Table 2-5 Customer Levels of Service for Footpaths/bicycle paths

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Footpaths/bicycle paths provide safe and smooth travel	Service requests relating to ride quality	Acceptable	Unacceptable
		Organisational measure. % of footpaths/bicycle paths in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		High	Medium
Function	Footpaths/bicycle paths meet transport program needs	Service requests relating to usage and availability	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
		Organisational measure. % of footpaths/bicycle paths in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low
Capacity and Use	Footpaths/bicycle paths meet transport needs	Service requests relating to congestion or underuse	Acceptable	Unacceptable
		Organisational measure. % of footpaths/bicycle paths in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low

Table 2-6 Customer Levels of Service for Bridges

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained transport infrastructure to the community of Alice Springs				
Quality	Bridges provide safe and smooth travel	Service requests relating to ride quality	Acceptable	Unacceptable
		Organisational measure. % of bridges in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		High	Medium
Function	Bridges meet transport program needs	Service requests relating to usage and availability	Acceptable	Unacceptable

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
		Organisational measure. % of bridges in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low
Capacity and Use	Bridges meet transport needs	Service requests relating to congestion or underuse	Acceptable	Unacceptable
		Organisational measure. % of bridges in very good/good and poor/very poor condition and confidence level	90% Very good 10% Good and Poor	75% Very good 10% Good and Poor 15% Very Poor
	Confidence levels		Medium	Low

Table 2-7 Customer Levels of Service for Buildings

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained buildings to the community of Alice Springs				
Quality	Provide quality building facilities. Buildings and fixtures that are in good condition & fit for purpose	Internal assessment annually	Underperforming due to lack of funds	No change
	Confidence levels		High	Medium
Function	Provide building facilities that meet user requirements	Customer's feedback in relating to functionality	Underperforming due to lack of funds.	No change
	Confidence levels		Medium	Low
Safety	Provide safe suitable building facilities. Buildings and fixtures that are compliant with legislation	Customer feedback	Underperforming due to lack of funds	No change
	Confidence levels			

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Capacity	Provide public toilets at regular intervals across the CBD and Park Lands	Internal inspection and assessments	Undersupply of public toilets across town	Undersupply of public toilets
	Confidence levels			

Table 2-8 Customer Levels of Service for Land Improvement

Service Attributes	Expectation	Performance Measure Used	Current Performance	Expected Position in 10 Years based on the current budget
Service Objective: To provide well maintained sporting ovals and parks to the community of Alice Springs				
Quality	Quality Standard of service provided to the community	Customer service	60% of the public expectation	30% of the public expectation
Function	Parks and Gardens are fit for purpose	Customer satisfaction	Not yet agreed	Not recorded
Safety	Facilities are safe and free from hazards	Regular inspection Compliance with standards	Some procedural processes not complied with	Conformance with all procedures
Capacity and Use	Provide recreation facilities in an efficient manner - in accordance with desired standards of service	Customer satisfaction	Capacity / utilisation is not currently measured	Not recorded
	Confidence levels		Medium	Low

2.3 Technical Levels of Service

Technical Levels of Service - Supporting the customer service levels are operational or technical measures of performance. These technical measures relate to the allocation of resources to service activities to best achieve the desired customer outcomes and demonstrate effective performance.

Technical service measures are linked to the activities and annual budgets covering:

- Operations - the regular activities to provide services (e.g. opening hours, cleaning, verge, park & oval maintenance, energy, inspections, etc.).
- Maintenance - the activities necessary to retain an asset as near as practicable to an appropriate service condition. Maintenance activities enable an asset to provide service for its planned life (e.g. road patching, unsealed road grading, repair of ovals lights, maintenance of oval, building and structure repairs),
- Renewal - the activities that return the service capability of an asset up to that which it had originally (e.g. road resurfacing and pavement reconstruction, pipeline replacement, playground resurfacing and building component replacement),

- Upgrade/New - the activities to provide a higher level of service (e.g. widening a road, sealing an unsealed road, replacing a pipeline with a larger size, replacing the light towers, replacing the toilet block, building new grandstands) or a new service that did not exist previously.

Service and asset managers plan implement and control technical service levels to influence the customer service levels.

Tables below shows the technical levels of service expected to be provided under this AMP. The 'Desired' position in the table documents the position being recommended in this AMP.

Table 2-9 Technical Levels of Service for Unsealed Roads

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Roads are safe for users needs	Regular condition and defect surveys	3 years condition and defect inspection	Annual condition and defect inspection of 50% of network
	Streets are clean	Street sweeping frequency	CBD areas – Daily Other areas - Monthly	CBD areas – Daily Other areas – Fortnightly
Maintenance	Maintain road assets to achieve long life	Reactive service request completed within adopted time frames	Week	Day
		Cost effectiveness	70%	85%
Renewal	Infrastructure meets users needs	Percentage of surfaces and pavements renewed/replaced in year	Surfaces 5% Pavements 5%	Surfaces 15% Pavements 15%
		% sealed roads in poor/very poor condition	90% poor 10% very poor	95% poor 5% very poor
Upgrade/New	Road capacity matches usage	Road capacity compared to traffic volumes	90% of sealed roads meet capacity standards	100% of sealed roads meet capacity standards
	All upgrades/new as per Appendix 2 (Projected Upgrade/Exp/New 10-year Capital Works Program)	Requests	Average	Average

Table 2-10 Technical Levels of Service for Stormwater Drainage

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Drainage system meets users' needs	Regular condition and defect surveys	2 yearly condition and defect inspections	Annual condition and defect inspections of 50% of network
		Cost effectiveness	80%	90%
Maintenance	Respond to service requests	Reactive service request completed within adopted time frames	Week	Day
Renewal	Sustain drainage infrastructure	Percentage of drainage assets renewed or replaced in year	1%/year	2%/year
		Percentage of drainage assets in condition poor/very poor	2%	1%
Upgrade/New	Drainage system meets design standards	Road capacity compared to traffic volumes	90% of sealed roads meet capacity standards	100% of sealed roads meet capacity standards

Table 2-11 Technical Levels of Service for Verges

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Verges maintained to a safe/neat standard	Customer feedback	2/year	4/year
		Cost effectiveness	70%	80%
Maintenance	Respond to service requests	Reactive service request completed within adopted time frames	3-4 weeks	1 week
	Verges are safe for use	Maintenance mowing	2/year	4/year
Renewal	Replace dead trees	Each lot has at least 1 tree	1 tree/2 lots	1 tree/lot
Upgrade/New	Residents have access to safe verge	Residents' complaints	10/year	5/year
	New trees	Requests	2 weeks	1 week

Table 2-12 Technical Levels of Service for Footpaths/bicycle paths

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Paths are safe for users' needs	Residents' complaints	10/year	5/year
		Cost effectiveness	70%	80%
Maintenance	Respond to service requests	Reactive service request completed within adopted time frames	1-2 weeks	1 day
	Maintain smooth surface	Maintenance remove trip hazards	1-2 weeks	1 day
Renewal	Replace broken paths	Residents' complaints	1-2 weeks	1 day
Upgrade/New	Residents have access to a sealed path	Every street to have a sealed path on one side	85% of dwellings	98% of dwellings
	New paths	Footpath program	Yearly	Yearly

Table 2-13 Technical Levels of Service for Bridges

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Bridges are safe for users' needs	Regular condition and defect surveys	3/year condition and defect inspections	Annual condition and defect inspections of 100% of network
		Cost effectiveness	70%	80%
Maintenance	Respond to service requests	Reactive service request completed within adopted time frames	3-4 weeks	1 week
	Maintain smooth surface	Maintenance	Every 5-10 years	Every 2 years
Renewal	Replace bridge	Upgrade	50 years	20 years
Upgrade/New	New bridge	Distance to travel to cross flooded Todd river	2km	>1km

Table 2-14 Technical Levels of Service for Buildings

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Building are safe for users' needs	Regular condition and defect surveys	Unplanned maintenance	To be reviewed
	Building are clean	Building cleaning frequency	Civic centre and Library are cleaned on daily basis. Grandstands and sporting ovals are cleaned before and after the events	To be reviewed
Maintenance	Maintain building assets to achieve long life	Reactive service request completed within adopted time frames	Week	To be reviewed
Renewal	Renew components at end useful life	Audit/Inspection	Schedule maintenance	To be reviewed
Upgrade/New	Provide new facilities or upgrade existing to meet end user requirement	Condition Audit/Inspection	Underperforming without grant funding	To be reviewed

Table 2-15 Technical Levels of Service for Land Improvement

Service Attributes	Service Activity Objective	Activity Measure Process	Current Performance	Desired for Optimum Lifecycle Cost
Technical Levels of Service				
Operations	Parks & gardens facilities meet user's needs	Cost effectiveness - Minimise water usage to minimise costs	No current measure	To be reviewed
Maintenance	Parks & Gardens are suitable for purpose	Reactive service request completed within adopted time frames	Week	2-3 days
Renewal	Parks and gardens meet user's needs	Audit/Inspection	Schedule maintenance	To be reviewed
Upgrade/New	New or upgrades to parks and gardens to meet the community's needs	Customer Satisfaction survey Customer requests for upgrades	Underperforming without grant funding	To be reviewed

Ideally the technical level of services should be defined by each sector and disaggregated down to key asset type or component. It is important that the service levels provided are regularly monitored and reviewed as these will change. The current performance of the infrastructure assets will be influenced by work efficiencies

and technology, and customer priorities will change over time. Review and establishment of the agreed position which achieves the best balance between service, risk and cost is essential.

2.4 Recommendations

It is recommended that for each sector definition of levels of service are developed for key asset types or components. These levels of service should then be socialised with the community in stakeholder engagements along with the associated budget commitments that will be required to sustain each level of service. Then to work with the community to establish the community's priorities for each of level of service and the desired level of service, that can be provided by the ASTC in a sustainable manner.

3 Future Demand

3.1 Demand Drivers

The demand drivers include a range of factors including population change, regulations, changes in demographics, seasonal factors, consumer preferences and expectations, technological changes, economic factors, environmental awareness, etc.

One of the key drivers for infrastructure demand is population and the historic population figures for Alice Springs from 2001 to 2020 are presented in Figure 3-1. From the historic population figures it can be seen that over the last five years Alice Springs' population figures have remained fairly constant at around 26,000. This would suggest that there would be no increase in the demand for infrastructure due to population growth.

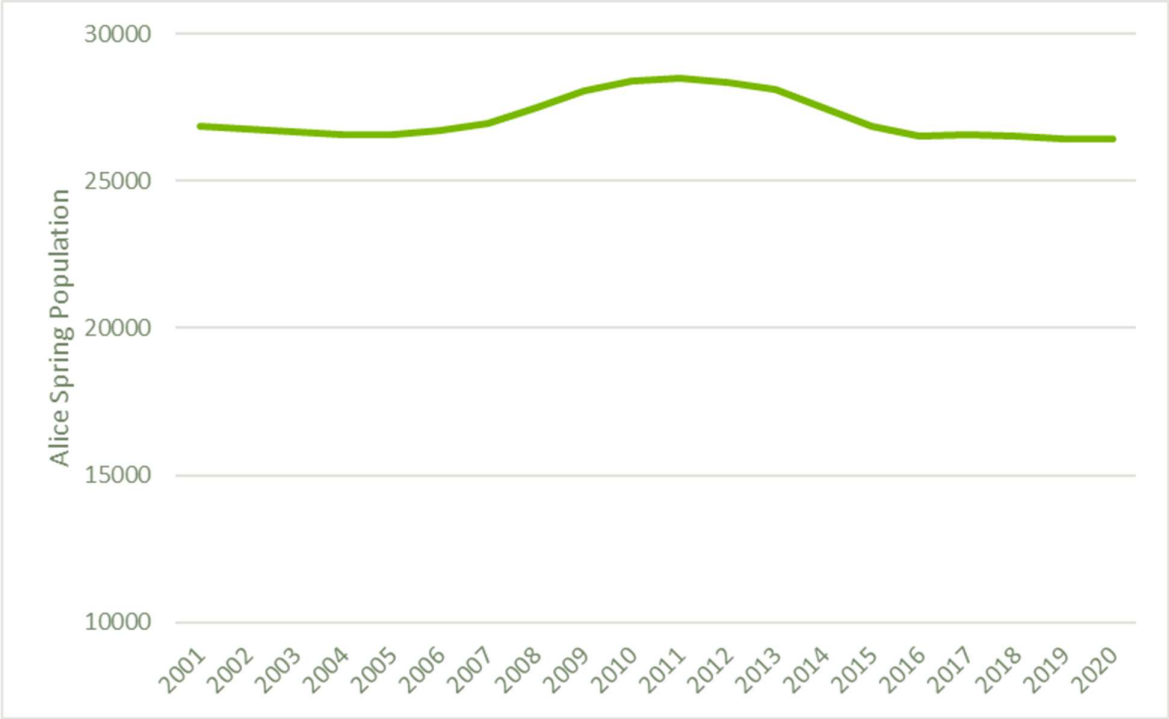


Figure 3-1 Alice Spring Historic Population

3.2 Demand Forecasts

The present position and projections for demand drivers that may impact future service delivery and use of assets were identified and are summarised in Table 3-1 and Table 3-2.

The impact of demand drivers that may affect future service delivery and use of ASTC assets for transportation infrastructure are presented in Table 3-1.

Table 3-1 Demand Drivers, Projections and Impact on Service for Transport Infrastructure

Demand Drivers	Present Position	Projection	Impact on Services
Population	26 448[1]	Stable	Typically, population growth would increase traffic volumes and demand for more shared use of Transport Infrastructure. As population is not expected to grow significantly there is no growth in demand is expected.
New land releases	Rapid increase in demand for residential and commercial land and infrastructure	Land development is currently underway south of Alice Springs	No increase in demand expected for maintenance of Transport Infrastructure.
Change of demographics	Growing demand for rental properties.	Houses being replaced by multiple dwellings	Condensed population.
Resident expectations	Satisfied	No increased expectations in use of transportation infrastructure.	No significant increase in demand.

The impact of demand drivers that may affect future service delivery and use of ASTC assets for building and land improvement infrastructure is presented in Table 3-2.

Table 3-2 Demand Drivers, Projections and Impact on Service for Building and Land Improvements

Demand Drivers	Present Position	Projection	Impact on Services
Population	26 448	Stable	No higher demand on the size and number of building services, as no increase in population forecast.
Change of demographics	High percentage of population nearing or at retirement age	Continued increase in aged population	This will impact the type of building facilities are provided. Demand for facilities to cater for social activities appealing to certain age groups. Open spaces with assets and amenities suited to the aged, which may require some modification to open spaces within shorter walking distances of population catchment areas.

[1] https://stat.data.abs.gov.au/Index.aspx?DataSetCode=ABS_ERP_LGA2020#

Demand Drivers	Present Position	Projection	Impact on Services
Resident expectations	Only 2 sporting ovals with Grandstands. Not sufficient exercise equipment closer to the population catchment area.	Potential for increased level of services, but not additional facilities/sites	Provision of grandstands in the existing ovals. Demand for increasingly complex, elaborate and expensive playground equipment. Increased need to include exercise equipment open space reserves, increased need for lighting to enable its use during evenings.
Environment	Because of the dry heat public expectation for more green parks and shade structure	Increased expectations of levels of service delivered.	More trees and shade structures

Although there may be an expectation from the community for higher levels of service from Buildings and Land Improvement infrastructure, it should be noted that the population of Alice Springs is not expected to grow and thus the support base to fund the expected increase in levels of service will not increase, limiting the extent to which these increased levels of service could be sustained.

3.3 Demand Management

Demand for new services or higher levels of service will need to be managed through a combination of managing the assets (existing assets, upgrading of existing assets and providing new assets to meet demand) and management of demand (through community stakeholder engagements). Demand management practices should include exploring managing customer expectations, non-asset solutions, insuring against risks and managing failures.

Opportunities identified to date for demand management for transportation infrastructure is shown in Table 3-3. Further opportunities will be developed in future revisions of this asset management plan.

Table 3-3 Demand Management Plan for Transport Infrastructure

Demand Driver	Impact on Services	Demand Management Plan
No population growth expected	Available Transport Infrastructure should be sufficient	Upgrading of Transport Infrastructure may be required where current levels of service are below requirements.
New land release	Acquiring new assets will commit council to fund ongoing operations and maintenance costs	The ASTC will need to seek additional funding for any additional budget allocations required.
Requests for road maintenance	Customers may expect a higher level of service, which may lead to an increased number of requests and shorter response times.	Investigate the impact that these changes will have on operational and maintenance costs to council and conduct community consultation to determine priorities and agree levels of service expectations.

Opportunities identified to date for demand management for building and land improvement infrastructure is shown in Table 3-4.

Table 3-4 Demand Management Plan for Building and Land Improvements

Demand Driver	Impact on Services	Demand Management Plan
No population growth expected	Available community facilities should be sufficient	Upgrading of Buildings and Land Improvement infrastructure may be required where current levels of service are below requirements.
Change of demographics	Available community facilities should be sufficient, may require modification for change in demographics.	The ASTC will need to seek additional funding for any additional budget allocations required.
Resident expectations	Expectations for higher levels of service from existing asset portfolio.	Investigate the impact that these changes will have on operational and maintenance costs to council and conduct community consultation to determine priorities and agree levels of service expectations.

3.4 Recommendations

It is recommended that a more detailed study is undertaken to understand the expected demographic changes over the next twenty years that Alice Springs can expect. This study should also provide insight into the expected funding support levels that the ASTC should be able to expect from the community and should inform discussions with the community around levels of service for infrastructure assets.

4 Lifecycle Management

4.1 Purpose

This section of the plan examines the lifecycle management of the assets to ensure that the assets are able to provide the levels of service required to meet the need of the Alice Springs community.

4.2 Asset Information

The asset information that is typically used for the analysis carried out in this section in usually found in the asset register. For the ASTC the 2019/2020 asset register, was the most up to date, complete and comprehensive database of asset information available on the ASTC's infrastructure asset portfolio. Although the asset register was the most complete source of asset information for the ASTC, it was understood that the information in the asset register had not been consistently maintained or updated. This resulted in data gaps where the register contained records of assets that were no longer in existence and did not including records of assets that had been created more recently.

The ASTC's 2019/2020 asset register was the basis from which a Revised Asset Register for ASTC's infrastructure assets was derived and used for the analysis carried out in this Section. The details of the process utilised to derive the Revised Asset Register for ASTC's infrastructure assets is presented in Appendix 1 of this document.

4.3 Asset Value

From the Revised Asset Register for ASTC's infrastructure assets, the replacement value of the infrastructure has been determined by considering the Current Replacement Cost (CRC) with modern infrastructure of equivalent functionality. This cost represents all the costs associated for creating the assets and typically includes the costs associated with the need's analysis, concept design, detail design, construction, installation, and commissioning. Replacement value has been calculated based on adjusted for inflation to a dollar value in 2021 terms.

The current value has been determined on a Depreciated Replacement Cost (DRC) basis - the current replacement cost of the existing asset after deducting an allowance for wear or consumption to reflect the remaining economic life of the assets.

Presented in Table 4-1 and Figure 4-1 is the replacement value, associated current value and annual depreciation of the ASTC's infrastructure portfolio shown at a sector level (Please see Appendix 1 for the full details of the sector determinations).

Table 4-1 Current and Replacement Value of ASTC Infrastructure Portfolio at Sector Level

Sector	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Roads	$247,126,639	$207,421,397	83.9%	$4,464,337
Stormwater	$45,821,162	$35,015,693	76.4%	$575,875
Landfill	$18,940,650	$12,894,376	68.1%	$835,925
Community Facilities	$44,790,772	$25,324,797	56.5%	$2,430,958
Sports Facilities	$69,882,819	$46,917,713	67.1%	$2,316,162
Operational Building	$11,619,897	$8,750,956	75.3%	$355,757
Solar	$1,104,373	$883,498	80.0%	$55,219
Grand Total	**$439,286,313**	**$337,208,431**	**76.8%**	**$11,034,233**

From Table 4-1 it can be seen that the Roads & Stormwater sector accounts for 66.7% of ASTC's infrastructure value, followed by the Community Facilities (including Sports Facilities) which comprises 26.1%, Waste Management (Landfill) which amounts to 4.3%, and Operational Buildings (including Solar) which accounts for 2.9% of the ASTC's infrastructure value.

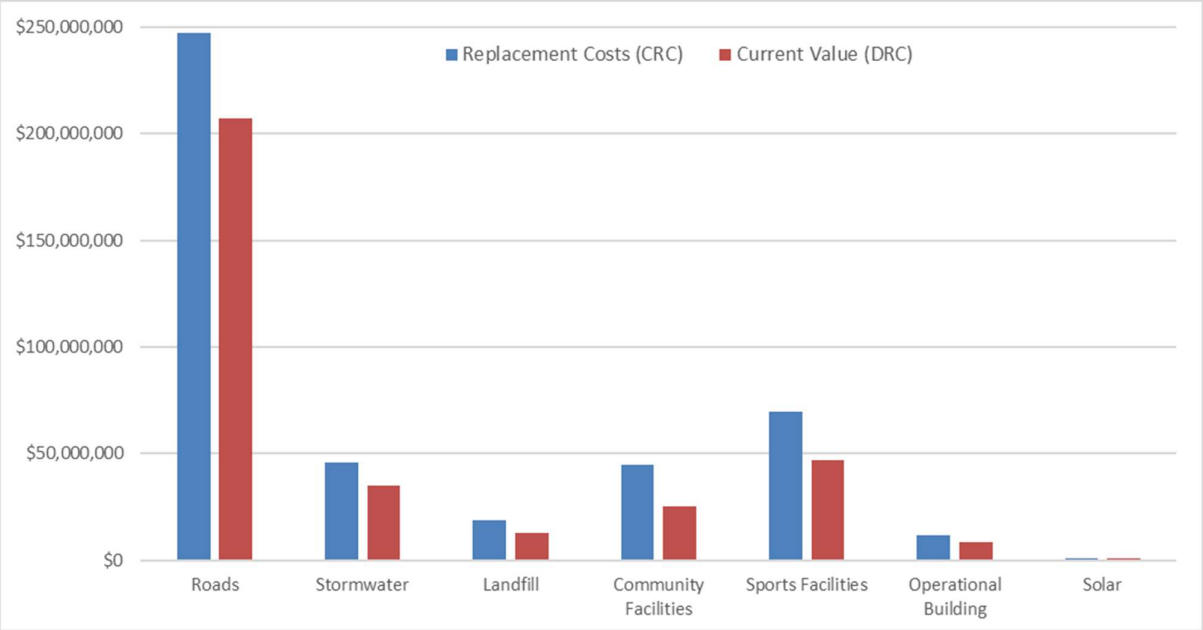


Figure 4-1 Replacement Value of Asset Portfolio by Sector

Table 4-1 shows the total replacement value of the ASTC infrastructure assets, which have a replacement value of around $ 439.3 million, and a current value of $ 337.2 million, as at 30 June 2020. The average percentage of current value divided by the replacement value for all asset groups is about 76.8%, which indicates that on average the infrastructure portfolio has just over three quarters of remaining useful life left, suggesting that the overall infrastructure portfolio of the ASTC is in good health. The annual depreciation shows that about $ 11.0 million (or 2.5%) of total asset portfolio value is consumed by depreciation each year.

4.3.1 Roads and Stormwater Sector

Presented in Table 4-2 and Figure 4-2 is the replacement value, current value, and annual depreciation of the ASTC's Roads and Stormwater sector assets at the Asset Sub-Class level.

Table 4-2 Roads & Stormwater Current and Replacement Value

Sector	Asset Sub-Class	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Roads	Land Improvements	$6,675,575	$3,811,327	57.1%	$228,667
	Other Infrastructure	$57,093,881	$41,761,892	73.1%	$1,366,655
	Plant and Equipment	$15,616	$1,562	10.0%	$1,562
	Sealed Roads	$179,717,783	$158,986,989	88.5%	$2,790,144
	Unsealed Roads	$3,623,784	$2,859,627	78.9%	$77,310
Stormwater	Stormwater Drains	$45,821,162	$35,015,693	76.4%	$575,875
Sector Total		**$292,947,801**	**$242,437,090**	**82.8%**	**$5,040,213**

As shown in Table 4-2 the Seal Roads Asset Sub-Class comprises the majority (61.3%) of the value of the Roads and Stormwater sector infrastructure value.

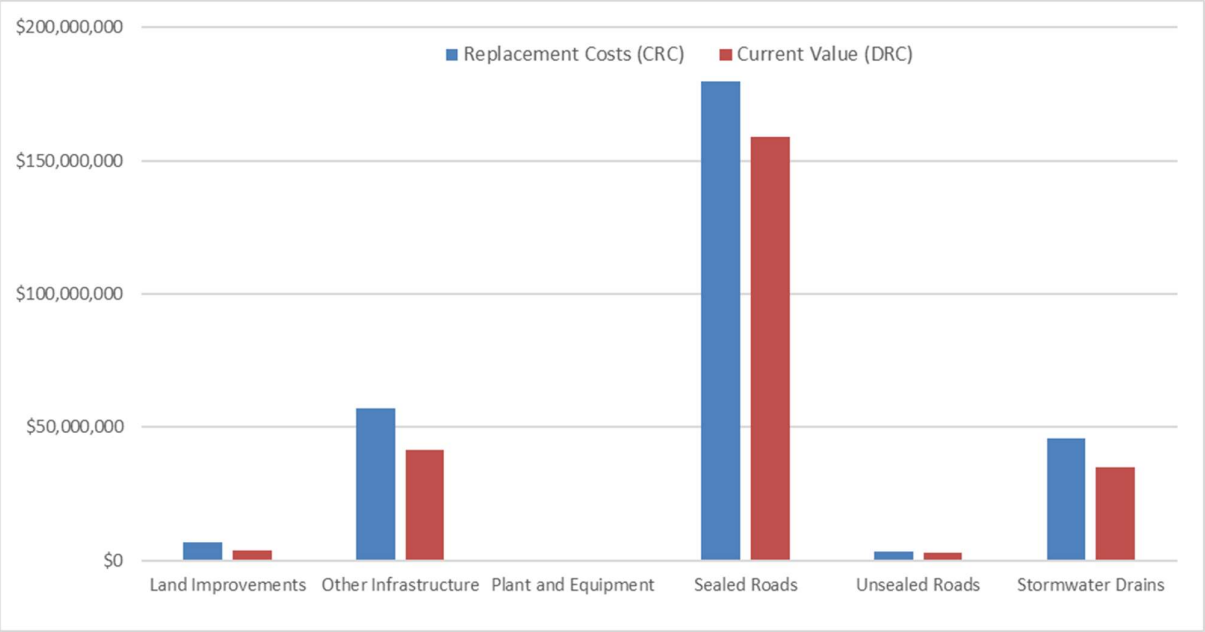


Figure 4-2 Roads & Stormwater Replacement Value by Asset Sub-Class

From Table 4-2 and Figure 4-2 the data suggests that in the Roads and Stormwater sector the assets that comprise the Plant and Equipment Asset Sub-Class seems to be nearing their end of life as overall these assets only have 10% of the replacement value remaining. Whilst the assets that form the Sealed Roads Asset Sub-Class should be in a very good condition, as these assets overall still have 88% of their replacement value. The annual depreciation of the assets in the Roads and Stormwater sector is $ 5.04 million or 1.7% of Roads and Stormwater sector asset portfolio value is consumed by depreciation each year.

4.3.2 Waste Management Sector

Presented in Table 4-3 and Figure 4-3 is the replacement value, current value and annual depreciation of the ASTC's Waste Management sector at an Asset Sub-Class level.

Table 4-3 Waste Management Current and Replacement Value

Sector	Asset Sub-Class	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Landfill	Buildings	$6,921,287	$5,821,353	84.1%	$204,350
	Land Improvements	$6,548,051	$4,007,386	61.2%	$251,095
	Other Infrastructure	$286,021	$186,575	65.2%	$12,317
	Plant and Equipment	$5,030,379	$2,738,378	54.4%	$366,104
	Stormwater Drains	$154,911	$140,685	90.8%	$2,058
Sector Total		**$18,940,650**	**$12,894,376**	**68.1%**	**$835,925**

In Table 4-3 it can be seen that the assets that comprise the Buildings, Land Improvements and Plant and Equipment Asset Sub-Class account for the vast majority of the value of assets in the Waste Management sector (36.5%, 34.6% and 26.6%, respectively).

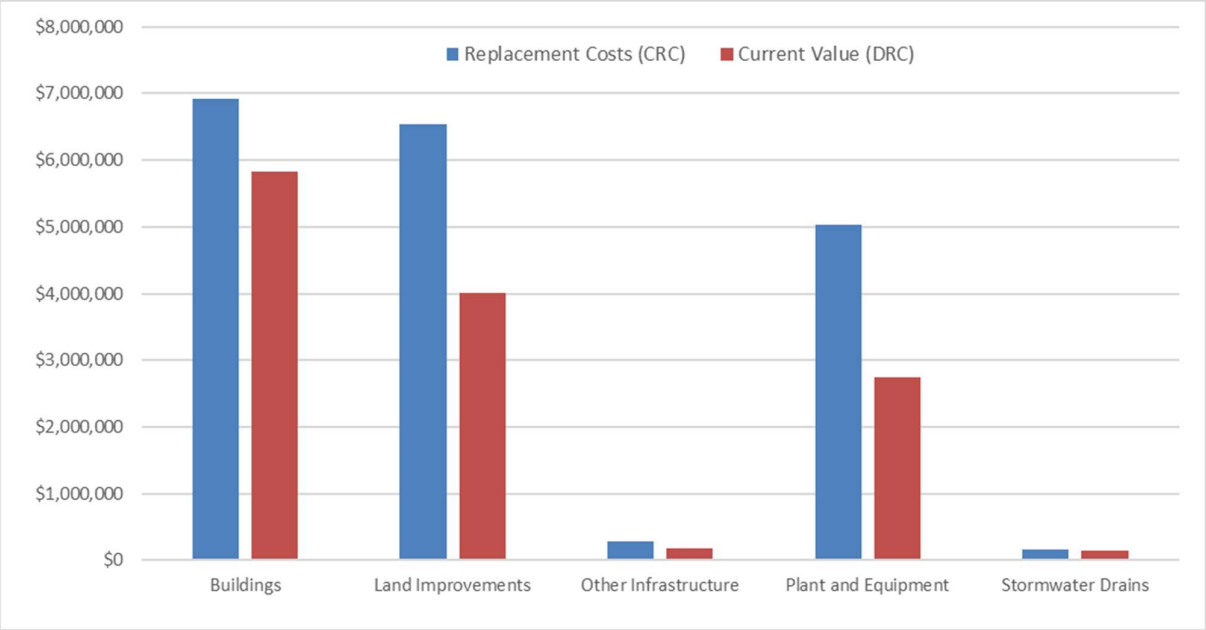


Figure 4-3 Waste Management Replacement Value by Asset Sub-Class

From Table 4-3 and Figure 4-3 it can be seen that in the Waste Management sector the assets that form the Plant and Equipment Asset Sub-Class collectively have around 54% of their remaining life, whilst the assets that from the Stormwater Drains would seem to be in a very good condition, as 90% of their replacement value still remains. The annual depreciation of the assets in the Waste Management sector is $ 0.84 million or 4.4% of the Waste Management sector asset portfolio value is consumed by depreciation each year.

4.3.3 Community Facilities Sector

Presented in Table 4-4 and Figure 4-4 is the replacement value, current value and annual depreciation of the ASTC's Community Facilities sector at an Asset Sub-Class level.

Table 4-4 Community Facilities Current and Replacement Value

Sector	Asset Sub-Class	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Community Facilities	Buildings	$12,109,055	$9,815,171	81.1%	$342,843
	Furniture and Office Equipment	$754,567	$424,747	56.3%	$14,748
	Land Improvements	$19,921,730	$11,134,655	55.9%	$846,223
	Other Infrastructure	$99,170	$46,638	47.0%	$9,774
	Plant and Equipment	$11,906,251	$3,903,587	32.8%	$1,217,369
Sports Facilities	Buildings	$44,755,170	$35,245,497	78.8%	$1,282,999
	Furniture and Office Equipment	$216,217	$129,144	59.7%	$21,768
	Land Improvements	$23,378,966	$10,839,795	46.4%	$858,632
	Other Infrastructure	$4,250	$1,417	33.3%	$283
	Plant and Equipment	$1,528,216	$701,861	45.9%	$152,479
Sector Total		**$114,673,592**	**$72,242,510**	**63.0%**	**$4,747,120**

In Table 4-4 it can be seen that the assets that comprise the Buildings Asset Sub-Class is account for the 39% of the value of assets in the Community Facilities sector, which is the largest of the Asset Sub-Class, which suggest that the Community Facilities sector is not dominated by assets from on Asset Sub-Class.

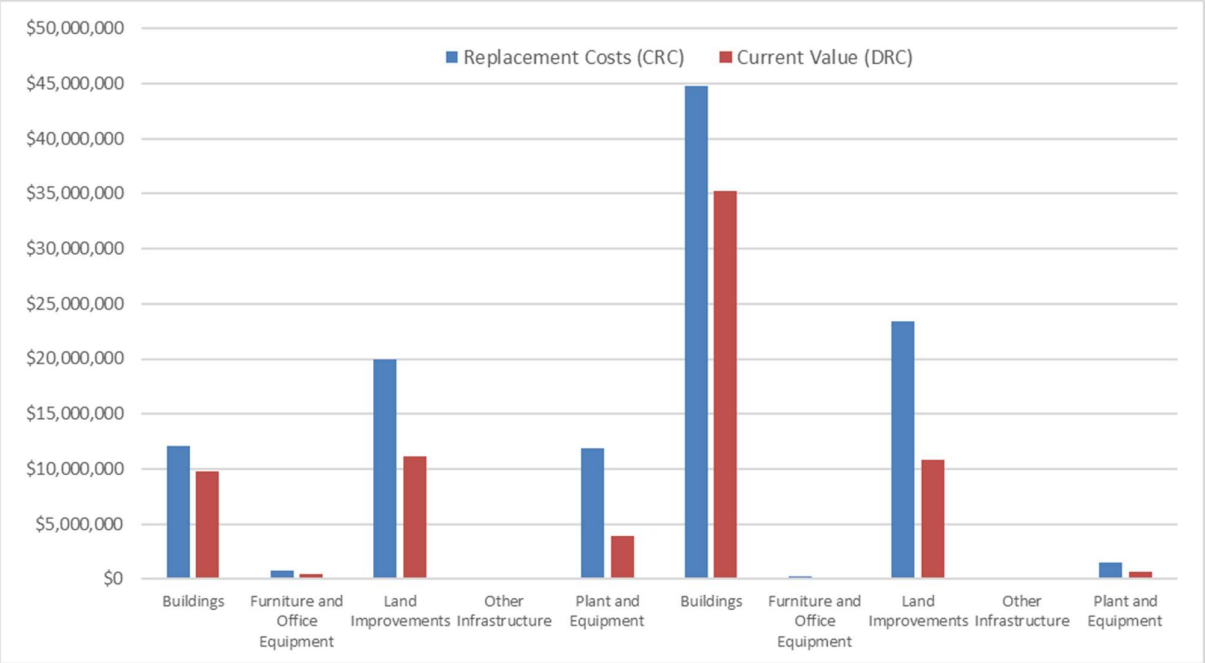


Figure 4-4 Community Facilities Replacement Value by Asset Sub-Class

From Table 4-4 and Figure 4-4 it can be seen that the assets that form the Other Infrastructure Asset Sub-Class collectively have around 33% of their remaining life, whilst the assets that from the Buildings would seem to be in a very good condition, as they have 81% and 79% of their replacement value still remains. The annual depreciation of the assets in the Community Facilities sector is $ 4.75 million or 4.1% of the Community Facilities sector asset portfolio value is consumed by depreciation each year.

4.3.4 Operational Buildings Sector

Presented in Table 4-5 and Figure 4-5 is the replacement value, current value and annual depreciation of the ASTC's Operational Buildings sector at an Asset Sub-Class level.

Table 4-5 Operational Buildings Current and Replacement Value

Sector	Asset Sub-Class	Replacement Costs (CRC)	Current Value (DRC)	DRC as % of CRC	Annual Depreciation
Operational Building	Buildings	$11,606,697	$8,748,956	75.4%	$355,357
	Land Improvements	$13,200	$2,000	15.2%	$400
Solar	Other Infrastructure	$1,104,373	$883,498	80.0%	$55,219
Sector Total		**$12,724,270**	**$9,634,454**	**75.7%**	**$410,975**

In Table 4-5 it can be seen that the assets that comprise the Buildings Asset Sub-Class accounts for the vast majority (91%) of the value of assets in the Operational Buildings sector.

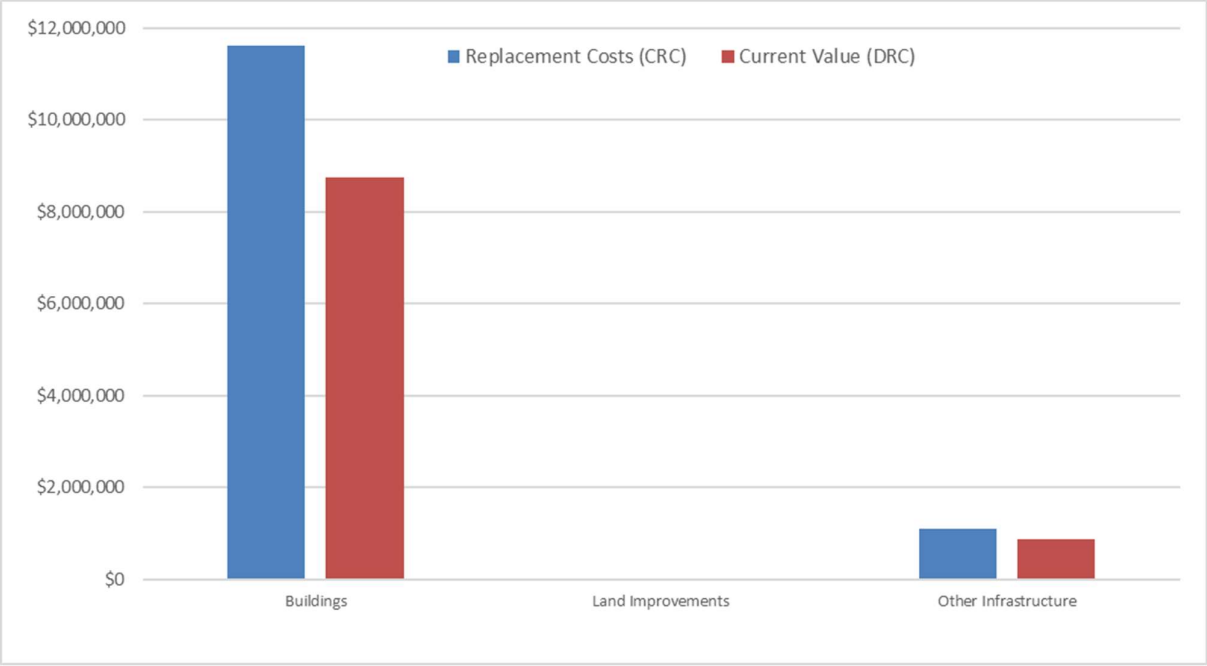


Figure 4-5 Operational Buildings Replacement Value by Asset Sub-Class

From Table 4-5 and Figure 4-5 it can be seen that the assets that form the Land Improvements Asset Sub-Class have around 15.2% of their remaining life, whilst the assets that from the Other Infrastructure and Buildings would seem to be in a very good condition, as they have 80% and 75% of their replacement value remaining. The annual depreciation of the assets in the Operational Buildings sector is $ 0.41 million or 3.2% of the Operational Buildings sector asset portfolio value is consumed by depreciation each year.

4.4 Asset Condition

In the ASTC the 2019/2020 asset register the condition of the infrastructure assets was been determined following a common five-point grading scale, using the following condition grades:

- Near Perfect
- Superficial Deterioration
- Serious Deterioration
- Require Major Reconstruction
- Asset Unserviceable

No documentation was available that provided clarity on the definitions and associated estimations on remaining useful life for each of the condition grades. Further development is recommended to develop and document definitions for the five condition grades along with descriptions and indicative remaining useful life estimations, an example of this is presented in Table 4-6.

Table 4-6 Example of Condition Grading Definitions

Grade	Description	Detailed Description	Indicative RUL
1	Near Perfect	Asset structure is sound, well maintained. Only normal maintenance required.	71-100% EUL
2	Superficial Deterioration	Serves needs with minor deterioration (< 5%). Minor maintenance required.	46-70% EUL
3	Serious Deterioration	Marginal, clear evident deterioration (10-20%). Significant maintenance required.	26-45% EUL
4	Require Major Reconstruction	Significant deterioration of structure and/or appearance. Significant impairment of functionality (20-40%). Significant renewal/upgrade required.	11-25% EUL
5	Asset Unserviceable	Unsound, failed, needs reconstruction/ replacement (> 50% needs replacement)	0-10% EUL

'EUL' is Expected Useful Life & 'RUL' is Remaining Useful Life

The "indicative" remaining useful life is reflected in the typical parabolic deterioration curve for infrastructure assets, shown in Figure 4-6.

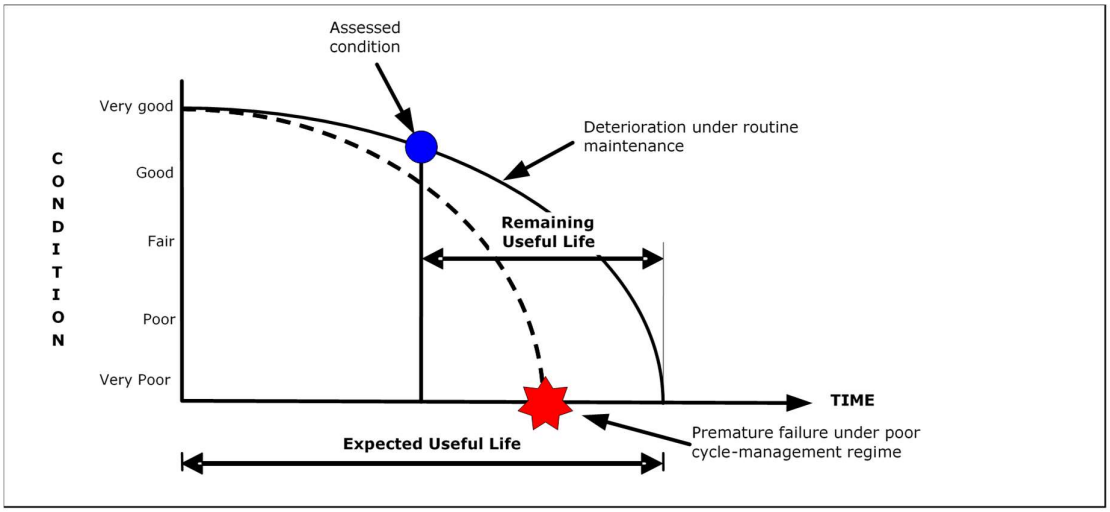


Figure 4-6 Typical Parabolic Deterioration of an Infrastructure Assets

The condition grading per Sector is summarised in the figures and tables below. Presented in Table 4-7 and Figure 4-7 is the total value of assets by Sector and their associated condition rating. This indicates that the majority of the ASTC's infrastructure assets seem to be in the Superficial Deterioration condition grade (55% in good condition) and in the Serious Deterioration condition grade (29% in fair condition).

Table 4-7 Condition Grading ASTC Infrastructure Portfolio at Sector Level (replacement value per category)

Sector	Condition Grading				
	Near Perfect	Superficial Deterioration	Serious Deterioration	Require Major Reconstruction	Asset Unserviceable
Roads	$13,218,101	$145,271,447	$87,053,019	$1,147,175	$436,897
Stormwater	$414,617	$45,406,545			
Landfill	$6,404,058	$9,107,187	$2,822,678	$349,500	$257,226
Community Facilities	$14,987,857	$8,752,043	$13,413,973	$5,790,734	$1,846,164
Sports Facilities	$10,904,412	$28,574,947	$19,378,937	$6,973,597	$4,050,925
Operational Building	$203,875	$5,927,581	$4,842,643	$252,760	$393,038
Solar	$1,104,373				
Total	**$47,237,294**	**$243,039,751**	**$127,511,251**	**$14,513,767**	**$6,984,251**
Composition	**11%**	**55%**	**29%**	**3%**	**2%**

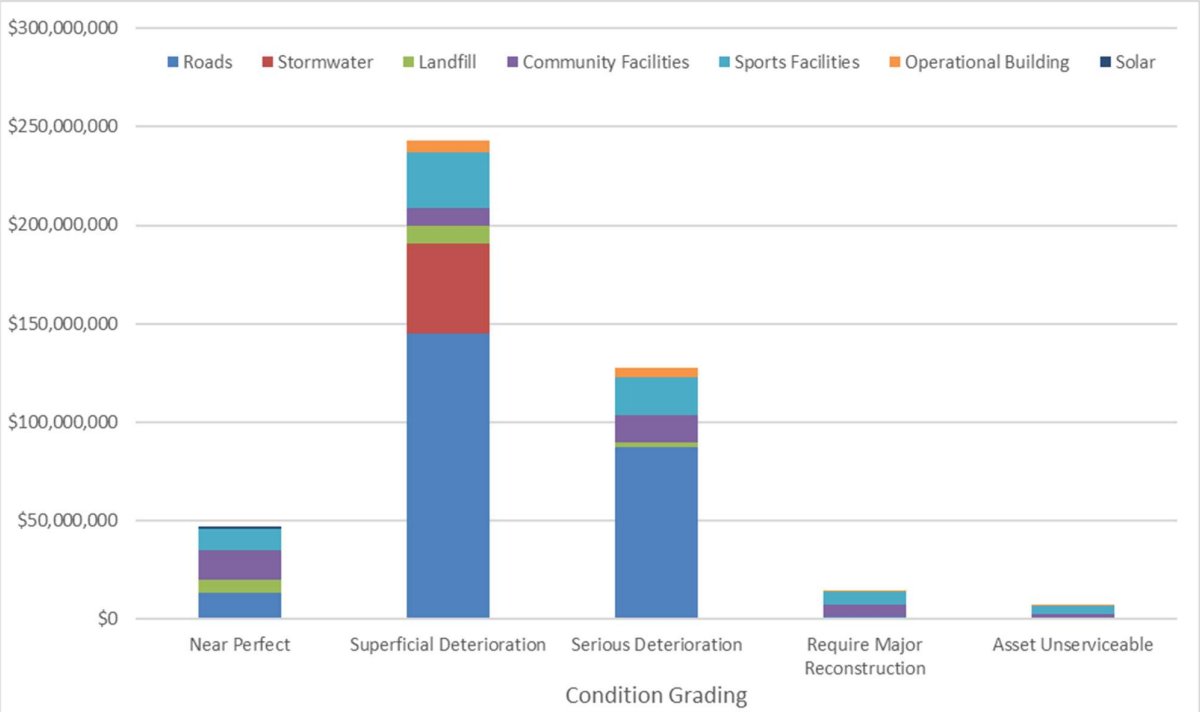


Figure 4-7 Condition Grading ASTC Infrastructure Portfolio at Sector Level

Table 4-7 and Figure 4-7 show the assets that form the Community Facilities sector account for 88% and 84 % of the value of the assets with a condition grading of Require Major Reconstruction (poor) and Asset Unserviceable (very poor) respectively.

4.4.1 Roads and Stormwater Sector

Presented in Table 4-8 and Figure 4-8 is the replacement value of the ASTC's Roads and Stormwater sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-8 Roads & Stormwater Condition Gradings

Sector	Asset Sub-Class	Condition Grading				
		Near Perfect	Superficial Deterioration	Serious Deterioration	Require Major Reconstruction	Asset Unserviceable
Roads	Land Improvements	$2,013,717	$3,321,201	$343,052	$560,708	$436,897
	Other Infrastructure	$9,153,793	$31,378,049	$15,984,322	$577,717	
	Plant and Equipment			$15,616		
	Sealed Roads	$812,399	$108,777,605	$70,119,029	$8,750	
	Unsealed Roads	$1,238,192	$1,794,592	$591,000		
Stormwater	Stormwater Drains	$414,617	$45,406,545			
Total		**$13,632,718**	**$190,677,993**	**$87,053,019**	**$1,147,175**	**$436,897**
Composition		**4.7%**	**65.1%**	**29.7%**	**0.4%**	**0.1%**

Table 4-8 shows that the majority of the asset value for Roads and Stormwater sector seem to be in the Superficial Deterioration condition grade (65% in good condition) and in the Serious Deterioration condition grade (30% in fair condition), which contrasts somewhat with the figure from Table 4-2 that shows that the Roads and Stormwater sector assets still have 82.8% of their replacement value remaining.

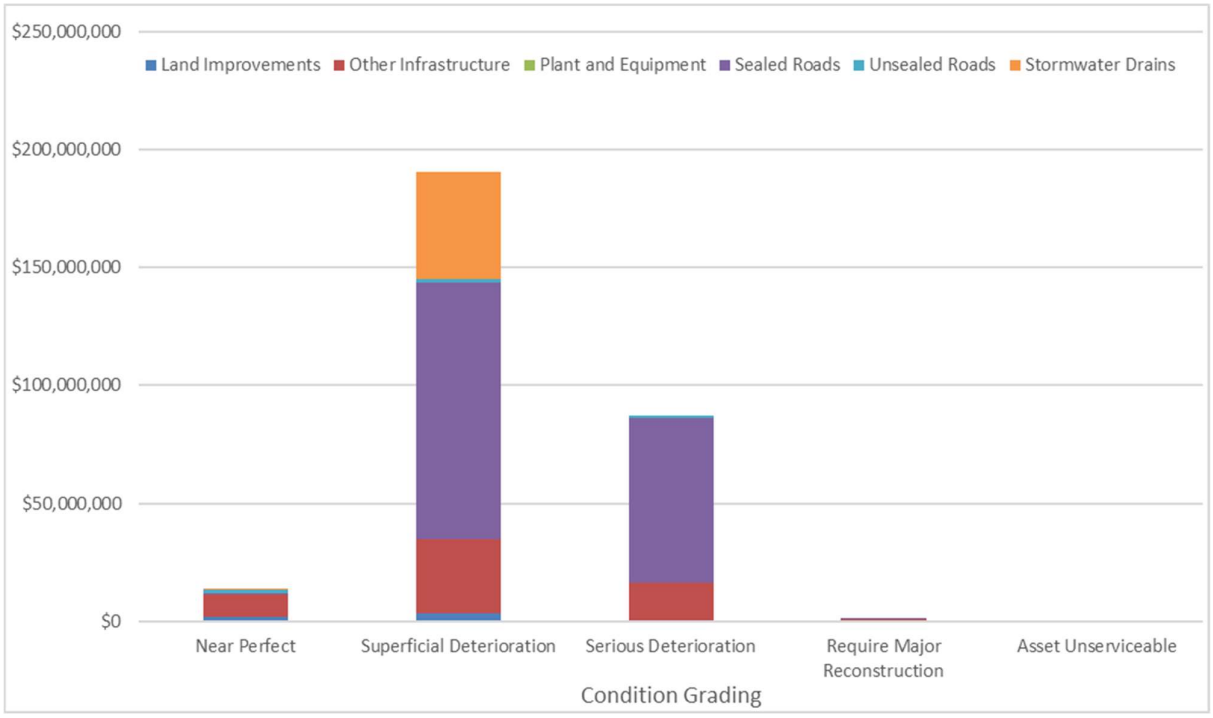


Figure 4-8 Roads & Stormwater Condition Replacement Value by Asset Sub-Class

From Table 4-8 and Figure 4-8 the data suggests that in the Roads and Stormwater sector the assets that comprise the Sealed Roads Asset Sub-Class seems to have a significant portion of assets (39% by value) that are in the Serious Deterioration condition grade (i.e. in fair condition).

4.4.2 Waste Management Sector

Presented in Table 4-9 and Figure 4-9 is the replacement value of the ASTC's Waste Management sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-9 Waste Management Condition Gradings

Sector	Asset Sub-Class	Condition Grading				
		Near Perfect	Superficial Deterioration	Serious Deterioration	Require Major Reconstruction	Asset Unserviceable
Landfill	Buildings	$3,241,117	$3,668,875	$11,296		
	Land Improvements	$636,034	$3,310,584	$2,259,433	$342,000	
	Other Infrastructure	$123,271	$144,750	$18,000		
	Plant and Equipment	$2,403,637	$1,828,067	$533,949	$7,500	$257,226
	Stormwater Drains		$154,911			
Total		**$6,404,058**	**$9,107,187**	**$2,822,678**	**$349,500**	**$257,226**
Composition		**33.8%**	**48.1%**	**14.9%**	**1.8%**	**1.4%**

Table 4-9 shows that the majority of the asset value for Waste Management sector seem to be in the Superficial Deterioration condition grade (48% in good condition) and in the Near Perfect condition grade (34% in very good condition), which contrasts somewhat with the figure from Table 4-3 that indicates that the Waste Management sector assets still have 68.1% of their replacement value remaining.

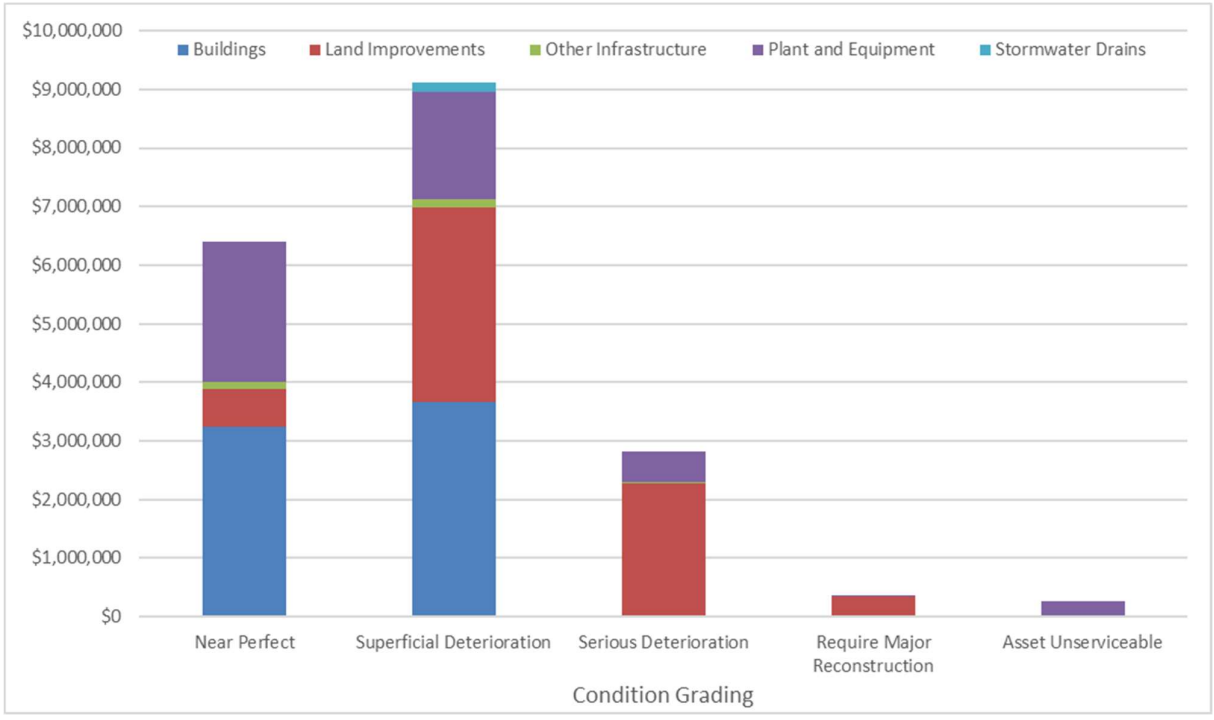


Figure 4-9 Waste Management Condition Replacement Value by Asset Sub-Class

From Table 4-9 and Figure 4-9 the data suggests that in the Waste Management sector the assets that comprise the Land Improvements Asset Sub-Class seems to have a significant portion of its assets (40% by value) that are in the 'Serious Deterioration' and 'Require Major Reconstruction' condition grade (i.e. a fair to poor condition).

4.4.3 Community Facilities Sector

Presented in Table 4-10 and Figure 4-10 is the replacement value of the ASTC's Community Facilities sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-10 Community Facilities Condition Gradings

Sector	Asset Sub-Class	Condition Grading				
		Near Perfect	Superficial Deterioration	Serious Deterioration	Require Major Reconstruction	Asset Unserviceable
Community Facilities	Buildings	$1,354,533	$6,363,176	$3,069,178	$1,322,168	
	Furniture and Office Equipment			$738,422	$4,000	$12,144
	Land Improvements	$9,687,092	$1,071,238	$5,076,658	$2,261,721	$1,825,020
	Other Infrastructure	$26,625	$72,545			
	Plant and Equipment	$3,919,606	$1,245,085	$4,529,715	$2,202,845	$9,000
Sports Facilities	Buildings	$9,139,976	$23,446,243	$6,068,834	$4,501,364	$1,598,754
	Furniture and Office Equipment	$216,217				
	Land Improvements	$715,215	$4,658,243	$13,161,072	$2,421,567	$2,422,870
	Other Infrastructure			$4,250		
	Plant and Equipment	$833,005	$470,461	$144,781	$50,667	$29,302
Total		**$25,892,269**	**$37,326,991**	**$32,792,911**	**$12,764,331**	**$5,897,089**
Composition		**22.6%**	**32.6%**	**28.6%**	**11.1%**	**5.1%**

Table 4-10 shows that the majority of the asset value for Community Facilities sector seem to be in the Superficial Deterioration condition grade (33% in good condition), Serious Deterioration condition grade (29% in fair condition) and Near Perfect condition grade (23% in very good condition), this seems to be in alignment the figure from Table 4-4 that shows that the Community Facilities sector assets still have 63% of their replacement value remaining.

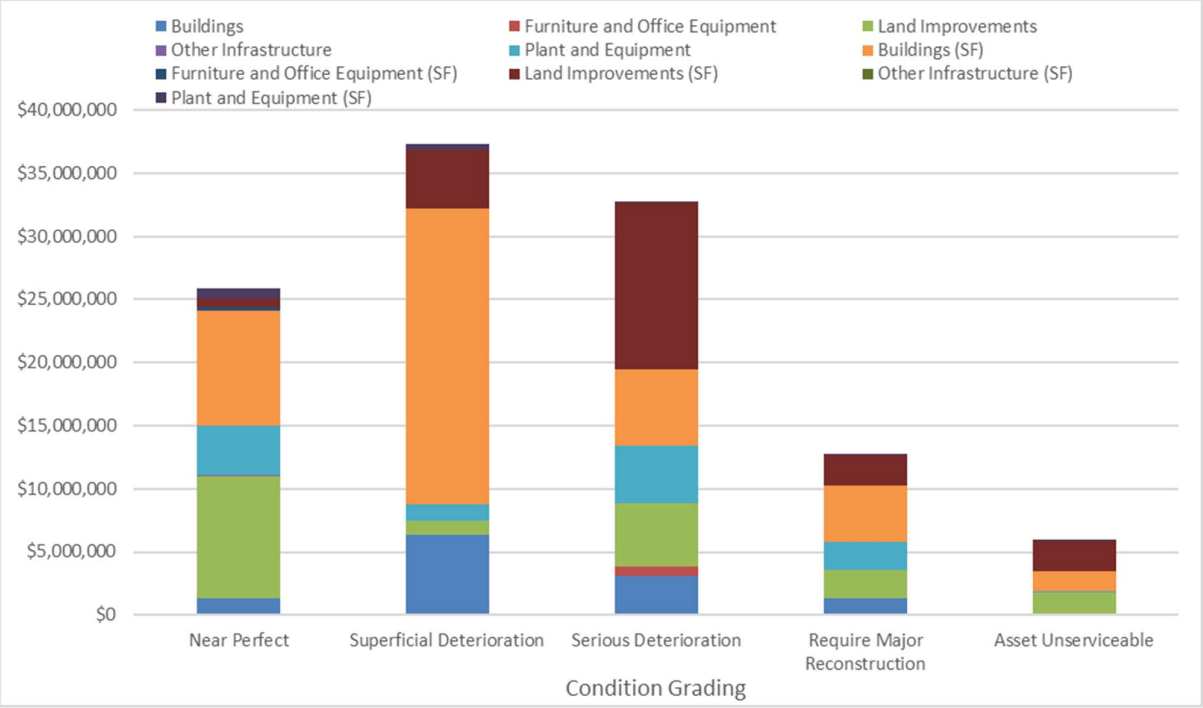


Figure 4-10 Community Facilities Condition Replacement Value by Asset Sub-Class

From Table 4-10 and Figure 4-10 the data suggests that in the Community Facilities sector the assets that comprise the Buildings (Sport Facilities) and Land Improvements (Sport facilities) Asset Sub-Class seems to have a significant portion of assets (54% by value) that are in in the Require Major Reconstruction (i.e. poor condition) and (68% by value) that are in the Asset Unserviceable condition grade (i.e. very poor condition).

4.4.4 Operational Buildings Sector

Presented in Table 4-11 and Figure 4-11 is the replacement value of the ASTC's Operational Buildings sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-11 Operational Buildings Condition Gradings

Sector	Asset Sub-Class	Condition Grading				
		Near Perfect	Superficial Deterioration	Serious Deterioration	Require Major Reconstruction	Asset Unserviceable
Operational Building	Buildings	$203,875	$5,927,581	484264281.0%	$252,760	$379,838
	Land Improvements					$13,200
Solar	Other Infrastructure	$1,104,373				
Sector Total		**$1,308,248**	**$5,927,581**	**$4,842,643**	**$252,760**	**$393,038**
Composition		**10.3%**	**46.6%**	**38.1%**	**2.0%**	**3.1%**

Table 4-11 shows that the majority of the asset value for Operational Buildings sector seem to be in both the Superficial Deterioration condition grade (47% in good condition) and in the Serious Deterioration condition grade (38% in fair condition), which contrasts somewhat with the figure from Table 4-5 that shows that the Operational Buildings sector assets still have 75.7% of their replacement value remaining.

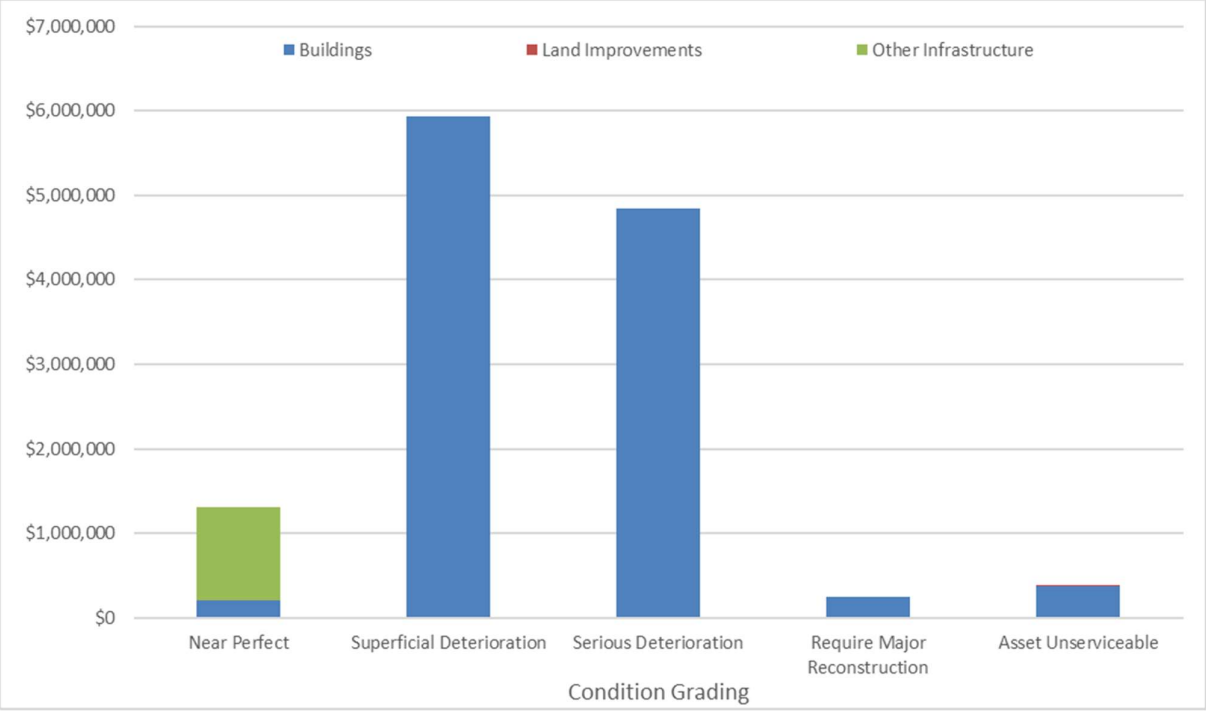


Figure 4-11 Operational Buildings Condition Replacement Value by Asset Sub-Class

From Table 4-11 and Figure 4-11 the data suggests that in the Operational Buildings sector the assets that comprise the Buildings Asset Sub-Class dominate and comprise all of the assets (100% by value) that are in the Require Major Reconstruction condition grade (i.e. poor condition) and the vast majority of the assets (97% by value) that are in the Asset Unserviceable condition grade (i.e. very poor condition).

4.5 Asset Remaining Useful Life

From the Revised Asset Register for ASTC's infrastructure assets, the Remaining Useful Life (RUL) of the infrastructure has been determined by considering the dates that the assets were created and there Expected useful Life (EUL) as documented in Appendix 1.

Presented in Figure 4-12 is the plot of the total value of all assets by Sector and years of RUL. The range of RUL for the infrastructure assets in ASTC ranged from 0 to 118 years. Where assets with a RUL of zero would be considered assets that reached the end of their useful life and should have been replaced. In Figure 4-12 it can be seen that there are five significant peaks in replacement value, $ 51.2 Million at 21 years, $ 28.7 Million at 34 years, $ 70.8 Million at 56 years, $ 45.5 Million at 61 years and $ 81.3 Million at 104 years. For four of these peaks the assets that form the Roads Sector account for the vast majority of the asset replacement value (i.e. 60% by value at 21 years, 96% by value at 34 years, 82% by value at 56 years, and 100% by value at 104 years is for assets in the Roads Sector).

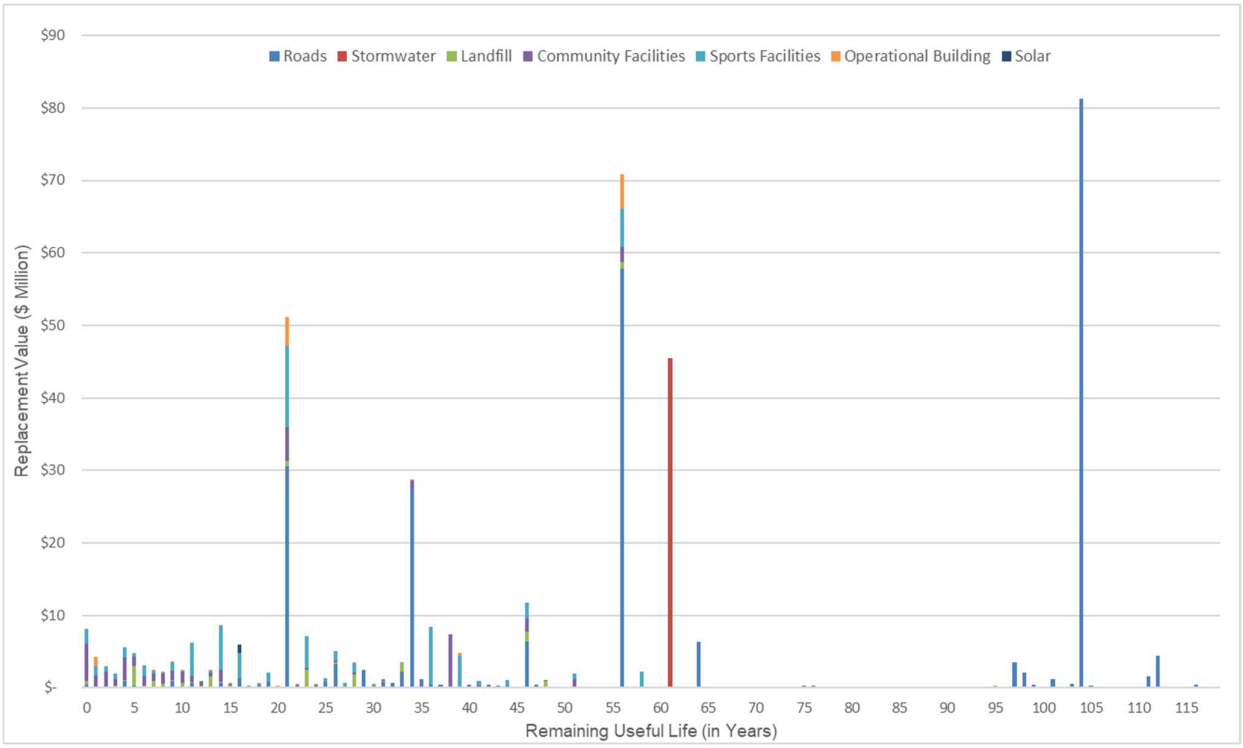


Figure 4-12 Asset Current Replacement Cost against Remaining Useful Life by Sector

Presented in Figure 4-13 is the plot showing the expected value of assets that are expected to reach end of life over the next 25 year-period by sector.

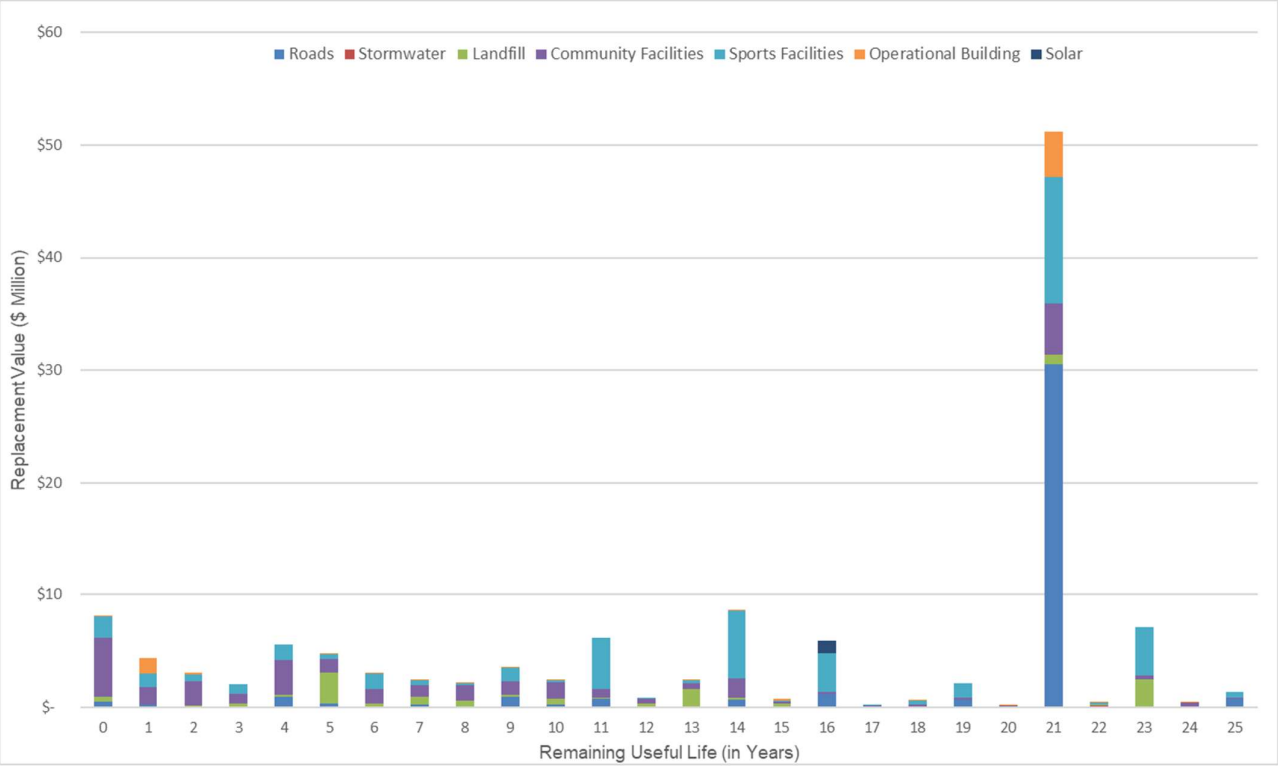


Figure 4-13 Expected Asset Current Replacement Costs by Sector over next 25 Years

For the purposes of this study the RUL's will be grouped into five categories, namely: 1 to 5 years, 6 to 10 years, 11 to 15 years, 16 to 25 years and more than 26 years. Presented in Table 4-12 and Figure 4-14 is an analysis of the replacement value of assets within the remaining useful life categories by Sector. This shows that the majority of the ASTC's infrastructure assets 70.5% by value have more than 26 years of life remaining.

Table 4-12 Remaining useful life in replacement value according to Sector

Sector	Remaining Useful Life					
	0 Years	1 to 5 Years	6 to 10 Years	11 to 15 Years	16 to 25 Years	> 26 Years
Roads	$470,898	$1,574,922	$1,379,924	$1,458,388	$33,202,970	$209,039,537
Stormwater	$0	$0	$0	$0	$113,125	$45,708,037
Landfill	$432,421	$3,221,441	$2,224,629	$2,408,922	$3,426,449	$7,226,789
Community Facilities	$5,205,339	$8,876,749	$6,368,706	$3,608,455	$6,109,084	$14,622,439
Sports Facilities	$1,958,875	$4,404,514	$3,259,467	$10,961,960	$21,355,533	$27,942,471
Operational Building	$5,451	$1,530,050	$341,499	$207,812	$4,385,282	$5,149,803
Solar	$0	$0	$0	$0	$1,104,373	$0
Total	**$8,072,985**	**$19,607,675**	**$13,574,225**	**$18,645,536**	**$69,696,816**	**$309,689,076**
Composition	**1.8%**	**4.5%**	**3.1%**	**4.2%**	**15.9%**	**70.5%**

From Table 4-12 it can be seen that the value of assets with no remaining useful life is $ 8.1 million which accounts for 1.8% by value of the total infrastructure portfolio of the ASTC. The assets that comprise the Community Facilities (including Sport Facilities) Sector accounts for 88.7% by value of the assets with no remaining useful life.

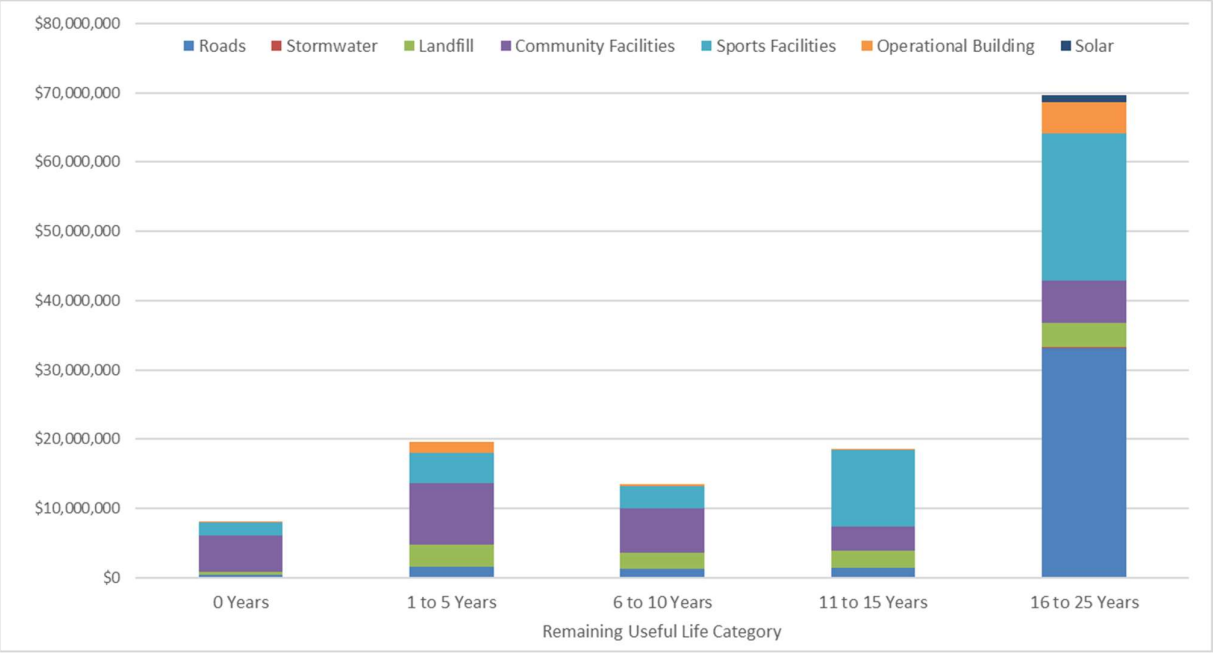


Figure 4-14 Asset Current Replacement Cost against Remaining Useful Life by Sector

The ASTC will need to consider an infrastructure renewal or upgrade programme of $19.6 million to address the assets that are due to reach the end of their remaining useful life over the next five years. The assets that comprise the Community Facilities (including Sport Facilities) Sector accounts for 67.7% by value of the assets that are expected to reach the end of their remaining useful life over the next five years. Typically, the maintenance focus for the next 5 years would be on the facilities with a remaining useful life of less than 5 years, i.e. the assets that comprise the Community Facilities (including Sport Facilities) Sector.

4.5.1 Roads and Stormwater Sector

Presented in Table 4-13 and Figure 4-15 is the replacement value of the ASTC's Roads and Stormwater sector assets at the Asset Sub-Class level by the remaining useful life categories.

Table 4-13 Roads & Stormwater Sector Remaining Useful Life

Sector	Asset Sub-Class	Remaining Useful Life					
		0 Years	1 to 5 Years	6 to 10 Years	11 to 15 Years	16 to 25 Years	> 26 Years
Roads	Land Improvements	$466,098	$1,152,417	$492,247	$81,504	$1,041,049	$3,442,260
	Other Infrastructure	$4,800	$406,889	$887,677	$785,884	$6,585,311	$48,423,319
	Plant and Equipment	$0	$15,616	$0	$0	$0	$0
	Sealed Roads	$0	$0	$0	$0	$25,576,609	$154,141,174
	Unsealed Roads	$0	$0	$0	$591,000	$0	$3,032,784
Stormwater	Stormwater Drains	$0	$0	$0	$0	$113,125	$45,708,037
Sector Total		**$470,898**	**$1,574,922**	**$1,379,924**	**$1,458,388**	**$33,316,095**	**$254,747,574**
Composition		**0.2%**	**0.5%**	**0.5%**	**0.5%**	**11.4%**	**87.0%**

Table 4-13 shows that overall, 1.7% of the value of the assets that form Roads and Stormwater asset portfolio are due to reach the end of their useful life over the next fifteen years.

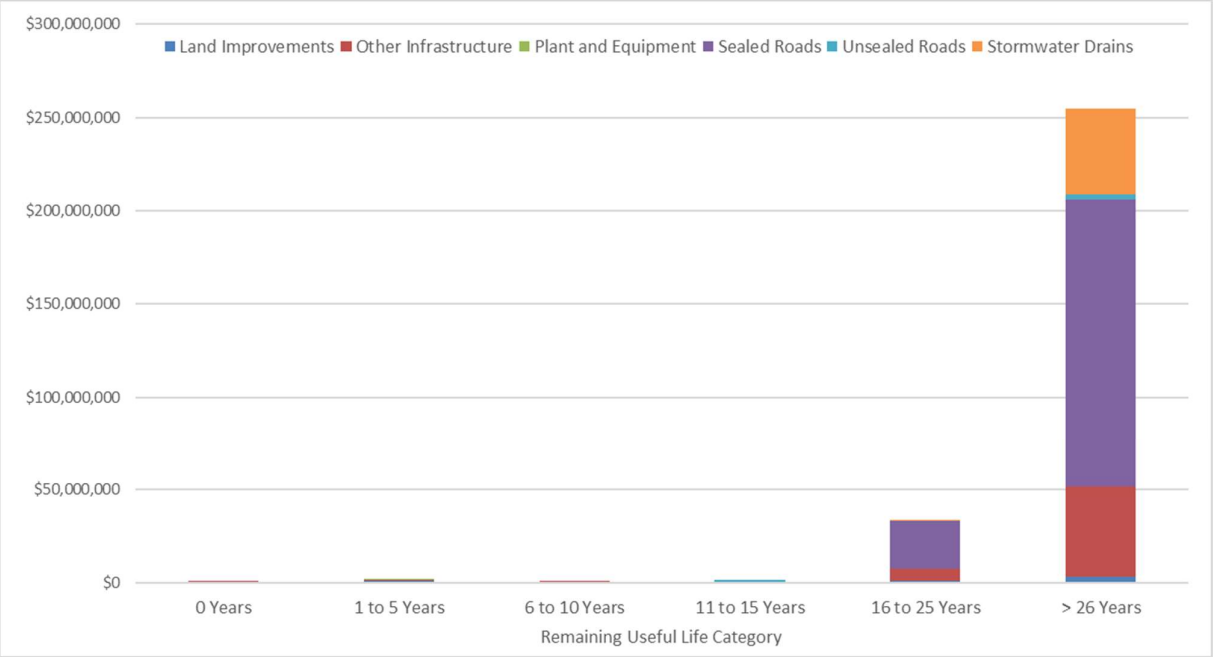


Figure 4-15 Roads & Stormwater Sector Remaining Useful Life

From Table 4-13 and Figure 4-15 there is a renewal back log of $ 471k in the Roads and Stormwater Sector, with an additional $ 1,575 k in value of assets that are due to reach the end of their useful life over the next five-year period. The Asset Sub-Class that comprises these is predominantly the Land Improvements assets which forms 99% by value of the renewal backlog and 73% by value of the assets that will reach the end of their useful life in the next five years.

4.5.2 Waste Management Sector

Presented in Table 4-14 and Figure 4-16 is the replacement value of the ASTC's Waste Management sector assets at the Asset Sub-Class level by the remaining useful life categories.

Table 4-14 Waste Management Sector Remaining Useful Life

Sector	Asset Sub-Class	Remaining Useful Life					
		0 Years	1 to 5 Years	6 to 10 Years	11 to 15 Years	16 to 25 Years	> 26 Years
Landfill	Buildings	$0	$16,279	$15,135	$195,442	$3,288,532	$3,405,900
	Land Improvements	$54,500	$2,314,618	$20,000	$524,446	$95,105	$3,539,382
	Other Infrastructure	$0	$18,892	$18,000	$79,721	$38,408	$131,000
	Plant and Equipment	$377,921	$871,652	$2,171,494	$1,609,313	$0	$0
	Stormwater Drains	$0	$0	$0	$0	$4,405	$150,507
Sector Total		**$432,421**	**$3,221,441**	**$2,224,629**	**$2,408,922**	**$3,426,449**	**$7,226,789**
Composition		**2%**	**17%**	**12%**	**13%**	**18%**	**38%**

Table 4-14 shows that overall, 44% of the value of the assets that form Waste Management asset portfolio are due to reach the end of their useful life over the next fifteen years.

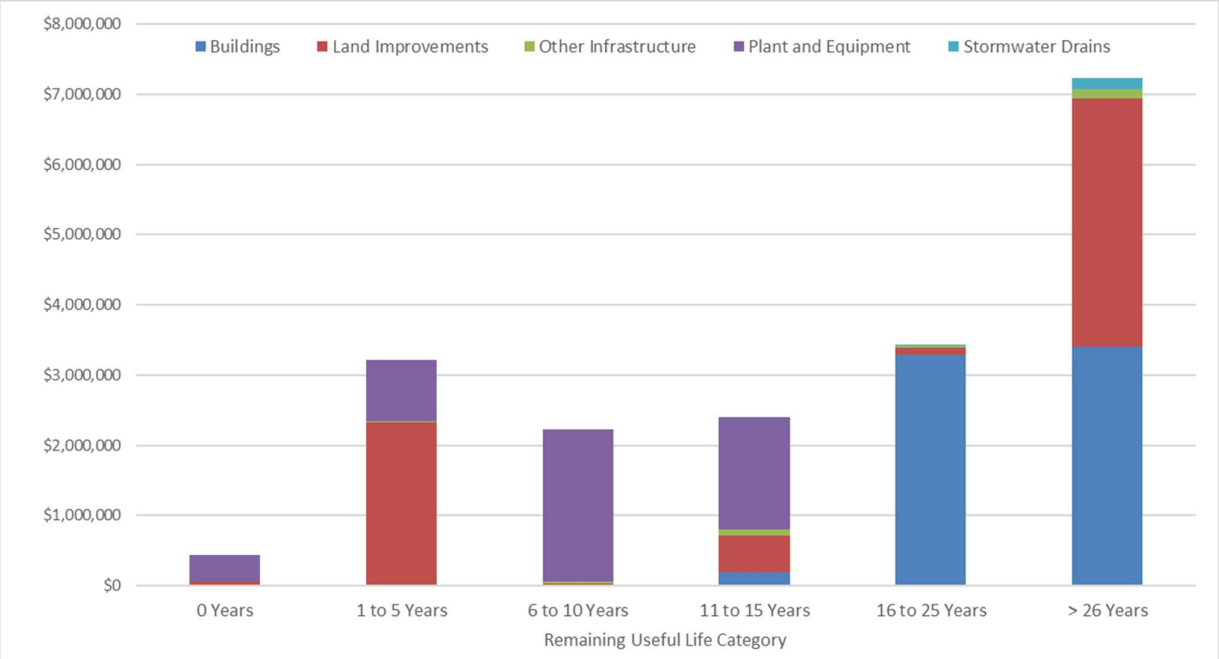


Figure 4-16 Waste Management Sector Remaining Useful Life

From in Table 4-14 and Figure 4-16 there is a renewal back log of $ 432k in the Waste Management Sector, with an additional $ 3,221 k in value of assets that are due to reach the end of their useful life over the next five-year period. The Asset Sub-Class that comprises these is predominantly the Plant and Equipment assets which forms 87% by value of the renewal backlog and the Land Improvements assets which forms 72% by value of the assets that will reach the end of their useful life in the next five years.

4.5.3 Community Facilities Sector

Presented in Table 4-15 and Figure 4-17 is the replacement value of the ASTC's Community Facilities sector assets at the Asset Sub-Class level by the remaining useful life categories.

Table 4-15 Community Facilities Sector Remaining Useful Life

Sector	Asset Sub-Class	Remaining Useful Life					
		0 Years	1 to 5 Years	6 to 10 Years	11 to 15 Years	16 to 25 Years	> 26 Years
Community Facilities	Buildings	$6,690	$470,179	$239,968	$380,416	$4,697,828	$6,313,974
	Furniture and Office Equipment	$2,377	$7,307	$17,875	$16,144	$0	$710,864
	Land Improvements	$1,649,309	$3,555,275	$3,397,421	$2,471,083	$1,291,040	$7,557,602
	Other Infrastructure	$0	$26,625	$49,313	$23,233	$0	$0
	Plant and Equipment	$3,546,964	$4,817,362	$2,664,130	$717,579	$120,216	$40,000
Sports Facilities	Buildings	$0	$24,553	$1,127,900	$4,259,296	$16,509,365	$22,834,056
	Furniture and Office Equipment	$0	$2,198	$214,019	$0	$0	$0
	Land Improvements	$1,907,575	$3,472,007	$1,579,864	$6,464,938	$4,846,169	$5,108,415
	Other Infrastructure	$0	$4,250	$0	$0	$0	$0
	Plant and Equipment	$51,300	$901,506	$337,684	$237,726	$0	$0
Sector Total		**$7,164,214**	**$13,281,263**	**$9,628,173**	**$14,570,414**	**$27,464,617**	**$42,564,910**
Composition		**6.2%**	**11.6%**	**8.4%**	**12.7%**	**24.0%**	**37.1%**

Table 4-15 shows that overall, 38.9% of the value of the assets that form Community Facilities asset portfolio are due to reach the end of their useful life over the next fifteen years.

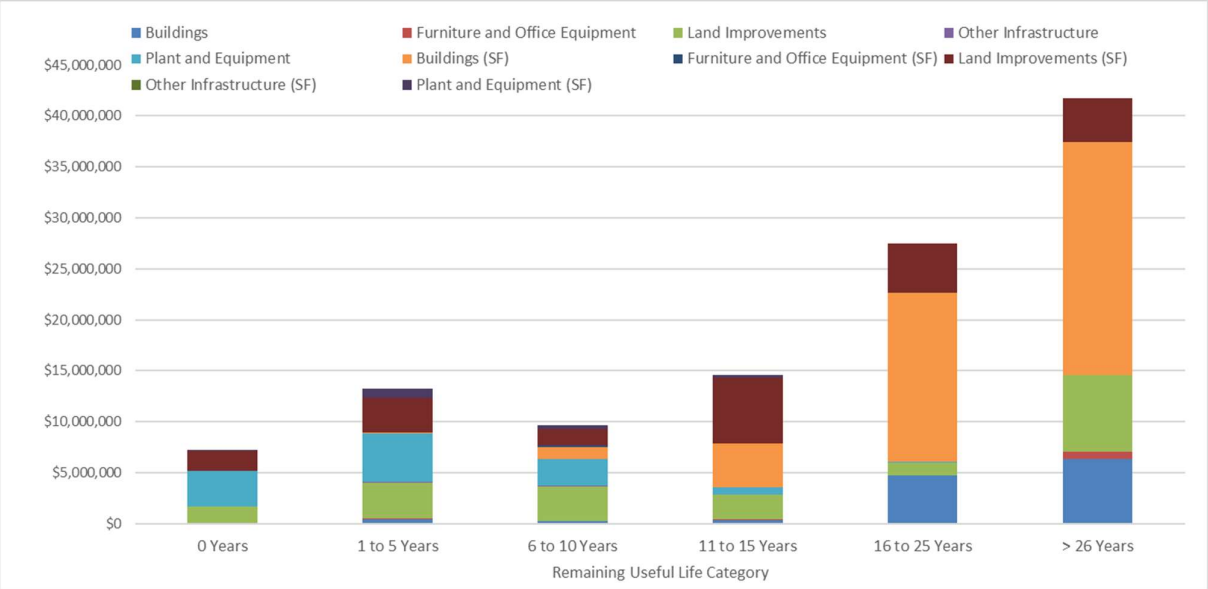


Figure 4-17 Community Facilities Sector Remaining Useful Life

From in Table 4-15 and Figure 4-17 there is a renewal back log of $ 7,164k in the Community Facilities Sector, with an additional $ 13,281k in value of assets that are due to reach the end of their useful life over the next five-year period. The Asset Sub-Class that comprises these is predominantly the Plant and Equipment assets which forms 50% by value of the renewal backlog and 36% by value of the assets that will reach the end of their useful life in the next five years.

4.5.4 Operational Buildings Sector

Presented in Table 4-16 and Figure 4-18 is the replacement value of the ASTC's Operational Buildings sector assets at the Asset Sub-Class level by the remaining useful life categories.

Table 4-16 Operational Buildings Sector Remaining Useful Life

Sector	Asset Sub-Class	Remaining Useful Life					
		0 Years	1 to 5 Years	6 to 10 Years	11 to 15 Years	16 to 25 Years	> 26 Years
Operational Building	Buildings	$5,451	$1,516,850	$341,499	$207,812	$4,385,282	$5,149,803
	Land Improvements	$0	$13,200	$0	$0	$0	$0
Solar	Other Infrastructure	$0	$0	$0	$0	$1,104,373	$7,557,602
Sector Total		**$5,451**	**$1,530,050**	**$341,499**	**$207,812**	**$5,489,655**	**$12,707,405**
Composition		**0.0%**	**7.5%**	**1.7%**	**1.0%**	**27.1%**	**62.7%**

Table 4-16 shows that overall, 10.3% of the value of the assets that form Operational Buildings asset portfolio are due to reach the end of their useful life over the next fifteen years.

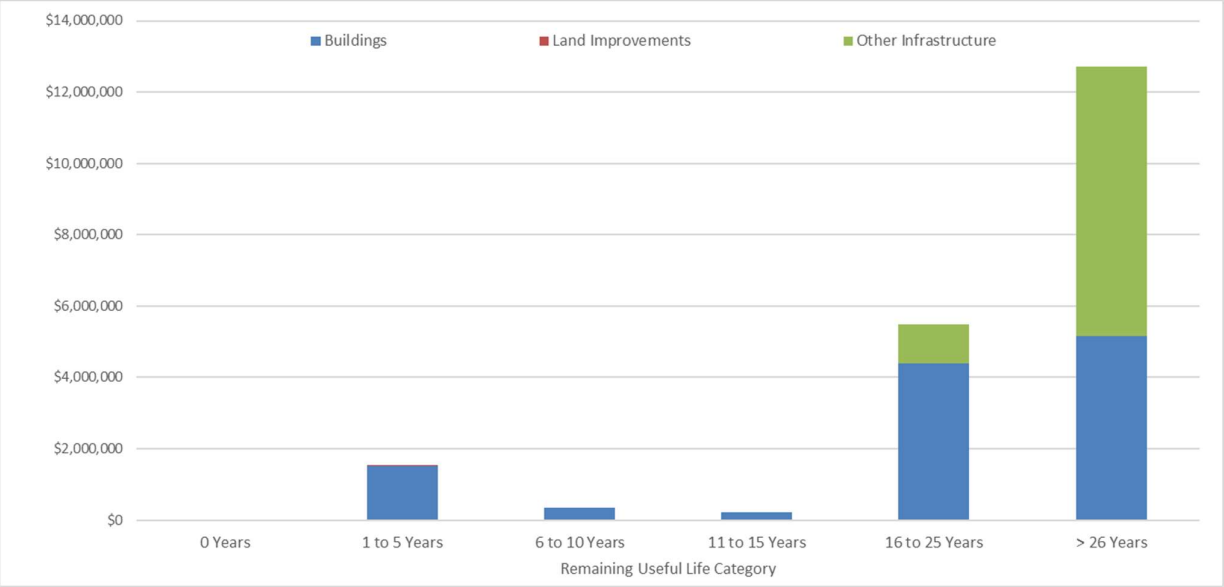


Figure 4-18 Operational Buildings Sector Remaining Useful Life

From in Table 4-16 and Figure 4-18 there is a renewal back log of $ 5k in the Operational Buildings Sector, with an additional $ 1,530k in value of assets that are due to reach the end of their useful life over the next five-year period. The Asset Sub-Class that comprises these is predominantly the Buildings assets which forms 100% by value of the renewal backlog and 99% by value of the assets that will reach the end of their useful life in the next five years.

4.6 Asset Criticality

The ASTC's 2019/2020 asset register did not contain any data fields that informed on the assets criticality. Thus, a high-level asset criticality rating was applied to each asset and a "high", "medium" and "low" criticality rating was assigned based on the asset type. The criticality ratings were sense checked to account for specific assets which were understood to be operationally critical to the ASTC. The asset criticality was assigned to assets based on our understanding of the assets that would be critical to the operational functionality of the ASTC to provide an indicative view across the asset portfolio. It is highly recommended that this analysis is reassessed once the criticality of the ASTC's infrastructure asset portfolio have been reassessed using the ASTC's risk management framework.

The criticality rating per Sector is summarised in the figures and tables below. Presented in Table 4-17 and Figure 4-19 is the total value of assets by Sector and their associated criticality rating. This indicates that the majority of the ASTC's infrastructure assets seem to be in the medium criticality rating.

Table 4-17 Criticality ratings of ASTC Infrastructure Portfolio at Sector Level

Sector	Criticality Rating			Total
	Low	Medium	High	
Roads	$1,409,459	$244,385,235	$1,331,945	$247,126,639
Stormwater	$0	$45,821,162	$0	$45,821,162
Landfill	$6,455,187	$9,642,088	$2,843,375	$18,940,650
Community Facilities	$9,141,285	$34,220,181	$1,429,306	$44,790,772
Sports Facilities	$11,975,923	$57,891,494	$15,402	$69,882,819
Operational Building	$13,200	$11,606,697	$0	$11,619,897
Solar	$0	$0	$1,104,373	$1,104,373
Total	**$28,995,054**	**$403,566,858**	**$6,724,400**	**$439,286,313**
Composition	**7%**	**92%**	**2%**	

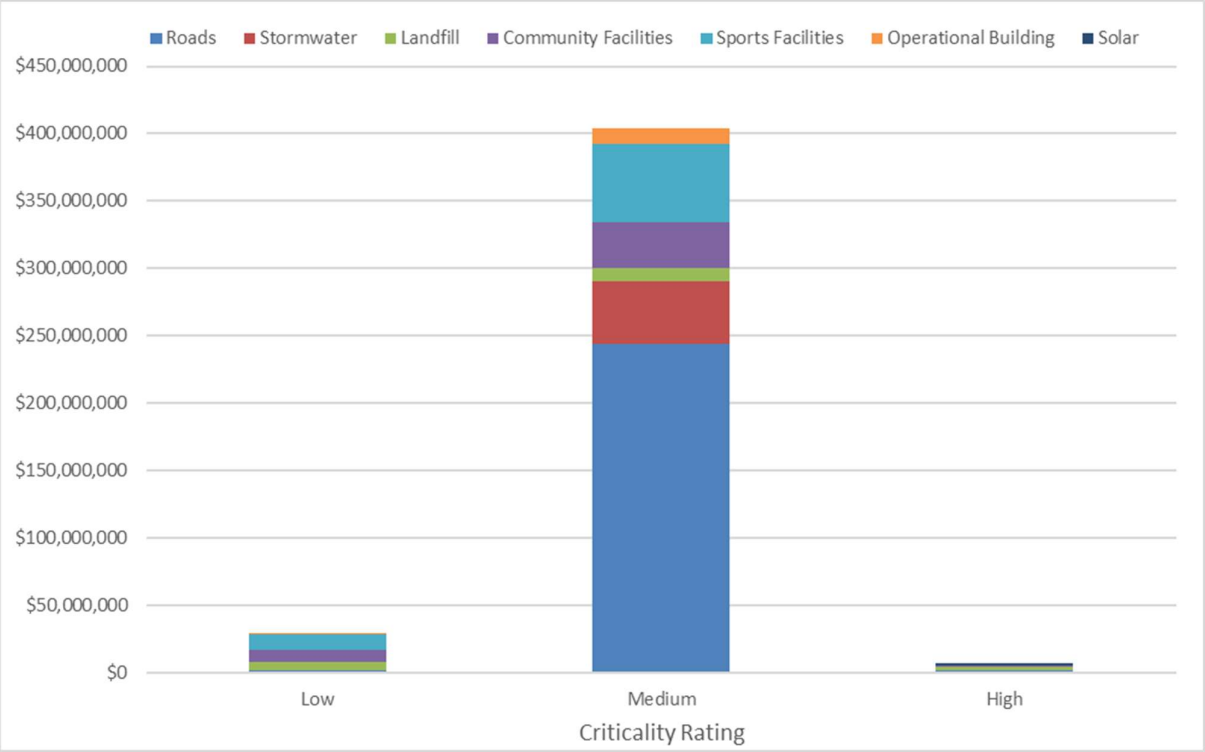


Figure 4-19 Criticality Ratings of ASTC Infrastructure Portfolio at Sector Level

Table 4-17 and Figure 4-19 shows that the Waste Management (Landfill) sector accounts for 42% by value of infrastructure assets with a high criticality rating, followed by the Community Facilities (including Sports Facilities) sector with 21% by value of assets with a high critical rating, and Roads & Stormwater sector with 20% by value of assets with a high critical rating.

4.6.1 Roads and Stormwater Sector

Presented in Table 4-18 and Figure 4-20 is the replacement value of the ASTC's Roads and Stormwater sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-18 Roads & Stormwater Criticality Ratings

Sector	Asset Sub-Class	Criticality Rating			Total
		Low	Medium	High	
Roads	Land Improvements	$1,353,011	$5,322,563		$6,675,575
	Other Infrastructure	$56,448	$55,705,488	$1,331,945	$57,093,881
	Plant and Equipment		$15,616		$15,616
	Sealed Roads		$179,717,783		$179,717,783
	Unsealed Roads		$3,623,784		$3,623,784
Stormwater	Stormwater Drains		$45,821,162		$45,821,162
Total		**$1,409,459**	**$290,206,397**	**$1,331,945**	**$292,947,801**
Composition		**0.5%**	**99.1%**	**0.5%**	

Table 4-18 shows that the significantly vast majority 99% of the assets by value, in the Roads and Stormwater sector seem to have a medium criticality rating and only small fraction ~0.5% are considered to have a low or high criticality rating.

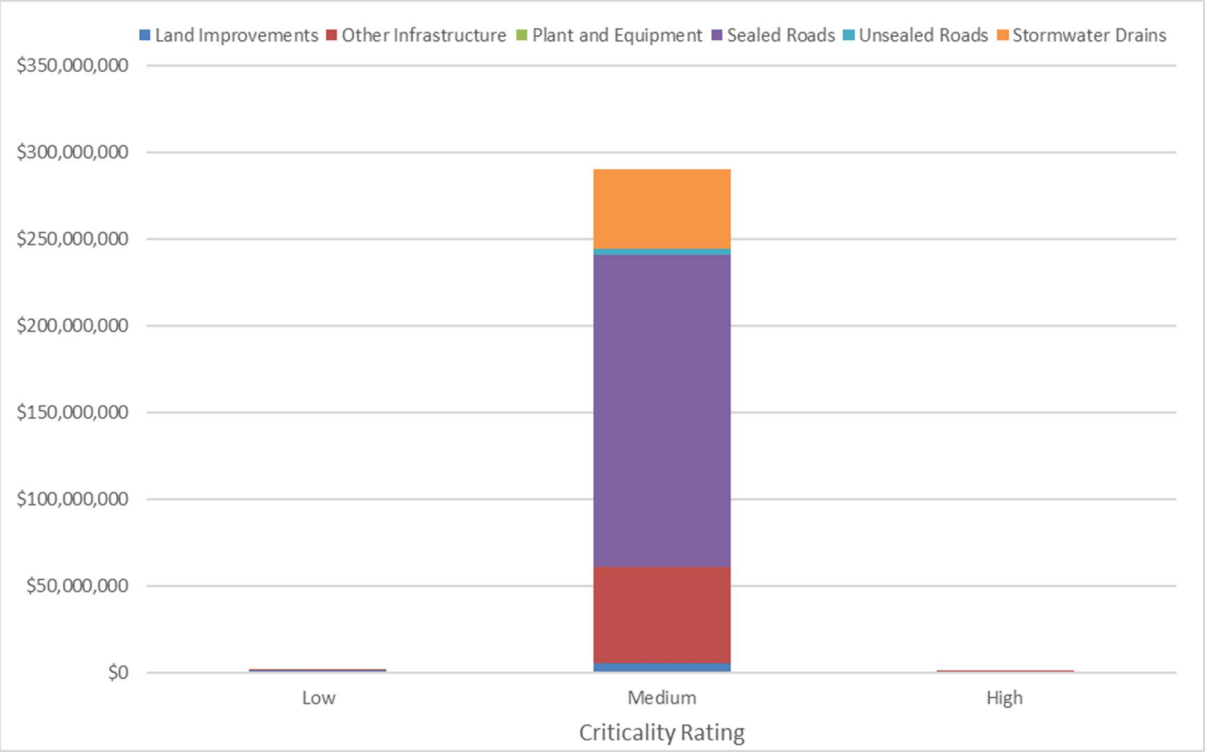


Figure 4-20 Roads & Stormwater Criticality ratings in Replacement Value by Asset Sub-Class

From Table 4-18 and Figure 4-20 the data suggests that in the Roads and Stormwater sector the assets that comprise the Sealed Roads Asset Sub-Class seems to form a significant portion of assets with a medium criticality rating (62% by value) and only the Other Assets Asset Sub-Class has assets with a high criticality rating.

4.6.2 Waste Management Sector

Presented in Table 4-19 and Figure 4-21 is the replacement value of the ASTC's Waste Management sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-19 Waste Management Criticality Ratings

Sector	Asset Sub-Class	Criticality Rating			Total
		Low	Medium	High	
Landfill	Buildings		$5,775,187	$1,146,100	$6,921,287
	Land Improvements	$6,132,397	$287,599	$128,055	$6,548,051
	Other Infrastructure		$204,837	$81,183	$286,021
	Plant and Equipment	$322,790	$3,219,553	$1,488,036	$5,030,379
	Stormwater Drains		$154,911		$154,911
Total		**$6,455,187**	**$9,642,088**	**$2,843,375**	**$18,940,650**
Composition		**34.1%**	**50.9%**	**15.0%**	

Table 4-19 shows that a minority, 15% of the assets by value, in the Waste Management sector seem to have a high criticality rating, with the majority 51% by value are considered to have a medium criticality rating.

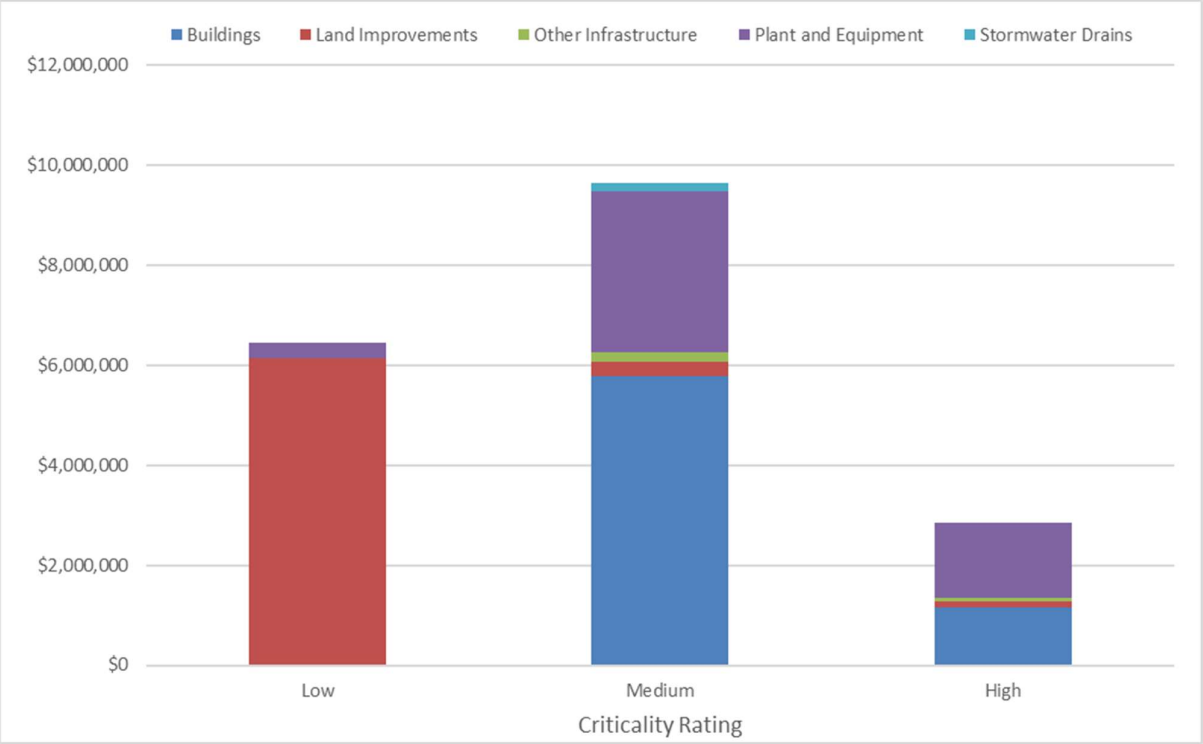


Figure 4-21 Waste Management Criticality ratings in Replacement Value by Asset Sub-Class

From Table 4-19 and Figure 4-21 the data suggests that in the Waste Management sector the assets that comprise the Plant and Equipment and Buildings Asset Sub-Class form a significant portion of assets with a high criticality rating (52% and 40% by value, respectively).

4.6.3 Community Facilities Sector

Presented in Table 4-20 and Figure 4-22 is the replacement value of the ASTC's Community Facilities sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-20 Community Facilities Criticality Ratings

Sector	Asset Sub-Class	Criticality Rating			Total
		Low	Medium	High	
Community Facilities	Buildings		$12,109,055		$12,109,055
	Furniture and Office Equipment		$754,567		$754,567
	Land Improvements	$7,799,074	$11,227,210	$895,446	$19,921,730
	Other Infrastructure	$49,858	$49,313		$99,170
	Plant and Equipment	$1,292,354	$10,080,037	$533,860	$11,906,251
Sports Facilities	Buildings		$44,755,170		$44,755,170
	Furniture and Office Equipment		$216,217		$216,217
	Land Improvements	$10,856,524	$12,522,442		$23,378,966
	Other Infrastructure		$4,250		$4,250
	Plant and Equipment	$1,119,399	$393,415	$15,402	$1,528,216
Total		**$21,117,208**	**$92,111,675**	**$1,444,708**	**$114,673,592**
Composition		**18.4%**	**80.3%**	**1.3%**	

Table 4-20 shows that the majority 80% of the assets by value, in the Community Facilities sector seem to have a medium criticality rating and only small fraction ~1.3% are considered to have a high criticality rating.

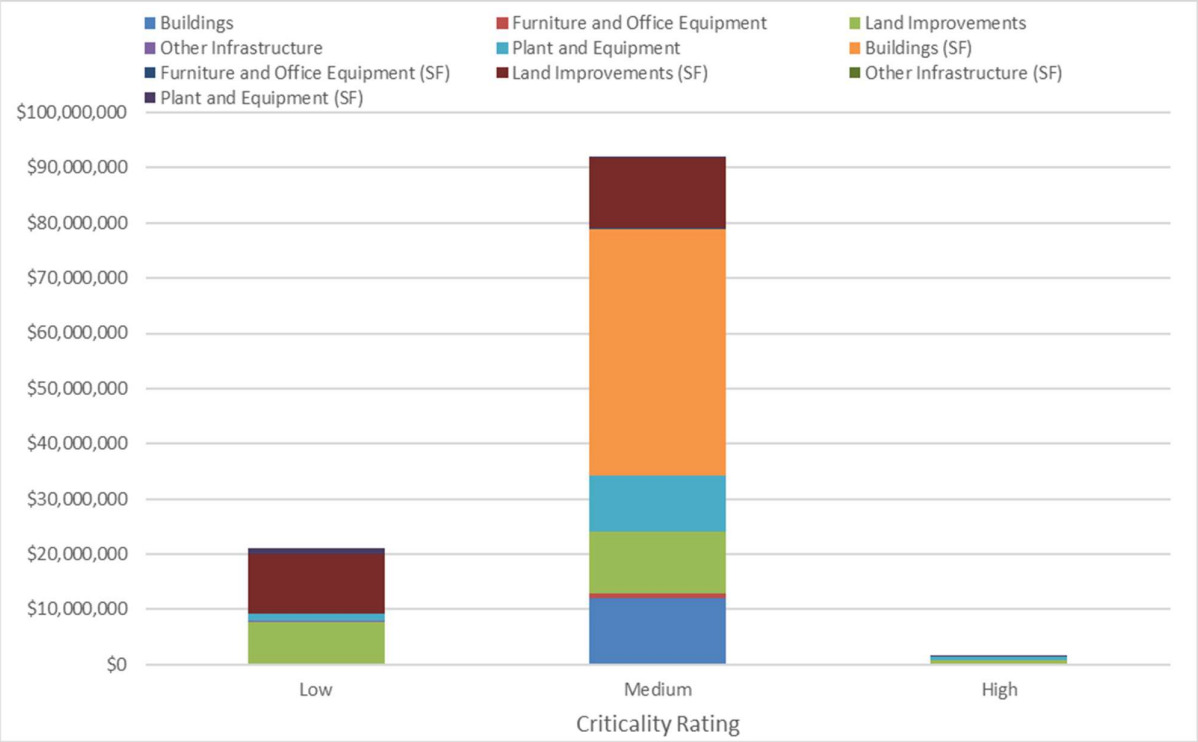


Figure 4-22 Community Facilities Criticality ratings in Replacement Value by Asset Sub-Class

From Table 4-20 and Figure 4-20 the data suggests that in the Community Facilities sector the assets that comprise the Land Improvements Asset Sub-Class seems to form a significant portion of assets with a high criticality rating (62% by value).

4.6.4 Operational Buildings Sector

Presented in Table 4-21 and Figure 4-23 is the replacement value of the ASTC's Operational Buildings sector assets at the Asset Sub-Class level by the condition grade ratings.

Table 4-21 Operational Buildings Criticality Ratings

Sector	Asset Sub-Class	Criticality Rating			Total
		Low	Medium	High	
Operational Building	Buildings		$11,606,697		$11,606,697
	Land Improvements	$13,200			$13,200
Solar	Other Infrastructure			$1,104,373	$1,104,373
Sector Total		**$13,200**	**$11,606,697**	**$1,104,373**	**$12,724,270**
Composition		**0.1%**	**91.2%**	**8.7%**	

Table 4-21 shows that the vast majority 91% of the assets by value, in the Operational Buildings sector seem to have a medium criticality rating and only 9% are considered to have a high criticality rating.

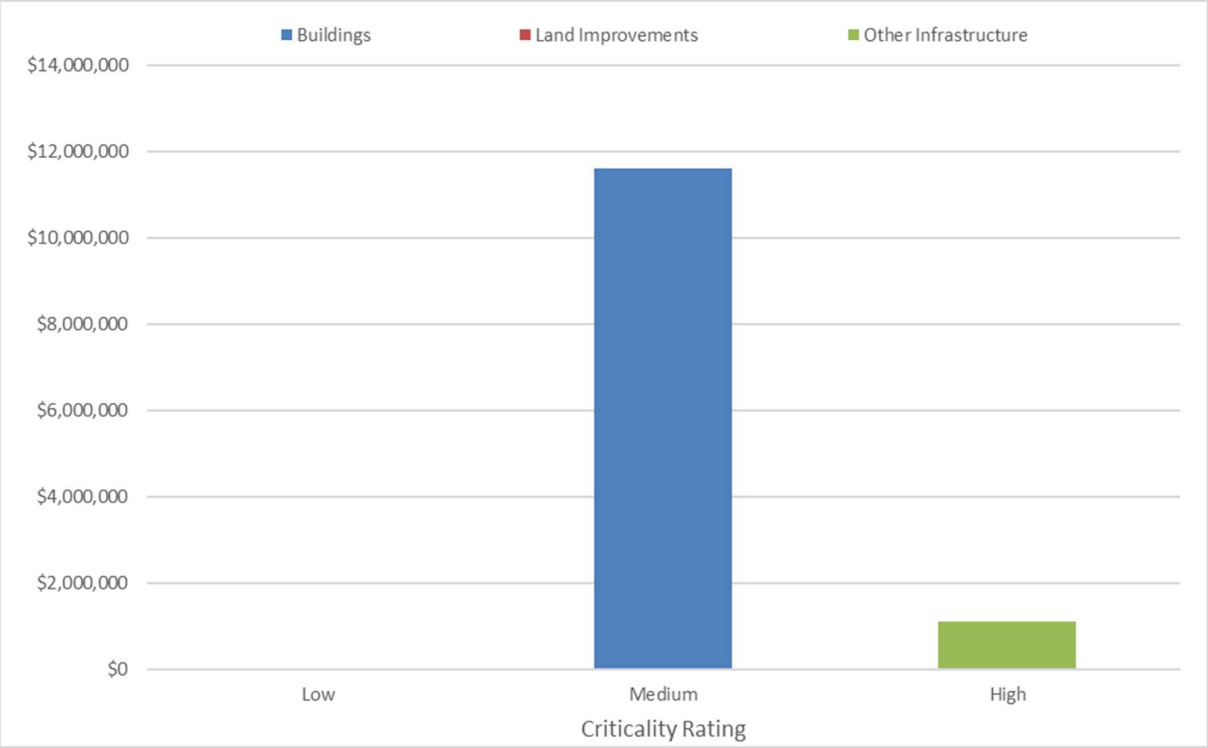


Figure 4-23 Operational Buildings Criticality ratings in Replacement Value by Asset Sub-Class

From Table 4-21 and Figure 4-23 the data suggests that in the Operational Buildings sector the assets that comprise the Other Assets Asset Sub-Class form all the assets with a high criticality rating (100% by value).

4.7 Asset Creation

New works are those that create a new asset that did not previously exist or works which will upgrade or improve an existing asset beyond its existing capacity. They may result from growth, social or environmental needs. Assets may also be acquired at no cost.

4.7.1 Summary of Future Upgrade / New Assets Expenditure

The projects identified for future upgrades or the creation of new capital works program are based on the information found within the 2018 asset management plans for Transport Infrastructure and Buildings and Land Improvements, which are summarised in Appendix 2. The projects identified need to be confirmed and ratified with ASTC, and a summary of the projects identified for the creation of new assets expenditures, or future upgrades for the ASTC are presented in Figure 4-24. The forecast asset addition expenditure in each financial year are in current dollar values.

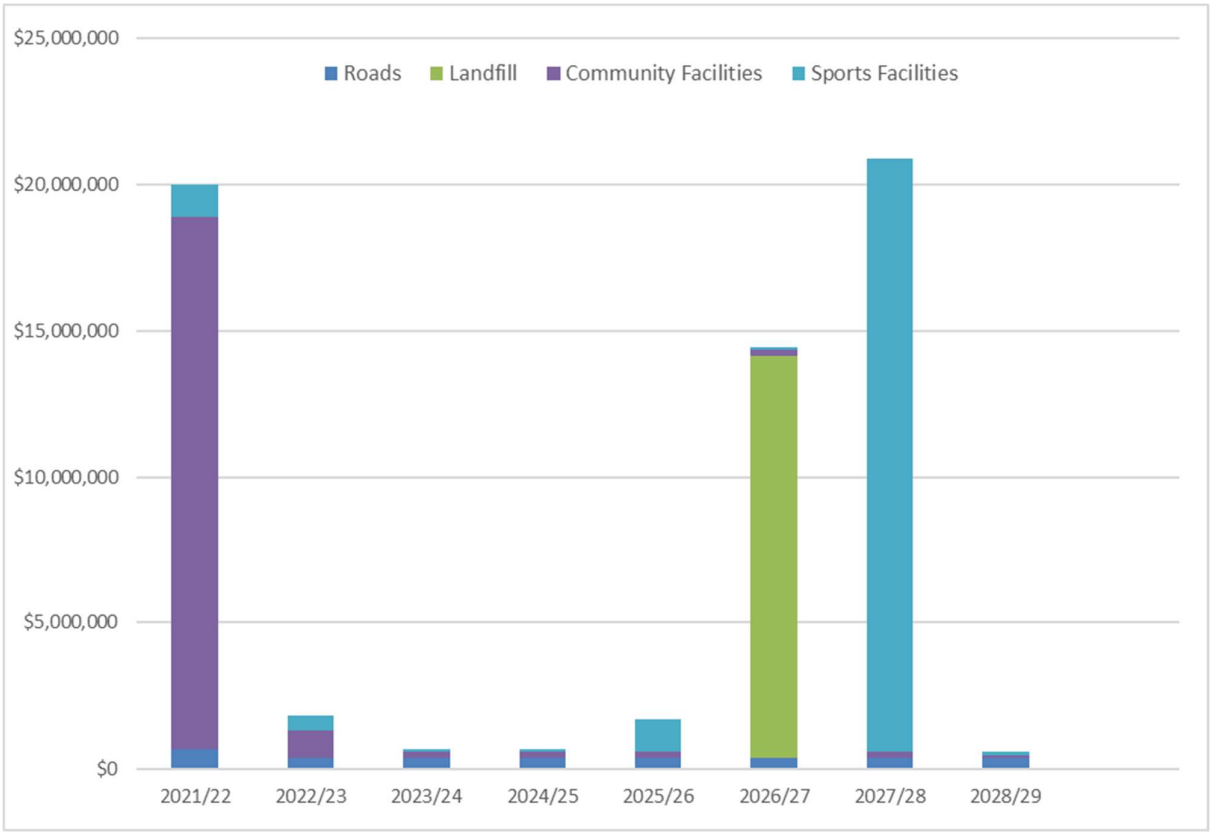


Figure 4-24 Projected Capital Upgrade / New Asset Expenditure

A key asset creation project that has been identified is the preparation of Cell 5 (A and B) at the Regional Waste Management facility, to extend the life of the landfill site which is expected to be carried out during the 2026/27 financial year and is estimated to cost $ 13.75 million.

Acquiring these new assets will commit the ASTC to funding of the ongoing operations, maintenance, and renewal costs, over the period that the services provided from the assets are required.

4.8 Operations and Maintenance

Operations include regular activities to provide services such as safety and amenity, e.g. cleaning, street sweeping, and utilities costs but does not typically include staff salaries. Whilst maintenance includes all activities necessary for retaining an asset in an operating (appropriate) service condition to ensure the assets is able to provide the required services over the entire expected useful life of the asset. This includes routine or scheduled maintenance and corrective maintenance activities along with regular ongoing day-to-day work necessary to ensure the assets are able to provide the levels of service required.

The operations and maintenance (O&M) expenditure required for the infrastructure assets was determined from the data available within the Revised Asset Register for ASTC's infrastructure assets (please see Appendix 1). Using industry benchmarks, best practice and typical percentages of O&M costs based on the asset's replacement value (CRC) for the different Asset Sub-classes, sourced where feasible from similar regional council organisations, to provide the relevant and reliable estimates. The resultant O&M expenditure derived was then checked against the available data on historic O&M costs and validated with key ASTC stakeholders. The resultant annual O&M expenditure developed by sector is presented in Table 4-22 and Figure 4-25.

Table 4-22 Annual Operational & Maintenance Expenditure

Sector	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Roads	$247,126,639	$4,242,870	1.7%	32.2%
Stormwater	$45,821,162	$692,883	1.5%	5.3%
Landfill	$18,940,650	$1,667,588	8.8%	12.7%
Community Facilities	$69,882,819	$2,143,433	3.1%	16.3%
Sports Facilities	$44,790,772	$3,843,849	8.6%	29.2%
Operational Building	$11,619,897	$548,360	4.7%	4.2%
Solar	$1,104,373	$34,342	3.1%	0.3%
Grand Total	**$439,286,313**	**$13,173,324**	**3.0%**	

From Table 4-22 it can be seen that the ASTC will require $13,173,324 per annum to operate and maintain the 3609 infrastructure assets in their asset portfolio. This represents 3% of the replacement costs of the infrastructure asset portfolio of the ASTC.

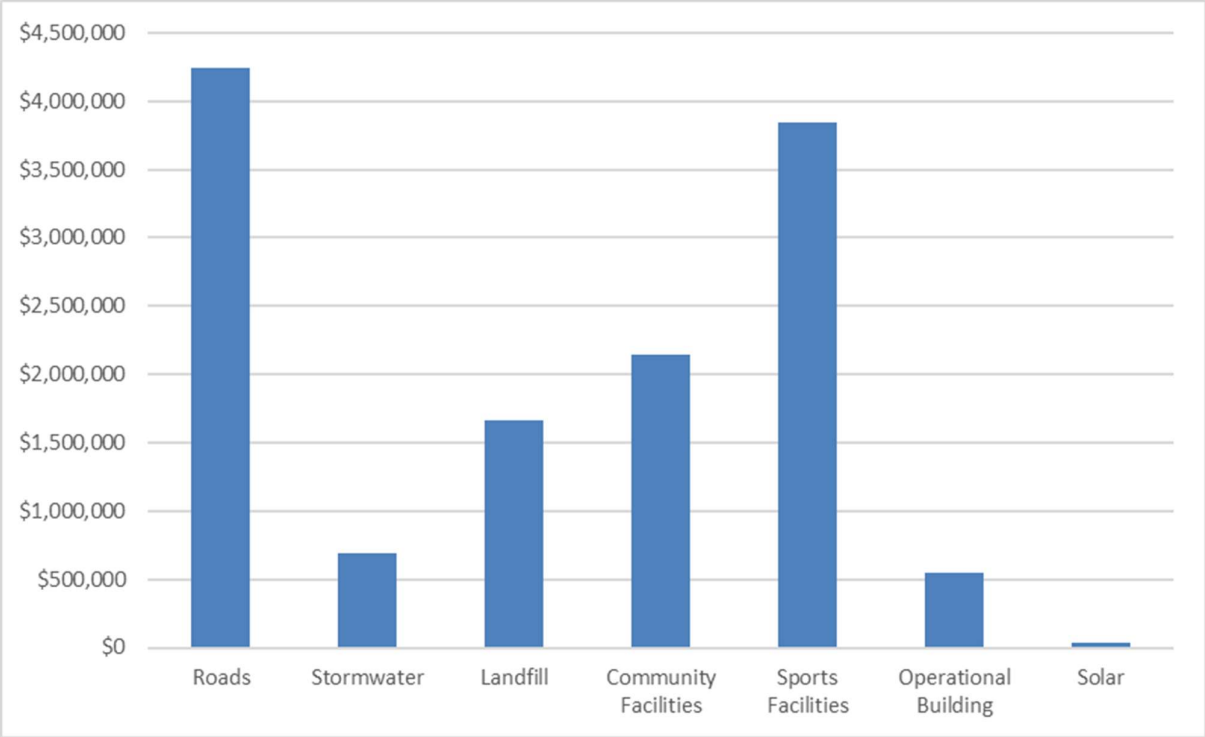


Figure 4-25 Annual Operational & Maintenance Expenditure by Sector

4.8.1 Roads and Stormwater Sector

Presented in Table 4-23 and Figure 4-26 is the annual O&M expenditure required for the infrastructure assets in the Roads and Stormwater sector at the Asset Sub-Class level.

Table 4-23 Roads & Stormwater Annual Operational & Maintenance Expenditure

Sector	Asset Sub-Class	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Roads	Land Improvements	$6,675,575	$203,916	3.1%	4.1%
	Other Infrastructure	$57,093,881	$1,820,977	3.2%	36.9%
	Plant and Equipment	$15,616	$3,419	21.9%	0.1%
	Sealed Roads	$179,717,783	$2,001,627	1.1%	40.6%
	Unsealed Roads	$3,623,784	$212,931	5.9%	4.3%
Stormwater	Stormwater Drains	$45,821,162	$692,883	1.5%	14.0%
Total		**$292,947,801**	**$4,935,752**	**1.7%**	

Table 4-23 shows that the overall O&M expenditure for the Roads and Stormwater sector should be around $ 4,935,752 per annum which represents 1.7% of the total replacement value of the assets of the Roads and Stormwater sector.

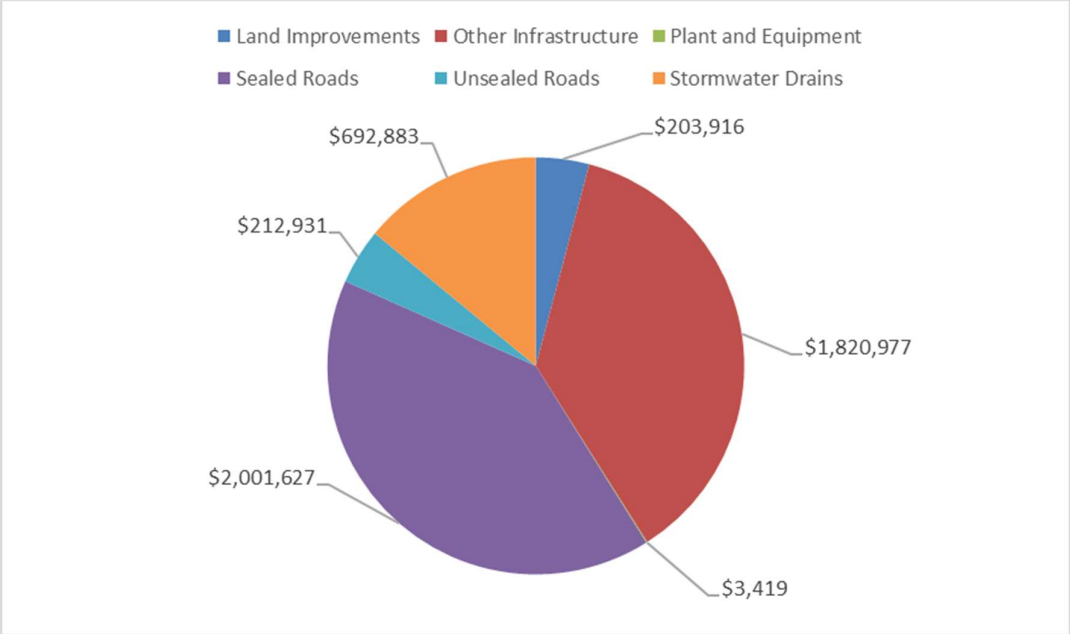


Figure 4-26 Roads & Stormwater Annual Operational & Maintenance Expenditure by Asset Sub-Class

From Table 4-23 and Figure 4-26 the data suggests that in the Roads and Stormwater sector the assets that comprise the Sealed Roads and Other Infrastructure Asset Sub-Class from the majority, 41% and 37% respectively, of the O&M expenditure for the Roads and Stormwater sector.

4.8.2 Waste Management Sector

Presented in Table 4-24 and Figure 4-27 is the annual O&M expenditure required for the infrastructure assets in the Waste Management sector at the Asset Sub-Class level.

Table 4-24 Waste Management Annual Operational & Maintenance Expenditure

Sector	Asset Sub-Class	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Landfill	Buildings	$6,921,287	$316,534	4.6%	19.0%
	Land Improvements	$6,548,051	$238,372	3.6%	14.3%
	Other Infrastructure	$286,021	$8,894	3.1%	0.5%
	Plant and Equipment	$5,030,379	$1,101,445	21.9%	66.1%
	Stormwater Drains	$154,911	$2,342	1.5%	0.1%
Total		**$18,940,650**	**$1,667,588**	**8.8%**	

Table 4-24 shows that the overall O&M expenditure for the Waste Management sector should be around $ 1,667,588 per annum which represents 8.8% of the total replacement value of the assets of the Waste Management sector.

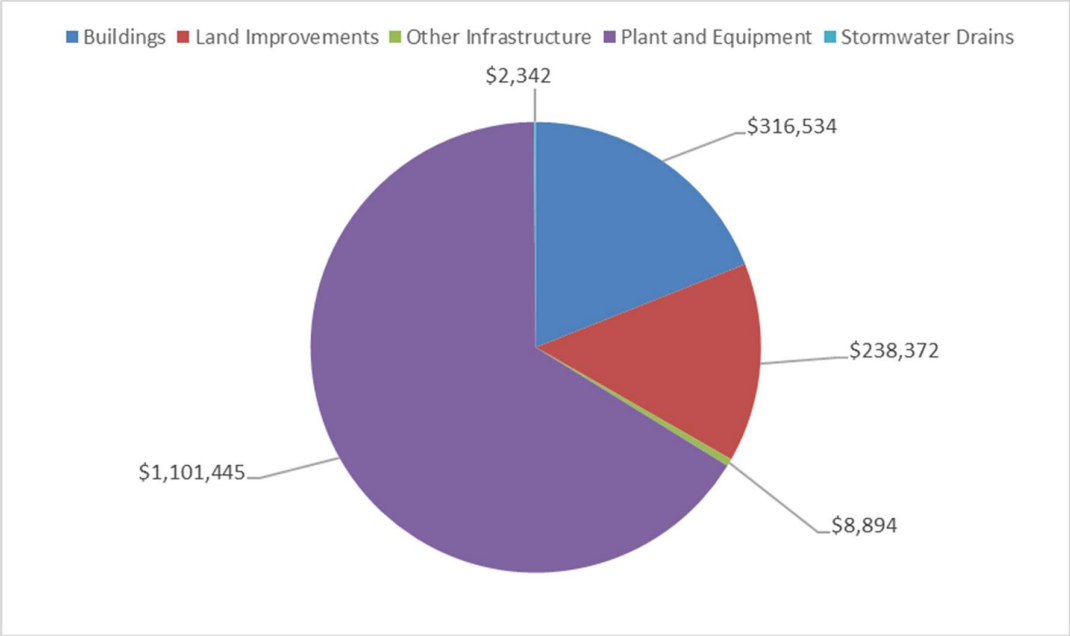


Figure 4-27 Waste Management Annual Operational & Maintenance Expenditure by Asset Sub-Class

From Table 4-24 and Figure 4-27 the data suggests that in the Waste Management sector the assets that comprise the Plant and Equipment Asset Sub-Class from the majority, 66%, of the O&M expenditure for the Waste Management sector.

4.8.3 Community Facilities Sector

Presented in Table 4-25 and Figure 4-28 is the annual O&M expenditure required for the infrastructure assets in the Community Facilities sector at the Asset Sub-Class level.

Table 4-25 Community Facilities Annual Operational & Maintenance Expenditure

Sector	Asset Sub-Class	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Community Facilities	Buildings	$12,109,055	$396,932	3.3%	6.6%
	Furniture and Office Equipment	$754,567	$165,219	21.9%	2.8%
	Land Improvements	$19,921,730	$671,639	3.4%	11.2%
	Other Infrastructure	$99,170	$3,084	3.1%	0.1%
	Plant and Equipment	$11,906,251	$2,606,976	21.9%	43.5%
Sports Facilities	Buildings	$44,755,170	$1,045,617	2.3%	17.5%
	Furniture and Office Equipment	$216,217	$47,343	21.9%	0.8%
	Land Improvements	$23,378,966	$715,725	3.1%	12.0%
	Other Infrastructure	$4,250	$132	3.1%	0.0%
	Plant and Equipment	$1,528,216	$334,616	21.9%	5.6%
Total		**$114,673,592**	**$5,987,282**	**5.2%**	

Table 4-25 shows that the overall O&M expenditure for the Community Facilities sector should be around $ 5,987,282 per annum which represents 5.2% of the total replacement value of the assets of the Community Facilities sector.

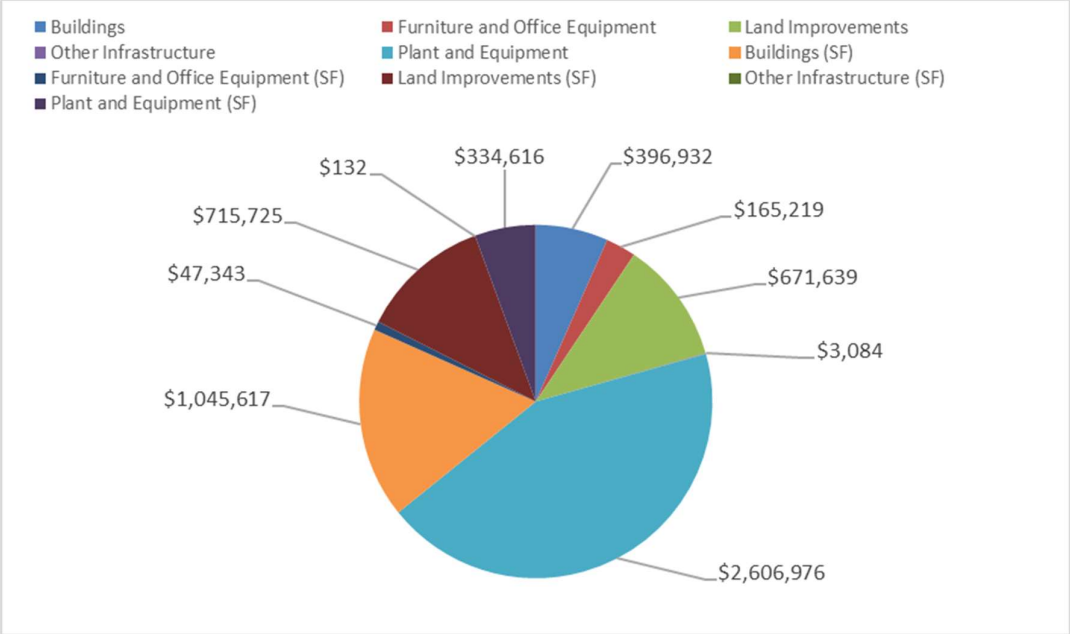


Figure 4-28 Community Facilities Annual Operational & Maintenance Expenditure by Asset Sub-Class

From Table 4-25 and Figure 4-28 the data suggests that in the Community Facilities sector the assets that comprise the Plant and Equipment Asset Sub-Class from the majority, 49%of the O&M expenditure for the Community Facilities sector.

4.8.4 Operational Buildings Sector

Presented in Table 4-26 and Figure 4-29 is the annual O&M expenditure required for the infrastructure assets in the Operational Buildings sector at the Asset Sub-Class level.

Table 4-26 Operational Buildings Annual Operational & Maintenance Expenditure

Sector	Asset Sub-Class	Replacement Costs (CRC)	O&M Expenditure	% of CRC	% of Total
Operational Building	Buildings	$12,109,055	$396,932	3.3%	32.2%
	Land Improvements	$754,567	$165,219	21.9%	13.4%
Solar	Other Infrastructure	$19,921,730	$671,639	3.4%	54.4%
Sector Total		**$32,785,351**	**$1,233,789**	**3.8%**	

Table 4-26 shows that the overall O&M expenditure for the Operational Buildings sector should be around $ 1,233,789 per annum which is 3.8% of the total replacement value of the assets of the Operational Buildings sector.

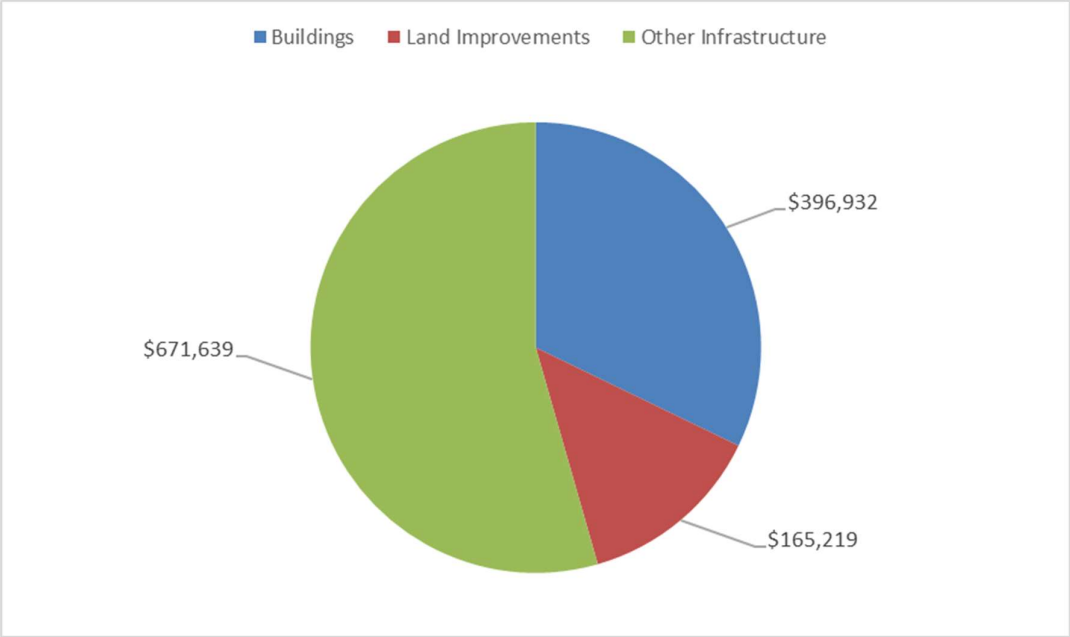


Figure 4-29 Operational Buildings Annual Operational & Maintenance Expenditure by Asset Sub-Class

From Table 4-26 and Figure 4-29 the data suggests that in the Operational Buildings sector the assets that comprise the Other Infrastructure Asset Sub-Class from the majority, 54% of the O&M expenditure for the Operational Buildings sector.

4.9 Asset Disposals

Disposal includes any activity associated with the disposal of a decommissioned asset including sale, demolition or relocation. Any assets decommissioned or disposed of should be further reinvestigated to determine whether the required levels of service will be impacted or what other options are available for to provide the required services through alternate delivery options, if any.

The only asset disposal project that was identified for the ASTC over the next ten years is the project to cap Cells 1 to 4 at the Regional Waste Management facility, which is expected to be carried out during the 2027/2028 financial year, once the preparations for Cell 5 have been completed, and is estimated to cost $ 8.25 million.

4.10 Recommendations

Asset information is foundational to asset management and although the ASTC Asset Register is currently the best source of information on the infrastructure asset portfolio, there is uncertainty around the accuracy and reliability of information within the asset register. It is understood that the asset register is no longer up to date and may contain asset records that no longer exist. In addition, the current structure of the Asset Register (asset attributes and asset hierarchy classification) does not meet the needs of the key asset management enabling processes. It is recommended that the ASTC considers redeveloping its infrastructure Asset Register, including:

- Developing a fit-for-purpose asset classification hierarchy.
- Reviewing and amending the asset attributes to be captured for each asset within the Asset Register to ensure that the required asset information to support decision-making is available. This would include defining gradation scales for condition, utilisation, criticality, and operating environment.
- Re-compilation of the asset register ideally based on a full physical verification of the asset base, to inspect and capture data for all assets the associated asset information required (asset attributes for assets as per the asset hierarchy classification).
- Review the key accountabilities and governance structures for the asset management policy, processes and procedures to ensure that the asset information is utilised and regularly updated and maintained.

5 Risk Management

5.1 Risk Management Framework

Risk management is a tool which identifies strategic and operational threats related to corporate objectives and enables the development of strategies to mitigate adverse consequences. It is an iterative process consisting of steps that, when undertaken in sequence, enable continuous improvement of decision making and facilitate continuous improvement in performance.

Alice Springs Town Council (ASTC) is committed to managing risk and will align with AS ISO 31000:2018 Risk Management Standard as the minimum standard. ASTC aims to ensure that the potential for exposure to risk is identified, risks are assessed for severity, quality of internal control mechanisms are evaluated, treatment plans are implemented, and risks are monitored, managed and reported upon.

Objectives of the Risk Management Framework are to:

- Provide transparent and formal oversight of the risk and control environment, enabling effective decision making
- Enhance risk versus return, within our risk appetite
- Enhance organisational resilience
- Identify and provide for the continuity of critical operations
- Align with Risk Management Standard AS ISO 31000:2018
- Define Council's tolerance to risk and communicate it throughout Council
- Outline roles and responsibilities for risk management within Council
- Optimise achievement of our vision, values, strategies, goals and objectives
- Embed appropriate and effective controls to mitigate risk
- Achieve effective

Risk Management will form part of strategic, operational, departmental and project management responsibilities and where possible, be incorporated within the council's Strategic and Municipal Plans.

The risk management process for the framework is depicted in Figure 5-1.

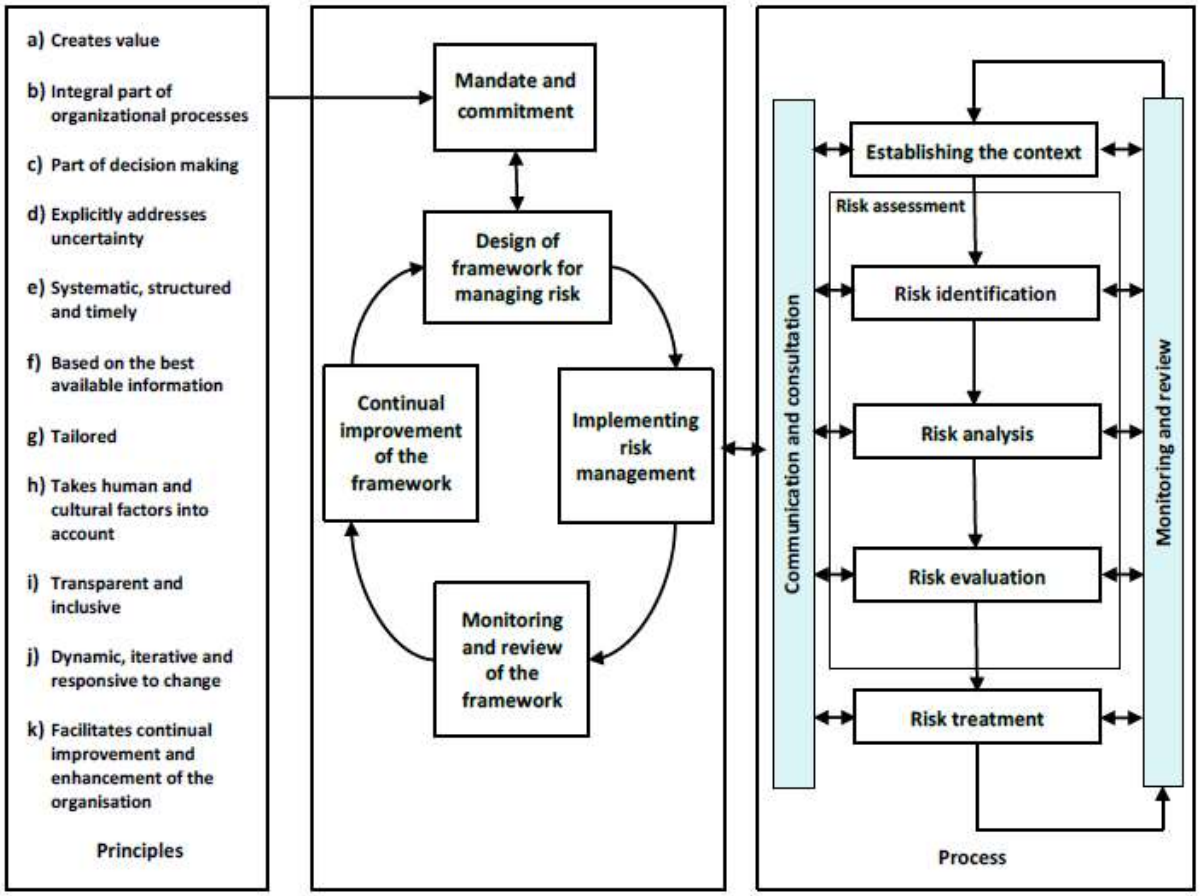


Figure 5-1 Risk Management Process (AS ISO 31000:2018)

5.2 Risk Assessment

5.2.1 Asset Risks

An assessment of risks associated with service delivery has identified the critical risks that will result in significant loss, 'financial shock' or a reduction in service.

Critical risks are those assessed with 'Very High' (requiring immediate corrective action) and 'High' (requiring corrective action) risk ratings as identified in the risk management plan of each asset category. The risks, their treatment plan and associated treatment cost is presented in Table 5-1. These risks and costs are reported to management and Council.

Table 5-1 Asset Risks and Treatment Plans

Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Treatment Cost
Road seal, pavement & sub-base	Vehicle breaking through the road surface due to sub surface absorption of water	H	Place weight restrictions on identified roads Improve verge drainage to remove water away from the road Traffic management considerations	Staff time Staff time
Road seal	Pavement failure and potholes causing accidents and vehicle damage	H	Continued proactive patching and repair maintenance. Implement mobile refined condition reporting to assist in defect identification	Staff time Contractors Neat Street software
Road seals and pavements	Inadequate reinstatement of service trenches by Utility providers leading to seal and pavement failures	VH	Develop specification for reinstatement works. Introduce a requirement for Utility providers to obtain road opening permits before carrying out the Work and conducting inspections prior to accepting reinstated works back. Impose a "bond" on Utility providers comparable to the cost of reinstating a service trench to appropriate condition.	Staff time
Footpaths	Litigation through trip hazards	H	Increase length of formed footpaths Increase routine maintenance to repair failures	Contractors Staff time
Foot and Cycle paths	Increase in surface cracking resulting from tree roots. Expansion and contraction of concrete	H	Introduce a regular inspection regime Repair cracks as required Remove offending trees	Staff time Contractors
Fire safety equipment and electrical infrastructure	Failure results in buildings not being safe for occupation	H	Maintenance repairs in accordance with Australian Standards and Essential safety Provisions	Staff time Contractors

5.2.2 Non-Asset Risks

The critical risks, their treatment plan and associated treatment cost for the non-asset risks is presented in Table 5-2**Error! Reference source not found.**. These risks and costs are reported to management and Council.

Table 5-2 Critical Non-Asset Risk and Treatment Plans

Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Treatment Cost
Natural Disaster	Damage to building infrastructure as a result of major storm events / natural disaster	H	Seek assistance from ither tiers of government, which relies on Natural Disaster declarations	Staff time
Storm and flood damage	Damage to infrastructure as a result of major storm events	H	Seek assistance from other tiers of government, which relies on Natural Disaster declarations	Staff time Contractor's Cost
Injury sustained whilst work is occurring to renew or replace a building asset	Major	VH	Contractor management procedures Regular site inspections and monitoring Construction risk assessments	Staff time Contractors
Play equipment	Injury or incident to public using play equipment Fall from play equipment	H, VH	Conduct regular safety inspection Install signage on major play equipment displaying recommended age. Check what other Councils have used	Staff time Contractors
Playground area	Child runs onto road adjacent play area	H	Identify playground adjacent to roads. Assess priority for fencing. Make provision in annual budget	Staff Time
Asset renewals not funded when required	Conditions will deteriorate and funding shortfall grows due to higher cost renewal treatments being required	VH	Limited funding available requires needs to be directed to highest priority areas, by utilising road hierarchy, condition data, and priorities identified in the 5-year road seal program	Staff time

5.3 Resilience Approach

Currently there are no identified asset management resilience measure for the ASTC. It is recommended that resilience measures based on asset monitoring and review procedures be developed. Which should include identification of threats and hazards, resilience assessments and identified improvements and/or interventions.

5.4 Service and Risk Trade-offs

The decisions made in adopting this AMP are based on the objective to achieve the optimum benefits from the available resources.

There are some operations and maintenance activities and capital projects that are unable to be undertaken within the next 10 years due to budget constraints. Operations and maintenance activities and capital projects that cannot be undertaken will maintain or create service consequences for users. The present funding levels are insufficient to continue to provide existing services at current levels in the medium term.

The main services consequences are:

- Reduction in service levels below community expectations.
- Degradation of equipment and infrastructure due to lack of regular maintenance.
- Risk of injury due to the degradation/assets non-compliant to the standard.
- Possible liability for Council.

The operations and maintenance activities and capital projects that cannot be undertaken may also maintain or create risk consequences.

5.5 Recommendations

It is recommended that the ASTC should:

- Assess the asset criticality of its infrastructure portfolio based on the criticality framework developed.
- Compile and maintain a risk register for asset and non-asset risks on its infrastructure assets.
- Develop resilience measures based on asset monitoring and review procedures.

6 Financial Summary

6.1 Introduction

This section contains the financial requirements resulting from all the information presented in the previous sections of this asset management plan. The financial projections will be improved as further information becomes available on desired levels of service and current and projected future asset performance.

6.2 Financial Projections

The financial projections for the infrastructure assets of the ASTC are based on the funding required to address the following requirements:

- Service Backlogs – Funding required to address a lack of service provision or an inadequate level of service being provided. No Service backlogs were identified in this study.
- Growth – This is the funding that would be required to address the increase in infrastructure assets due to a growth in the population and thus demand for assets. No growth was anticipated for ASTC; thus, no additional infrastructure assets have been identified to address Growth.
- Condition Backlogs – This is the funding required to address assets in a “poor” and “very poor” condition to ensure that the assets can provide the level of service required. Considering the nature of infrastructure assets and the projects that will be required to address the condition backlogs, the condition backlog costs were spread over three financial years (i.e. over FY2021/22, 2022/23 and 2023/24).
- Renewals – This is the replacement or full refurbishment of assets that have reach the end of their useful life. Yearly renewals were identified based on the useful remaining life of the assets. This will exclude any assets that were identified as forming part of the Condition Backlog.
- In addition, all renewals required in Year 0 form the Renewal Backlog, which due to the nature of infrastructure assets and the projects required to remediate the assets, the costs of the Renewal Backlog was spread over three financial years (i.e. over FY2021/22, 2022/23 and 2023/24).
- Additions – These are projects that were identified from the future “upgrade or new asset creation program” referenced in Appendix 2 (derived from information provided in the 2018 Transport Infrastructure and Buildings and Land Improvement AMPs), that would result in new assets being created. These projects would need to be confirmed and ratified by ASTC.
- Disposal – These are projects that would be required to safely dispose of infrastructure assets.
- O&M – This is the annual operation and maintenance funding that would be required to ensure that the assets provide the required level of service and will be able to provide the required level of service throughout the assets expected useful life.

In the following sections, the funding requirements identified in this study are presented for each of the sectors along with a summary of all the funding requirements identified for the infrastructure assets of the ASTC.

6.2.1 Roads and Stormwater Sector

The funding requirement projections for the Roads infrastructure assets over the next ten financial years is presented in Table 6-1 and Figure 6-1. From Table 6-1 it can be seen that the majority of the forecast budget required for the Roads is to address the O&M costs.

Table 6-1 Financial Projections Yearly Profile for Roads Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M	Total
2021/22	$528,024	$109,616	$187,610	$700,000	$0	$4,242,870	$5,768,120
2022/23	$528,024	$109,616	$6,257	$400,000	$0	$4,242,870	$5,286,767
2023/24	$528,024	$109,616	$29,400	$400,000	$0	$4,242,870	$5,309,910
2024/25	$0	$0	$414,802	$400,000	$0	$4,242,870	$5,057,672
2025/26	$0	$0	$317,952	$400,000	$0	$4,242,870	$4,960,822
2026/27	$0	$0	$45,910	$400,000	$0	$4,242,870	$4,688,780
2027/28	$0	$0	$210,409	$400,000	$0	$4,242,870	$4,853,279
2028/29	$0	$0	$7,708	$400,000	$0	$4,242,870	$4,650,578
2029/30	$0	$0	$189,818	$0	$0	$4,242,870	$4,432,688
2030/31	$0	$0	$189,625	$0	$0	$4,242,870	$4,432,495

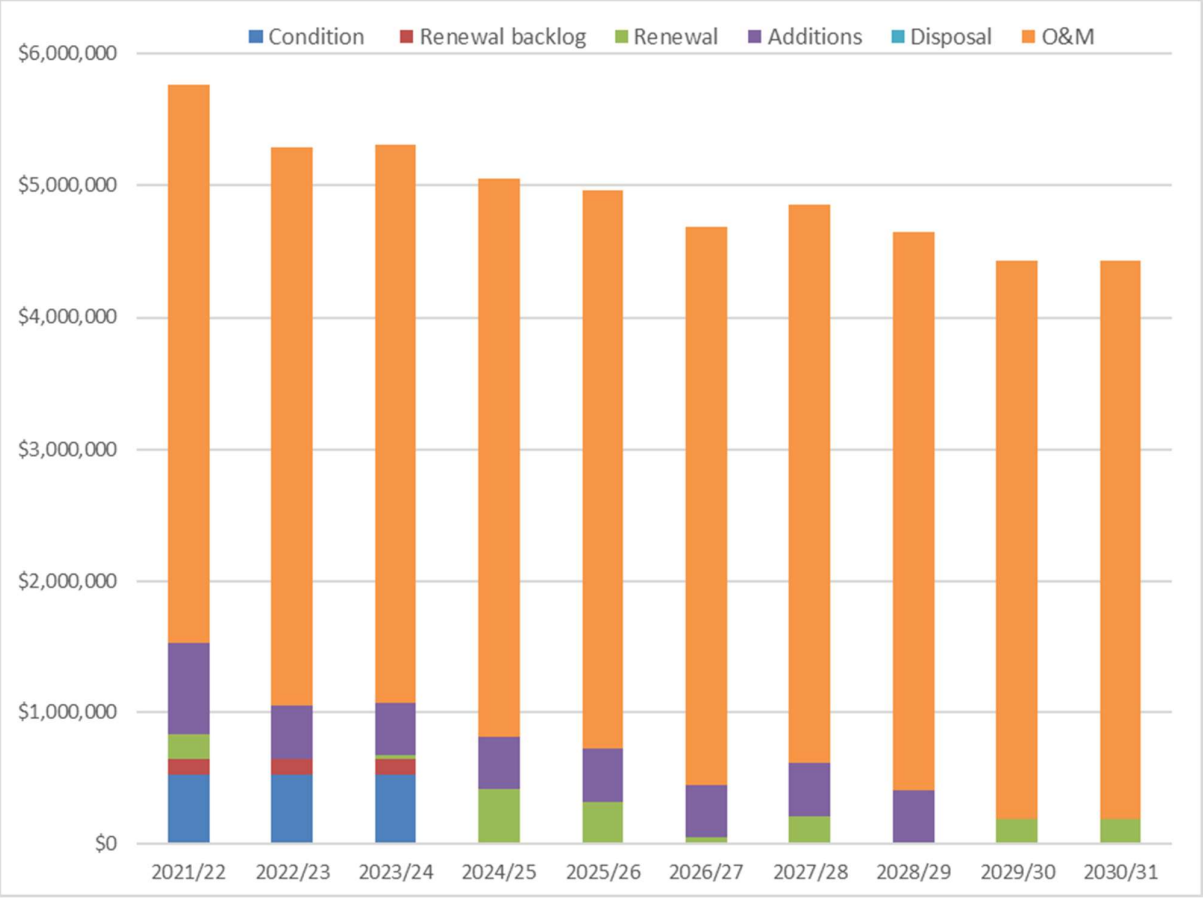


Figure 6-1 Financial Projections for Roads Infrastructure

Presented in Table 6-2 and Figure 6-2 are the funding requirement projections for the Stormwater infrastructure assets over the next ten financial years. In Table 6-2 the only costs identified for the Stormwater assets is to address the O&M costs.

Table 6-2 Financial Projections for Stormwater Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M	Total
2021/22	$0	$0	$0	$0	$0	$692,883	$692,883
2022/23	$0	$0	$0	$0	$0	$692,883	$692,883
2023/24	$0	$0	$0	$0	$0	$692,883	$692,883
2024/25	$0	$0	$0	$0	$0	$692,883	$692,883
2025/26	$0	$0	$0	$0	$0	$692,883	$692,883
2026/27	$0	$0	$0	$0	$0	$692,883	$692,883
2027/28	$0	$0	$0	$0	$0	$692,883	$692,883
2028/29	$0	$0	$0	$0	$0	$692,883	$692,883
2029/30	$0	$0	$0	$0	$0	$692,883	$692,883
2030/31	$0	$0	$0	$0	$0	$692,883	$692,883



Figure 6-2 Financial Projections for Stormwater Infrastructure

6.2.2 Waste Management Sector

The funding requirement projections for the Landfill infrastructure assets over the next ten financial years are presented in Table 6-3 and Figure 6-3. In Table 6-3 the majority of the forecast budget required for the Landfill is for the preparation of Cell 5 (A and B) at the Regional Waste Management facility in 2026/27 (Addition) and to cap Cells 1 to 4 at the Regional Waste Management facility in 2027/28 (Disposal).

Table 6-3 Financial Projections Yearly Profile for Landfill Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M
2021/22	$202,242	$141,640	$15,318	$0	$0	$1,667,588
2022/23	$202,242	$141,640	$98,683	$0	$0	$1,667,588
2023/24	$202,242	$141,640	$36,512	$0	$0	$1,667,588
2024/25	$0	$0	$107,549	$0	$0	$1,667,588
2025/26	$0	$0	$2,706,152	$0	$0	$1,667,588
2026/27	$0	$0	$284,640	$13,750,000	$0	$1,667,588
2027/28	$0	$0	$680,703	$0	$8,250,000	$1,667,588
2028/29	$0	$0	$544,965	$0	$0	$1,667,588
2029/30	$0	$0	$142,318	$0	$0	$1,667,588
2030/31	$0	$0	$552,002	$0	$0	$1,667,588

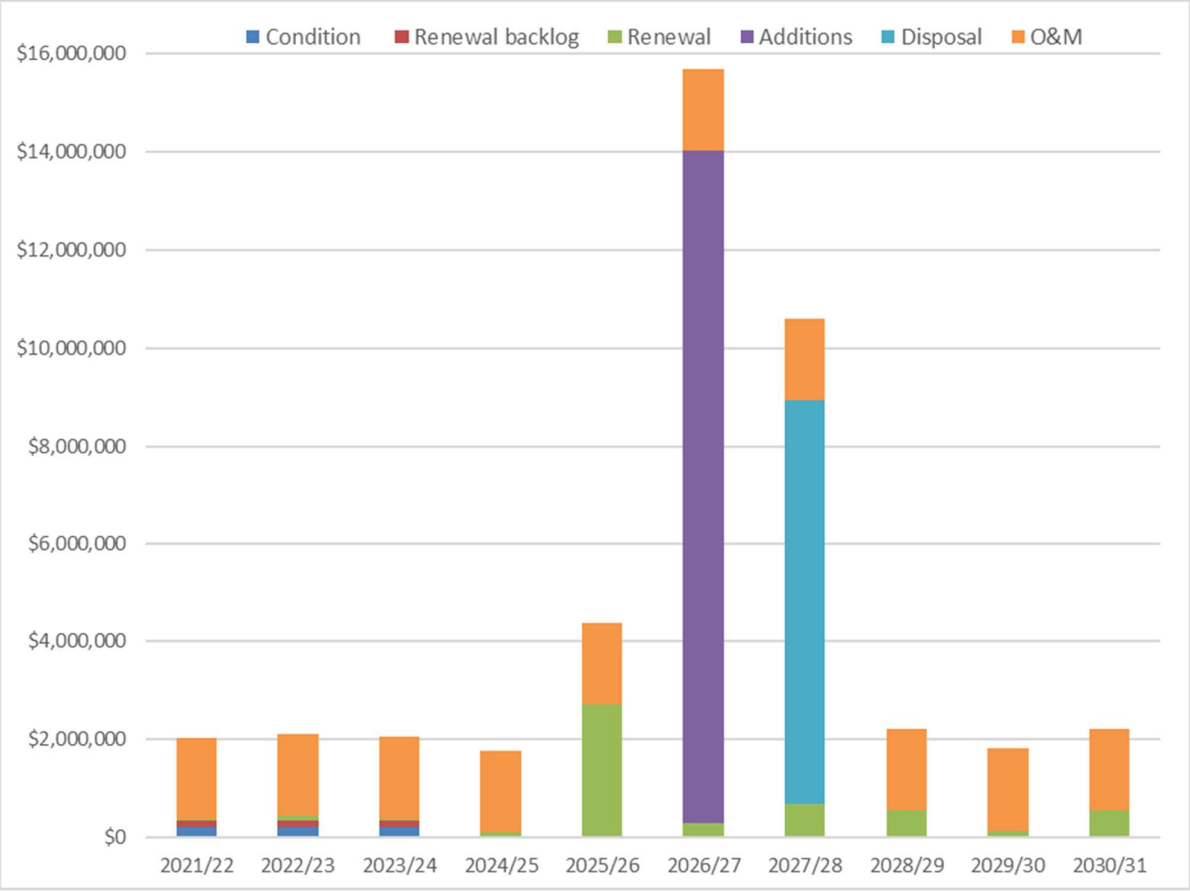


Figure 6-3 Financial Projections for Landfill Infrastructure

6.2.3 Community Facilities Sector

Presented in Table 6-4 and Figure 6-4 are the funding requirement projections for the Community Facilities infrastructure assets over the next ten financial years. In Table 6-4 the majority of the forecast budget required for the Community Facilities is for the $ 17 million project to upgrade the Public Library Lifelong Learning Centre in 2021/22 (Additions).

Table 6-4 Financial Projections Yearly Profile for Community Facilities Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M
2021/22	$2,545,633	$1,433,936	$831,136	$18,200,000	$0	$2,143,433
2022/23	$2,545,633	$1,433,936	$1,697,845	$940,000	$0	$2,143,433
2023/24	$2,545,633	$1,433,936	$655,211	$200,000	$0	$2,143,433
2024/25	$0	$0	$1,427,771	$190,000	$0	$2,143,433
2025/26	$0	$0	$1,170,591	$190,000	$0	$2,143,433
2026/27	$0	$0	$1,187,178	$190,000	$0	$2,143,433
2027/28	$0	$0	$558,982	$190,000	$0	$2,143,433
2028/29	$0	$0	$1,338,237	$100,000	$0	$2,143,433
2029/30	$0	$0	$874,153	$0	$0	$2,143,433
2030/31	$0	$0	$1,239,396	$0	$0	$2,143,433

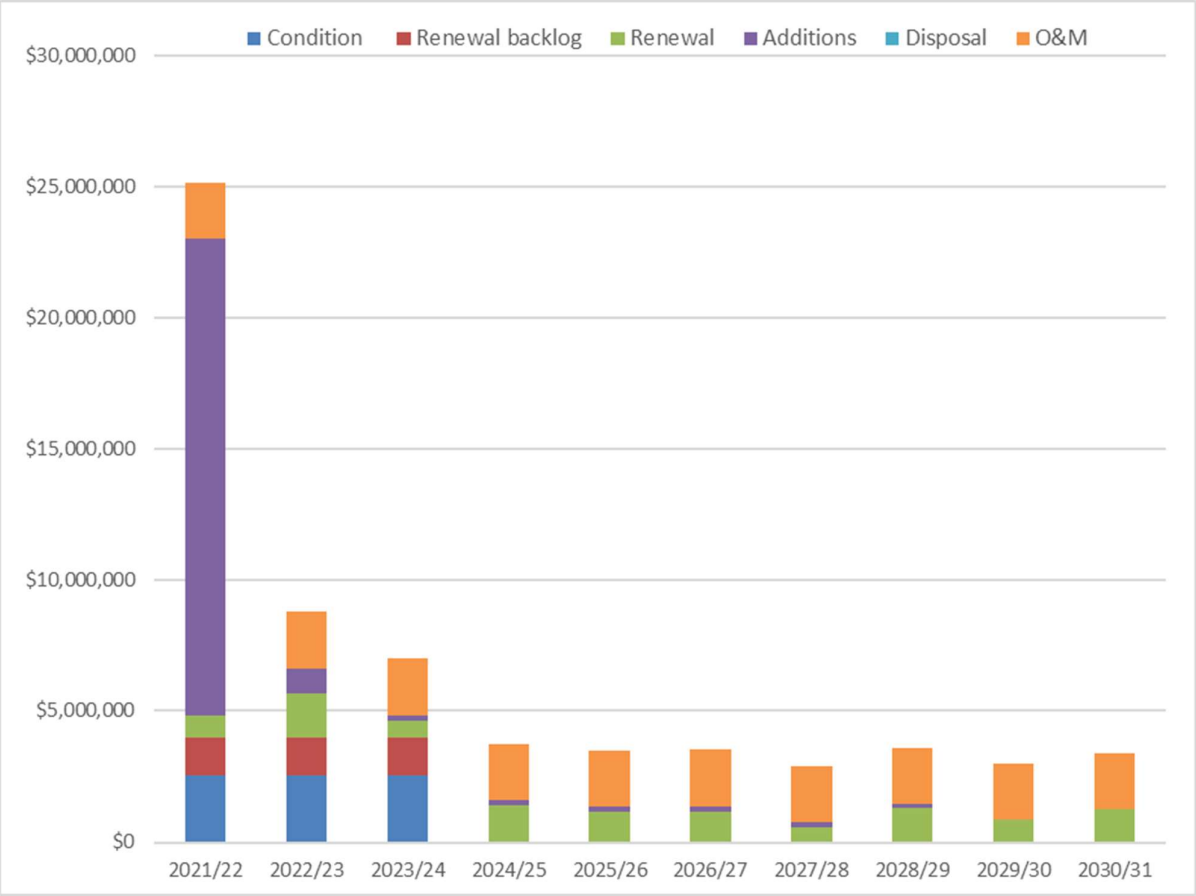


Figure 6-4 Financial Projections for Community Facilities Infrastructure

The funding requirement projections for the Sports Facilities infrastructure assets over the next ten financial years is presented in Table 6-5 and Figure 6-5. From Table 6-5 it can be seen that the majority of the forecast budget required for the Sports Facilities is for the $ 20 million project to upgrade the Aquatic Centre Multipurpose Centre in 2027/28 (Additions).

Table 6-5 Financial Projections for Sports Facilities Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M
2021/22	$3,674,841	$184,158	$993,598	$1,100,000	$0	$3,843,849
2022/23	$3,674,841	$184,158	$541,781	$500,000	$0	$3,843,849
2023/24	$3,674,841	$184,158	$680,196	$100,000	$0	$3,843,849
2024/25	$0	$0	$192,618	$100,000	$0	$3,843,849
2025/26	$0	$0	$394,332	$1,100,000	$0	$3,843,849
2026/27	$0	$0	$1,361,244	$100,000	$0	$3,843,849
2027/28	$0	$0	$278,375	$20,300,000	$0	$3,843,849
2028/29	$0	$0	$176,612	$100,000	$0	$3,843,849
2029/30	$0	$0	$974,402	$0	$0	$3,843,849
2030/31	$0	$0	$141,134	$0	$0	$3,843,849

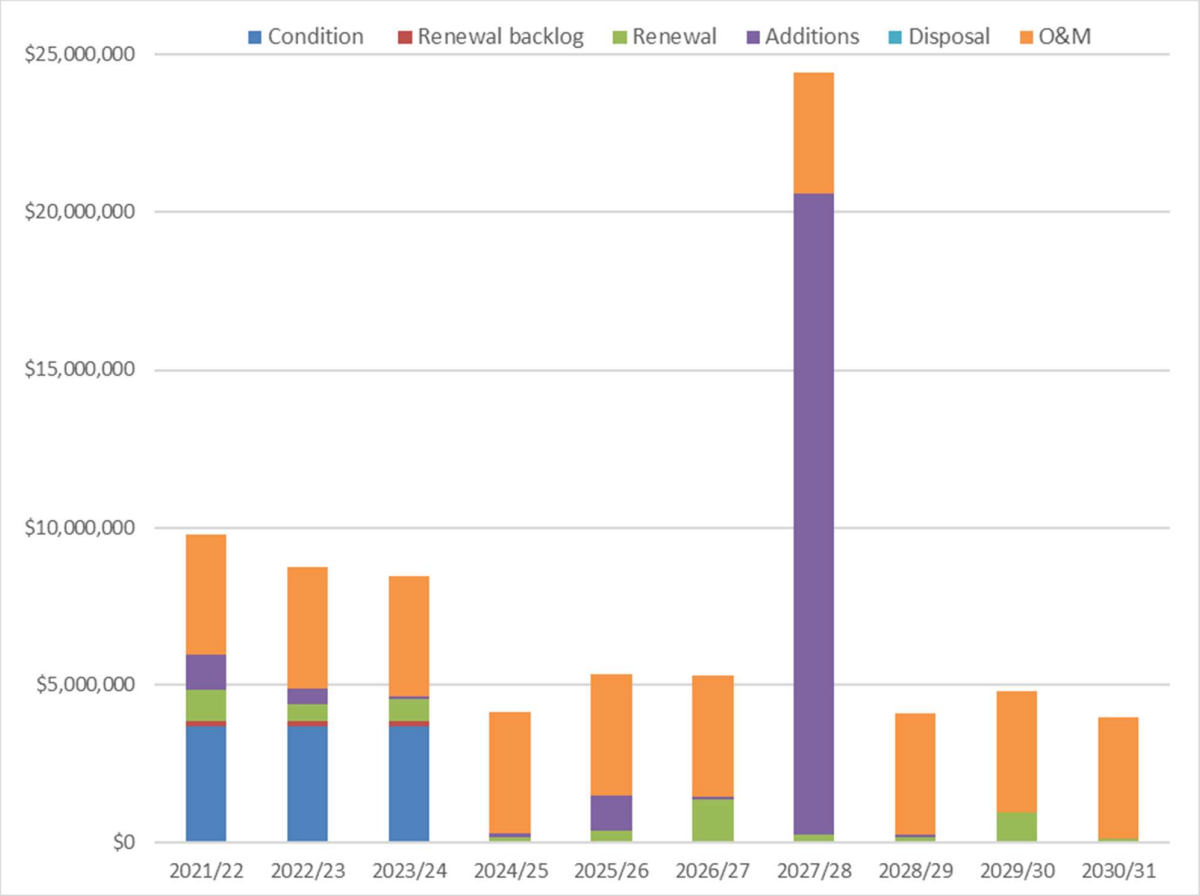


Figure 6-5 Financial Projections for Sports Facilities Infrastructure

6.2.4 Operational Buildings Sector

Presented in Table 6-6 and Figure 6-6 are the funding requirement projections for the Operational Buildings infrastructure assets over the next ten financial years. In Table 6-6 the majority of the forecast budget required for the Operational Buildings is for the $ 20 million project to upgrade the Aquatic Centre Multipurpose Centre in 2027/28 (Additions).

Table 6-6 Financial Projections Yearly Profile for Operational Buildings Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M
2021/22	$215,266	$184,158	$993,598	$0	$0	$548,360
2022/23	$215,266	$184,158	$541,781	$0	$0	$548,360
2023/24	$215,266	$184,158	$680,196	$0	$0	$548,360
2024/25	$0	$0	$192,618	$0	$0	$548,360
2025/26	$0	$0	$394,332	$0	$0	$548,360
2026/27	$0	$0	$1,361,244	$0	$0	$548,360
2027/28	$0	$0	$278,375	$0	$0	$548,360
2028/29	$0	$0	$176,612	$0	$0	$548,360
2029/30	$0	$0	$974,402	$0	$0	$548,360
2030/31	$0	$0	$141,134	$0	$0	$548,360

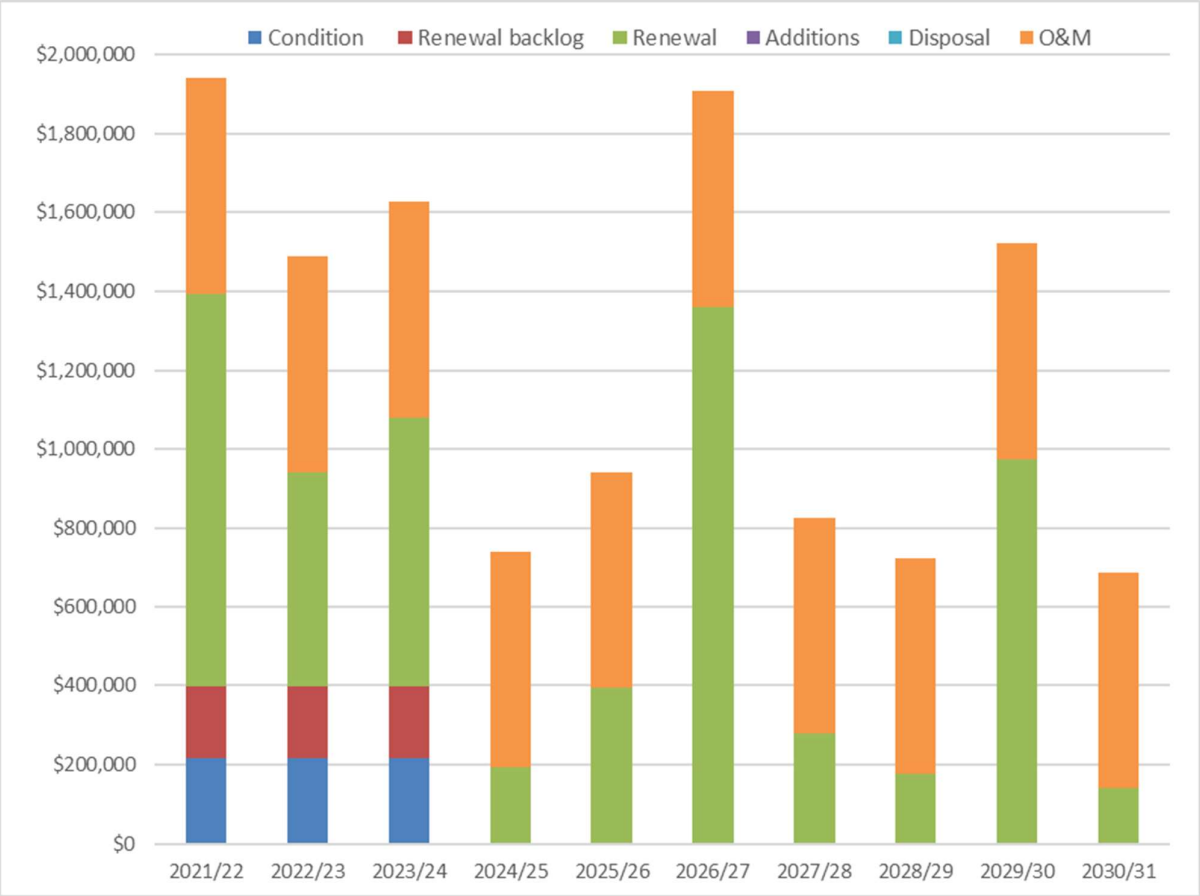


Figure 6-6 Financial Projections for Operational Buildings Infrastructure

The funding requirement projections for the Solar infrastructure assets over the next ten financial years is presented in Table 6-7 and Figure 6-7. In Table 6-7 the only costs identified for the Solar assets is to address the O&M costs.

Table 6-7 Financial Projections Yearly Profile for Solar Infrastructure

Financial Year	Condition	Renewal backlog	Renewal	Additions	Disposal	O&M
2021/22	$0	$0	$0	$0	$0	$34,342
2022/23	$0	$0	$0	$0	$0	$34,342
2023/24	$0	$0	$0	$0	$0	$34,342
2024/25	$0	$0	$0	$0	$0	$34,342
2025/26	$0	$0	$0	$0	$0	$34,342
2026/27	$0	$0	$0	$0	$0	$34,342
2027/28	$0	$0	$0	$0	$0	$34,342
2028/29	$0	$0	$0	$0	$0	$34,342
2029/30	$0	$0	$0	$0	$0	$34,342
2030/31	$0	$0	$0	$0	$0	$34,342

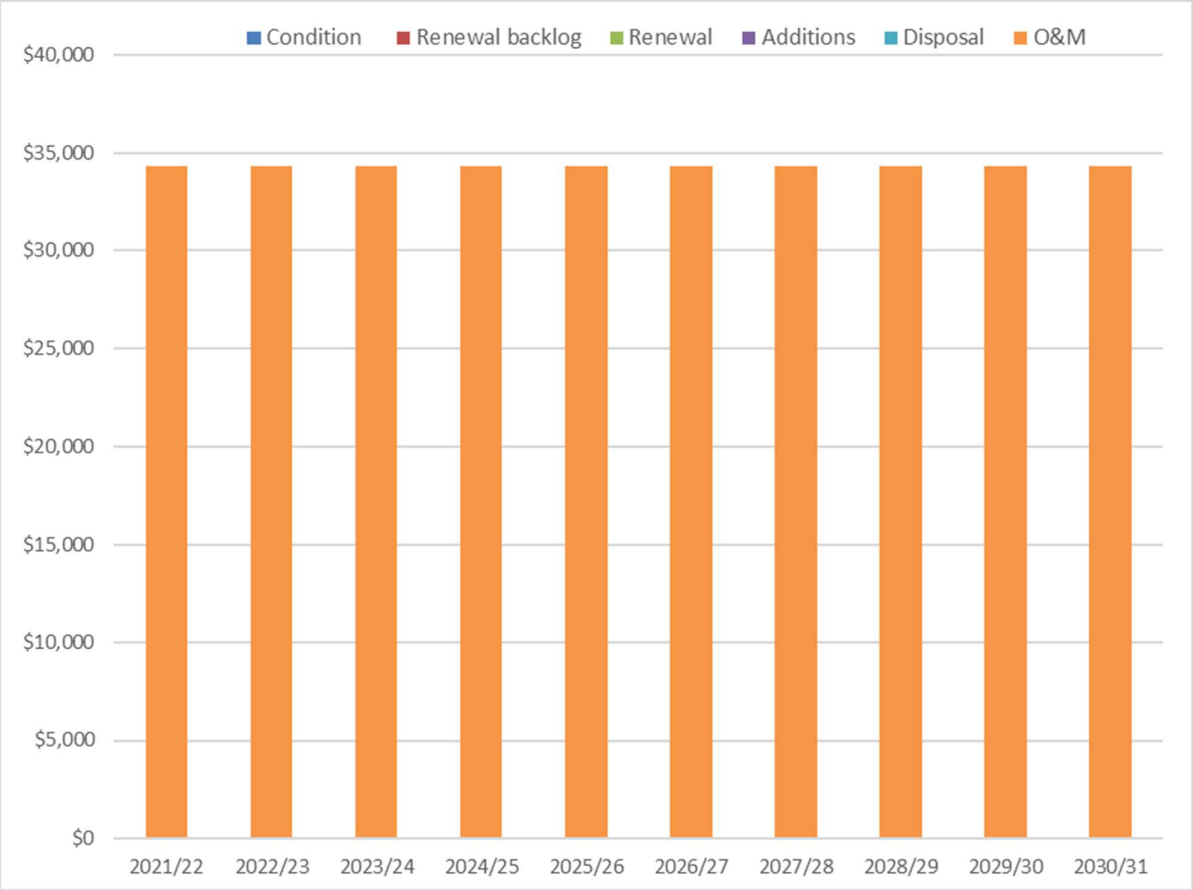


Figure 6-7 Financial Projections for Solar Infrastructure

6.2.5 Potential Infrastructure Funding Forecast

Using the financial projections for the sectors we can combine them to develop the potential infrastructure expenditure projections for the ASTC over the next 10 financial years, and the results are presented in Table 6-8 and Figure 6-8.

Table 6-8 Potential Infrastructure Funding Forecast for next 10 financial years

Financial Year	Roads	Stormwater	Landfill	Community Facilities	Sports Facilities	Operational Building	Solar	Total
2021/22	$5,768,120	$692,883	$2,026,788	$25,154,138	$9,796,446	$1,961,626	$34,342	**$45,434,343**
2022/23	$5,286,767	$692,883	$2,047,821	$8,760,847	$8,744,630	$923,798	$34,342	**$26,491,088**
2023/24	$5,309,910	$692,883	$2,047,983	$6,978,213	$8,483,045	$763,626	$34,342	**$24,310,002**
2024/25	$5,057,672	$692,883	$1,741,137	$3,761,204	$4,136,467	$548,360	$34,342	**$15,972,065**
2025/26	$4,960,822	$692,883	$2,166,801	$3,504,024	$5,338,181	$548,360	$34,342	**$17,245,413**
2026/27	$4,688,780	$692,883	$15,698,271	$3,520,611	$5,305,093	$645,784	$34,342	**$30,585,764**
2027/28	$4,853,279	$692,883	$10,580,291	$2,892,415	$24,422,224	$588,700	$34,342	**$44,064,134**
2028/29	$4,650,578	$692,883	$2,212,553	$3,581,670	$4,120,461	$556,481	$34,342	**$15,848,968**
2029/30	$4,432,688	$692,883	$1,806,406	$3,017,586	$4,818,251	$608,148	$34,342	**$15,410,304**
2030/31	$4,432,495	$692,883	$2,219,590	$3,382,829	$3,984,983	$548,360	$34,342	**$15,295,482**

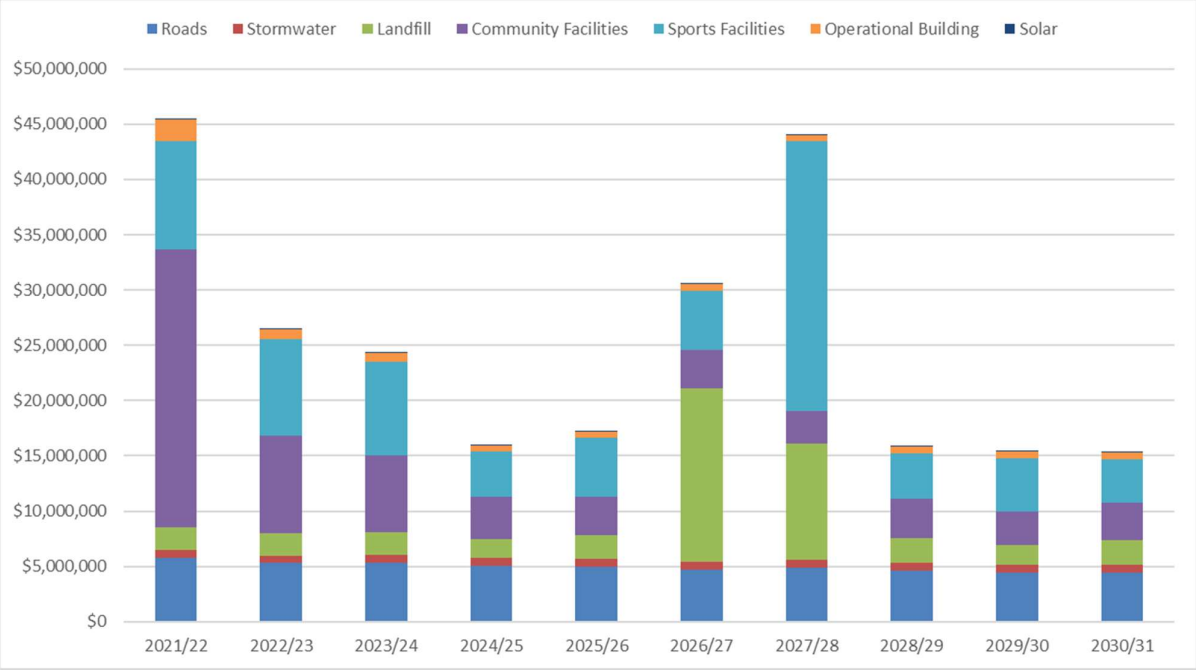


Figure 6-8 Potential Infrastructure Funding Forecast for next 10 financial years

From Table 6-8 and Figure 6-8 it can be seen that the largest potential forecast budget required over the next ten years would be $45.4 million in the 2021/22 financial year, which includes the $ 17 million Community Facilities project to upgrade the Public Library Lifelong Learning Centre in 2021/22. The second largest is in 2027/28 where the required budget is $44.1 million, which includes the $20 million Sports Facilities project for the Aquatic Centre Multipurpose Centre and the $ 8.25 million Waste Management disposal project to cap the cells at the Regional Waste Management Centre. The other major expenditure in in 2026/27 which includes the $ 13.75 million project to expand the Regional Waste Management facility.

The key assumptions required in the determination of the potential financial forecast are:

- There have been no service backlogs identified.
- The population for Alice springs over the years has been stable hence no real growth is identified.
- The condition of the assets in the asset register is reliable and accurate, thus the identified Condition Backlogs are required.
- Assets that form part of the Condition Backlog which also form part of assets identified for renewals, will be addressed in the Condition Backlog and not included in the Renewals (otherwise they would be double counted).
- The Renewal Backlogs are assumed to be addressed with the expenditure distributed evenly over three years, i.e. over FY2021/22, 2022/23 and 2023/24.
- Future upgrade / new asset creation program based on information provided in the 2018 Transport Infrastructure and Buildings and Land Improvement AMPs will be carried out. Along with the preparation of Cell 5 (A and B) at the Regional Waste Management facility expected to be carried out during the 2026/27 financial year.
- The only disposal project identified is the caping of Cell 1 to 4 at the Regional Waste Management facility assumed to occur in FY 2027/28.

6.2.6 Expected Infrastructure Funding Forecast

Considering the uncertainty associated of the condition data in the asset register, the funding to address the Condition Backlogs values should not be considered for the funding forecast. Thus, assets that formed part of the Condition Backlog, will only be considered if they form part of the funding required to address the Renewals and the funding to address the Renewal Backlog will not be distributed over three financial years.

Similarly, the Additions, the projects that were identified from the future “upgrade or new asset creation program” referenced in Appendix 2 have not been confirmed and ratified by ASTC and they will also be removed, apart from the project for the preparation of Cell 5 (A and B) at the Regional Waste Management facility, as that project is confirmed.

Not including the costs associated with the Condition Backlogs and the Additions provides an expected funding budget required for the ASTC’s infrastructure assets as is presented in Table 6-9 and Figure 6-9. Presented in Figure 6-10 is the expected funding budget required for the ASTC’s infrastructure assets by sector.

Table 6-9 Total Expected Infrastructure Funding Forecast over next 10 financial years

Financial Year	Condition	Renewal	Additions	Disposal	O&M	Total
2021/22	$0	$8,072,985	$0	$0	$13,173,324	$21,246,309
2022/23	$0	$4,332,135	$0	$0	$13,173,324	$17,505,459
2023/24	$0	$3,027,301	$0	$0	$13,173,324	$16,200,625
2024/25	$0	$2,089,668	$0	$0	$13,173,324	$15,262,992
2025/26	$0	$5,597,751	$0	$0	$13,173,324	$18,771,075
2026/27	$0	$4,886,003	$13,750,000	$0	$13,173,324	$31,809,327
2027/28	$0	$3,295,442	$0	$8,250,000	$13,173,324	$24,718,766
2028/29	$0	$4,116,551	$0	$0	$13,173,324	$17,289,875
2029/30	$0	$4,102,124	$0	$0	$13,173,324	$17,275,448
2030/31	$0	$4,368,696	$0	$0	$13,173,324	$17,542,020

The required forecast budget over the next 10 year period for infrastructure presented in Table 6-9, Figure 6-9 and Figure 6-10 is expected budget required based on the available and reliable asset information.

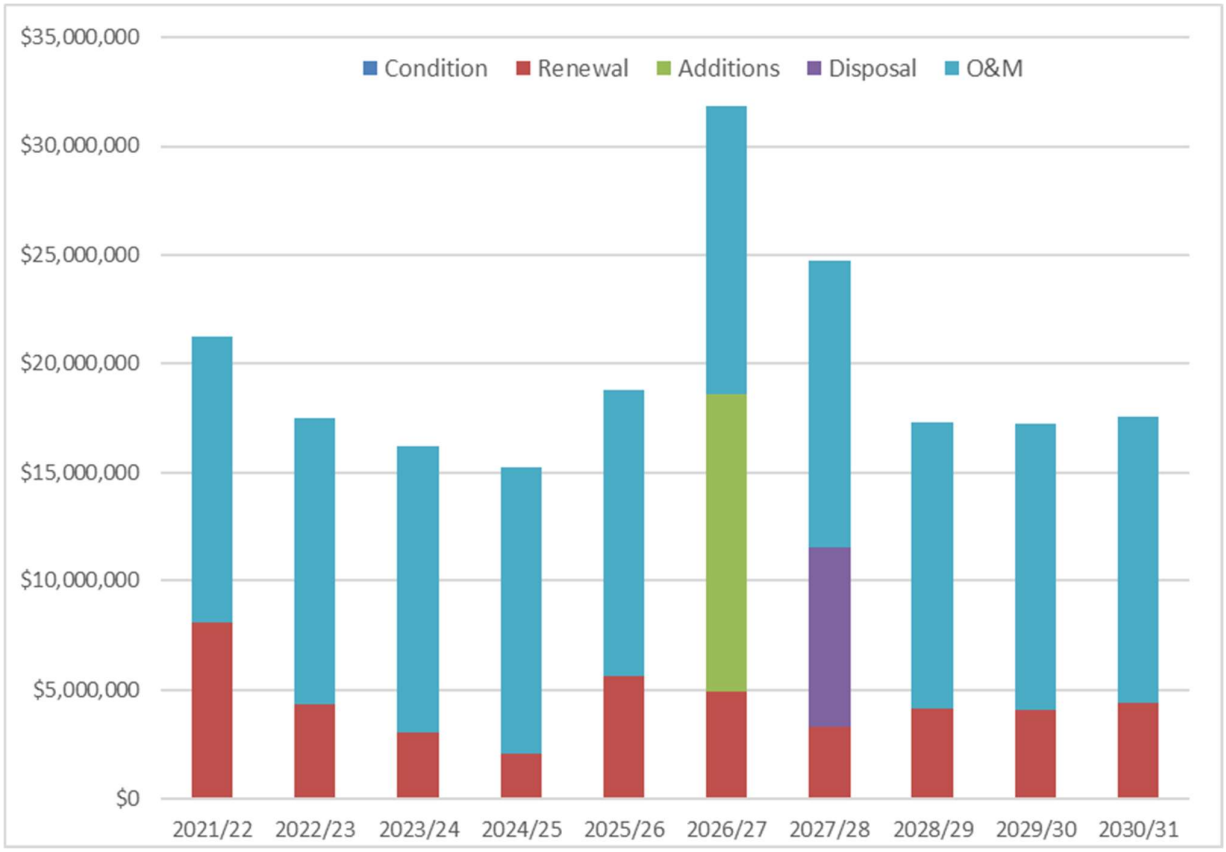


Figure 6-9 Expected Infrastructure Funding Forecast for next 10 years by Expenditure Type

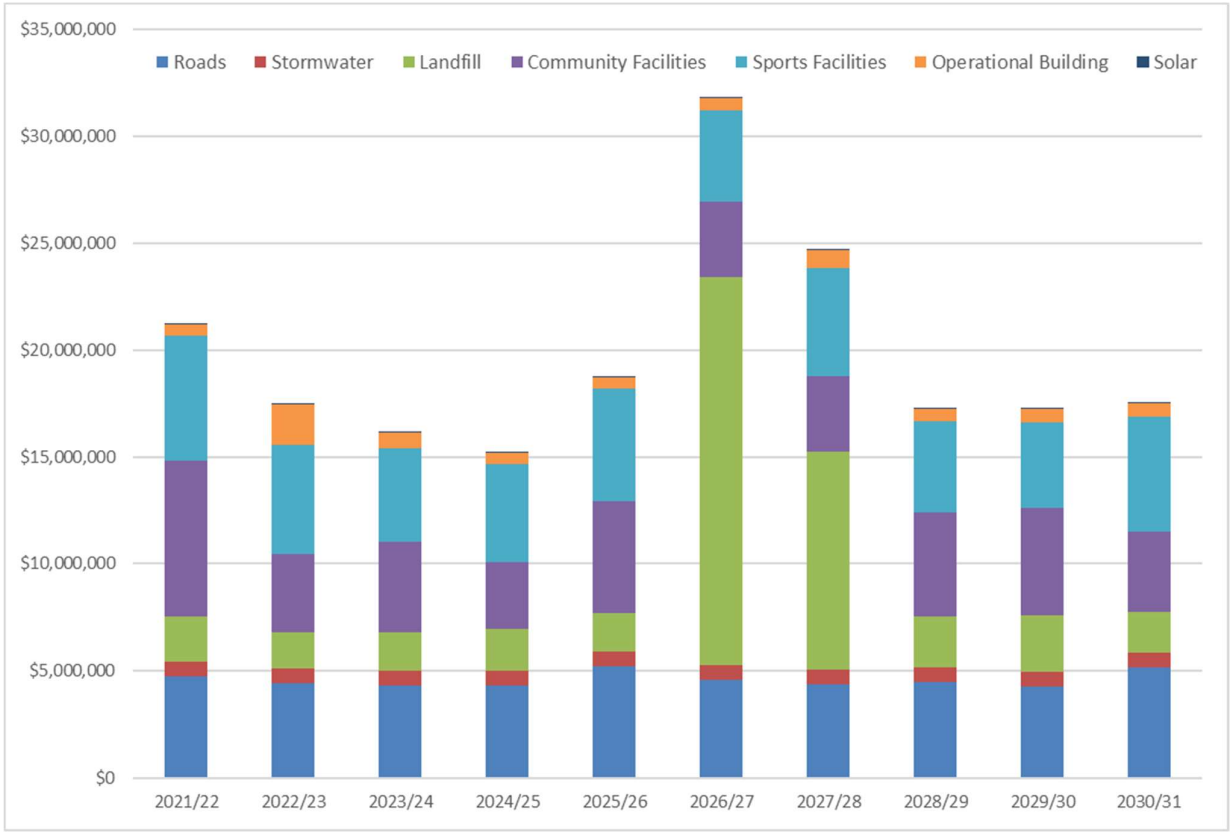


Figure 6-10 Expected Infrastructure Funding Forecast for next 10 years by Sector

The key assumptions required in the determination of the expected financial forecast are:

- There have been no service backlogs identified.
- The population for Alice springs over the years has been stable hence no real growth is identified.
- No condition backlogs have been identified.
- The only addition project considered is the preparation of Cell 5 (A and B) at the Regional Waste Management facility expected to be carried out during the 2026/27 financial year.
- The only disposal project is the caping of Cell 1 to 4 at the Regional Waste Management facility assumed to occur in FY 2027/28.

The operational (O&M) funding requirements calculated for the current asset base amount to $13,173,324 per annum (please see Section 4.8 for details). As the asset base of the ASTC evolves to meet the need of the Alice Springs community, the O&M funding requirements should be revised to account for any changes in the asset base. The capital funding requirements (i.e. funding for Condition, Renewals, Additions and Disposals) over the next 25-year period by sector is presented in Figure 6-11.

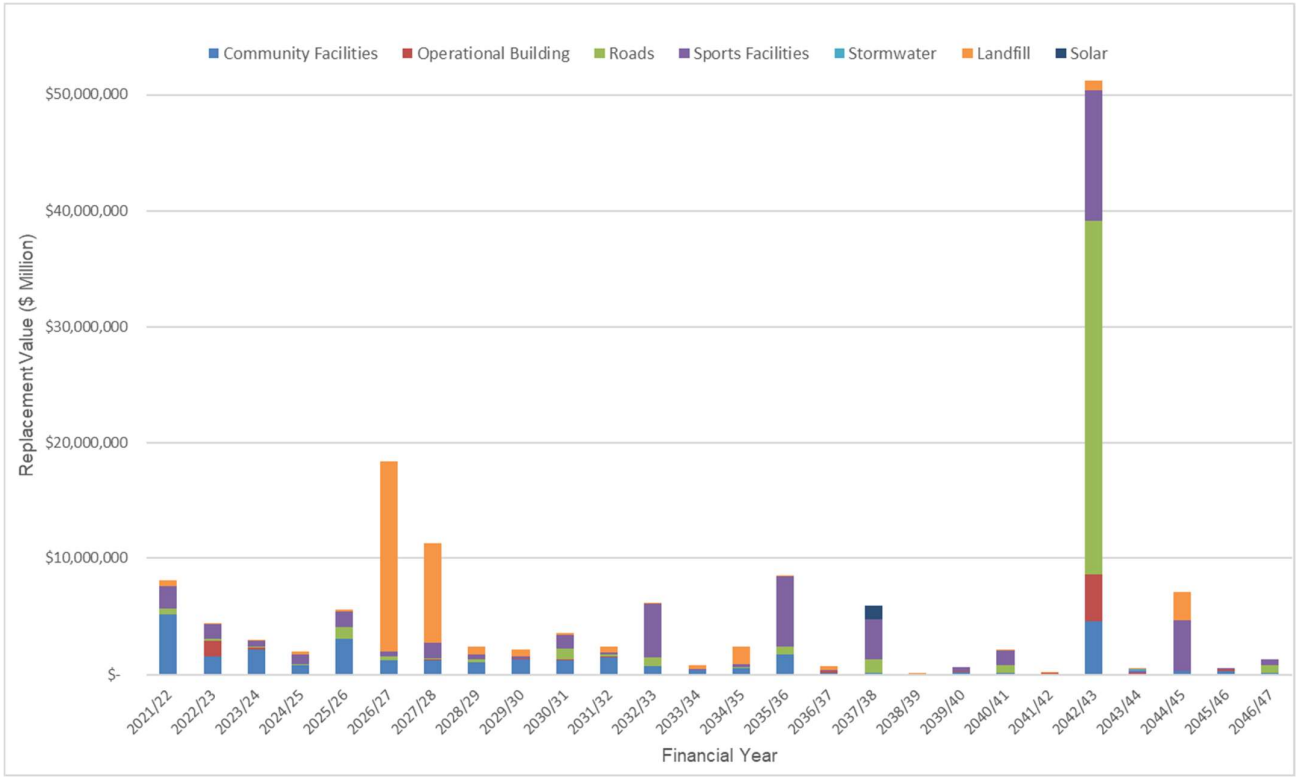


Figure 6-11 Expected Capital Infrastructure Funding Forecast for next 25 years by Sector

Asset criticality is the potential impact to the organisation should an asset or system fail, which considers the effect of the failure on health & safety, cost, reputation, service delivery and environmental damage. The failure of a low criticality asset would be deemed to have a minor impact and would typically be readily absorbed under normal operating conditions. Alternatively, the failure of a high criticality asset would be deemed to have a catastrophic impact; with likely irreversible and extensive impacts which could significantly undermining the key business objectives of the organisation.

The asset criticality ratings were used to provide an indicative mechanism for informing potential deferral of asset capital funding requirements in an environment of funding constraints. Presented in Figure 6-12 is the plot of the expected capital infrastructure funding required by the asset criticality. From Figure 6-12 it can be observed that funding required to address the high criticality assets comprises 18% of the total funding required, however in financial year 2026/27 and 2027/28 there will be a significant increase due to the

expected requirements for the associated costs (i.e. the additions and disposals of assets) with extending the life of the RWMF.

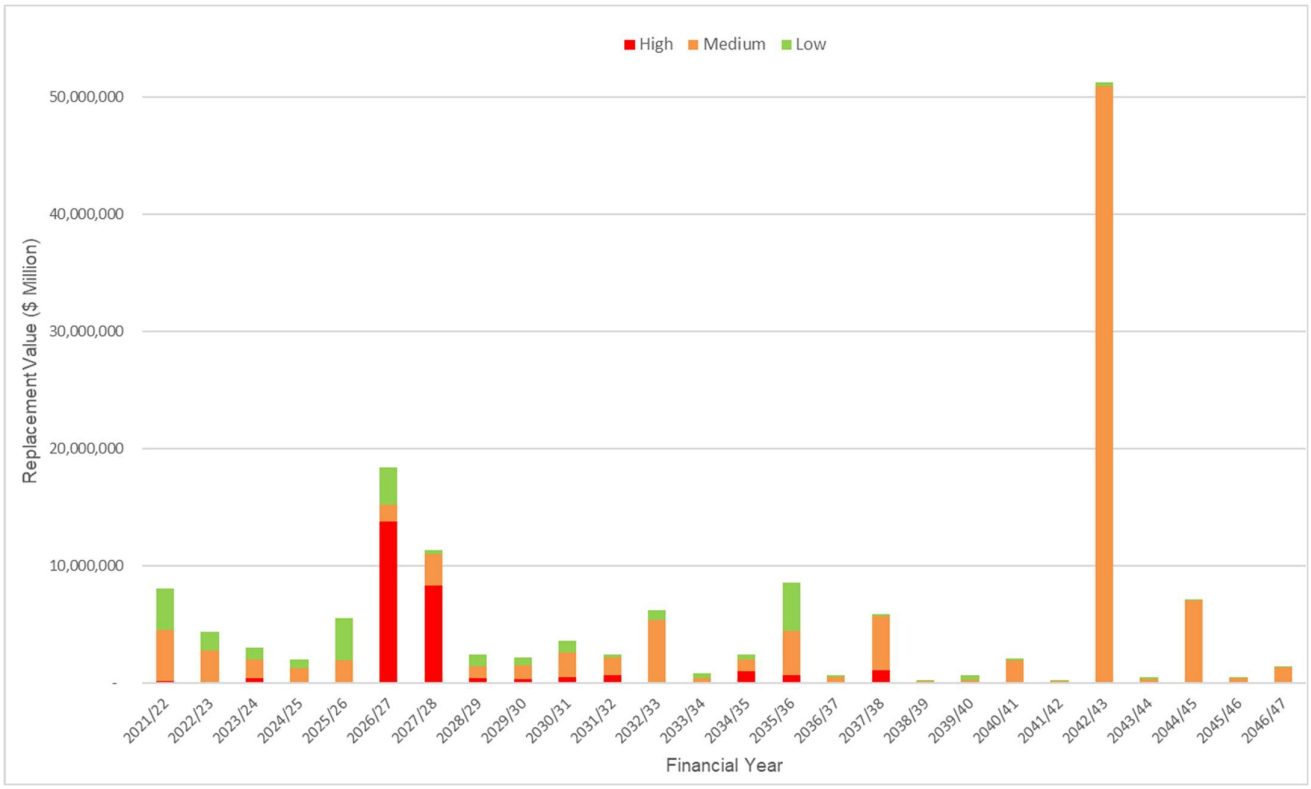


Figure 6-12 Expected Capital Infrastructure Funding Forecast for next 25 years by Criticality

From Figure 6-12 the indicative level of annual investment required over the next 25-year period to **only** fund the capital asset requirements for:

- The high criticality assets, is around $ 1.10 million per annum;
- The high and medium criticality assets, is around $ 3.99 million per annum; and
- All the assets (high, medium, and low criticality assets), is around $ 6.07 million per annum.

6.3 Funding Strategy

The financial strategy of the entity determines how funding will be provided, whereas the asset management plan communicates how and when this will be spent, along with the service and risk consequences of differing options. Additional assets will generally add to the operations and maintenance needs in the longer term, as well as the need for future renewals.

Funding for assets is provided from the budget and access to grant funding and the ASTC intends to utilise their reserve fund, available state grants along with council rates to fund their infrastructure budgets required to provide the services required by the community. However, no information was available on the strategy that the ASTC would adopt to fund any gaps between their current funding and the budget requirements for the infrastructure assets.

7 Asset Management Practices

7.1 Assessment Framework

The asset management practices of the ASTC were assessed using a structured assessment methodology based upon the AM Landscape published by the Global Forum on Maintenance and Asset Management (GFMAM) for its AM diagnostic assessments. The landscape defines Asset Management as consisting of 39 subjects in 6 subject-groups, as shown in Table 7-1.

Table 7-1 The Six Subject-groups and 39 Subjects of the AM Landscape[2]

#	Subject Group & Subjects	#	Subject Group & Subjects
Asset Management Strategy & Planning		**Asset Knowledge Enablers**	
1	Asset Management Policy	22	Asset information Strategy
2	Asset Management Strategy & Objectives	23	Asset information Management
3	Demand Analysis	24	Asset information Systems
4	Strategic Planning	25	Data & Information
5	Asset Management Planning	**Organisation & People Enables**	
Asset Management Decision - making		26	Procurement & Supply Chain Management
6	Capital Investment Decision-Making	27	Asset Management Leadership
7	Operations & Maintenance Decision - Making	28	Organisational Structure
8	Life Cycle Value Realisation	29	Organisational Culture
9	Resourcing Strategy	30	Competence Management
10	Shutdowns & Outage Strategy	**Risk, Review & Continual Improvement**	
Life Cycle Delivery Activities		31	Risk Assessment and Management
11	Technical Standards & Legislation	32	Contingency Planning & Resilience Analysis
12	Asset Creation & Acquisition	33	Sustainable Development
13	Systems Engineering	34	Management of Change
14	Configuration Management	35	Asset Performance & Health Monitoring
15	Maintenance Delivery	36	Asset Management System Monitoring
16	Reliability Engineering	37	Management Review, Audit & Assurance
17	Asset Operations	38	Asset Costing & Valuation
18	Resource Management	39	Stakeholder Engagement
19	Shutdowns & Outage Management		
20	Fault & Incident Response		
21	Asset Decommissioning and Disposal		

The Institute for AM (IAM) in the United Kingdom has developed a maturity scale which uses six levels of maturity to describe AM practice for each of the 39 subjects. These levels are as described in the accompanying Table 7-2. An assessed maturity of 3 – Competent also indicates compliance with ISO55001[3].

[2] Adapted from The Institute for Asset Management, "Asset Management Maturity Scale and Guidance".
[3] ISO55001 is the Standard for an AM Management System as published by the International Organisation for Standardisation.

Table 7-2 IAM Maturity Scale[4]

Scale	Description	Definition	Maturity Characteristics
0	Innocent	The organisation has not recognised the need for this requirement and/or there is no evidence of commitment to put it in place	
1	Aware	The Organisation has identified the need for this requirement, and there is evidence of intent to progress it	Proposals are under development and some requirements may be in place. Processes are poorly controlled, reactive and performance is unpredictable.
2	Developing	The Organisation has identified the means of systematically and consistently achieving the requirements, and can demonstrate that these are being progressed with credible and resourced plans in place	This is a transition state. Processes are planned, documented (where necessary, applied and controlled at a local level or within functional departments, often in a reactive mode but could achieve expected results on a repeatable basis. The Processes are insufficiently integrated, with limited consistency or coordination across the organisation.
3	Competent	The organisation can demonstrate that it systematically and consistently achieves relevant requirements set out in ISO55001	This involves a formal documented Asset Management System element is measured reviewed and continually improved to achieve Asset Management Objectives.
4	Optimizing	The Organisation can demonstrate that it is systematically and consistently optimizing its Asset Management proactive, in line with the organisation's objectives and operating context	This is 2nd transition state.
5	Excellent	The Organisation can demonstrate that it employs the leading practices and achieves maximum value from the management of its assets in line with the organisation's objectives and operating context.	This is a dynamic and context sensitive state, so evidence must include demonstration of awareness of benchmarking positions against similar best in class organisation’s and that, in both Asset Management practices and Asset Management Results (value realisation) there are no known improvements that have not already been implemented

The asset management maturity of ASTC was assessed by:

- Interviewing a wide range of staff members
- Site visits
- Review of available documentation
- Observing asset management activities

A list of interviews and facility inspections conducted is included in Appendix 3.

4 Adapted from The Institute for Asset Management, “Asset Management Maturity Scale and Guidance”

7.2 Assessment Results

7.2.1 Summary

Presented in Table 7-3 is the summary of ASTC's maturity per Subject Group, which provides an overall rating of 2.05 for the ASTC, which indicates a maturity between **DEVELOPING** and **COMPETENT**.

Table 7-3 ASTC Average Rating per Subject Group

Subject Group	Average of Rating
1. AM Strategy & planning	1.8
2. AM Decision-making	1.6
3. Lifecycle Delivery Activities	2.36
4. Asset Knowledge Enablers	1.25
5. Organisation & People Enablers	2.8
6. Risk, Review & Continual Improvement	2.0

Characteristics that are typical for an organisation that is described as **DEVELOPING** are:

- Pockets of excellence – There is/are individuals and teams that are excelling. However, the best practices developed by them are not always shared across silos within the organisation.
- Many systems used are manual and / or outdated. Spreadsheets are commonly used for data capture and exchange and systems are not integrated.
- Much of the management reporting is ad hoc with the same information required in different formats for different stakeholders.
- There is understanding of the importance of AM and various improvement plans exist. However, these are not integrated through a larger vision and are driven by individuals and small teams.
- There is a large focus on legal compliance, e.g. to get a clean audit, or to comply with health and safety requirements.
- Managers and staff are frustrated and aware that there is a better way of "doing things".

A summary of our findings by subject group is provided in the sections below.

7.2.2 Asset Management Strategy and Planning

ASTC has not developed an AM Framework that contains the documents the convert the organisations strategic goals to asset management goals. These should include a comprehensive AM policy; a Strategic AM plan and various AM plans for the asset classes managed by the council. The AM Framework must also include procedures to enable AM.

However, this AM plan as well as long-term financial plan will be finalised before the end of 2021/22 and these will provide a sound basis for AM.

Despite the lack of a long-term vision, the overall strategy for the council is outlined in key guiding documents, such as the ASTC Strategic Plan 2018-2021 and draft plan for 2021-2022. It should also be noted that this strategic plan already contains a number of performance targets which are based on AM outcomes, and this will strengthen the link between the organisation's strategic objectives and its assets.

This strategic plans and draft AM plan should be used as the base for a comprehensive enabling framework for AM at ASTC.

The framework needs to be implemented through enabling policies, such as a comprehensive AM policy as well as the establishment of an AM Steering committee to track progress with the implementation of AM improvements. It is noted that ASTC has developed a Rural Road Maintenance policy, which is quite old and should be incorporated in a more comprehensive AM policy and strategic plan.

Lastly, the AM Framework must consider the new Northern Territory Local Government Act and any AM requirements it might contain.

7.2.3 Asset Management Decision-making

Varied approaches are followed for capital investment decision-making. In some cases, such as the road reseal programme and vehicle replacements, detailed data analysis is undertaken to support these capital decisions. However, for the other asset classes the need for capital works are more ad hoc and based upon the expert knowledge of ASTC staff. There is an opportunity to formalise the approach to capital investment decision-making through the development of a procedure to guide these decisions, informed by the approaches implemented during the drafting of the recent AM plan. This should include the identification and agreement of affordable levels of service with the community as well as considering whole-of-life asset costs.

Because a large percentage of the capital works executed by ASTC is funded from Northern Territory grants, the projects implemented using these funds are based upon the strategic outcomes of the Territory government. The state of readiness of projects is also a big determinant on their selection for implementation with “shovel-ready” projects typically selected. Better coordination between ASTC and the Territory government is required to align capital programmes in support of the strategic outcomes of both speres of government.

Similarly, operational decision-making is ad hoc and based upon the knowledge of staff. Apart from some work on plant and equipment, maintenance works are almost exclusively reactive in response to asset failures.

Budgets are constrained by a focus on keeping the impact on rates as low as possible. ASTC has accumulated a healthy capital reserve account which should be used to recapitalise critical assets.

Although ASTC implements the bulk of capital- and maintenance project using its own resources such as machinery, personnel & tools, some work is contracted out. The remote location of Alice Springs means that this is often costly with poor responses to tenders.

7.2.4 Life Cycle Delivery Activities

Despite some gaps in longer term planning noted above, ASTC delivers consistent services to its customers. This is achieved through a dedicated technical workforce with very few vacancies, supported by a competent organisation and good leadership.

However, life cycle delivery activities as executed in an ad hoc manner and it is recommended that they be formalised through a formal work planning and execution process. This should include statutory inspections as well as condition assessments to prevent key asset from deteriorating. An example is severe corrosion noticed on the pumps at the aquatic centre, which could be prevented through regular preventive inspections.

Maintenance work should be supported by an asset information system, such as the AM System (AMS) used at the workshop. ASTC should explore whether this platform could be used to identify and record maintenance across all asset classes.

In some instances, resources such as vehicles & budgets are also constraining delivery across the asset life cycle. A good example is solid waste collection which is done with a single waste compactor with no backup. The fleet of 80 plus is old and needs significant investment for it to be renewed.

Good health and safety practices were observed but some operational areas were untidy.

7.2.5 Asset Knowledge Enablers

A number of information systems support AM activities. These include the AMS at the workshops, the Civica enterprise management system, Diligent board management and the Content manager Intranet. The systems are not integrated and have duplicate functionality.

In general, the information technology (IT) unit provides good backup to all AM functions although they have a challenge to overcome a legacy of very strict control of software and hardware in the past, which has led to outdated software and technically obsolete hardware. A 3-year transformation plan has been implemented to address this challenge.

Limited use is made of geographic information even though the core business of a town council is built on asset spread over a large geographic area.

There is significant opportunity for ASTC to rationalise the information systems it uses to support AM, as part of the wider IT transformation plan. This needs to be based upon an understanding of the core AM processes across the asset life cycle. The effective implementation of an enabling asset information system will support a reduction in the current use of paper-based management systems.

There is no formal technical asset register in place. An attempt was made a few years ago to establish such a register but it has since become outdated. ASTC should prioritise a project to document a formal asset hierarchy as well as other meta data required for asset management and implement a programme to populate such a register, and to keep it updated. It is required as the foundation for sound asset management. A positive development is that an asset officer was recruited for the technical department and will have a large focus on updating the asset register.

7.2.6 Organisation and People Enablers

The organisational structure at ASTC is adequate for the AM functions it must perform, and technical vacancies are low. The AM structure is staffed with competent hard-working staff members, but the general awareness of AM principles is low. However, the recruitment lead times to fill positions is lengthy.

The lack of formal procedures covering the life cycle of assets has resulted in most decisions being taken on an ad hoc basis using the expert judgement and knowledge of individuals.

There is a very good understanding of the importance of asset management in the senior leadership team led by a dynamic Chief Executive Officer, who is the sponsor for the AM improvement project. This will ensure the right culture at ASTC for the implementation of the proposed AM improvements.

7.2.7 Monitoring, Review and Continual Improvement

A comprehensive key performance index framework has been deployed at ASTC. This framework must be enhanced to include appropriate AM indicators to drive good behaviours across the organisation.

Although risk management function is under development, risk is managed in a formal manner through a risk register, and the Director: Corporate Services is a very experienced risk manager. Risk management considers key asset related risk such as the ageing fleet and the limited capacity at the landfill site.

A programme has been implemented to develop formal processes for many of the functions Council must perform. This must be expended to processes that cover the life cycle of the assets that ASTC manages.

ASTC has implemented good sustainable practices, especially in the solid waste management department with initiatives such as the separation of Food and Garden organics, the reuse of concrete, steel recycling and general waste separation. Dust on the waste site is controlled.

A project has been implemented to monitor energy use as some facilities, but its impact has been limited by a lack of data to use for analysis.

It was noted that the ASTC utilises the Revaluation Model for its accounting treatment of its Property, Plant and Equipment (infrastructure) asset register. The Revaluation Model is based on determining a fair value for the asset usually based on the value the asset could obtain in the market. The Revaluation Model is thus well suited for investment property but for infrastructure assets this poses a challenge as typically there is no second-hand market for infrastructure assets. It is recommended that the ASTC considers moving to the Cost Model for its Property, Plant and Equipment (infrastructure) assets.

8 Recommendations

The existing infrastructure asset portfolio of the ASTC provides the production capacity for the delivery of services. This section identifies the recommendations and follow-up actions required to give effect to the infrastructure Asset Management Plan.

The following recommendations are proposed:

- For each sector definitions of levels of service are developed for key asset types or components. These levels of service must then be socialised with the community through stakeholder engagements along with an understanding of the associated budget commitments that will be required to sustain the levels of service. Establish the community's priorities for each of level of service and the desired level of service, that can be provided by the ASTC in a sustainable manner.
- A detailed study is undertaken to understand the expected demographic changes over the long term (twenty-year period) that is expected in Alice Springs. This study should also provide insight into the expected funding support levels that the ASTC should be able to expect from the community and should inform discussions with the community around levels of service for infrastructure assets.
- Redeveloping the infrastructure Asset Register, including:
  - Developing a fit-for-purpose asset classification hierarchy.
  - Reviewing and amending the asset attributes to be captured for each asset within the Asset Register to ensure that the required asset information to support decision-making is available. This would include defining gradation scales for condition, utilisation, criticality, and operating environment.
  - Re-compilation of the asset register ideally based on a full physical verification of the asset base, to inspect and capture data for all assets the associated asset information required (asset attributes for assets as per the asset hierarchy classification).
  - Review the key accountabilities and governance structures for the asset management policy, processes and procedures to ensure that the asset information is utilised and regularly updated and maintained.
- For the implementation of risk management, the ASTC should:
  - Assess the asset criticality of its infrastructure portfolio based on the criticality framework developed.
  - Compile and maintain a risk register for asset and non-asset risks on its infrastructure assets.
  - Develop resilience measures based on asset monitoring and review procedures.
- Formalise the funding strategy for infrastructure assets (for asset creation, operation and maintenance, renewal, and disposal) to ensure they deliver the services required by the community, along with the strategy for dealing with any funding gaps.
- Further develop the Asset Management Framework with a dedicated Asset Management Policy and Strategic Asset Management Plan.
- Formalise the approach to capital investment decision-making through the development of procedures to guide these decisions and capture in future asset management plans.
- Enhance the key performance index framework deployed at ASTC to include appropriate asset management indicators to drive good behaviours across the organisation.
- Considers moving to the cost model for its Property, Plant and Equipment (infrastructure) asset register.

This asset management plan shall be reviewed, updated, and extended in view of the Town Council's commitment to improve service provision and to establish effective and sustainable asset management practices.

Appendix 1 – Asset Information

Although the ASTC's 2019/2020 asset register was the most complete source of asset information for the ASTC asset portfolio, it is not without challenges. It has been acknowledged that information in the asset register has not been consistently maintained and that the register may contain records that may no longer exist or may not include records for newly created assets. Initial analysis of the raw data confirmed that there was a gap in records that had been recently updated and the incompleteness of certain data fields such as Purchase Value and Commission/Acquisition Date.

To ensure the infrastructure asset information required for the analysis required in the Asset Management Plan used the most reliable data (as far as practicable), the 2019/2020 asset register was iteratively refined. The steps taken to identify and remove 'non-current' and non-infrastructure assets to develop the Revised Asset Register for ASTC's infrastructure assets were:

- Removal of all inactive assets in the asset register, as these assets were understood to represent asset that are no longer providing benefit to the ASTC.
- Proxy assets were identified using the details available in the asset register field "Asset Description", as these records were understood to represent temporary records and not assets.
- Assets identified as land in the asset register field "Asset Sub-Class" were removed, as they represent land assets.
- Assets with a zero value in the asset register fields "Residual Life" and "Last Value" were removed, as these assets were understood to no longer have any useful life and carried no value and were thus deemed to have been disposed and were in the register as historic records.
- Assets identified as being non-infrastructure based on the asset classification hierarchy were removed after validation and testing with ASTC stakeholders.

Presented in Table A1-1 is a summary of the revisions undertaken along with the associated number of records, the sum of asset Current Replacement Cost (CRC) and completeness/availability of the CRC value data for each revision of the asset database. The database formed after revision 6 was used as the Revised Asset Register for ASTC's infrastructure assets.

Table A1-8-1 Summary of the Iterative Refinement of Asset Register

Revision	Description	Total No of Records	Sum of CRC ($ Million)	Completeness of CRC Data
1	All active assets in the '2019-2020 Asset Register' database	5147	529.8	84.9%
2	Proxy assets removed.	5134	529.8	85.1%
3	Land assets removed.	5017	468.9	84.8%
4	Assets with a sale date removed.	5000	467.0	84.8%
5	Assets with 0 residual life and 0 last value removed.	4137	445.4	98.4%
6	'Non-infrastructure' assets removed.	3609	439.3	98.9%

Some of the key asset information fields needed to conduct the lifecycle analysis required for the Asset Management Planning were not complete and additional steps were required to address these gaps in asset information. The key asset information data fields available within the ASTC Asset Register were: Useful Life, Residual Life, Commission Date, Acquisition Date, Last Date and Purchase Value. These were used to inform and derive the following key asset data filed required for the lifecycle analysis.

Expected Useful Life

Expected Useful Life (EUL) is how long (in years) the asset is expected to provide value to the Council. The "Useful Life" field in the asset register was found to be complete for the infrastructure assets and was utilised as the EUL.

Remaining Useful Life

Remaining Useful Life (RUL) is the length of time, in years, that the asset is expected to be able to keep providing service to the Council. Once an asset has a remaining useful life of 0 years, then the asset is considered to have reach the end of its serviceable life and deemed to require replacement or refurbishment in order to be able to keep providing the services required for it.

Remaining useful life was calculated by applying the following formula:

Remaining Useful Life = Expected Useful Life – Asset Age

Where Asset Age is the number of years the asset has been in service. Following fields in the Asset Register were used to determine the Asset Age, in order of priority:

1. Commission Date
2. Acquisition Date
3. Backup Date (*Backup Date = Last Date – [Useful Life – Residual Life]*)

Current Replacement Cost

The assets Current Replacement Cost (CRC) value represents the cost and all the associated costs that would be required to recreate or replacing the asset, using today's value of money.

As some of the costs associated with creating assets are historic and an escalation factor was utilised to escalate historic costs to today's value of money.

Asset Current Replacement Cost = Historic Value x Escalation Factor

Where the Escalation Factor is based on the Contract Price Adjustment, that uses contract price indices to escalate historic values based on a known 'purchase' date to escalate it its value to today's equivalent value.

Historic Value is the cost associated with creating the asset with an associated date, the fields "Purchase Value" and "Last Value" in the asset register were used as Historic Value.

The "Last Value" was the value assigned as per the last revaluation carried out and was based on either a **revaluation** (i.e. valuation based on market value) or a **depreciated replacement cost** (i.e. valuation based on the remaining condition or remaining useful life of the asset).

> The Depreciated Replacement Cost (DRC) is the current cost of replacing an asset with its modern equivalent asset less deductions for physical deterioration and all relevant forms of obsolescence and optimisation.

Assets where the "Last Value" was based on a DRC were identified (from the JLL Report: Revaluation of Alice Springs Town Council Assets, 01 July 2019) and their CRC was determined by:

CRC = DRC x (Expected Useful Life/Remaining Useful Life)

Criticality

Asset Criticality is an assessment of the impact (typically in financial, safety, environmental, operational and reputation terms) to the organisation arising from the failure of the asset or the asset failing to provide the function required. The ASTC's 2019/2020 asset register did not contain any data fields that informed on the assets critically. Thus, a high-level asset criticality was applied to each asset and a "high", "medium" and "low" criticality rating was assigned based on the asset type. The criticality ratings were sense checked to account for specific assets which were understood to be operationally critical to the ASTC.

The asset criticality was assigned to assets based on our understanding of the assets that would be critical to the operational functionality of the ASTC to provide an indicative view across the asset portfolio.

The ASTC's 2019/2020 asset register used are Accounting Group, Asset Category, and Asset Sub-Class to inform the asset classification hierarchy and presented in Table A1-2 is a summary of the classifications available in each of these data fields.

Table A1-8-2 Asset Classification Hierarchy in the Asset Register

Accounting Group	Asset Category	Asset Sub-Class
Economic Affairs	Community centres & halls	Buildings
Environmental Protection	Control of domestic animals and livestock	Furniture and Office Equipment
General Public Services	Cultural services	Land Improvements
Housing & Community Amenities	Economic affairs NEC	Other Infrastructure
Public Order & Safety	Emissions & air pollution abatement & management	Plant and Equipment
Recreation, Culture and Religion	Family & children services	Sealed Roads
Social Protection	General public services NEC	Stormwater Drains
	Housing & community amenities NEC	Unsealed Roads
	Public Order & Safety	
	Public order & safety NEC	
	Recreation, culture and religion	
	Recreation, culture and religion NEC	
	Religious services	
	Road transport	
	Solid waste management	
	Sport & physical recreation services	
	Street lighting	
	Waste water management	

The Asset Sub-Class which provides the lowest level of granularity for the asset classification hierarchy in the asset register, has not been componentised to a maintenance significant item level. As result assets such as a 'building', which in itself is comprised of several maintenance significant item (or components), are listed alongside recognisable maintenance significant items such as sealed and unsealed roads.

The result of this is that the current asset classification hierarchy utilised in the ASTC's 2019/2020 asset register does not provide a clear view of the asset type, the asset function, nor the sector associated with that asset. Thus based on our understanding of the ASTC's asset portfolio, for the purposes of the analysis required for the AMP, we assigned a "sector" to each asset record in the Revised Asset Register for ASTC's infrastructure assets to provide a better resolution and understanding of the service group the assets provide for the ASTC:

- **Roads** – for assets associated with roads transportation such as the roads themselves (road pavements, and road structures), roadside furniture (signs, barriers, traffic lights, etc.), carparks and cycle and footpaths.
- **Stormwater** –for assets associated with stormwater such as the stormwater pipes, drains, and kerb inlets.
- **Landfill** –for assets associated with the Regional Waste Management Facility landfill site.
- **Community Facilities** –for assets that are associated with facilities that are operated and maintained by the ASTC that provide services to the community and typically includes facilities such as: Cemeteries, Crèches/Child care, Clinics, Community halls and centres, Fire and Ambulance Services, Libraries, Sport and recreation, Parks, Pay and Enquiry Points and Vehicle Testing Stations.
- **Sports Facilities** – are assets associated with facilities that provide recreational and sports services for the community, this is usually a sub-division within the Community Facilities Sector and the available data allowed this sub-group to be identified.
- **Operational Buildings** – for assets associated with facilities that are operated and maintained by the ASTC that enable the Council staff to carry out the work required of them and typically includes facilities such as: Depots, Yards, Workshops, Stores, Municipal offices and Laboratories.

- **Solar** - for assets associated with photo voltaic electricity generation, this would usually be a sub-division within the Operational Buildings Sector and the available data allowed this sub-group to be identified.

A fully fledged asset classification hierarchy should provide support for asset componentisation for all immovable assets that can be found with the ASTC's asset portfolio, to the level necessary to support accounting/financial requirements for asset recognition and measurement and strategic asset management.

Presented in Figure A 1 is a framework for componentising an asset portfolio into six levels that provides clarity on the assets function and asset type. In Figure A 1 the asset class can be used to describe the 'sector' the assets belong to, where the sector provides a useful definition for understanding the services to which the asset contributes towards.

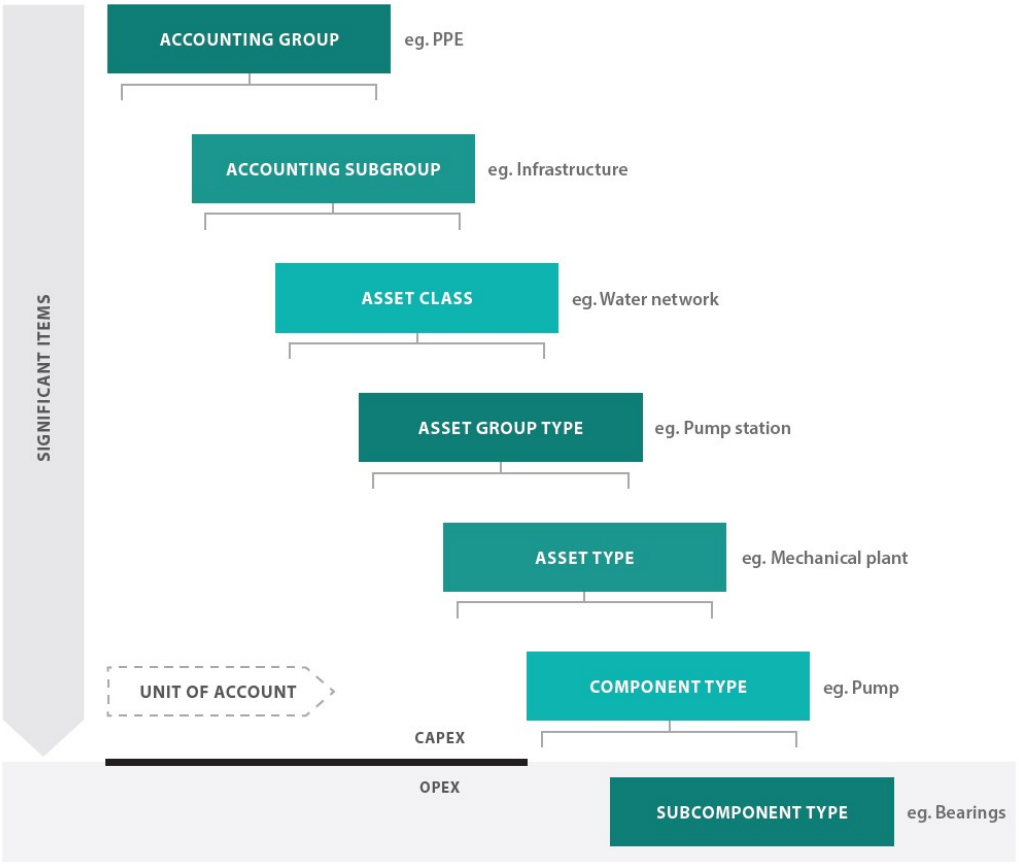


Figure A1-1 Framework for segmenting an asset portfolio into a suitable asset classification hierarchy

In ASTC the Sectors that the council provides services through its infrastructure could be grouped in to four main categories: Roads & Stormwater, Solid Waste Management, Community Facilities, and Operational Buildings.

Appendix 2 – Projected Upgrade / New Work Program

The projected upgrade / new capital works program shown in the tables below by financial year, are based on the projects identified in the 2018 asset management plans developed for Transport Infrastructure and Buildings and Land Improvements. The forecast asset addition expenditure in each financial year are shown in current dollar values.

Financial Year	Item	Description	Estimate ($'000)
2021/22	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Entry Statement Gap Road	$300
	4	Civic Centre Upgrade	$100
	5	Upgrade to Skate Park	$1,000
	6	Public Library Lifelong Learning Centre	$17,000
	7	Aquatic Centre Capital Upgrade	$100
	8	Albrecht Oval additional Change Room and Toilet	$1,000
	9	Public Toilet Refurbish	$100
2021		**Total**	**$20,000**

Financial Year	Item	Description	Estimate ($'000)
2022/23	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$90
	4	50 + Community Centre-Remodel & Extend	$750
	5	Traeger Park Oval Entrance	$400
	6	Aquatic Centre Capital Upgrade	$100
	7	Public Toilet Refurbish	$100
2022/23		**Total**	**$1,840**

Financial Year	Item	Description	Estimate ($'000)
2023/24	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$100
	4	Aquatic Centre Capital Upgrade	$100
	5	Public Toilet Refurbish	$100
2023/24		**Total**	**$700**

Financial Year	Item	Description	Estimate ($'000)
2024/25	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$90
	4	Aquatic Centre Capital Upgrade	$100
	5	Public Toilet Refurbish	$100
2024/25		**Total**	**$690**

Financial Year	Item	Description	Estimate ($'000)
2025/26	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$90
	4	Aquatic Centre Capital Upgrade	$100
	5	Public Toilet Refurbish	$100
	6	Kiigariff sporting facility/ community centre/ depot	$1,000
2025/26		**Total**	**$1,690**

Financial Year	Item	Description	Estimate ($'000)
2026/27	1	Cycle Paths as per 10-year plan	$200

Financial Year	Item	Description	Estimate ($'000)
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$90
	4	Aquatic Centre Capital Upgrade	$100
	5	Public Toilet Refurbish	$100
2026/27		**Total**	**$690**

Financial Year	Item	Description	Estimate ($'000)
2027/28	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Capital improvements to Civic Centre	$90
	4	Aquatic Centre Capital Upgrade	$100
	5	Public Toilet Refurbish	$100
	6	Treager park Replace Cricket wicket	$200
	7	Aquatic Centre Multipurpose Centre	$20,000
2027/28		**Total**	**$20,890**

Financial Year	Item	Description	Estimate ($'000)
2028/29	1	Cycle Paths as per 10-year plan	$200
	2	Alterations to traffic low and control in CBD	$200
	3	Aquatic Centre Capital Upgrade	$100
	4	Public Toilet Refurbish	$100
2028/29		**Total**	**$600**

Appendix 3 – Interviews and Site Inspections

Presented in the table below is the list of interviews conducted with ASTC Staff.

Date	ASTC Staff	Position
01-Feb-21	Takudzwa Charlie	Manager Technical Services
02-Feb-21	Murray MacLeod	Workshop Coordinator
02-Feb-21	Martin Kemplay	ASALC Operations Coordinator
02-Feb-21	Jeremy Roberts	ASALC Operations Assistant
03-Feb-21	Oliver Eclipse	Manager Regional Waste Management Facility
03-Feb-21	James Sanders	Supervisor Regional Waste Management Facility
03-Feb-21	Kane Hynes	Supervisor Municipal Services (Acting Works Manager)
03-Feb-21	Takudzwa Charlie	Manager Technical Services
03-Feb-21	Luke Allen	Acting Manager ICT
04-Feb-21	Kim Sutton	Director Community
04-Feb-21	Dulip Nellikat	Developments Manager
04-Feb-21	Sabine Taylor	Director Corporate Services
05-Feb-21	Jodie Summers	Governance Manager
11-Feb-21	Mel Bennett	Manager Finance
12-Feb-21	Charlotte Klempin	Environment Officer
16-Feb-21	Robert Jennings	Chief Executive Officer
26-Feb-21	Steve Baloban	Infrastructure Manager

Presented in the table below is the list of ASTC facility inspections conducted.

Date	ASTC Facilities
02-Feb-21	Depot and Workshops
02-Feb-21	Alice Springs Aquatic and Leisure Centre
03-Feb-21	Regional Waste Management Facility
03-Feb-21	Town Centre

Document prepared by

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22nd October 2021

Sabine Taylor
Director Corporate Services
Alice Springs Town Council
93 Todd Street
Alice Springs
NT
0871

Dear Sabine,

Re: Amendment to the Alice Springs Town Council Infrastructure Asset Management Plan

We understand that that since we finalised the Infrastructure Asset Management Plan in August 2021, new information has come to light which suggests that the figures we utilised for the rehabilitation of the Regional Waste Management landfill may have be overestimations.

In the Infrastructure Asset Management Plan, we considered the provision for the following capital projects to ensure the continued use of the Regional Waste Management landfill after the 2026/27 financial year:

- Asset creation project for the preparation of Cell 5 (A and B) at the Regional Waste Management facility, to extend the life of the landfill site which is expected to be carried out during the 2026/27 financial year at an estimated cost of $ 13.75 million.
- Disposal project to close and cap Cells 1 to 4 at the Regional Waste Management facility, which is expected to be carried out during the 2027/2028 financial year, once the preparations for Cell 5 have been completed, and is estimated to cost $ 8.25 million.

Considering that the figures we utilised for the rehabilitation of the Regional Waste Management landfill may be overestimations and should thus be excluded from the Expected Infrastructure Funding Forecast we provided in Section 6.2.6 of the Infrastructure Asset Management Plan.

We would like to submit the following amendments to Section 6.2.6 of the Infrastructure Asset Management Plan, in particular Table 6.9 should become:

Table 6.9 Total Expected Infrastructure Funding Forecast over next 10 financial years

Financial Year	Condition	Renewal	Additions	Disposal	O&M	Total
2021/22	$0	$8,072,985	$0	$0	$13,173,324	$21,246,309
2022/23	$0	$4,332,135	$0	$0	$13,173,324	$17,505,459
2023/24	$0	$3,027,301	$0	$0	$13,173,324	$16,200,625
2024/25	$0	$2,089,668	$0	$0	$13,173,324	$15,262,992
2025/26	$0	$5,597,751	$0	$0	$13,173,324	$18,771,075
2026/27	$0	$4,886,003	$0	$0	$13,173,324	$18,059,327
2027/28	$0	$3,295,442	$0	$0	$13,173,324	$16,468,766
2028/29	$0	$4,116,551	$0	$0	$13,173,324	$17,289,875
2029/30	$0	$4,102,124	$0	$0	$13,173,324	$17,275,448
2030/31	$0	$4,368,696	$0	$0	$13,173,324	$17,542,020

Which would have the resultant changes to data in Figures 6.9 and 6.10, of Section 6.2.6 as shown below:

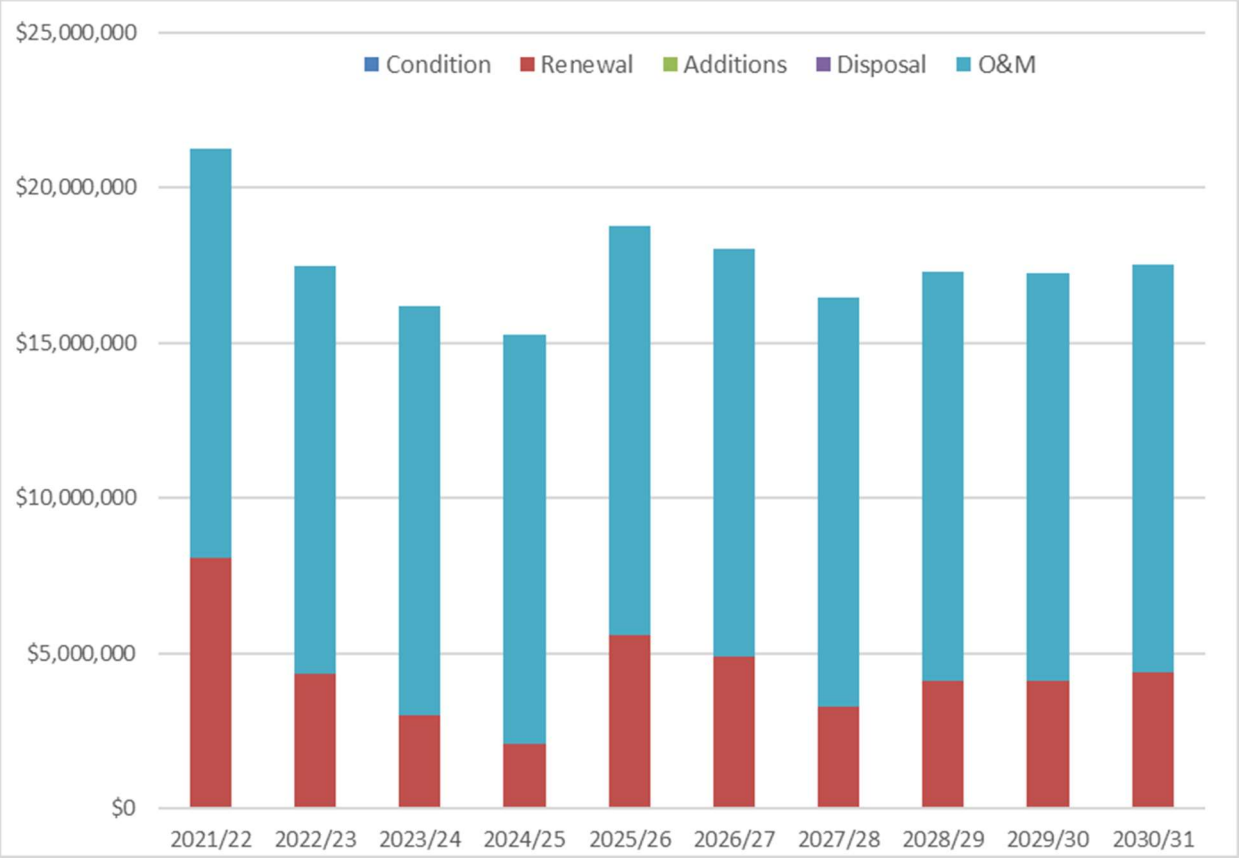


Figure 6.9 Expected Infrastructure Funding Forecast for next 10 years by Expenditure Type

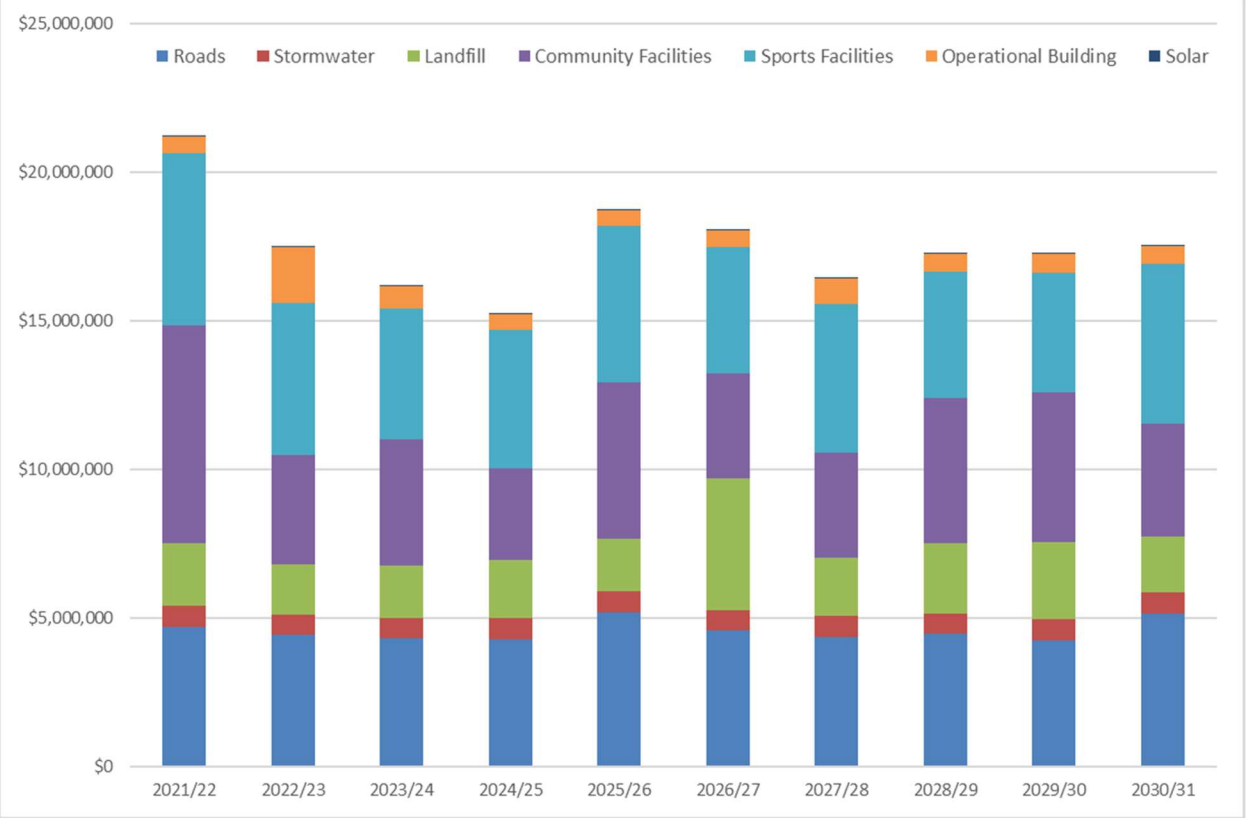


Figure 6.10 Expected Infrastructure Funding Forecast for next 10 years by Sector

The amendments in this letter provide the changes to the Expected Infrastructure Funding Forecast for excluding the costs associated the rehabilitation of the Regional Waste Management facility's landfill.

Yours sincerely,



Arjun Narang
Principal, Asset Management and Performance, Aurecon

REPORT

Report No. 57 / 21 cncl

TO: **ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021**

SUBJECT: **MYALICE 2022**

AUTHOR: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

EXECUTIVE SUMMARY

This report is to provide Council with the opportunity to re-establish the former myAlice voucher program in February 2022.

IT IS RECOMMENDED

1. **That Council note this report.**
2. **That Council approve the transfer of $150,000 from the CBD Revitalisation Project Reserve to fund myAlice 2022 vouchers.**
3. **That Council request matched funding of $150,000 from the Northern Territory Government for myAlice 2022.**
4. **That Council approve the transfer of $30,000 from the CBD Revitalisation Project Reserve to fund support and set up costs associated with myAlice 2022.**
5. **That Council approve one (1) full time Administration Officer position for a period of six (6) months to coordinate myAlice 2022, to be funded from the CBD Revitalisation Project Reserve (estimated at $65,000).**

REPORT

1. BACKGROUND

The myAlice initiative was initially introduced to support the Alice Springs business community adversely impacted by the effects of the COVID-19 pandemic. In addition to direct measures such as forced business closures, the impact on income and jobs across the broader community caused consumers to exercise financial caution.

The nature of a pandemic discourages direct engagement with local businesses so any spending that did occur strongly supported the global online shopping platforms. To address these issues, myAlice sought to improve consumer confidence by incentivising spending with local business.

On 10 November 2020 Council approved $200,000 for the myAlice discount voucher program that was matched by the Northern Territory Government (NTG), providing a total funding pool of $400,000.

Council also provided operational resourcing to run the program in the form of staff and marketing expenditure at a total cost of $71,995. The costs related to the direct engagement of the myAlice support officer were offset through NTG's SCALE funding program, leaving a total resource cost to Council of $31,583.

The myAlice program rounds were established as follows:

Round 1:	$150,000	Friday 11th December 2020 – Completed
Round 2:	$100,000	Monday 11th January 2021 – Completed
Round 3:	$150,000	Monday 15th February 2021 – Completed

During the rounds, customers had access to daily discounts totalling $40 per day.

The NTG Department of Industry, Tourism and Trade (DITT), Small Business Champions worked closely with Council Officers providing significant resources to support local businesses through the delivery of the program.

The three myAlice rounds were highly successful, as Council's investment of $231,583 generated $2,744,468 in community spend through the myAlice rounds. As a result, Council's return on investment (ROI), in terms of achieving local economic stimulation, was **12:1**.

For more details on the initial myAlice program, see Attachment A: *Council Agenda Item 15.2.1 - 357.21 cncl - myAlice Round 3 and Program Wrap Up*.

2. DISCUSSION

This report is to provide Council with the opportunity to re-establish the former myAlice voucher program in February 2022.

Although Council now has a successful project template based on the original myAlice project, a significant amount of time and resources will still be required to launch myAlice 2022. The main steps Council will have to take is to establish a project team, including the recruitment of a myAlice 2022 Administration Officer, and to negotiate with the Northern Territory Government to co-fund the initiative again on a matched funding basis.

Council Officers have already had talks with various stakeholders, including the Chamber of Commerce and the Department of Business, and there is significant enthusiasm from these stakeholders for this project.

3. POLICY AND LEGISLATIVE IMPACTS

Alice Springs Town Council Strategic Plan 2018-2021

Objective 1: A Dynamic Community
1.2 Economic growth and prosperity

4. FINANCIAL IMPACTS

MyAlice 2022 funding of $215,000 to be taken from the **CBD Revitalisation Project Reserve**.

- $150,000 to fund myAlice 2022 vouchers.
- $30,000 to fund support and set up costs associated with myAlice 2022.
- $65,000 to fund one (1) full time Administration Officer position.

The **CBD Revitalisation Project Reserve** currently has $1,859,896 available.

5. SOCIAL IMPACTS

The scheme will provide further economic stimulus into local businesses that will flow through into local employment and potential job creation.

The three previous myAlice rounds were highly successful, as Council's investment of $231,583 generated $2,744,468 in community spend through the myAlice rounds. As a result, Council's return on investment (ROI), in terms of achieving local economic stimulation, was **12:1**.

6. ENVIRONMENTAL IMPACTS

Nil

7. PUBLIC RELATIONS

This local voucher scheme will provide Alice Springs with ongoing community support during the COVID-19 pandemic which demonstrates Council's commitment to the long-term viability and vision for the community.

8. ATTACHMENTS

Attachment A: Council Agenda Item 15.2.1 - 357.21 cncl - myAlice Round 3 and Program Wrap Up



Sabine Taylor
Director Corporate Services

REPORT

TO: ORDINARY COUNCIL MEETING – WEDNESDAY 28 APRIL 2021

SUBJECT: MYALICE ROUND 3 AND PROGRAM WRAP UP REPORT

AUTHOR: MEL BENNETT, MANAGER FINANCE AND

JODIE SUMMERS, MANAGER GOVERNANCE

EXECUTIVE SUMMARY

This report provides details on the success of Round 3 and the overall analysis of the myAlice discount voucher program.

RECOMMENDATION

That it be a recommendation to Council:

That this report be noted.

REPORT

1. BACKGROUND

The myAlice initiative was introduced to support the Alice Springs business community adversely impacted by the effects of the COVID-19 pandemic. In addition to direct measures such as forced business closures, the impact on income and jobs across the broader community caused consumers to exercise financial caution.

The nature of a pandemic discourages direct engagement with local businesses so any spending that did occur strongly supported the global online shopping platforms. To address these issues, myAlice sought to improve consumer confidence by incentivising spending with local business.

On 10 November 2020 Council approved $200,000 for the myAlice discount voucher program that was matched by the Northern Territory Government (NTG), providing a total funding pool of $400,000.

Program rounds were established as follows:

Round 1:	$150,000	Friday 11th December 2020 – Completed
Round 2:	$100,000	Monday 11th January 2021 – Completed
Round 3:	$150,000	Monday 15th February 2021 – Completed

During the rounds, customers had access to daily discounts totalling $40 per day.

The NTG Department of Industry, Tourism and Trade (DITT), Small Business Champions worked closely with Council Officers providing significant resources to support local businesses through the delivery of the program.

2. DISCUSSION

ROUND 3 RESULTS

The 3rd and final round of myAlice commenced on 15 February 2021 with discount vouchers totalling $150,000 expended over a period of 23 days, ending 10 March 2021.

Program Success

Round 3 discount funds of $150,000 generated a total spend of $1,024,101 for local businesses.

Following the success of Rounds 1 and 2, Round 3 provided the same results with an economic stimulus multiplier of 6.8% in line with the earlier rounds.

Business participation

An additional 6 local businesses registered bringing the total number of businesses to 123.

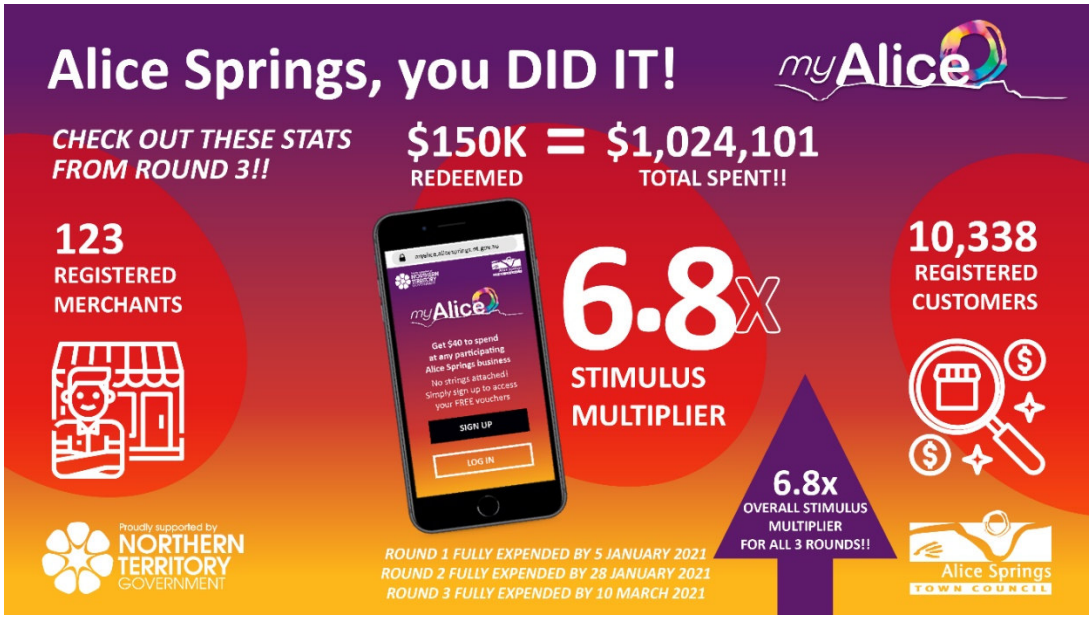
95% of registered businesses actively participated - (95% in Round 1 and 88% in Round 2).

Of the 6 businesses that were not active in Round 3:

- 3 registered late in the round
- 1 café was in the process of selling the business and mentioned that they were no longer interested in participating.
- 2 business were registered however redeemed no vouchers

Only 2 registered businesses were inactive for the entire program.

Image 1: Infographic reporting statistics for Round 3.



WRAP UP

The myAlice program was a resounding success with a total of 123 participating local businesses and 10,338 customers registered and accessing daily discounts.

Discounts totalling $400,000 were dispensed to the community over a 3-month period from 11 December 2020 to 10 March 2021, delivering **$2,744,468** in sales for local business.

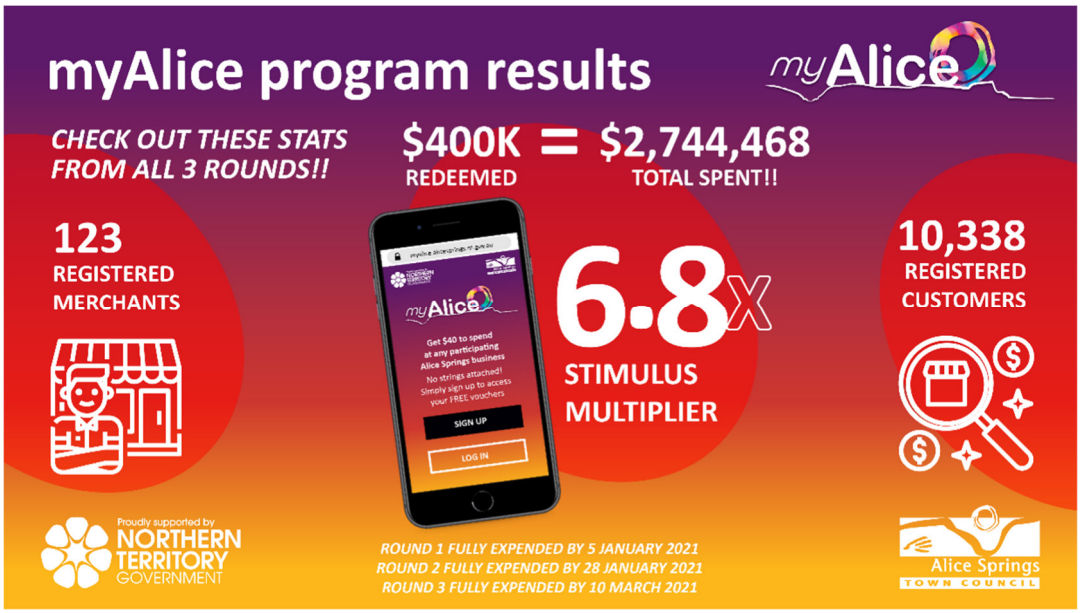
The economic injection was steadily sustained over the 3-month period with an overall multiplier of 6.8% - every $1 invested in discounts saw a return of $6.87.

Table 1: How did Alice Springs perform against other NT council discount programs

NT	myAlice	myDarwin	myPalmerston
Population	***26,390***	*83,828*	*36,933*
Total discounts	**$400,000**	$650,000*	$220,000
Total spend	**$2,744,468**	$3,800,000*	$1,220,537
# rounds	**3**	5*	3
Timing	**Nov 2020 - Mar 2021**	Jun-Nov 2020*	Sep-Nov 2020
Average transaction	**$81**	Not available	$68
Multiplier	**6.8**	5.8*	5.5
Business participation	**123**	Not available	91
Customer participation	**10,338**	Not available	11,353

** Darwin conducted 7 rounds in total however no data was available for the last 2. As this is a myDarwin owned program they did not have the reporting requirements to NTG of other councils.*

Image 2: Infographic reporting statistics for the overall program



The business engagement efforts of Council Officers with the support of the NT Government's Small Business Champions saw the program get off to a great start with 37% (45) of total registered businesses signed up prior to commencement, and a further 44% (54) registered in the 1st week of the Round 1.

Table 2: Total registrations per round

Business feedback

Council recently conducted a survey of myAlice participating businesses with 20 responses received.

The survey results supported the informal feedback received by Council Officers and the NTG Small Business Champions throughout all three rounds of the program.

Businesses expressed significant support, describing the impact of COVID-19 on their business and the positive effect the myAlice program had in helping them through such difficult times.

myAlice generated new customers; increased the number of sales; and increased sale values for the vast majority of participating businesses.

The timing of the rounds was greatly supported and businesses appreciated how easy the program was to register and use.

Respondents also thought the program could be used to address other economic challenges, subject to available funds. If this was to be considered in the future, it was suggested that a mobile application would be more accessible for customers and efficient for businesses.

Overwhelmingly businesses and customers have expressed gratitude for the initiative.

Detailed results of the myAlice participating businesses survey are provided at Attachment A.

Table 3: Breakdown of total registered businesses into the major Australian and New Zealand Standard Industrial Clarification (ANZSIC) Classes

Table 4: Business participation by business type (ANZSIC) for all rounds

Table 5: Total number of discounts redeemed per round

	Round 1		Round 2		Round 3	
ANZSIC Business Category	Qty	%	Qty	%	Qty	%
Cafes, Restaurants & Takeaway Services	2,480	20.82%	2,998	33.71%	3,652	28.79%
Clothing, Footwear & Accessory Retailing	1,184	9.94%	654	7.35%	1,165	9.18%
Electrical & Electronic Goods	184	1.54%	159	1.79%	191	1.51%
Furniture, Floor Coverings & Homewares	915	7.68%	233	2.62%	340	2.68%
Hardware, Building and Garden Supplies	60	0.50%	78	0.88%	84	0.66%
Motor Vehicle & Parts Retailing	62	0.52%	42	0.47%	85	0.67%
Other Store-Based Retailing	4,050	34.01%	2,160	24.29%	3,133	24.70%
Personal Care Services	782	6.57%	732	8.23%	1,136	8.95%
Sports & Recreation	953	8.00%	672	7.56%	942	7.43%
Supermarket & Grocery Stores	1,240	10.41%	1,165	13.10%	1,958	15.43%
Totals	**11,910**		**8,893**		**12,686**	

Table 6: Total number of discounts redeemed overall

	Overall Program	
ANZSIC Business Category	Qty	%
Cafes, Restaurants & Takeaway Services	9,130	27.26%
Clothing, Footwear & Accessory Retailing	3,003	8.97%
Electrical & Electronic Goods	534	1.59%
Furniture, Floor Coverings & Homewares	1,488	4.44%
Hardware, Building and Garden Supplies	222	0.66%
Motor Vehicle & Parts Retailing	189	0.56%
Other Store-Based Retailing	9,343	27.90%
Personal Care Services	2,650	7.91%
Sports & Recreation	2,567	7.67%
Supermarket & Grocery Stores	4,363	13.04%
Totals	**33,489**	**100.00%**

Table 7: Generated revenue for local businesses

Customer Participation

Registration was available to all residents and visitors 18 years or over with a total of 10,338 residents and visitors receiving discount benefits through the program.

Residents	NT visitors	Interstate visitors
8,272	1,323	743
80%	13%	7%

Assistance was provided to Alice Springs senior residents through an information session delivered by the Mayor at the 50 Plus Community Centre on 11 February 2021. As a result of this session 12 new customers signed up to myAlice.

The $20 discount was the most utilised, making up 39.16% of the total discounts utilised across the 3 rounds.

The least popular was the $2.50 discount, which was only utilised 12.60% of the total discounts redeemed. This is significant as customers were offered two $2.50 daily vouchers and only one voucher daily for other voucher values.

Table 8: Redemption by voucher value

RD 3	QTY	%	RD 1	RD 2	Total Redeemed Voucher Value	Total Transaction Value
Cat 1 - $2.50	1,598	12.60%	9.82%	14.75%	$3,995	$23,694.10
Cat 2 - $5.00	2,791	22.00%	18.92%	22.96%	$13,955	$77,830.71
Cat 3 - $10.00	3,389	26.71%	28.49%	27.29%	$33,890	$188,117.14
Cat 4 - $20.00	4,908	38.69%	42.77%	34.99%	$98,160	$734,459.47
Totals	**12,686**	**100.00%**			**$150,000**	**$1,024,101.42**

Table 9: Number of redeemed vouchers by category for the overall myAlice program.

Table 10: Voucher redemption by week for Round 3

RD 3	QTY	%	RD 1	RD 2	Average Transaction Value	Total Transaction Value
Week 1 - Ending 21/02/21	3839	30.26%	24.60%	20.67%	$78.29	$300,570.63
Week 2 - Ending 28/02/21	3714	29.28%	51.29%	41.59%	$76.57	$284,394.70
Week 3 - Ending 07/03/21	3926	30.95%	13.73%	37.74%	$86.98	$341,483.45
Week 4 – Ending 10/03/21	1207	9.51%	10.38%	-	$80.91	$97,652.64
Totals	**12,686**	**100.00%**				**$1,024,101.42**

Table 11: Average transaction value

Auditing process and program integrity

Council audits identified suspicious activity on the accounts of seven businesses.

Following investigation, only one required decisive action resulting in deregistration. The investigating process was conducted jointly by Council Officers and Small Business Champions. Affected businesses were very accommodating through the process. Any issues identified during the investigation were rectified promptly through education.

3. FINANCIAL IMPACTS

Council contributed $200,000 towards discounts for this program, matched in full by NT Government.

Council also provided operational resourcing to run the program in the form of staff and marketing expenditure at a total cost of $71,995. Costs associated to the direct engagement of the myAlice support officer were allocated against the NTG SCALE funding leaving a total resource cost to council of $31,583.

Council's total contribution to the myAlice Program for resourcing and discount funds totalled $231,583.

Total community spend generated through the myAlice rounds totalled **$2,744,468**.

The return on council's investment (ROI), in terms of achieving local economic stimulation, was **12:1**.

4. PUBLIC RELATIONS

The myAlice program has been a resounding success with significant positive feedback from the community and calls for this program to be provided again in the future if the need arises and funds available.

5. ATTACHMENTS

Attachment A myAlice business survey results

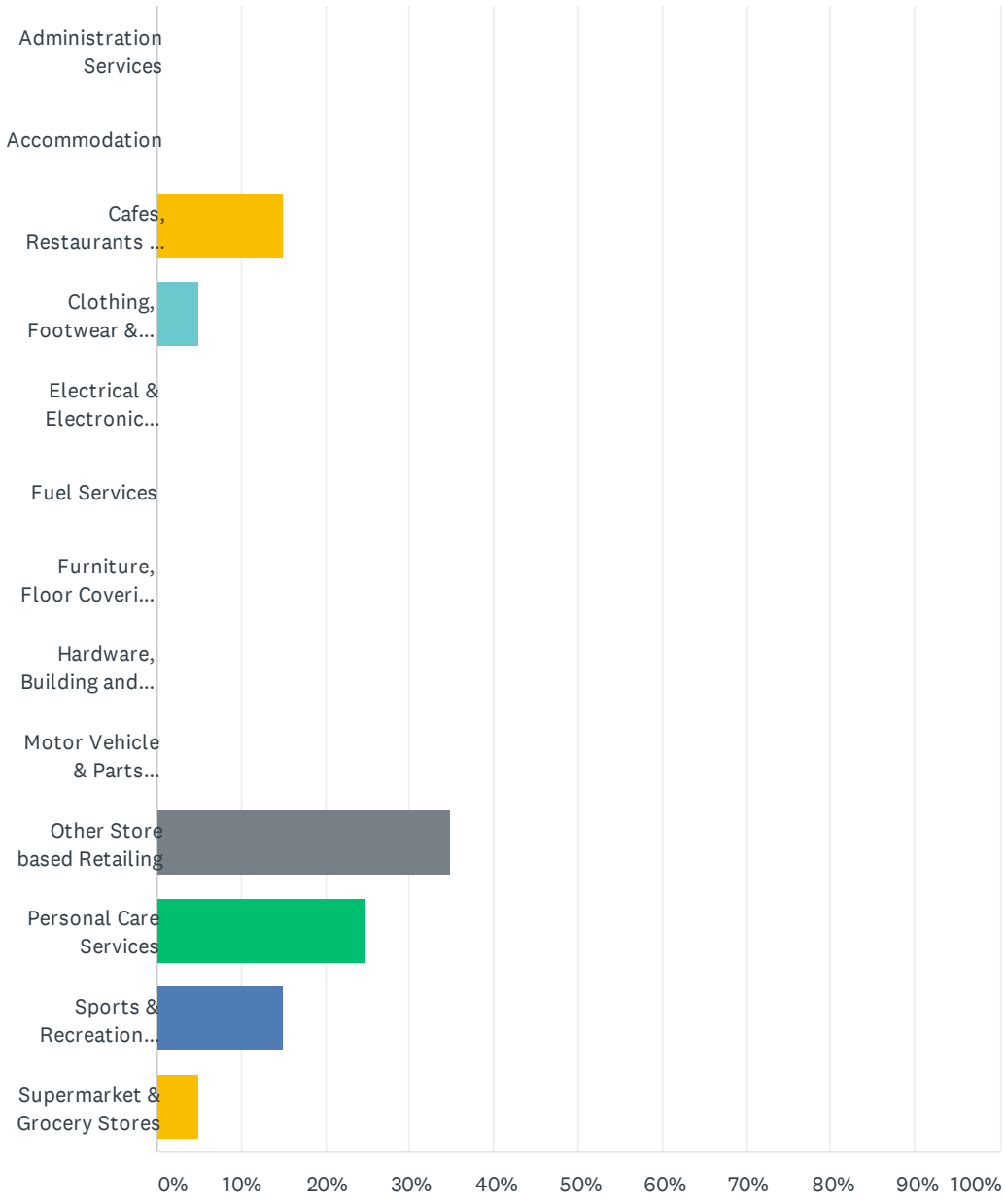


Mel Bennett

MANAGER FINANCE

Q1 What type of business do you operate?

Answered: 20 Skipped: 0



ANSWER CHOICES	RESPONSES	
Administration Services	0.00%	0
Accommodation	0.00%	0
Cafes, Restaurants & Takeaway Food Services	15.00%	3
Clothing, Footwear & Accessory Retailing	5.00%	1
Electrical & Electronic Goods	0.00%	0
Fuel Services	0.00%	0
Furniture, Floor Coverings & Homewares	0.00%	0
Hardware, Building and Garden Supplies	0.00%	0
Motor Vehicle & Parts Retailing	0.00%	0
Other Store based Retailing	35.00%	7
Personal Care Services	25.00%	5
Sports & Recreation Activities	15.00%	3
Supermarket & Grocery Stores	5.00%	1
TOTAL		20

Q2 How was your business impacted by COVID-19?

Answered: 20 Skipped: 0

#	RESPONSES	DATE
1	Significantly less foot traffic	4/5/2021 11:53 AM
2	Reduction in numbers of customers due to reduction in events being ran and low numbers at events that were ran.	4/2/2021 10:27 PM
3	It was not impacted	3/30/2021 7:41 PM
4	We were shut down for 7 weeks. And have struggled finding staff, no one around locally, and ones that were interested were stuck in a lock down interstate, or internationals	3/30/2021 3:09 PM
5	Our revenue fell considerably	3/30/2021 2:45 PM
6	Significant downturn in trade	3/30/2021 12:19 PM
7	Declined trade	3/30/2021 11:10 AM
8	Lost business in some areas but gained in others.	3/30/2021 9:27 AM
9	Business was highly impacted by COVID. We were closed for 6 weeks, we had to reduce ourservices and we had to adapt to not having tourist during the high season.	3/30/2021 8:15 AM
10	Our store was trying to open during the start of the pandemic	3/30/2021 7:52 AM
11	Closed for 1 month (April 2020) then pretty busy ever since.	3/30/2021 7:38 AM
12	Difficult to get food supply/ingredients. Difficult to get staff. Reduced dine in numbers.	3/30/2021 7:23 AM
13	Closed for 3 months and struggled to replace staff	3/30/2021 7:07 AM
14	It wasnt	3/29/2021 6:25 PM
15	approx 40% decrease in turn over March - June 2020 All of 2020, limited tourists & loss of trade but to cancelation of major events like Cup Carnvial/finke etc	3/29/2021 5:33 PM
16	A bit.	3/29/2021 5:02 PM

17	We could not get stock due to manufacturing problems which means a loss in revenue.	3/29/2021 5:02 PM
18	half of my business was forced into shut down reducing my profit and straining staff and clients.	3/29/2021 5:01 PM
19	We were not negatively impacted on retail sales however the supply of product has directly affected how we do our job now. Clients reaction to the signing in and being asked to isolate within the store was difficult and often staff are yelled at by clients which is unnecessary. Sanitising and new policies in the store do take up more time. At the height of isolation in NT we had to have clients wait outside for a staff member in invite them in , to keep the numbers safe. It is the worrld we now live in and we must evolve	3/29/2021 4:44 PM
20	very quiet	3/29/2021 4:25 PM

Q3 There were three rounds in December, January and February. What was the reason you signed up when you did?

Answered: 20 Skipped: 0

#	RESPONSES	DATE
1	So I could gain more sales	4/5/2021 11:53 AM
2	Incentive for customers and to be able to offer an opportunity to purchase item at a reduced price,	4/2/2021 10:27 PM
3	great deal, so we got onboard as soon as we heard about it	3/30/2021 7:41 PM
4	I thought it would bring in more clients & give everyone a chance to utilise these discounts	3/30/2021 3:09 PM
5	When we learnt about the promotion we felt that it was a fantastic idea to help both customers as well as the business. It would help to increase spend. That's why we signed up for the January and February rounds.	3/30/2021 2:45 PM
6	Take advantage of regaining lost sales, stem the flow from online	3/30/2021 12:19 PM
7	To ensure that this was available to our customer base.	3/30/2021 11:10 AM
8	Customers kept asking for it.	3/30/2021 9:27 AM
9	I thought it was a great idea.	3/30/2021 8:15 AM
10	Booster the town economy	3/30/2021 7:52 AM
11	Councillor Matt Paterson told me about the initiative.	3/30/2021 7:38 AM
12	Because customers were asking if we accepted vouchers	3/30/2021 7:23 AM
13	Great initiative	3/30/2021 7:07 AM
14	Business promotion	3/29/2021 6:25 PM
15	We started with round 1 because we had been in Darwin during their Dec round and saw how successful it was.	3/29/2021 5:33 PM
16	It's a great event for the business and the customers.	3/29/2021 5:02 PM
17	To help with Sales as it is an excellent incentive to purchase.	3/29/2021 5:02 PM
18	I signed up because i thought it was a great incentive to shop local and get amongst the hype. Clients were excited and many didn't know how to use it.	3/29/2021 5:01 PM
19	I am a huge supporter of buying local and supporting local business. I dont like the need to buy online by so many. Our rural towns need people to shop local to survive and for the community to survive. This was an excellent initiative to push this and also helped people to afford and spend more.	3/29/2021 4:44 PM
20	Thought it was a great idea to get people spending local for a change	3/29/2021 4:25 PM

Q4 Timing of the rounds were established for the following reasons: Round 1, 11 December 2020 - Increase consumer confidence to shop locally after a shift to online shopping during COVID-19 in lead up to Christmas Round 2, 11 January 2021 - Lead up to school starting and usually a very quiet time for businesses Round 3, 15 February 2021 - End of shoulder season. Did this timing work well for your business?

Answered: 20 Skipped: 0

#	RESPONSES	DATE
1	Yes	4/5/2021 11:53 AM
2	Yes	4/2/2021 10:27 PM
3	yes	3/30/2021 7:41 PM
4	Yes, I wasn't aware of the reasons but this all makes sense now	3/30/2021 3:09 PM
5	Yes	3/30/2021 2:45 PM
6	Would have preferred it to start earlier, Mid November	3/30/2021 12:19 PM
7	Round 1 was really good leading up to Christmas. Round two ran out too quickly and people backed of spending until round 3 commenced. Round 3 interest waned.	3/30/2021 11:10 AM
8	Yes	3/30/2021 9:27 AM
9	Yes it did.	3/30/2021 8:15 AM
10	Thought it worked well	3/30/2021 7:52 AM
11	Yes.	3/30/2021 7:38 AM
12	Yes	3/30/2021 7:23 AM
13	Was great	3/30/2021 7:07 AM
14	Yes	3/29/2021 6:25 PM
15	yes it was perfect	3/29/2021 5:33 PM
16	Works well for the business. Still half of my customers don't know there is a myAlice program.	3/29/2021 5:02 PM
17	Yes it did.	3/29/2021 5:02 PM
18	yes	3/29/2021 5:01 PM
19	Yes, I think that the first was the most intense and people really missed it when it went off each time	3/29/2021 4:44 PM
20	pretty well	3/29/2021 4:25 PM

Q5 Did you find the merchant registration process easy to use?

Answered: 20 Skipped: 0

#	RESPONSES	DATE
1	Yes	4/5/2021 11:53 AM
2	Yes	4/2/2021 10:27 PM
3	reasonably	3/30/2021 7:41 PM

4	Yes it was	3/30/2021 3:09 PM
5	Extremely	3/30/2021 2:45 PM
6	bit of a fiddle, but worthwhile in the end	3/30/2021 12:19 PM
7	yes	3/30/2021 11:10 AM
8	Yes	3/30/2021 9:27 AM
9	Yes	3/30/2021 8:15 AM
10	Very Easy	3/30/2021 7:52 AM
11	Yes.	3/30/2021 7:38 AM
12	Yes	3/30/2021 7:23 AM
13	Yes	3/30/2021 7:07 AM
14	Yes. Except people could not use the voucher online which made preordering food difficult. A lot of screen shots were sent by customers to us then we saved their order and processed payment when they arrived.	3/29/2021 6:25 PM
15	yes	3/29/2021 5:33 PM
16	yes.	3/29/2021 5:02 PM
17	Yes I did.	3/29/2021 5:02 PM
18	yes	3/29/2021 5:01 PM
19	Yes it was easy	3/29/2021 4:44 PM
20	yes	3/29/2021 4:25 PM

Q6 What feedback did you receive from your customers?

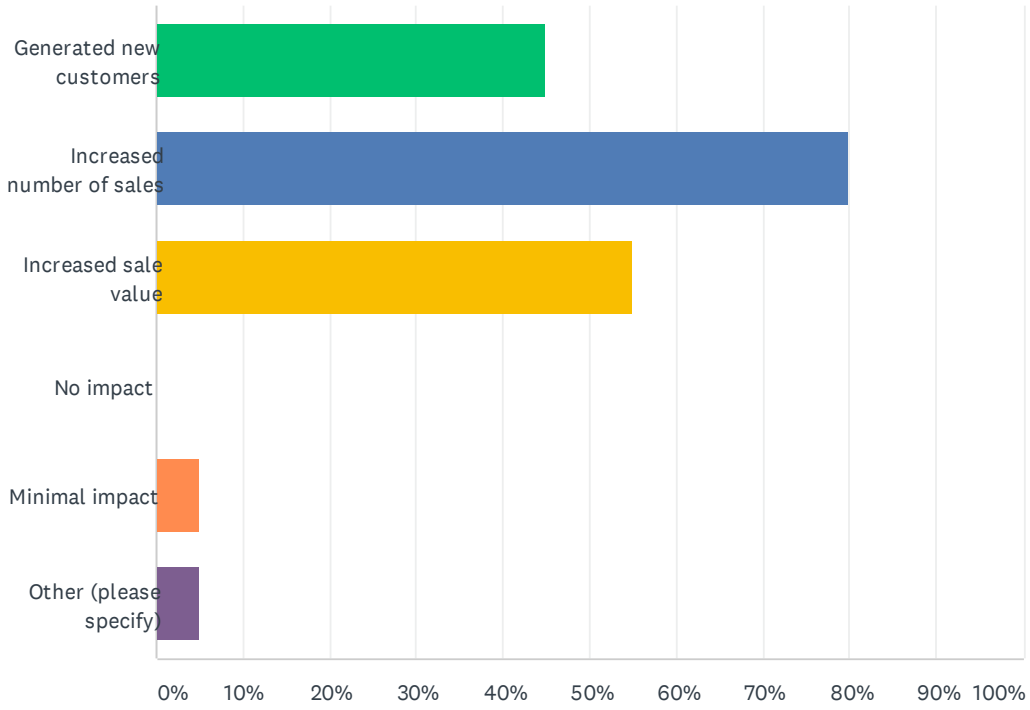
Answered: 20 Skipped: 0

#	RESPONSES	DATE
1	All of it was positive and certainly convinced people to purchase when they may have been unsure.	4/5/2021 11:53 AM
2	They loved it!	4/2/2021 10:27 PM
3	they would like an app, some had trouble getting back on after initially signing up	3/30/2021 7:41 PM
4	We had clients buying more, and new clients coming in to make first time purchases or having appointments to utilise their discount	3/30/2021 3:09 PM
5	Customers were very happy to learn we were part of the promotion. The general feedback was positive and many mentioned that they were pleased to see the council stepping in to help businesses as well as the people of Alice Springs.	3/30/2021 2:45 PM
6	Great, all very positive	3/30/2021 12:19 PM
7	People were really happy to have this financial support	3/30/2021 11:10 AM
8	Customers loved it.	3/30/2021 9:27 AM
9	As a business we encouraged customers to use it. Customers took some time to get used to it but they loved it	3/30/2021 8:15 AM
10	It was a great imitative	3/30/2021 7:52 AM
11	They were surprised initially then very receptive to the program. Lots of my customers then looked at ways to redeem their daily vouchers by purchasing extra golf gear.	3/30/2021 7:38 AM
12	Customers loved the vouches and were definitely spending more in order to gain voucher reward	3/30/2021 7:23 AM
13	LOVED IT!!	3/30/2021 7:07 AM

14	Most enjoyed the scheme and were happy to save	3/29/2021 6:25 PM
15	They loved the incentive to shop local and really embraced it. We noticed that people had trouble with remembering how to find the website and then what their user name and passwords were.	3/29/2021 5:33 PM
16	Hope it can last forever. Great event for the local business and customers.	3/29/2021 5:02 PM
17	Most were very receptive with only a few apprehensive. Many did not even know there was a scheme going and so we signed up as many as possible. Better advertising would have helped.	3/29/2021 5:02 PM
18	Some just simply didn't know how to use. I did have to psychically help and do it for them. I think an App would be great (so they know how to find it and remember their log ins)	3/29/2021 5:01 PM
19	Many customers found it hard esp when they could not remember their passwords. I think an app with thumb print or phone id is what they are used to. Our staff often spent some time hleping people to load it. We kept a chair nearby for people needing to do this	3/29/2021 4:44 PM
20	That is was a great idea	3/29/2021 4:25 PM

Q7 What impact did myAlice have on your business?

Answered: 20 Skipped: 0



ANSWER CHOICES	RESPONSES	
Generated new customers	45.00%	9
Increased number of sales	80.00%	16
Increased sale value	55.00%	11
No impact	0.00%	0
Minimal impact	5.00%	1
Other (please specify)	5.00%	1
Total Respondents: 20		

#	OTHER (PLEASE SPECIFY)	DATE

1	Especially after Christmas - slow time in Alice	3/30/2021 7:07 AM

Q8 Under what circumstances do you think further rounds should be considered?

Answered: 19 Skipped: 1

#	RESPONSES	DATE
1	In the off-peak or shoulder seasons, to keep Alice locals buying.	4/5/2021 11:53 AM
2	More rounds like up north, business's are still effected due to low numbers of tourists and events. Would encourage more locals to purchase locally.	4/2/2021 10:27 PM
3	as long as it can be funded, it was great for stimulating to buy local, so anytime strategically	3/30/2021 7:41 PM
4	To keep people spending - haha	3/30/2021 3:09 PM
5	In similar situations where tourism has been affected since a lot of businesses rely on that avenue. An initiative like this one encourages local customers.	3/30/2021 2:45 PM
6	Anything which has a significant impact on trade such as Covid	3/30/2021 12:19 PM
7	Building back business for the region in the wake of COVID 19 and other contributing factors such as crime and anti social behaviour	3/30/2021 11:10 AM
8	Certain times of the year e.g.after Christmas the economy in the town comes to a halt. The My Alice scheme would certainly stimulate that time of year.	3/30/2021 9:27 AM
9	Anytime there are founds available for more rounds. We are still recovering from 2020 and any help is welcome	3/30/2021 8:15 AM
10	Hold back in case something happens with COVID over the next 12 months and if nothing comes maybe release at Xmas time to help booster the local economy.	3/30/2021 7:52 AM
11	I think as a general economy stimulus if times are tough.	3/30/2021 7:38 AM
12	During off peak times and if we have events like COVID-19	3/30/2021 7:07 AM
13	Unsure	3/29/2021 6:25 PM
14	I would welcome further rounds at any time	3/29/2021 5:33 PM
15	Twice a year would be good boost for the local business.	3/29/2021 5:02 PM
16	If we can afford to do this, it would be and has been such a help to move people back into stores rather than buying online.	3/29/2021 5:02 PM
17	I think it is good during COVID especially to generate money within the town and prevent people buying online	3/29/2021 5:01 PM
18	I think the conditions were fair. One transaction per day per store, otherwise people were trying to pay things off instead of a purchase.	3/29/2021 4:44 PM
19	If the council has money to spend it is a good way to get locals shopping local	3/29/2021 4:25 PM

Q9 Any other feedback? We would love to hear from you.

Answered: 15 Skipped: 5

#	RESPONSES	DATE
1	Loved it!	4/2/2021 10:27 PM
2	great promotion, let's do it again	3/30/2021 7:41 PM
3	Overall we found it very successful. Thank you	3/30/2021 3:09 PM

4	Well done for a brilliant initiative and making it an extremely simple and user friendly exercise. We faced not a single glitch through the 2 months.	3/30/2021 2:45 PM
5	A real boost for small business, which didn't cost us a cent. win win Thank you :)	3/30/2021 12:19 PM
6	The scheme worked so well, would be good to see it randomly through out the year.	3/30/2021 9:27 AM
7	.	3/30/2021 7:52 AM
8	A great program that should be considered even in non Covid times to stimulate local support.	3/30/2021 7:38 AM
9	Great initiative..would be amazing if it could continue occasionally. We signed up so many people!	3/30/2021 7:07 AM
10	The third round was noticeably more popular at our location, perhaps because people were more aware of it and had signed up.	3/29/2021 6:25 PM
11	Consider using an mobile app Have an information stand at ASTC or Alice Plaza for a few hours each day where people can get assistance with signing up. This is a role we took on in store, however it did take up a lot of our time.	3/29/2021 5:33 PM
12	Ongoing annual program would be a good attraction for the tourist.	3/29/2021 5:02 PM
13	Thank you for allowing us to participate in such an exciting and innovative idea - it really helped a lot.	3/29/2021 5:02 PM
14	An app would be great! Everything else was great and easy!	3/29/2021 5:01 PM
15	Thankyou for helping local business	3/29/2021 4:44 PM

Agenda Item 14.2.4

REPORT

Report No. 59 / 21cncl

TO: **ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021**

SUBJECT: **STRATEGIC PLAN 2018-2021 EXTENSION**

AUTHOR: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

EXECUTIVE SUMMARY

This report requests the extension of Alice Springs Town Council's current Strategic Plan 2018-2021 until March 2022. This extension will allow the incoming 14th Council time to develop a new Strategic Plan that will guide Council until 2025.

IT IS RECOMMENDED

That Council extend the current Strategic Plan 2018-2021 until March 2022 to allow a new Strategic Plan to be adopted.

REPORT

1. BACKGROUND

The Alice Springs Town Council Strategic Plan 2018-2021 was adopted by Alice Springs Town Council at its Ordinary Council meeting on Monday 26 March 2018 by the newly elected 13th Council.

Previously, the Strategic Plan 2013-2016 was extended by the 12th Council several times, with the final extension carrying the Strategic Plan 2013-2016 into the 13th Council. This empowered the new elected 13th Council to develop their own Strategic Plan, that would guide Council through their term.

2. DISCUSSION

Council's current Strategic Plan 2018-2021 is about to expire on 31 December 2021, and it would be prudent for the current Strategic Plan to be extended until March 2022. This will give the incoming 14th Council ample time and opportunity to develop a new Strategic Plan that will guide Council until 2025.

A series of workshops will be organised to allow Elected Members to work on the new Strategic Plan. Council Officers will be able to provide input as required.

3. POLICY AND LEGISLATIVE IMPACTS

Section 34 of the *Local Government Act 2019* requires that

(1) A municipal, regional or shire plan:

(b) must include, or incorporate by reference:

(i) any long-term, community or strategic plan adopted by the council or a local authority and relevant to the period to which the plan relates

4. FINANCIAL IMPACTS

NIL

5. SOCIAL IMPACTS

An extension until March 2022 will also allow Council to ensure that there is ample time for public consultation sessions, as well as encourage recommendations, submissions and feedback related to a draft document. This will also ensure community buy-in, support and understanding of their local government and the strategic direction it is heading in.

6. ENVIRONMENTAL IMPACTS

NIL

7. PUBLIC RELATIONS

A robust consultation process will be required to ensure that community expectations are reflected in the new Strategic Plan.

8. ATTACHMENTS

Attachment A: Alice Springs Town Council Strategic Plan 2018-2021



Sabine Taylor
DIRECTOR CORPORATE SERVICES

ATTACHMENT A

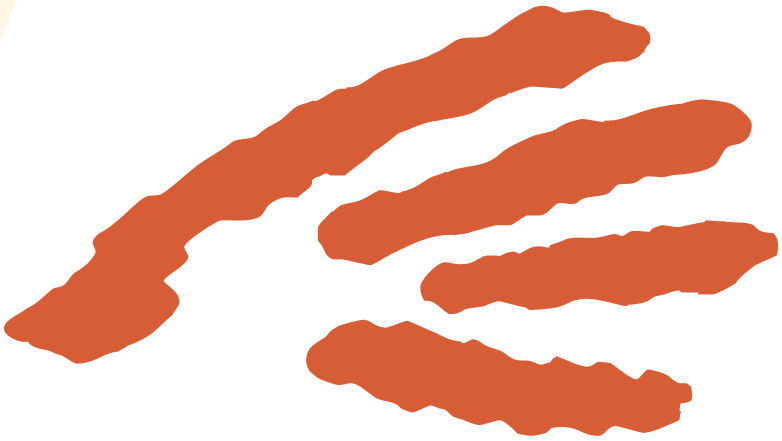
ALICE SPRINGS TOWN COUNCIL STRATEGIC PLAN 2018-2021



Alice Springs
TOWN COUNCIL

Acknowledgement of Country and Traditional Owners

Alice Springs Town Council respectfully acknowledges the past and present Central Arrernte traditional owners and custodians of Alice Springs.



The Alice Springs Town Council Strategic Plan 2018-2021 was adopted by Alice Springs Town Council at its Ordinary Council meeting on Monday 26 March 2018.

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Mayor's foreword

Alice Springs Town Council is proud to present the formal Strategic Plan for 2018, until 2021. The plan provides a critical framework for Alice Springs. It considers Council's current position and aspirations from collective social, cultural, economic and environmental perspectives.

The important plan asserts how Council intends to proactively engage with all levels of government, on behalf of Alice Springs ratepayers and community members. It illustrates ways in which physical and social infrastructure will be maintained and developed. The plan also places much emphasis on continual nurturing and enhancement of our dynamic community, as well as our enviable Centralian lifestyle.

Alice Springs Town Council genuinely appreciates contributions from the broader community, ensuring the relevance and longevity of this plan. Consultation is one positive example of how our good governance pursuits work, successfully harnessing community voices and expectations.

I also extend my thanks to Councillors for conveying feedback from constituents; as well as their tireless efforts representing the broader community both formally, in Council forums, as well as informally, when liaising with staff, to monitor and improve service provision.

Alice Springs Town Council is ambitious about addressing the specified strategies; as well as fulfilling and surpassing the desirable outcomes set out in this plan. We resolutely uphold this plan, in the interests of public amenity, safety, wellbeing and daily enjoyment, in our magnificent town of Alice Springs.

Mayor Damien Ryan






Rex Mooney
Chief Executive Officer
Alice Springs
Regional Waste Management Facility



Chief Executive Officer's introduction

Alice Springs Town Council works conscientiously to deliver an array of community development initiatives, municipal services and engaging events, coupled with sound fiscal management. As such, this professional Strategic Plan provides comprehensive direction setting and guidance, for all of our operations and pursuits, from 2018 until 2021.

Defining what our dynamic community comprises, highlighting the uniqueness of our Centralian lifestyle, developing an environmentally sustainable community; and striving for strong governance, are the prevailing cornerstones that Alice Springs Town Council will uphold, on behalf of ratepayers and citizens. These four strategic objectives enable proactive monitoring of how Council works and what Council achieves, in the interests of community prosperity.

Alice Springs Town Council enthusiastically looks towards ongoing collaborative partnerships, with diverse stakeholders, ensuring Alice Springs' continued evolution, as well as its success, as the preferred destination for employment, education, recreation, enjoyment and lifestyle.

Chief Executive Officer Rex Mooney

Our Vision

A vibrant and thriving community that embraces our culture, diversity and environment.

Our Mission

Through leadership and innovation we provide local government services and we enable and advocate for our community.

Our values and behaviours

Alice Springs Town Council will be recognised and appreciated by residents and visitors as valuing:

	People recognise this because...
Integrity	Honesty and commitment to the community underpin all we do.
Service	Council achieves excellence, quality and pride-of-service through common sense, compassion and courtesy
Responsiveness	Council is responsive to the needs of the community
Involvement	Council provides pathways for participation and is accessible to the community. It also supports others who work to involve people to better our community
Responsibility	Council acts responsibly and with integrity in the interests of the community and public safety
Equity	Council will treat and provide services to the community in an equitable manner
Governance	Council will demonstrate good governance through its rigorous, transparent and financially and environmentally accountable decision-making processes





A Town Like Alice

Alice Springs Town Council is considered to be the heart and soul of Central Australia, made famous by Nevil Shute's novel, A town like Alice. It is the third largest town in the Northern Territory and has a population of approximately 28,500.

The town is located in a picturesque part of Central Australia, fondly known as the Red Centre. It is the physical and spiritual centre of Australia's arid zone. The town is located along the banks of the usually dry, Todd River.

Alice Springs is located 462 kilometres north east of Uluru. It is almost 1,500 kilometres from Darwin to the north; and 1,532 kilometres from Adelaide, south on the Stuart Highway.

Given Alice Springs' strategic geographic location, it is the government, retail, sports and health services hub for the southern half of the Northern Territory, as well as remote parts of South Australia and Western Australia.

Alice Springs Town Council is proudly involved with more than 120 community events each year, including the iconic Rotary Henley on the Todd Regatta, night markets, Finke Desert Race, Masters Games, Red Centre Nats, Alice Desert Festival, the Beanie Festival, and Desert Song Festival.

Alice Springs is a dynamic town, offering diverse retail and services, as well as quality health, education, recreation, leisure and entertainment, for locals; and visitors, alike.


what we want reality to be
what we do to achieve our vision
who we are and how we act
our approach to maximise our contribution
where we want to make a difference
what we work to change
how we will achieve change
how we will measure progress and success
VISION
MISSION
VALUES
HIGH LEVEL STRATEGIES
OBJECTIVES
OUTCOMES
STRATEGIES TO ACHIEVE
PROGRESS INDICATORS
MUNICIPAL PLAN
DEPARTMENTAL PLANS
ACTION



Our Strategic Approach

To most effectively work to our Mission towards our Vision, Council has identified a set of high-level strategies to guide planning and organisational decision-making.

1. **Leadership by example**
   We influence others through how we go about doing things and where we invest our energy and resources.

2. **Harness all assets and activities for purpose**
   We influence others through how we go about doing things and where we invest our energy and resources.

3. **Invest in staff**
   We invest time and resources in our people so they are productive and motivated contributors. We empower them to make decisions and enable them to be effective by ensuring they have the necessary competencies, support and accountability for outcomes.

4. **Innovation, measurement, learning and adaptation**
   We innovate and trial new approaches for better outcomes. We measure our performance to continuously learn, improve and adapt.

5. **Promote and embed inclusion and diversity**
   We actively design and deliver our services and programs so that they are inclusive and encourage diverse participation. We promote inclusion and the importance of embracing and celebrating diversity.

Our Strategic Objectives

We have three interconnected Strategic Objectives that provide the focus for our effort, supported by the Strategic Objective to be a **Dynamic Council.**
Our Strategic Objectives are that Alice Springs be a:

Dynamic community

A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

Great place to live

A great place to live that attracts and retains residents because of our unmatched leisure and healthy living opportunities and embrace of our unique landscape and culture.

Leader in sustainability

A leader in sustainability and best practice, living well in our desert context and minimising our impact.

To realise our Strategic Objectives for Alice Springs towards the vision of a vibrant and thriving community that embraces our culture, diversity and environment, Alice Springs Town Council is a:

Dynamic Council

A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.



As examples of our contribution to these objectives we:

- Provide in-kind support and/or facilitation of at least 140 community events per annum
- Host 4 public Australian Citizenship Ceremonies per annum
- Maintain 220 kms of roads and road reserves which includes verges, gutters and trees
- Maintain 14.3 kilometres of laneways
- Issue 110 public places permits per annum

- Upkeep 71 parks and 8 sporting ovals providing facilities for 13 different sports with a total participation estimated at 5000 people
- 14,000 library visitors per month
- Upkeep 82 hectares of public open space
- 5000 CCS Alice Springs Aquatic and Leisure Centre visitors per month

- Recycle 48 tonne of glass per annum
- Operate a leading Regional Waste Facility that manages 35,000 tonnes of waste per annum
- Have reduced reliance on fossil-fuel based energy by 20% through use of solar installations and through energy-saving strategies
- Operate the 'Rediscovery Centre' that helps reduce waste while making available useful low cost items to residents and generating $244,000 per annum of income.
- Plant 720 new and revegetation trees per annum

- Have 12 Ordinary Council meetings per annum
- Support 3 Standing Committees, 17 Advisory Committees and 12 external Committees
- Meet the requirements of Council under the Northern Territory Local Government Act


FLOODWAY



Our plan in detail...

Our four Strategic Objective Areas have identified Outcomes and Strategies to achieve these Outcomes. Council has identified 'Innovation, measurement, learning and adaptation' as a high-level Strategy to drive realisation of its Objectives. Quantifying 'what success looks like' and measuring achievement and progress is essential to ensuring accountability, proper governance and to underpin innovation and learning.

Two types of indicators are used in this plan.

Lead Indicators are high level, sensitive, time bound measures to drive direction and measure progress in particular focus areas.

Core Indicators indicate that core functions and requirements are being achieved and extended at the agreed rate. The Municipal Plan and internal Operational and Departmental plans contain a large number of such indicators to ensure accountability, efficiency and proper governance. In this Strategic Plan we have identified a small number of **Core Indicators** to reflect particularly important core performance or to provide examples of the focus and rigor applied to delivering outcomes.

This Strategic Plan provides the direction and thrust of Council effort. In line with the 'Innovation, measurement, learning and adaptation' Strategy further indicators will be developed to drive innovation and performance over the life of this plan.

As reflected in its Mission, Council provides direct services, supports and partners with others and advocates for the realisation of its Vision and Strategic Objectives. Strategies and Indicators are marked as follows (and in order of emphasis) to reflect whether they are:

- **D** Direct Council delivery
- **P** Partnering with or supporting others to help realise our shared Objectives
- **A** Advocating or influencing others to help realise our Objectives

Objective 1: A dynamic community





A dynamic, prosperous community where everyone is included underpinned by safe, reliable infrastructure and social investment.

1.1: Inclusiveness and support	
1.1.1: Develop and enhance programmes, as well as services	D
1.1.2: Promote community engagement, cohesion and safety	D P A
1.1.3: Proactively embrace diversity, ensuring equitable participation opportunities	D P

1.2: Economic growth and prosperity	
1.2.1: Initiate cooperation between the Commonwealth Government, Northern Territory Government, and Council, to identify and develop strategic opportunities	A P
1.2.2: Foster investment attraction	A P D
1.2.3: Support ongoing tourism development and prosperity	A P D

1.3: Safe and reliable public infrastructure	
1.3.1: Maintain and improve local road network	D A
1.3.2: Maintain and improve local footpaths and cycle networks	D
1.3.3: Maintain and improve Council buildings	D
1.3.4: Lead the Northern Territory Government to establish a suitable Alice Springs Master Plan	A P
1.3.5: Advocate Northern Territory Government and Commonwealth Government partnerships with Council, to establish suitable, contemporary community facilities	A

Progress indicators

Lead indicators

- Establish key indicators and yearly improvement targets for inclusion and diversity for Council programs by 2019 — D
- Sealed gazetted public roads increased from 92% to 93% by year-end FY2019, 94% by end FY2020 and 95% by end FY2021 — D A
- Council funding on tourism initiatives achieve at least a 1:4 return on investment — P A D

Core indicator examples

- Increase Alice Springs Town Council website sessions from a baseline of 250,000 by 10% per annum — D
- Grow the proportion of lifetime animal registrations compared to annual registrations from 4:1 to 5:1 — D
- Consistently achieve 100% response to NeatStreets notifications — D

Objective 2: A great place to live



[1] Placemaking is a multi-faceted approach to the planning, design and management of public spaces. Placemaking capitalises on a local community's assets, inspiration, and potential, with the intention of creating public spaces that promote people's health, happiness, and well being. Landy, D. Creating Vibrant Communities (2016), Global Publishing Group.

A great place to live that attracts and retains residents because of our unmatched leisure and healthy living opportunities and embracing our unique landscape and culture.

2.1: Community life, promoting a healthy, vibrant culture

2.1.1:	Provide sport, recreation and leisure opportunities, which maximise social capital	(D)(P)(A)
2.1.2:	Promote active lifestyles for people of all ages	(D)(P)(A)
2.1.3:	Advocate for the continuation and enhancement of transport options to ensure Alice Springs is an ongoing part of the national transport network	(A)

2.2: Sense of place and public amenity

2.2.1:	Maintain and improve built and social infrastructure in open spaces, by adopting placemaking strategies[1]	(D)(P)(A)
2.2.2:	Ensure vibrant, multi-functional options in dedicated public open spaces	(D)(P)(A)

2.3: Enhance life-long learning, library and technology services

2.3.1:	Protect and promote local history and heritage	(D)(P)(A)
2.3.2:	Diversify information resources and mediums	(D)
2.3.3:	Offer STEAM (Science, Technology, Engineering. Arts and Mathematics) training, education and support to establish a local digital culture	(D)(P)

Progress indicators

Lead indicators

- Completion of short-term and medium-term Arts and Cultural Plan strategic actions by 2020, including:
  - Development and implementation of a Public Art Master Plan
  - Development and implementation of a Public Art Interpretation Plan
  - Strengthen existing strategic relationships across arts and culture, education, health, tourism, community and local enterprise (D)(P)(A)
- Placemaking strategies utilised in 20% of Council controlled open-spaces by end FY2019, 30% by end FY2020 and 40%% by end FY2021 (D)(P)
- Work with partners to increase organised sporting participation by 5% per annum from 2019 onwards (D)(P)

Core indicator examples

- Increase Alice Springs Public Library memberships by 25% per annum (D)
- Increase STEAM and digital engagement event participants by 25% per annum (D)(P)
- Increase participation in healthy communities activities by 10% per annum (D)
- In support of Royal Life Saving Society Australia NT's goal to improve water safety as per the NT Water Safety Strategy 2017-2021, our long term goal is that 100% of Primary School aged children living in Alice Springs can swim at Level 3 or above. Our goal is to establish the present proportion of primary school aged Level 3 swimmers by 2018, and then increase that proportion by 5% per annum. (P)(D)
- 3 park refurbishments per year (D)

Objective 3: Leadership in sustainability





A leader in sustainability and best practice, living well in our desert context and minimising our impact.

3.1: Reduce Council's carbon footprint	
3.1.1: Reduce Council's greenhouse emissions	D
3.1.2: Maximise energy productivity	D
3.1.3: Reduce Council's waste production	D
3.1.4: Maximise efficient use of water	D

3.2: Reduce Alice Springs' carbon footprint	
3.2.1: Educate and enable the community to reduce greenhouse emissions	D P
3.2.2: Educate and enable the community with regard to waste reduction, waste management, water consumption and recycling	D P
3.2.3: Encourage the Northern Territory government and industry to adopt affordable, environmentally smart, sustainable initiatives, suited to Central Australia	A

3.3: Conserve and protect the Alice Springs environment	
3.3.1: Support a healthy, natural living environment	D P A
3.3.2: Maintain and ensure efficient use of the Regional Waste Management Facility	D

Progress indicators

Lead indicators

- Increase proportion of solar generated electricity at Council facilities or reduce consumption to achieve energy savings from the grid from 20% to 30% by YE2019, 40% by YE2020 and 50% by YE2021 D
- Develop and implement an Alice Springs Town Council Climate Action Plan, establishing a sustainable investment framework and progressive yearly actions and targets on:
  - energy productivity
  - energy replacement through sustainable technologies
  - waste reduction
  - fuel usage
  - recycling
  - water productivity

  D

Core indicator examples

- Use 25% of the crushed glass collected from 48 tonne of wine and spirit bottles under the Cash for Containers scheme annually D
- Reduce fleet vehicle fuel usage by 2.5% by December 2020 D
- Increase reuse/recycling rates of waste presented at the Regional Waste Facility by 5% per annum D

Objective 4: A dynamic Council



Progress indicators

Core indicator examples	
• Meet all financial reporting requirements to the specified compliance level	(D)
• Outstanding rates ratio equal or better than 0.3 (being the total rates outstanding divided by total rates revenue)	(D)
• Ensure current ratio at better than 1:1 (being a measure of how quickly Council can convert current assets into cash to satisfy Council financial commitments)	(D)
• Ensure Council maintains a strong capacity to service its loans (if any) by having an debt equity ratio of less that 0.1 (being the outstanding debt divided by operating income)	(D)

[2] Full participation in meetings is the expectation and as stated will be publicly reported on – recognising that circumstances do arise from time to time that require elected members to apologise for inability to attend.



A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

4.1: Leadership and advocacy excellence	
4.1.1: Equip Elected Members	(D)
4.1.2: Equip Executive team	(D)
4.1.3: Equip leadership team	(D)

4.2: People & workplace excellence	
4.2.1: Attract a capable, skilled workforce	(D)
4.2.2: Retain a suitably qualified and motivated workforce	(D)
4.2.3: Be an employer of choice	(D)
4.2.4: Ensure a safe work environment	(D)

4.3: Service excellence	
4.3.1: Establish, maintain, review and improve efficient, effective systems	(D)
4.3.2: Adopt and encourage innovative digital technology	(D)
4.3.3: Maintain professional, timely and accurate service protocols at all customer service points	(D)

4.4: Governance excellence	
4.4.1: Responsible fiscal and asset management	(D)
4.4.2: Ethical conduct	(D)
4.4.3: Facilitate a regular risk management and compliance audit committee, with an independant chair	(D)

Lead indicators	
• Elected Members participate in all[2] Ordinary Council and Standing Committee meetings and 80% of Advisory and other committee meetings as appointed (to be reported on in the Council's Annual Report)	(D)
• The CEO will undertake benchmarking of the organisational culture, values and behaviour in 2018/19 and will establish strategies and targets as required	(D)
• Develop a Reconciliation Action plan by June 2018 for Council, setting clear progressive measurable targets, strategies and actions including achieving increased employment of Indigenous Australians in Council positions	(D)
• Staff and resident satisfaction benchmarks established in 2018/19 and improved by 5% per annum	(D)
• Yearly surveys of Advisory Committee members show an increase in satisfaction and motivation rates, reflected in increasing attendance rates	(D)



Agenda Item 14.3.1

REPORT

Report No. 50/21cncl

TO: **ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021**

SUBJECT: **COMMUNITY DEVELOPMENT REPORT TO COUNCIL**

AUTHOR: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

EXECUTIVE SUMMARY

This report provides a quarterly departmental update and review of the Community Development Directorate from 1 July 2021 to 31 October 2021.

IT IS RECOMMENDED

That the Community Development Report to Council be received and noted.

REPORT

1. DISCUSSION

The attached reports from each business unit detail and provide information on the Community Development Department for the financial year to date**.**

1.1 Summary of Business Arising from Previous Minutes of the Ordinary Council Meeting 23 November 2021

All matters actioned as per Elected Member Queries Smartsheet.

2. POLICY IMPACTS

All projects relate to and reflect the appropriate policies and components of the ***Alice Springs Town Council Strategic Plan 2018 – 2021.***

3. FINANCIAL IMPACTS

All projects are being implemented within their respective budgets.

4. BUSINESS UNIT REVIEW

Not applicable for this reporting period.

5. SOCIAL IMPACTS

As per individual project plans.

6. ENVIRONMENTAL IMPACTS

As per individual project plans.

7. PUBLIC RELATIONS

Nil

8. ATTACHMENTS

Attachment A – ASALC Report
Attachment B – Community and Cultural Development Unit Report
Attachment C – Library Report
Attachment D – Ranger Unit Report
Attachment E – Youth Programs Report



Sabine Taylor
DIRECTOR CORPORATE SERVICES

ATTACHMENT A

TO: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

AUTHOR: **MANAGER ALICE SPRINGS AQUATIC AND LEISURE CENTRE - PETINA FRANKLIN**

SUBJECT: **ALICE SPRINGS AQUATIC AND LEISURE CENTRE REPORT**

REPORTING PERIOD: **1 JULY 2021 TO 31 OCTOBER 2021**

EXECUTIVE SUMMARY

This report provides a quarterly update of the Alice Springs Aquatic and Leisure Centre Unit within the Community Development Directorate. It provides a high-level analysis of progress against the ASALC business plan and compliance requirements.

1. STRATEGIC PLAN

Alice Springs Town Council Strategic Plan – 2018 to 2021

This update, KPIs and measures outlined in this report have been developed as part of the Alice Springs Aquatic and Leisure Centre (ASALC) Business Plan 2020-21 to reflect and meet the objectives of the Alice Springs Town Council Strategic Plan 2018-21.

OBJECTIVE 1: *DYNAMIC COMMUNITY*

A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment



Alice Springs Aquatic & Leisure Staff attending a CPR training night in September 2021

1.1 Inclusiveness and support

1.1.1 Develop and enhance programs, as well as services

KPI - ASALC Programs delivered to a high standard and aligned to community needs	
Target	**Progress**
Quarterly reviews carried out internally by ASALC staff and recommendations implemented	On Target – ASALC staff recognised need for more specialised training of staff for exercise and well being programs. WETS Aqua training course held in September and six ASAC staff participated with financial support from ASTC. .
Programs Coordinator to attend AUSTSWIM conference	Not Achieved - Programs Coordinator was to attend Australian Swimming Teachers and Coaches Conference but due to COVID border closures this has been postponed. AUSTSWIM conference also cancelled for same reason. Other Professional Development opportunities currently being sourced.
100% compliances met for Programs on annual RLSSA Safety Audit	Not Achieved - RLSSA NT Safety Audit carried out 6 May 2021 with a safety score of 82% RLSSA introduced a new audit tool therefore changes to existing infrastructure/new safety signage, operational procedures are currently being carried out/incorporated to meet standards by 2022.
Hold three ASALC User Group Meetings throughout 2020-21	On Target - First meeting held on 17 March 2021. Meeting planned for December 2021
Plan developed to grow programs, implement new initiatives and reach a greater number of customer group by March 2022	On Target – ASALC is currently negotiating with schools to incorporate a year 4/5/6 program aimed at teenagers who have been identified as potential high risk in the Royal Lfiesaving National Drowning Report as they enter older teen/young adult age group

1.1.3 Proactively embrace diversity, ensuring equitable participation opportunities

KPI - Ensure opportunities for participation in aquatic activities supported	
Target	**Progress**
Annual audit of mobility equipment by Keep Moving completed with any maintenance and actions implemented	Achieved - July 2021. Service of equipment carried out August 2021 and currently waiting for service provider to complete when parts available.
Community members with special needs are enabled and supported to participate in Learn to Swim, Exercise classes or recreational activities	Achieved - Private swim lessons ongoing. Life without Barriers clients regularly attend exercise and recreational activities provided by Community Development staff. Currently grants are being sourced to fund new equipment for outdoor abled access bathroom to attract more users (initiated by feedback received) AUSTSWIM Mates course currently being planned for carers.
Cultural Awareness or other relevant training provided to all ASALC Staff at least once and as required	On Target – relevant training options currently being sourced for all staff in relation to providing customer service excellence.
Provide opportunities for remote community groups to participate in water safety education programs	Achieved - Kites, Ntaria and Mt Liebig schools participated in Terms 3 /4 swimming program.
Provide opportunities for multicultural groups to participate in aquatic education programs	Achieved – Term 3/4 adult learning classes - majority of learners are from culturally diverse backgrounds.



Learn to Swim opportunities for all community members

1.3 Safe and reliable public infrastructure

1.3.3 Maintain and improve Council Buildings

KPI - Implement ASALC scheduled maintenance as per ASALC Asset Maintenance Register and update as required	
Target	**Progress**
ASALC scheduled maintenance completed within budget and on time	Achieved - Trisleys completed quarterly plant room service September 2021
ASALC average 'Clean' score from User Group meetings and Customer Feedback forms averages at least 8/10	Achieved – Scoring system updated. Online feedback link has been established to assist in monitoring hygiene, facility environs and staff service. Has proven to more user friendly evidenced from number of responses. Feedback conveyed back to relevant ASALC staff to action areas that need to be addressed. Facility Hygeine rating 1(not good) – 5 (good) Overall degree of satisfaction with your vist :Excellent through to Very Dissatisfied rating.

OBJECTIVE 2: A GREAT PLACE TO LIVE

A great place to live that attracts and retains residents because of our unmatched leisure and healthy living opportunities and embraces our unique landscape and culture

2.1 Community life, promoting a healthy, vibrant culture

2.1.1 Provide sport, recreation and leisure opportunities, which maximise social capital



ASALC Aqua caters for all levels of fitness and encourages positive social interaction

KPI - Meet Core Indicator target of 5% increase in primary aged swimmers Level 3	
Target	**Progress**
Develop Learn to Swim retention strategy	Royal Lifesaving Australia has updated Swim & Survive Level 3 to Level 5 this financial year. ASALC has updated to new levels.Exceeding enrolment target by 46%. YTD Learn To Swim participation is 417 in Term 3 2021 in comparison Term 3 2020. Programs Coordinator strategy to enagage middle to upper primary students as this is the age group that determines swim level targets
Increase communications with schools to increase Learn to Swim attendance	On target - 2021 changes in programming to assist in building numbers. Communication measured by qualitative data. Communication increased by electronic mailouts and face-to-face meeetings.
Liaise with Swim Club to increase swim school numbers	On target – Continuous liasion with club coach and president to grow pre-club program. Review term by term to support transition for students.



ASALC School Swimming program provides a safe learning environment for students

KPI - Offer new Programs/Events to enhance community participation & engagement	
Target	**Progress**
Arrow tag – for youth participation, Corporate team building, event activities	On target - Currently set up for youth events during school holidays but with assistance from the ASTC Marketing team, promote corporate events and private hire options. First arrow tag event held Red Centre Splash 23 October 2021. Next event 19 December 2021
Incorporate new activities at Splash Parties and ASALC events	Achieved – working with Youth Manager to invigorate Splash Parties and events. DJ/Graffiti art.



ASALC continues to offer opportunities for community engagement

School Holdiays Splash parties July-October 2021

July 14	September	October
247 attendees	1168 attendees	988 attendees

Red Centre Splash October 24 774 attendees

KPI - Scheduled projects for 2020/21 in ASALC Business Plan (see appendix 1)	
Target	**Progress**
Additional facilities design/layout in precinct scoped, costed and determined	Concept plan of additional recreational area to be revisited

OBJECTIVE 3: LEADER IN SUSTAINABILITY

A leader in sustainability and best practice, living well in our desert context and minimising our impact.

3.1 Reduce Council's carbon footprint

3.1.1 Reduce Council's greenhouse emissions

KPI - Energy Efficient technologies implemented at ASALC with year on year reduction in electricity use.	
Target	**Progress**
Investigation into changeover from gas to electricity heating for indoor bathrooms	Completed August 2021 $14,558
Investigation into heating outdoor learn to swim pool and splashpad	On Target – Trisleys to design a system ready to go out to quote/tender investigate options. Costs are higher than original forecast.

Solar systems under investigation to check performance	On target – Solar Contractors visited site in September to investigate production,equipment faults. Field array unit (Fronius) found faulty and not producing since 12 June 2021 . Solergy to repair broken panels on roof supporting the ABB inverters and data indicates output has almost halved in March 2020 and has not recovered. Waiting for Contractor/Installer to respond. Recommendation to investigate installation of intelligent monitoring system to alert failures in solar array performance and discrepencies in output.(F Peacock)
Purchase battery operated grounds equipment to reduce maintenance, fuel usage and greenhouse emissions	Not Achieved -No recent ground equipment needed in this period
Electricity tender to be delivered March 2021	Not Achieved – Tendering process is under discussion with Technical Services, Directors and ASALC Manager

3.1.3 Reduce Council's waste production- check KPI

KPI - Council recycling implemented at ASALC	
Target	**Progress**
To reduce waste and increase recycling	Wooden pallets from ASALC collected by Waste management for recycling into wicking beds
	Seats incorporating recycled timber from outdoor bathroom benches



New locally designed bench seats made from recycled timber taken fromASALC refurbished bathrooms

OBJECTIVE 4: DYNAMIC COUNCIL

A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

4.2 People and workplace excellence

4.2.2 Retain a suitably qualified and motivated workforce

KPI - ASALC Team adequately trained and supported to succeed in their roles	
Target	**Progress**
All ASALC staff inducted through internal induction process within four weeks of start date	On Target - Ongoing as new staff recruited.
Regular in-service training sessions and team nights (3 per annum) held	On Target - Team nights and regular training on schedule. Team night and CPR/emergency response training held on 8 September 2021.
Staff training and qualifications register maintained	On Target – 2 x Pool Lifeguard Updates and First Aid/CPR courses held October 2021
Timely feedback provided and all Performance Appraisals completed by due dates set by Human Resources	On Target - ASTC Performance Appraisals to be initiated November 2021 and ASALC staff to complete by December 30 2021

4.2.4 Ensure a safe work environment



Inductions into safe machinery use



AUSTSWIM training for our Learn to Swim Program Instructors

4.2.4 Ensure a safe work environment

KPI - Safe systems of work and operation maintained and developed	
Target	**Progress**
All Incident Reports lodged within 24 hours and Form actions completed	Achieved
95% compliances met in Annual RLSSA Safety Audit	Not Acheved – 82% currently compliant – actions in place to address shortfalls.
ASALC Operations Manual reviewed and updated annually prior to RLSSA Audit	Achieved – Updated March 2021
ASALC Emergency Action Plan reviewed and updated quarterly	Achieved - Emergency Action Plan reviewed August 2021
'SAFE' score given by ASALC User Groups exceeds 8/10 average	Safe" Scoring matrix has been updated on online feedback form. Determined by Lifeguard Supervision rating, Customer Service Rating and Facility Hygeine rating 1(not good) – 5 (good) Overall degree of satisfaction with your vist :Excellent through to Very Dissatisfied rating. 44 submitted feedback online with average score between 3 – 5.

At least 5% reduction in incidents and accidents compared to previous year	Not Achieved – Improved reporting system 2021 has identified more insignificant incidents being recorded in comparison to 2020.13 incidents recorded 2020; 15 incidents 2021 Slip test results has shown overall improvement in floor surface management. 2021 – purchase of floor scrubber and cleaning schedule identified as major contributing factor
4 hourly pool tests within range at least 95% of the time Centre is open	Achieved - Water Balance Tests 95% within range.
Kiosk food service areas 100% compliant with Health Department requirements	Achieved - Compliant to date.

KPI - Identify risks and implement appropriate controls	
Target	**Progress**
All allocated actions on ASTC Risk Register followed up and completed by the identified due dates	Achieved - Completed and monitored regularly via Smartsheet.
ASALC Operational Risk Register reviewed and updated on Smartsheet monthly	Achieved – Regular updating risk register.

4.3 Service Excellence

4.3.2 Adopt and encourage innovative digital technology

KPI - Digitise ASALC Timesheet and Checklist systems	
Target	**Progress**
Identify suitable electronic timesheet system for permanent staff for implementation in 2020/21	Achieved - Electronic timesheets for all permanent staff implemented, December 2020.
Currently looking for timesheet system for Casual staff.	Not achieved - using hard copy system to date
Identify suitable checklist reporting system for implementation in 2020/21	Not achieved - need to revisit best options

4.4 Governance excellence

4.4.1 Responsible fiscal and asset management

KPI - ASALC operates within allocated 2019/20 Budget	
Target	**Progress**
Monthly review of ASALC Budget carried out	Achieved
KPI - ASALC Asset Register and Tracking System established	
Target	**Progress**
ASALC assets onsite identified, labelled & updated quarterly	Not Achieved – labelling incomplete
ASALC asset register consistent with ASTC Finance format by February 2021	Achieved - ASALC assets recorded as they are upgraded or purchased.

2. PROJECT PLANNER

FUTURE PROJECTS

PROJECT	Projected Costs	Proposed dates
Heating of outdoor Leisure & Splashpad	$ 50,000	April 2022
Modification of 50m balance tank	$ 25,000	March 2022
Installation of vaccum and pressure relief valves for indoor plant room/25m plant room	$ 5,000	March 2022
New bench tops/seating for outdoor BBQs	$ 10,000	June 2022
Purchase Junior Inflatable	$ 6,000	March 2022
Design for Adventure Playground/other option	$ 50,000	June 2022
Replace non slip surface on slides stairways	$ 6,000	February 2021
New blanket roller	$ 5,000	December 2021
50m boiler overhaul	$ 20,000	February 2022
Purchase special bed for abled acess room	$ 10,000	June 2022
Install auto fill valve for 50m pool	$ 5,000	February 2022
Replace RCD board indoor plant room	$ 5,000	March2022
New shadesails for indoor centre	$ 55,000	June 2022
Broken glass repair (2nd install)	$ 20,000	November 2021
Chlorine alarm audit	$ 7,293	November 2021
Replace pump housing HW Pump #2	$ 1,500	February 2022
Total Projected Cost	**$ 280,793**	

COMPLETED CAPITAL PROJECTS/TASKS (1 July 2021 – October 31 2021)

Capital	Cost
Replace 50m shade sails	$ 26,727
Trisleys Quarterly Service Sept 21	$ 13,752
Pumps for outdoor overflow wet well and new pipework	$ 9,534
Purchase 2 x Pool Cleaners	$ 4,904
Purchased Bunding placed in plant rooms	$ 18,487
Replace heat exchanger coil boiler 2	$ 14,234
Slushie machine purchased	$ 5,020
Broken glass indoor centre 1st install	$ 28,585
Total Cost	**$ 121,243**



50m shade sails and cables replaced October 2021

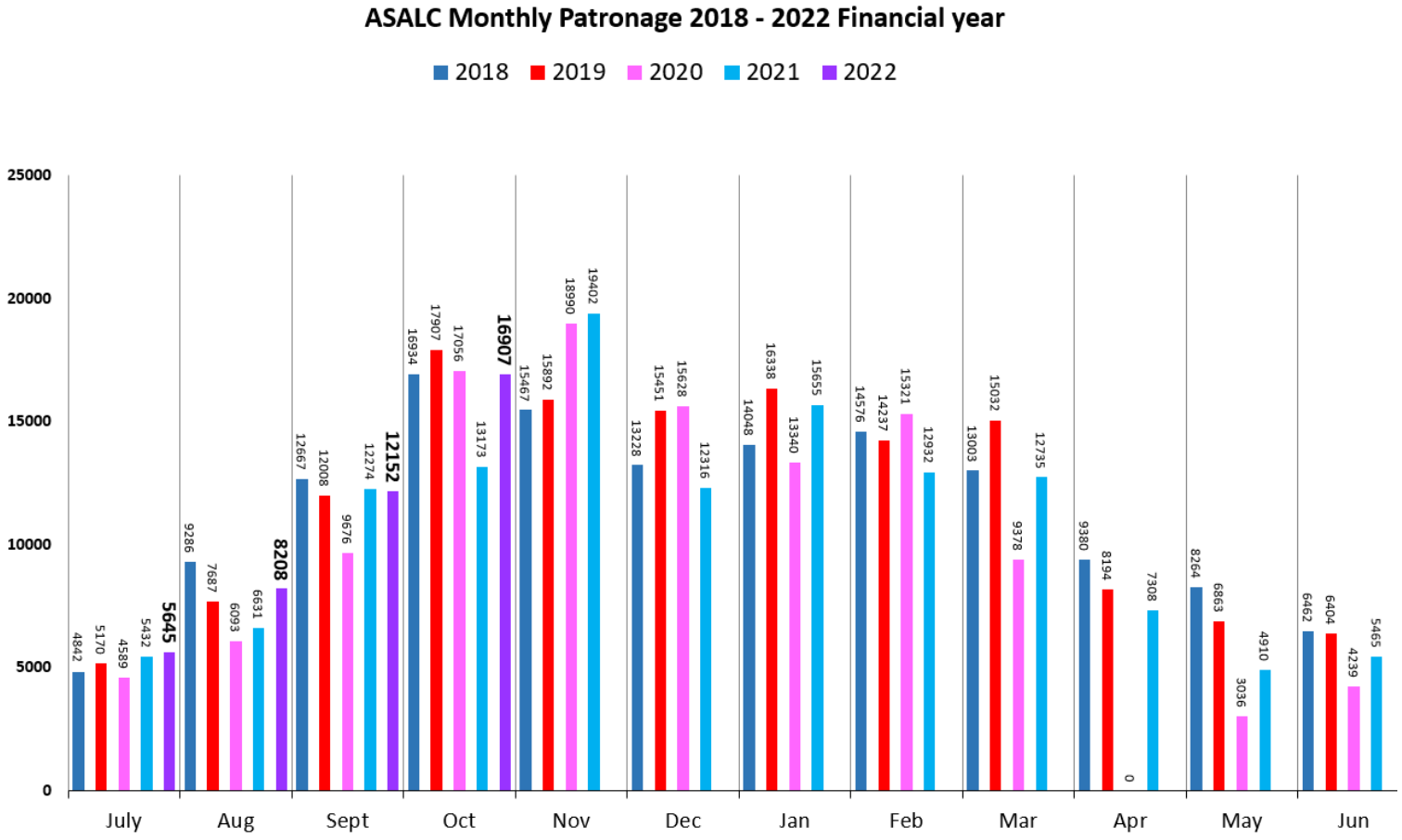
COMPLETED OPERATIONAL PROJECTS/TASKS (1 July 2021 – October 31 2021)

Operational	Cost
Tiling repairs 25m; leisure pool	$ 1,771
Replace 25m boiler #2 fire wall kit	$ 4,380
Cabinets installed training room	$ 760
Plant service parts Sept	$ 7,090
Supply &Install 3 x outdoor benches	$ 4,755
Purchase vandal proof taps indoor	$ 850
Repair concrete tripping hazards on concourse	$ 550
Install fence near outdoor bathrooms	$ 1,410
Supply & install soda ash dosing pump	$ 3,152
Modify AHU air vents for easy servicing	$ 2,214
Supply pump & float switches for overflow tank	$ 3,849
Supply & install eyewash station	$ 2,203
Total Cost	**$ 32,984**

DIRECTORATE UPDATE

TOTAL MONTHLY ATTENDANCE

July 2021	August 2021	September 2021	October 2021
5645	8,208	12,152	16,907



Events 2021 and attendance figures

- July 14 Wet Wednesday **247**
- July 23/24/25 NT Short Course Swimming Championships **805**
- September 24 School's Out Disco **217**
- September 29 Wet Wednesday **951**
- October 2 Learn to Swim Open Day **798**
- October 3 Sunday Splash **302**
- October 6 Wet Wednesday **676**
- October 10 Carers NT **125**
- October 13 Fun at the Pool Mental Health Week **79**
- October 23 Red Centre Splash **774**

ASALC Programs

- ASALC Learn to Swim for Adults, Infants and School Aged children
- Aqua for all abilities
- Water safety & Awareness Program
- School Swimming Program
- Private lessons

Schools Program Attended Term 3 19 July - 25 September

- Living Waters Yrs 3/4
- Braitling Primary Transition – Yr2
- OLSH Bath Street Yrs Transiton – Yr 2
- Yipirinya School

Bush Schools Term 3

- Mt Liebig
- Kites - students from NT, WA and SA communities attend while in town

Learn to Swim Program Term 3 19 July - 25 September

- 417 enrolments – occupancy rate of 91.93 classes available

Holiday Swim Intensives

- October 4 – 10 ASALC 26 enrolments

Other Programs

Royal Life Saving NT Pool Lifesaving program – running Wednesdays
Police Cadets – RLSSA NT Bronze Training Program
Health and Wellness Centre in conjunction with Healthy Communities



Watiyawanu Kuula – Mt Liebig School

3. DETAILED ANALYSIS

The ASALC July to October 2021 period has been community engagement driven with five community/youth funded events, Learn to Swim Open day, NT Short Course Swimming Championships Carers NT and Mental Health Week events and Red Centre Splash.

Learn to Swim Open Day was an event organised for the first time to assist the public with enrolments into the swimming program for Term 4 2021. The Open Day allowed the public to attend the centre to enrol personally and be assisted with the online booking process. Free entry for a swim and BBQ were on offer to alleviate any queues and staff were allocated stations to assist people with different needs eg: entering vouchers into the family account, a troubleshooting station for online enrolments and learn to swim teaching staff to assist with swim assessents. Swimming caps and information bags were handed out to those who enrolled and overall the day was successful with the majority of bookings for term 4 taken on the day.

Training courses over this period included:
Pool Lifeguard Updates, First Aid and CPR, Bronze Medallion and AUSTSWIM Teacher of Swimming & Water Safety. All staff attended manual handling training and other staff members participated in working at heights training.

Current Pool Users:
Canoe Polo Club has started their program for the 2021-22 summer with bookings on Wednesdays and Sundays. Alice Springs Swimming Club are currently accessing both the indoor and outdoor pools for their squads and swimmers representing the club excelled in both the NT Short Course Championships and the Katherine Invitational.

Aussi Masters and Royal Lifesaving NT have continued to run their programs over this period and CAIS have been utilising the pool once a week on a regular basis.

Alice Springs Triathalon Club has recently recommenced their fortnightly events early on Sunday mornings and Get Physical have been utilising the pool and gym for Health and Well Being programs. Life Without Barriers program has been running regularly on Monday mornings hosted by the Council Health and Wellbeing team.



AUSTSWIM Instructor training


Red Centre Splash

ENERGY EFFICIENCY

Electricity Usage Comparison - Solar had not been working until late September 2021

July 2020 - October 2020

	July 20	**Jul 20**	**Aug 20**	**Aug 20**	**Sept 20**	**Sept 20**	**Oct 20**	**Oct 20**
PROVIDER	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $
Peak	16057.87	$4,336.25	16406.51	$4,430.40	21331.25	$5,760.27	24974.37	$6,774.05
Off-peak	15759.15	$11,273.13	61817.86	$12,963.02	67019.57	$14,053.80	73,607.17	$15,435.20
Network (Grid)		$6,162.31		$6,419.56		$6,993.38		$7,346.95
Total	31817.02	**$21,771.69**	78,224.37	**23,812.98**	88,350.82	**$26,807.45**	98,581.54	**$29,526.20**

July 2021 – October 2021

	July 21	**Juyl 21**	**Aug 21**	**Aug 21**	**Sept 21**	**Sept 21**	**Oct 21**	**Oct 21**
PROVIDER	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $	Usage kW/hr	Rimfire Charges $
Peak	29,438.16	$8,777.06	28,886.45	$18,510.79	40,420.00	$9,458.84	30,114.80	$8,416.81
Off-peak	62,116.34	$18,520.14	62,084.99	$8,606.60	65,017.41	$13,660.78	70,397.70	$15,278.86
Network (Grid)		$6,754.76		$6,515.63		$7,387.03		$7,225.92
Total	91,554.50	**$34,051.96**	90971.44	**$33,633.02**	105,437.41	**$30,506.65**	100,512.50	**$30,921.59**

Gas Usage – Increase in gas usage in 2021 period due to 50m pool being heated over a longer period than the previous year.

	25 Jun-21 Sep 2020	**25 Jun-21 Sep 2020**	**22 Sep-14 Dec 20**	**22 Sep-14 Dec 20**
PROVIDER	Origin Usage MJ	Origin Charges $	Origin Usage MJ	Origin Charges $
First 4350	4450	$124.07	4200	$117.10
4350 – 130200	133500	$3,329.49	126,000	$3,142.44
130,201 – 466,200	356000	$7,557.88	336,000	$7,133.28
466,201 +	565113	$9,516.50	533,516	$8,984.41
Supply Charges		$55.53		$52.41
Total		**$20,583.47**		**$19,429.64**

	30 Jun– 24 Sep 21	**30 Jun- 24 Sep 21**	**25 Sep- Dec 21**	**25 Sep- Dec 21**
PROVIDER	Origin Usage MJ	Origin Charges $	Origin Usage MJ	Origin Charges $
First 4300	4300	$121.17	*	*
4301-133300	129000	$3,252.09	*	*
133301-477300	344000	$7,382.24	*	*
477301+	781750	$13,305.39	*	*
Supply Charges		$54.24	*	*
Total		**$24,391.69**	*	*

** Data unavailable at time of report*

4. GOVERNANCE, RISK AND COMPLIANCE

The Alice Springs Aquatic & Leisure Centre have the following procedures in place

Work, Health and Safety

- SEAs for contractors and staff
- Participation in the WHS Committee
- ASALC HSR - currently position is vacant
- Adhere to Occupational Health and Safety PSD requirements.
- Incidents reported correctly within allocated timeframes.
- Annual Tile Slippage Audit
- Compliance of signage
- All staff Qualifications and certificates current
- Breathing Apparatus serviced
- SOPs
- Manual handling
- Chemical SDS
- Inservice training
- Pest Control

Legislation Compliance

- Council policies and procedures
- Local Government Act
- Food Act 2001
- NT Health
- NT Guidelines for Aquatic facilities
- NT Fire Service guidelines
- Schedule 7: Authorisation for the use of Chlorine Gas

Risks

These are outlined in detail in the 2021 ASALC Operational Manual under the following sub headings:

- Dangerous Goods and hazardous Substances Risk Assessment
- Supervision Risk Assessment
- ASALC OH&S Risk Assessment: Physical; Chemical; Environmental; Programs
- Emergency Action Plan
- Chemical Spill response
- Facility Design/ Equipment Operational Procedures
- Communication
- Events – under the ASTC risk assessment register
- No School No Pool Policy

5. CORPORATE PLAN

Not applicable for this reporting period.

Petina Franklin

Petina Franklin
MANAGER ALICE SPRINGS AQUATIC & LEISURE CENTRE

ATTACHMENT B

TO: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

AUTHOR: **ACTING MANAGER COMMUNITY AND CULTURAL DEVELOPMENT – KATE WALSH**

SUBJECT: **COMMUNITY AND CULTURAL DEVELOPMENT UNIT REPORT**

REPORTING PERIOD: **1 JULY 2021 TO 31 OCTOBER 2021**

EXECUTIVE SUMMARY

This report provides a quarterly update on the activities delivered by the Community and Cultural Development Unit (CCDU) within the Community Development Directorate.

1. ALICE SPRINGS TOWN COUNCIL STRATEGIC PLAN 2018-2021

A range of KPIs and actions were developed as part of the Community and Cultural Development Business Plan 2021/22 to address the objectives of Council's strategic plan for the financial year ended 30 June 2022. The tables below provide an update of the CCDUs progress against these measures.

OBJECTIVE 1: DYNAMIC COMMUNITY





A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

1.1 Inclusiveness and support

1.3.3 Develop and enhance programs, as well as services

KPI	Community programs and events are delivered, evaluated and improved	Progress
	Seniors	
	Successfully deliver a seniors dance project	Achieved. *Movers and Groovers* program continued successfully after its initial pilot in 2020. Regular new referrals are received for this program from Council's Keep You Moving program. Participants range from 50-85 years. FYTD participation is 348 compared with 222 in 20/21.

KPI	Community programs and events are delivered, evaluated and improved	Progress
	Successful delivery of Seniors Month activities: Seniors Still Got Talent and Mayoral Morning Tea	Achieved 60 attended morning tea, 140 attended *Seniors Still Got Talent* (9 acts). COVID-19 meant there were limits on numbers due to physical distancing requirements. New location for Still Got Talent in 2022 will be the Araluen Arts Centre.
	Disability	
	Increase Mayoral Awards nominations by 10%	In progress Mayoral Awards nominations are open until the 17 November 2021 and winners to be celebrated on Wednesday 1 December at the Doubletree by Hilton event.
	Partner with Disability Advocacy Service (DAS) to deliver specific programs/events for people with a disability in Alice Springs	Achieved. Supporting DAS' gentle movement exercise program.
	Develop an online mobility map to be hosted by the ASTC website	In progress. Content being finalised and online map to be launched in December 2021.
	In conjunction with Governance and the Access Advisory Committee, update Council's Access Action Plan	In progress Development of Council's new Access Action Plan will be created once new Access Advisory Committee terms of reference is in place. A budget for this will need to be identified and grant options are being explored.
	Community Grants and Sponsorship	
	Review and update Community Grants and Sponsorship policies and procedures as per the 2020 Community Grants, Sponsorship and Donations internal audit.	Achieved. Grants, Sponsorship and Donations policy and guidelines have been updated to ensure a fair and transparent application and assessment process. Sponsorship agreements are being put in place for reoccurring annual sponsorships and will be rolled into one funding opportunity to make it more accessible for all community groups. Community Grant applications will now be discussed at an open Council meeting.
	Hold a minimum of one grant information session	On target Community grants workshop planned for Wednesday 2 February 2022.

KPI	Community programs and events are delivered, evaluated and improved	Progress
	Review of Community Grant acquittal and deputation process.	In progress An online acquittal template which removes the requirement for deputations is being created and rolled out in December 2021.
	Community Events	
	Deliver a pop-up community and arts activity in Alice Springs suburbs with a minimum of four events, and average attendance of 250	In progress $25,000 grant successfully obtained from NTG. Planning to launch the first Pop-up park series id March in conjunction with International Women's Day.
	Deliver a minimum of eight *Night Markets* and the *Christmas Carnival*, with an average of 28 stalls per market	In progress 3 night markets have taken place FYTD with an average of 2,500 attendees and 23 stalls. Stallholder numbers down so officers conducted a survey and results showed Friday's would work better for most Night Market stalls. Trialling a mix of dates in 2022.
	Deliver Centralian Awards to be presented at the 2022 Australia Day Citizenship Ceremony.	Centralian Award nominations are now open. For 2022 we will remove the Volunteer of the Year category as this acknowledged through Volunteering SA/NT annual awards which Council are involved with.

1.1.2 Promote community engagement, cohesion and safety

KPI	Support the capacity of local community organisations	Progress
	Participate in the NAIDOC Planning Committee and 50+ Management Committee	Ongoing. Regular participation in NAIDOC and 50+ Committees. New Deed of License to be presented to 50+ Management Committee in February 2022.
	Administer and organise in-kind support requests received from community organisations for local events and projects	Ongoing part of Community Projects and Events Officer role. FYTD $137,461 total cash equivalent has been approved as in-kind support.
	Implement a Volunteer Framework to support Alice Springs Town Council activities and programs	Ongoing. Recruitment for Volunteer Coordinator occurring with successful funding from Volunteering SA/NT. Coordinator to finalise Volunteer framework and volunteer manual when recruited.

KPI	Support the capacity of local community organisations	Progress
	Build awareness on the contributions of Centralian Australian Women for International Women's Day (IWD)	On track Applying for funding for IWD 2022 to create a mural celebrating women's achievement. This will be launched at Council's pop-up park event.
	Conduct survey in collaboration with Red Hot Arts to identify the needs and priorities of local arts community, and areas for skills development and advocacy	On track Survey to occur in collaboration with RHACA and local arts organisations in December 2021. $1,250 from Public Art Advisory Committee Budget was provided to RHACA to assist with project costs.
	Protect Alice Initiative	In progress Protect Alice launch week was held from 4 – 8 October 2021. Three x Personal Safety Workshops were delivered on the 5 and 6 October in the Andy McNeil Room. A Protect Alice stall was held at the Todd Mall Market on Sunday 3 October for Neighbourhood Watch NT Week. Three x Protect Alice promotional videos featuring ASTC CEO were filmed and released in August 2021.

1.3.3 Proactively embrace diversity, ensuring equitable participation opportunities

KPI	Proactively support equitable participation in community programs and events	Progress
	Develop an ASTC Multicultural Action Plan to ensure inclusivity and accessibility of Council's programs, services and events.	In progress. Report to Ordinary Council on 14 December 2021 requesting budget for this project.
	Run a *Multicultural Fitness Month*, using physical activity expertise of people from CALD backgrounds, for a minimum of four weeks, with an average attendance of 20 people per session	In progress. *Multicultural Fitness Month* to be held in March. Planning is underway and potential facilitators have been identified.
	Run an adult learn to swim program for people from CALD backgrounds	In progress. Planning for adult learn to swim lessons for people from CALD backgrounds is underway with lessons commencing in February 2022.
	Maintain and grow relationship with the Multicultural Community Services of Central Australia, including supporting delivery of *Big Day Out in Harmony*	Ongoing. Big Day Out in Harmony meeting scheduled with MCSCA with planning to commence in early 2022. Council is also currently hiring space from ASYCC and staff from MCSCA's SuSu Mama's program to assist in delivering our baby…set..GO! program.

KPI	Proactively support equitable participation in community programs and events	Progress
	Maintain a strong relationship with Disability Advocacy Service, and attend Access Advisory Committee meetings, to ensure accessibility of Council programs and events.	Ongoing. Access Advisory Committee meetings attended. Liaison with Disability Advocacy Service for *Mayoral Awards 2021.*

1.2 Economic growth and prosperity

1.3.3 Support ongoing tourism development and prosperity

KPI	Effective engagement with the community	Progress
	Increase sponsorship applications through the Tourism, Events and Promotions Committee by 10%	Achieved. 5 applications received FYTD versus 1 application received in same period last year.
	Council funding on tourism initiatives achieve at least a 1:4 return on investment	Not Achieved YTD. 1:3 return on investment through Tourism, Events and Promotions sponsorship approved for FY22. *ROI calculated using the Regional Development Australia's Event impact calculator.*

1.3 Safe and reliable public infrastructure

1.3.3 Maintain and improve Council buildings

KPI	(Hartley St School, Totem Theatre, 50+ Centre) managed and maintained to community expectations and Australian standards in-line relevant management plans.	Progress
	Ensure maintenance of buildings is conducted as requested or required	Achieved. Maintenance work occurring as required.
	Ensure all deeds are in place and up to date	In progress. Deeds and leases for Hartley St School, Totem Theatre and 50+ Centre are all being reviewed.

OBJECTIVE 2: GREAT PLACE TO LIVE

A great place to live that attracts and retains residents because of our unmatched leisure and healthy living opportunities and embracing our unique landscape and culture.

2.1 Community life, promoting a healthy, vibrant culture

2.1.2 Promote active lifestyles for people of all ages





KPI	Deliver a diverse range of health and wellbeing activities	Progress
	Run community exercise programs with external organisations, including but not limited to: Life Without Barriers, Mental Health Association of Central Australia, Old Timers, and Purple House	Achieved. Exercise programs currently being delivered to Life Without Barriers, Old Timers & MHACA. FYTD participation 563, compared with 410 in 20/21.
	Set up Aboriginal identified exercise programs at Councils Health and Wellness Centre	Achieved. Two new aboriginal identified programs commenced at Council's Health & Wellness Centre in June in collaboration with Central Australian Aboriginal Congress and are targeted at pulmonary rehabilitation and falls prevention.
	Increase participation in Healthy Communities activities by 5% from FY 21	Achieved. Participation for FYTD was up by 21% participants from 2021. There are currently 28 free weekly programs.
	Organise community activities for Mental Health Week in partnership with the Mental Health Association of Central Australia	Achieved. 2 Connect to Community events organised for Mental Health Week, and supported *Stress Less in the Park* event.
	Run a weekly *Heart Foundation Walk*, with an average of 30 people	Achieved. Participation is up by 227 in comparison to 2021, with average weekly participation of 31.
	Continue to provide the *Keep You Moving* program at the Health and Wellness Centre in partnership with Get Physical	Achieved. Council's Keep You Moving program delivers 10 sessions per week at our Health & Wellness Centre. Participation FYTD is 1156 compared with 904 in 2021.

KPI	Deliver a diverse range of health and wellbeing activities	Progress
	Run a *Baby Set Go!* exercise program to support new parents and their return to exercise.	Achieved. Program commenced July 21 delivering 3 x exercise sessions weekly. Participation YTD is 449.
	Heart Foundation 10-year anniversary celebration	Achieved. A celebration was held on 22 October with 56 attendees including past and present members. Foundation members were acknowledged at this special occasion.
	Support ASTC staff health and wellness and offer staff engagement activities during Mental Health Week	Achieved. Mental Health talks with Chris Williams – 91 staff attended. Pop up Dance – 28 staff attended Fun at the Pool – 27 staff attended Dietician Talks: Healthy takeaway and lunchboxes – 39 staff attended. Great feedback received from staff. Council mixed netball team commenced 3 November and are undefeated. Health and Wellness Plan for ASTC employees submitted to CEO in July for feedback.

2.2 Sense of place and public amenity

2.2.1 Maintain and improve built and social infrastructure in open spaces, by adopting place making strategies

KPI	Alice Springs Town Council invests in public art	Progress
	Hold a Recycled Art Sculptural Festival	In progress. Alice Springs *Upcycle Art Festival* ran in June 2021 and has been confirmed for June 2022 with budget allocated from Councils Climate Action Plan.
	Completion of medium-term Arts and Cultural Plan strategic actions by 2022, including: • Create a calendar of funding opportunities to Public Art • Host an annual workshop for local organisations to establish public art initiatives and provide support around commissioning public artwork • Strengthen existing strategic relationships across arts and culture, education, health, tourism, community and local enterprise	In progress. • Public Art Master Plan and Action Plan endorsed by Council, and being reported on through PAAC. The 2017 – 2021 Arts and Cultural Policy will be extended to 2022 to be in line with Strategic Plan

KPI	Alice Springs Town Council invests in public art	Progress
	Two new public art works are developed and installed	In Progress. ASALC Mural completed October. $3000.00 variation was given to the artist to complete the mural from the Public Art Advisory Committee budget. Art in Parks concept presentations delivered with one artist selected to concept Design Development Stage.
	Conduct 2 x public art walks in September in the CBD to encourage tourists and locals to learn about public art	Achieved. September 2021 public art walks held during Desert Festival to launch the redesigned printed public art map, and awareness building of online public art map.
	Liaise with Tourism Central Australia, Red Hot Arts, Northern Territory Government, and Chamber of Commerce to ensure local businesses have buy-in regarding public art when communicating with visitors. Create a public art marketing guide to promote art to locals and visitors.	In progress. ASTC's media and communications unit to develop a marketing plan, which will incorporate marketing of public art commissioning processes.





OBJECTIVE 4: DYNAMIC COUNCIL
A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

4.2 People and workplace excellence

4.2.2 Retain a suitably qualified and motivated workforce




KPI	CCDU Team adequately trained and supported to succeed in their roles	Progress
	Fortnightly staff meetings held	Achieved. Fortnightly staff meetings held
	Staff training requirements identified and approved are delivered, and performance appraisals are up to date	Achieved. Performance appraisals up to date. 3 x team members participated in Business Writing Essentials training held by LGANT.

4.2.4 Ensure a safe work environment

KPI	Safe systems of work and operation maintained and developed	Progress
	CCDU Manager and CCDU HSR to attend monthly WorkSafe Committee meetings	Achieved. WorkSafe Committee meetings attended.
	All CCDU Equipment tested and tagged annually, or as required	Achieved. Equipment tested and tagged as required
	Develop an 'Internal Events Guide' for use by all Council departments to ensure Council events are run in the same way, with correct processes	Achieved. This content is finalised and with Marketing to complete the design. Will be circulated to relevant departments and saved on Council's Intranet.
	Ensure that all stallholders and contractors organised by CCDU follow legislated and Council required WHS policies and practices	Achieved. Stallholders and contractors agree to WHS requirements in signed agreements. WHS walk throughs of each market conducted by HSR.

KPI	Safe systems of work and operation maintained and developed	Progress
	JSEAs and other documentation (contractor/performer declarations etc.) completed for all relevant tasks/events	Achieved. Performance agreements required for all entertainers. JSEAs and WHS induction process followed for all public art contractors/artists. Vaccination status also rolled out with Register in place for contractors.
	Event risk assessments completed for all events	Achieved. Risk assessments completed for all events. COVID event safety plan completed for all events over 100.

2. BUSINESS UNIT REVIEW

Not applicable for this business unit and reporting period.

3. GOVERNANCE, RISK AND COMPLIANCE

The Community and Cultural Development Unit has the following procedures in place:

Work, Health and Safety
- JSEAs for public art contractors
- Participation in the WHS Committee
- Adhere to Workplace Health and Safety PSD requirements
- Incidents reported correctly within allocated timeframes.

Legislation Compliance
- Council policies and procedures
- *Local Government Act 2008*
- *Food Act 2001*
- *Copyright Act 1968*
- Council by-laws

Risks
- Following NT Health COVID directives for events, programs and projects
- Event safety plans developed and submitted for all events over 100 people, as per NT Health COVID requirements
- Appropriate staff training and awareness.

4. CORPORATE PLAN

Not applicable for this reporting period.

Kate Walsh
ACTING MANAGER COMMUNITY AND CULTURAL DEVELOPMENT

ATTACHMENT C

TO: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

AUTHOR: **ACTING MANAGERS LIBRARY SERVICES – DUNJA GANAMA**

SUBJECT: **ALICE SPRINGS PUBLIC LIBRARY REPORT**

REPORTING PERIOD: **1 JULY 2021 – 31 OCTOBER 2021**

EXECUTIVE SUMMARY

This report provides an update of the Alice Springs Public Library within the Community and Cultural Development Directorate. The parts covered within this report provide a high-level analysis covering progress against the Alice Springs Public Library Business Plan and compliance requirements.

1. STRATEGIC PLAN

This report provides a progress update of work that occurred from July to October 2021 in relation to the **Alice Springs Town Council Strategic Plan – 2018 to 2021.** The below KPIs and measures have been developed as part of the Alice Springs Public Library Business Plan for 2020/21 to address and meet the objectives of the strategic plan.

OBJECTIVE 1: DYNAMIC COMMUNITY

A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

1.1 Inclusiveness and support

KPI - Library services delivered to a high standard and aligned to community needs	
Measures	**Progress**
Support positive growth in the community with Library Programs	On Track - Library Programs Coordinator Position filled. Programs Coordinator & Library Manager collaborate with Community Groups to identify needs and opportunities. Commenced working with, but not limited to: Lhere Artepe, Sadadeen Primary School, Congress Preschool, Cyber Resilience Outreach Clinic, Northern Territory Emergency Services, Multicultural Community Services and Council of the Ageing
Up to date collection and service delivery	Since 1 JUL – 31 OCT • 20,596 hard copies borrowed out • 44,295 PC bookings made • 5961 e loans serviced • 114 events held to promote literacy and lifelong learning, to inform and connect citizens and to create stronger and more creative communities • 802 opening hours to provide a space to meet, keep, learn & read

	Biannual Book weeding finalised in October to remove low level loan copies from the collection. These were then sold at annual book sale. 913 new items added to the collection
KPI - Library services delivered to a high standard and aligned to community needs	
Measures	**Progress**
Ongoing collection and analysis of customer feedback	Achieved - Feedback primarily received via Social Media & feedback form. Feedback overwhelmingly positive. Some examples • Very good library, lovely staff. I home school my kids and it was great. Couldn't have done without you. • Organised and friendly staff. Inclusive atmosphere • Staff here should provide customer service training to other public servants • The author talk with Alice Pung was fantastic – MC (Alex Barwick) well chosen, technology issues were considered & successful. Well done
To be an integral part of the community and fill service gaps within the municipality	Achieved - The Library has acted as a connection point to the travelling community. Staff assist large numbers of travelers on a daily basis with Border Passes. Oftentimes this group is computer illiterate and there is no other space in Alice Springs that provides this vital assistance. The positive feedback is incredible. The Library delivers a positive and successful contribution to tourism to the region, as there is no existing infrastructure offering this service to visitors travelling through our region. Visitors utilising this service make up 50% of our PC bookings.
Provide the community with space to conduct meetings for social and informative purposes	Achieved - Reopened Multi-Purpose Room (MPR) within COVID-19 restrictions to engage and assist community members seeking to improve their reading & writing skills. Library Officers and volunteers meet regularly with learners seeking literacy support. Currently 21 learners access the program. The MPR was also booked for: • Book clubs • Zoom meetings

1.1.1 Promote community engagement, cohesion and safety

KPI - Alice Springs Public Library effectively engages with the community	
Measures	**Progress**
Participate in a minimum of 4 external outreach community events i.e. Children's week, Career & Skills Expo, markets and other expositions	Achieved • co-hosted NT Writers Festival graphic novel writing workshop • NAIDOC week 'Heal Country" events • Stall at COTA Seniors Expo informing about library services • Hosted 'Seniors High Tea Bingo' aimed at celebrating creativity, participation and social inclusion and encouraged participants to utilise the library beyond Seniors Month. Recurrent library services enable seniors to stay connected to the community at large • 41 Read, Write & Chat sessions held to assist citizens for whom English is their second or third language to get into the workforce • Participated in Girl Guides JOTA/JOTI (Jamboree on the Air and Jamboree on the Internet) an event held every year around the world to connect guides and scouts from a variety of countries
Collaborating with national partners to assist and inform the community	Achieved • The Australian Bureau of Statistics was on site for 7 days during the Census 2021 to engage, educate and support the public with the completion of Census form. • Collaborated with idcare during NT Government Cyber Security awareness events. The library hosted a workshop to assist participants identify cybercrime and how to avoid identity theft
Developing new/ regenerating old connections to community groups	Achieved • Established Multilingual Story Time Program in consultation with 'Multicultural Community Services of Central Australia' to celebrate and raise awareness of migrant communities in Alice Springs • Working with Lhere Artepe to run a regular event hosted by Indigenous Elders, sharing stories & culture

KPI - Alice Springs Public Library effectively engages with the community	
Measures	**Progress**
Provide regular programs for all from under 5s to seniors	Achieved • Baby Rhyme Time • Storytime • Both now delivered online to include families that are unable to come to the Library • Spoken English and Read & Write. • Currently developing 'Be connected 'workshops, aiming to assist Seniors with common technology related questions and get the most from a connected world.
Provide regular school holiday activities	Achieved Delivered successful October School Holiday Program in Collaboration with Council's Community Development Directorate and Alice Springs Aquatic & Leisure Centre (program attached)

1.1.3 Proactively embrace diversity, ensuring equitable participation opportunities

KPI - Provide equitable access to learning opportunities and resources	
Measures	**Progress**
Appropriate resources provided for customers with print disabilities including but not limited to Spoken Word, Large Print, e-books, (Language Other Than English (LOTE)	On track, with collection permanently updated
Provide events and learning opportunities promoting multicultural diversity, including Aboriginal culture	Achieved • Arrernte Storytime, which will lead to Storytime held in other local Indigenous languages • Expanding LOTE collection (Language Other than English) aligned to multicultural members of the Alice Springs community
Indigenous Services Officer (ISO) to represent library on relevant committees including NAIDOC Week	Not Met Position currently vacant and advertised. Will be promoted at library's stall at Alice Springs Jobs Fair - 16 November 2021
Maintain an up to date Alice Springs Special Collection (ASCOLL) & Akaltye Antheme Collection of Central Australian Indigenous resources	Achieved - Provide a world-class research collection and access for researchers to • Rare and out of print material • Photographs • Reports

	• Maps • Central Australian historical images Special Collections Officer constantly updating both collections with newly published materials

OBJECTIVE 2: A GREAT PLACE TO LIVE

A great place to live that attracts and retains residents because of our unmatched leisure and healthy living opportunities and embrace of our unique landscape and culture

2.1 Community life, promoting a healthy, vibrant culture

2.1.1 Provide sport, recreation and leisure opportunities, which maximise social capital

KPI - Promote Alice Springs Public Library Nationally and within Central Australia	
Measures	**Progress**
Develop and implement Library Media and Marketing plan: December 2021	On track - Library and Communications Unit working on Marketing Strategy & Plan for 3rd & 4th quarter FY 22
Library staff to submit presentations, papers and articles for local and National governing bodies, conferences and symposiums	• Nil conferences and symposiums due to COVID-19 restrictions • Book Launch for 'A library like Alice' envisioned for November, celebrating the history of the Public Library from 1953 – 2020 1000 copies printed

2.3 Enhance life-long learning, library and technology services

2.3.1 Protect and promote local history and heritage

KPI - Maintain, develop and promote a collection of resources relevant to Central Australia's local history	
Measures	**Progress**
Local history information sessions / events	Achieved - History of Alice Springs Public Library talk held at NT National Trust
Literary / Cultural events	Achieved - Alice Pung author talk about her novel '100 Days' held with audience in library and author streamed in on screen in library. Audio and visual successfully delivered in partnership with 8CCC
Publications	Achieved - The History of Alice Springs Public Library – NT National Trust newsletter
Media promotion	Achieved - Tall Tales, held with live audience and recorded for ABC Alice Springs

KPI - Maintain, develop and promote a collection of resources relevant to Central Australia's local history	
Measures	**Progress**
Advance proposal for renaming Alice Springs Collection to Central Australian Reference Collection	To be pursued in last quarter
Work with Library and Archive Northern Territory (LANT) to develop a new Digital Asset Management (DAM) system for Central Australia	Ongoing – 1 stakeholder meeting to identify a platform to host the collection. If we wished to transfer the ASCOLL digital collections to Territory Stories, we would need to scope what stages would be involved, including the following: • Assess copyright risks and gain permission from copyright holders to transfer material • Ensure the metadata for ASCOLL images meets with LANT's requirements • Establish a hierarchy of material to be transferred

2.3.2 Diversify information resources and mediums

KPI 1 - Provide access to the collection through a range of mediums and appropriate information via online resources	
Measures	**Progress**
Constantly changing community members needs evaluated through monthly Collection reports, monitoring customer usage and trends	Achieved Reporting and data collected monthly and evaluated by LANT
Access to online collections through Borrowbox & Overdrive	Complete
Library Collections Coordinator to attend quarterly Collection Development Committee meetings with Library and Archives Northern Territory	On track – next meeting scheduled for NOV 21

KPI 2 - Provide access to up-to-date technology, Wifi, printing and copying facilities	
Measures	**Progress**
Re-introduced "Print & Pick-up"	Achieved - Program re-introduced to offer printing services to the community. Orders made via online form.
Educating library users on how to use the latest self-serve provision	Ongoing. After the delivery and installation of our Self-Service Kiosks and Multifunction Devices, some features are not at full capacity and require IT upgrade.

2.3.3 Offer STEM (Science, Technology, Engineering, and Mathematics) training, education and support to establish a local digital culture

KPI - Science Technology Education Mathematics (STEM) related programs provided for all demographics	
Measures	Progress
STEM, digital literacy and engagement sessions	Achieved • October holiday program focused on STEM. • Library participated in 'RoboCup Teachers' Workshops aimed to provide participants with the skills needed to teach the next generation the joys of RoboCup – a program teaching programming of robotics in a fun and playful environment
Increase STEM and digital engagement event participants	• Achieved - Library joined the RoboCup Committee to lead the program in Alice Springs and to host a RoboCup tournament in the future
Continue working with external partners to support the community with upskilling in the delivery of STEM workshops	Ongoing - The Library is working in close partnership with the Department of Industry, Tourism and Trade and the Department of the Chief Minister and Cabinet and other key stakeholders to host an expo day based on science, technology, engineering and mathematics early this summer

OBJECTIVE 4: A DYNAMIC COUNCIL

A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in

4.2 People & workplace excellence

4.2.1 Attract a capable, skilled workforce

KPI - Alice Springs Public Library adequately promoted within the Library Industry	
Measures	**Progress**
Keep relevant memberships up to date and foster relationships with other Public Libraries	Ongoing • Standing member of the Australian Library Information Association • Special Collections Officer collaborating with university and academic libraries to service research requests and promoting ASCOLL as a reference/research • 273 Intra Library Loans (loan requests from libraries within the NT) serviced

	• 37 Inter Library Loans (loan requests from libraries outside the NT) serviced
Library Manager to conduct regular meetings with LANT	On track – meetings held monthly

4.2.2 Retain a suitably qualified and motivated workforce

KPI - Alice Springs Public Library team adequately trained and supported to succeed in their roles	
Measures	**Progress**
Staff supported to attend internal and external training, workshops and networking opportunities	On track – • Staff Training with Northern Territory Archives • Ongoing virtual training with LANT
Encourage staff to access Study Support to attain higher education	• All staff aware of Council's 'Training and Study' opportunities outlines in ASTC Enterprise Agreement • One staff member enrolled in 'Bachelor of Information Study'
Timely feedback provided and all Performance Appraisals completed by due dates set by Human Resources	On track – to be conducted by EOY

4.2.4 Ensure a safe work environment

KPI - Ensure the library is a safe work environment	
Measures	**Progress**
All building maintenance issues reported to appropriate officer within 24 hours	On track
Library Manager and Library HSR to attend monthly WorkSafe Committee meetings	On track
Semi-annual Safety Plan Checklist and Statement of Commitment to adhere to the principles of COVID-19 safety to be forwarded to the Department of Health	Completed
All allocated actions on ASTC Risk Register followed up and completed by the identified due dates	In progress

4.3 Service excellence

4.3.2 Adopt and encourage innovative digital technology

KPI - Utilise digital platforms to evaluate current library services	
Measures	**Progress**
Collection analysis conducted in collaboration with LANT	In progress

4.4 Governance excellence

4.4.1 Responsible fiscal and asset management

KPI 1 - Alice Springs Public Library operates within allocated 2021/22 Budget	
Measures	**Progress**
Monthly review of Alice Springs Public Library Budget carried out	Completed
Quarterly budgeting for programs	On track – Library Manager in regular meetings with Senior Library Team to evaluate project & collection budget
Implement an asset maintenance program	Completed – all library assets added to an automated maintenance schedule program to ensure adequate budget is allocated for ongoing, regular works

KPI 2 - Identify alternative funding streams	
Measures	**Progress**
External funding and grant opportunities identified, actioned and acquitted within Timeframes set by funding bodies	• Library Operational Grant of $622,000 expected for November 2021. This is a 5-year agreement with NTG, commenced in 2018. • $1,800 grant received for Celebrating Seniors' Month

2. PROJECT PLANNER

FUTURE PROJECTS

PROJECT	PROPOSED DATES	PROJECT DETAILS & STATUS
Annual Book Sale	November 2021	Registered with Garage Sale Trail – to be held in Andy McNeill Room
Alice Springs Job Fair	November 2021	Library to attend with stall and promote job opportunities and traineeships within the library

Summer School Holidays	December 2021	Run a program of activities for Children and Youth to participate in
Innovation Playday	December 2021	Expo to encourage Youth engagement through technology
Christmas Carnival	December 2021	Craft Corner & Light the Christmas Tree Draw
Summer Reading Club	December 2021	Launched 3rd December with weekly prize draw
Summer Reading Club Party at Australia Day Pool Party with Youth Team & ASALC	January 2022	Celebrating Summer Reading Club winners / back to School Activities

3. DIRECTORATE UPDATE

This report provides an update of current Alice Springs Public Library projects, programs and events from 1 July 2021 to 31 October 2021.

CURRENT PROJECTS

PROJECT	FUNDING	COMPLETION DATE	STATUS
Library Soft Refresh of public space, meeting & storage room, staff offices (flooring &repaint)	Feb/March 2021	October 2021	Finalised

HUMAN RESOURCES

Positions for Library Indigenous Services Officer & Library Programs Officer are vacant. Library Manager / HR aiming to fill these as soon as possible.

4. DETAILED ANALYSIS

Not applicable for this reporting period.

5. BUSINESS UNIT REVIEW

A Library operational review is planned.

6. GOVERNANCE, RISK AND COMPLIANCE

The Alice Springs Public Library has the following procedures in place

Work, Health and Safety

- Participation in the WHS Committee
- ASPL HSR
- Adhere to Occupational Health and Safety PSD requirements.

- Incidents reported correctly within allocated timeframes.
- Adhere to CHO COVID-19 directives

Legislation Compliance

- Council policies and procedures
- Local Government Act
- Copyright Act 1968
- Council by-laws

Risks

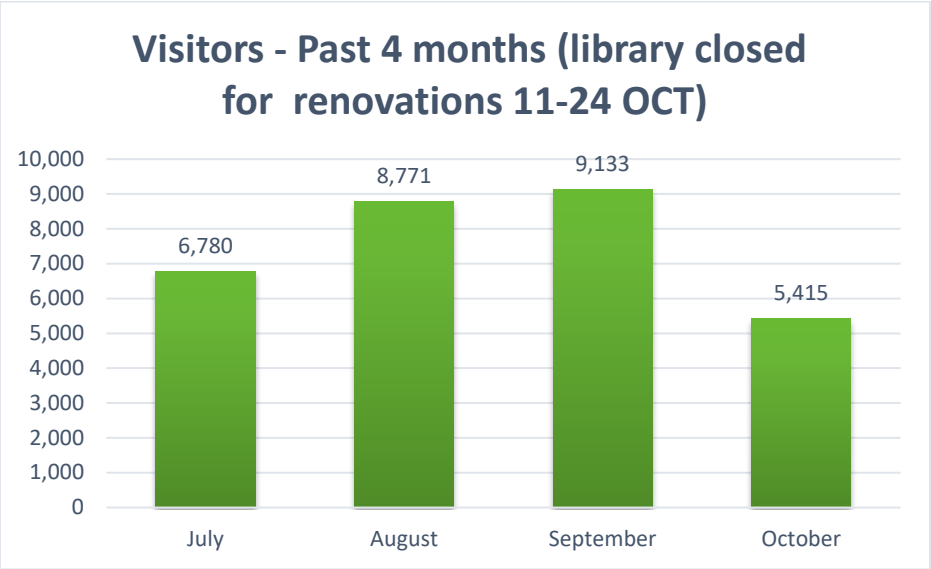
- COVID affecting library programs and staffing
- Following NT Health COVID directives for contact tracing, events and programming
- Risk assessments developed for all projects, programs and events
- Event safety plans in place for all events over 100 people, as per NT Health COVID requirements
- Unit business plan
- Appropriate staff training and awareness.
- Ensure all Council's policies and PSD are followed.
- All information stored as per Councils guidelines.



Dunja Ganama
Acting Manager Library Services

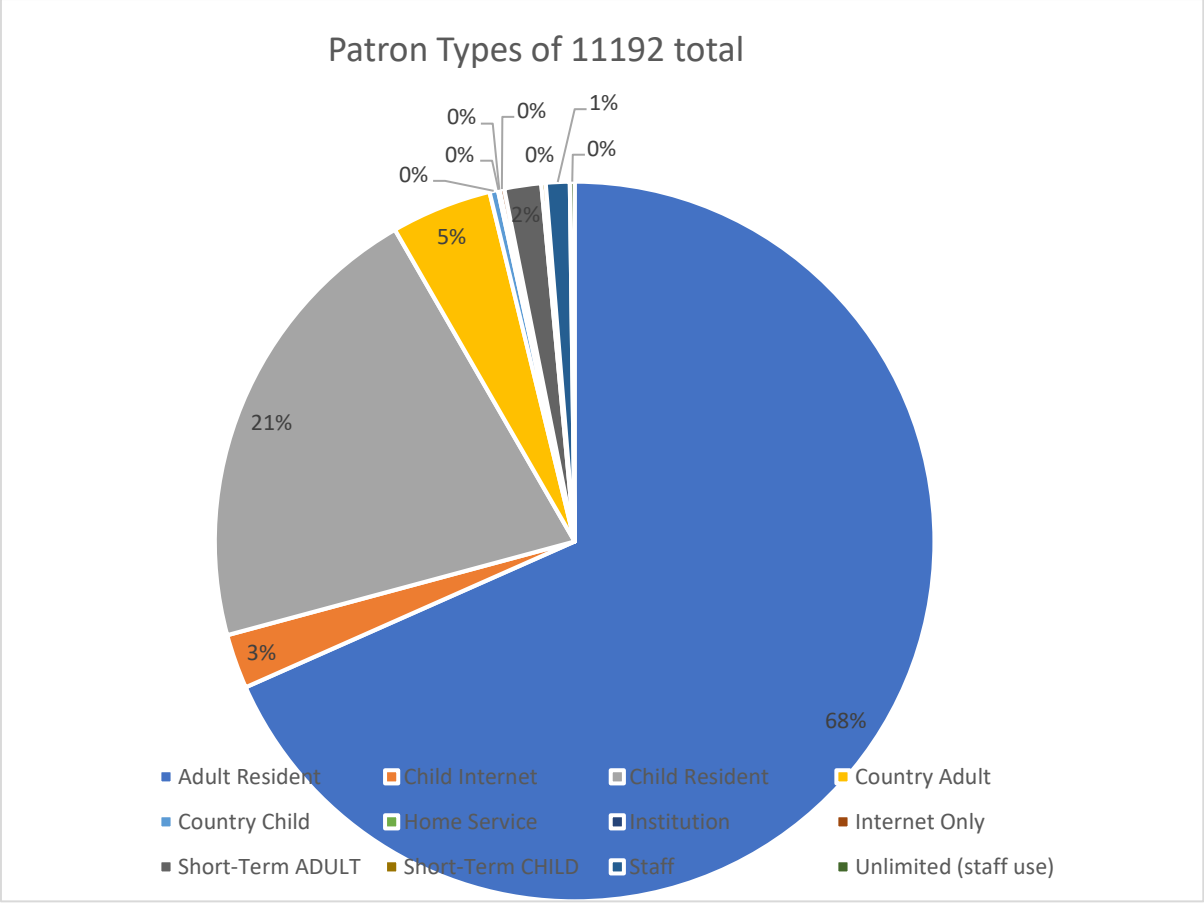
APPENDIX 1

1.1 Visitors

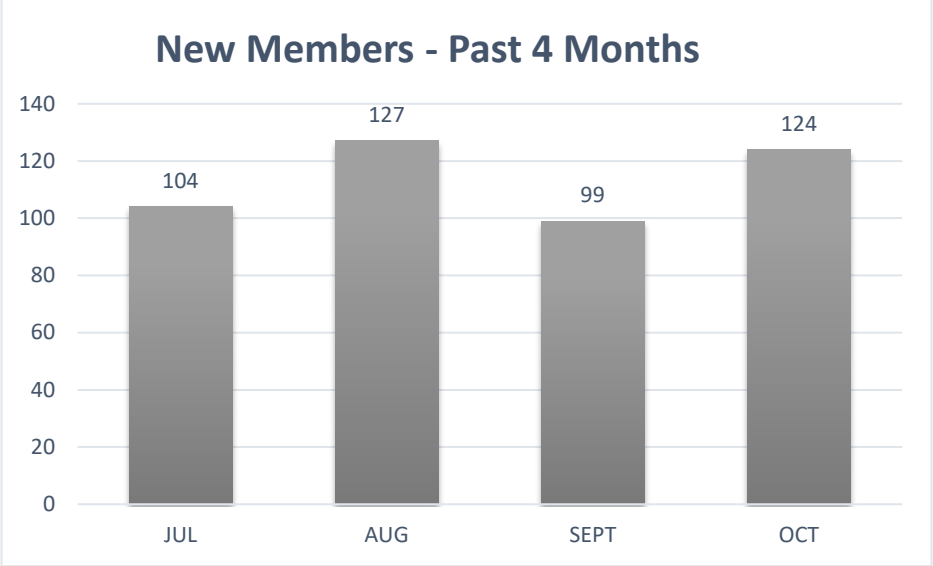


This graph shows the number of physical visitors to the Alice Springs Public Library in the past 3 months.

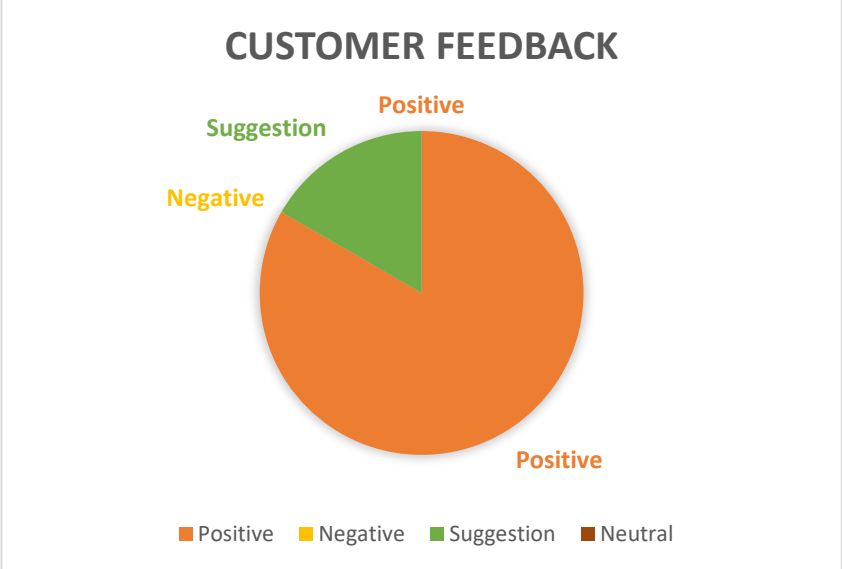
1.2 Patron Types



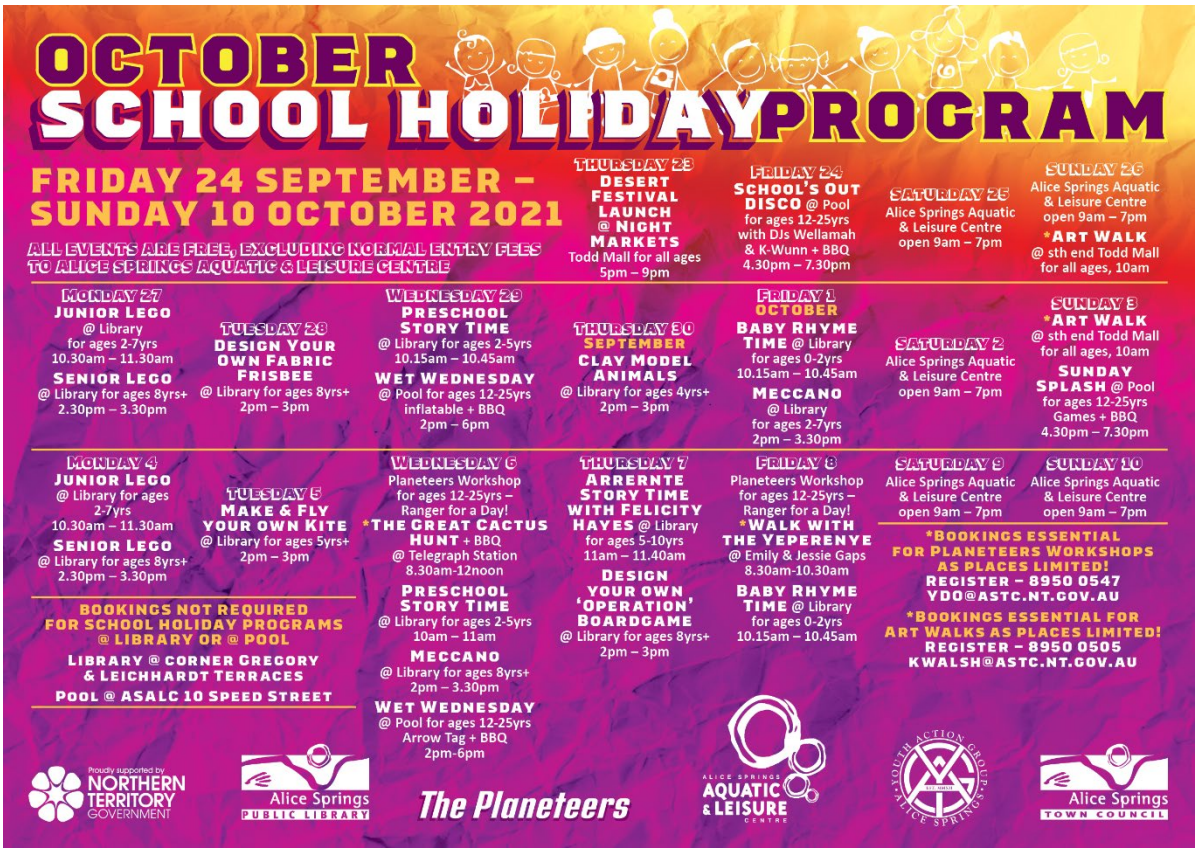
1.3 New Members in the past 4 months



1.4 Feedback received



1.5 October School Holiday Program



1.6 2021 Young Territory Author Award Workshop



JUL.
09

Writing Workshop with Declan Miller

by Alice Springs Public Library Follow

Free

Register

Join popular author Declan Miller at the Library to get great tips, tricks and inspiration!

About this event

The Alice Springs Public Library is proud to host popular authors for author talks, helping young people in Alice Springs gain valuable insight and advice to polish up their Young Territory Author Awards entries!

On Friday 9 July, the Library will host a writing workshop with the Territory's own graphic novelist Declan Miller!

Declan Miller's debut graphic novel Mixed Feelings shows the diversity of stories that make up the small town of Alice Springs. His family is from Arrernte and Anmatyerre Lands. He is the driving force behind Stick Mob creative which he established while still at school.

We look forward to seeing you!

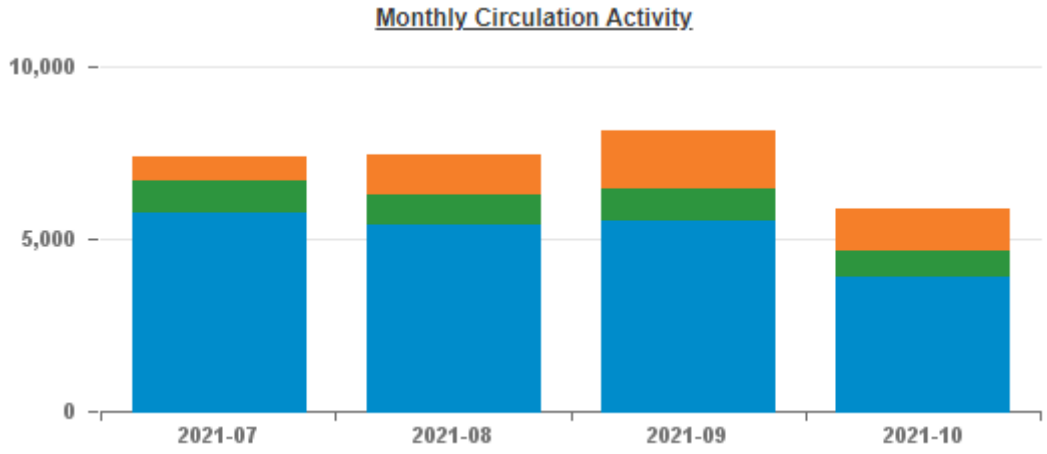
Date and time

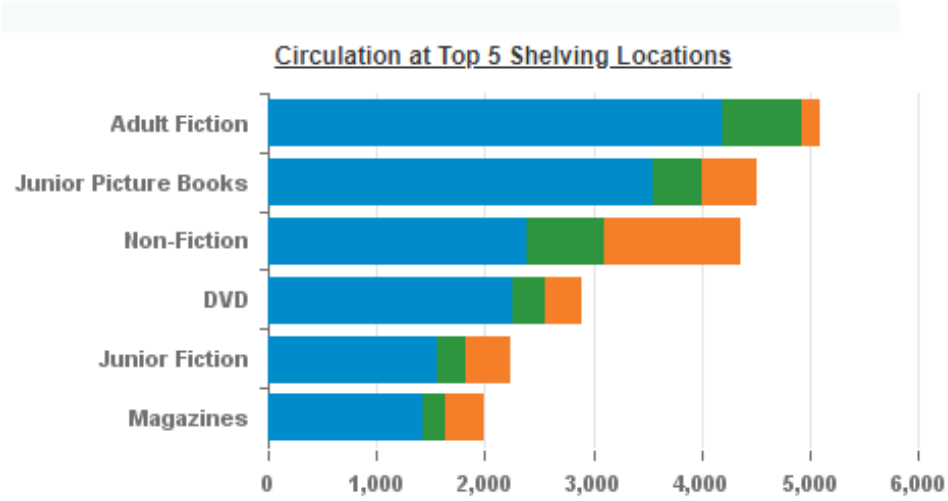
Fri., 9 July 2021
3:00 pm - 4:00 pm ACST
Add to calendar

Location

Andy McNeill, Alice Springs Town Council
93 Todd St
Alice Springs, NT 0870
View Map

1.7 Circulation Dashboard





Titles With Most Circulation Activity

Item Title	Item OCLC Number	Circulation Count
New scientist.	2378350	115
The Australian home beautiful : a journal for the home builder.	223269279	77
HELLO magazine.	751663564	72
Australian house and garden.	808633879	61
Gardening Australia.	173354896	54
Country style.	248624194	51
Caravan world and outdoor life.	217275734	47

1.8 Public Library Internet Usage

2021_2022			
Month	**Booking Type**	**Bookings**	**Hours**
July	60 minutes	1457	854
	30 minutes	15	13
	Total	1472	867
August	60 minutes	1649	1164
	30 minutes	36	20
	Visitors	3	1
	Total	1688	1184
September	60 minutes	1579	1100
	30 minutes	11	9
	Visitors	0	0
	Total	1590	1108
October	60 minutes	762	569
	30 minutes	13	9
	Visitors	12	3
	Total	787	581

ATTACHMENT D

TO: **DIRECTOR COMMUNITY & CORPORATE SERVICES – SABINE TAYLOR**

AUTHOR: **ACTING MANAGER RANGERS – SARAH RHODES**

SUBJECT: **RANGER UNIT REPORT**

REPORTING PERIOD: **1 JULY 2021 TO 30 SEPTEMBER 2021**

EXECUTIVE SUMMARY

This report provides a quarterly update of the Ranger Unit within the Community Development Directorate. This report provides a high-level analysis of progress against the Ranger Unit business plan and compliance requirements.

1. STRATEGIC PLAN

This quarterly report will provide an informative update to the progress of works the Ranger Unit have been engaged in from the period of 01 July 2021 to 30 September 2021. The works outlined are aligned with the **Alice Springs Town Council Strategic Plan – 2018 to 2021** and progress tracked according to the KPIs set out in the Ranger Unit Business Plan 2020/21.

OBJECTIVE 1: *DYNAMIC COMMUNITY*

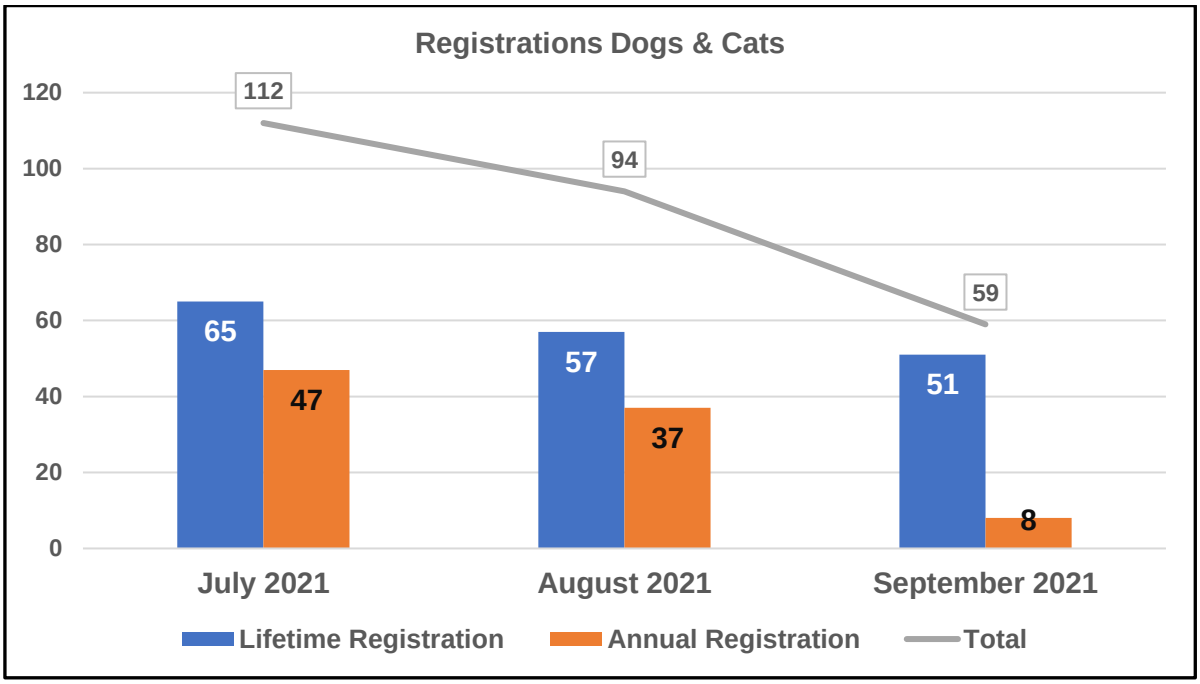
A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

1.1 Inclusiveness and support

1.1.2 Promote community engagement, cohesion and safety

KPI - Grow our Lifetime Animal Registration		
Target	**Measure**	**Progress**
Increase the proportion of Lifetime Animal Registrations compared to Annual Registration.	Grow from 5.1 to 7.1 by 30 June 2022.	1st Quarter 2:1 Annual renewals were due 01 July 2021, increasing the annual registrations for this quarter**. See Graphs Dog & Cat Registrations Processed By Ranger Administration** for registration activity during this quarter.

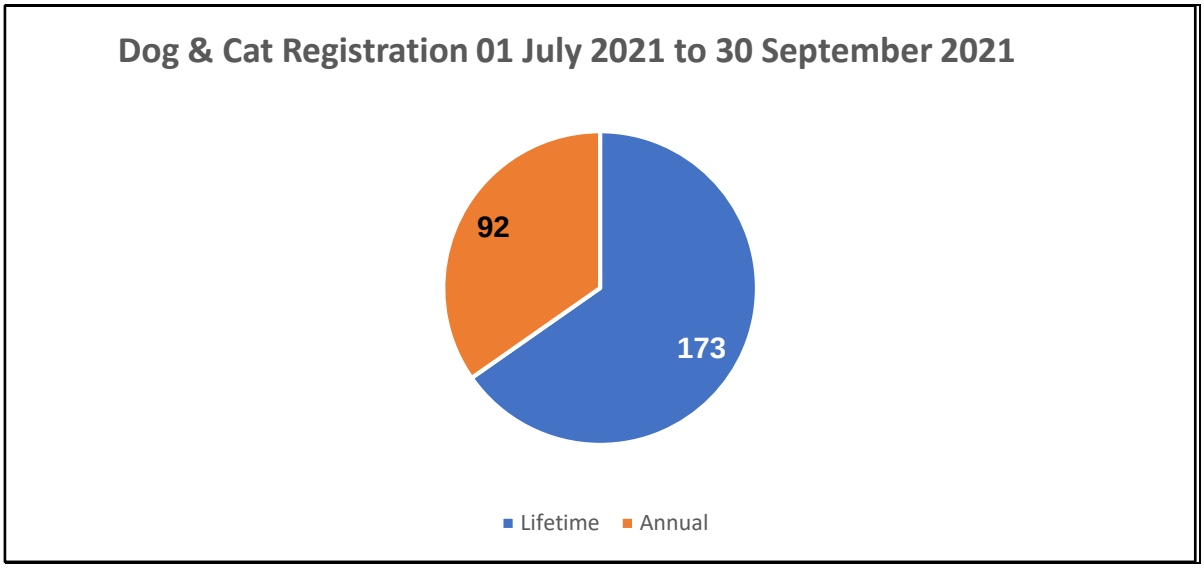
DOG & CAT REGISTRATIONS PROCESSED BY RANGER ADMINISTRATION



Lifetime Registration 1 July 2021 to 30 September 2021 = 173
Annual Registration 1 July 2021 to 30 September 2021 = 92

Annual renewals were due on the 01 July 2021.

Ratio Lifetime Registration to Annual Registration is 2:1



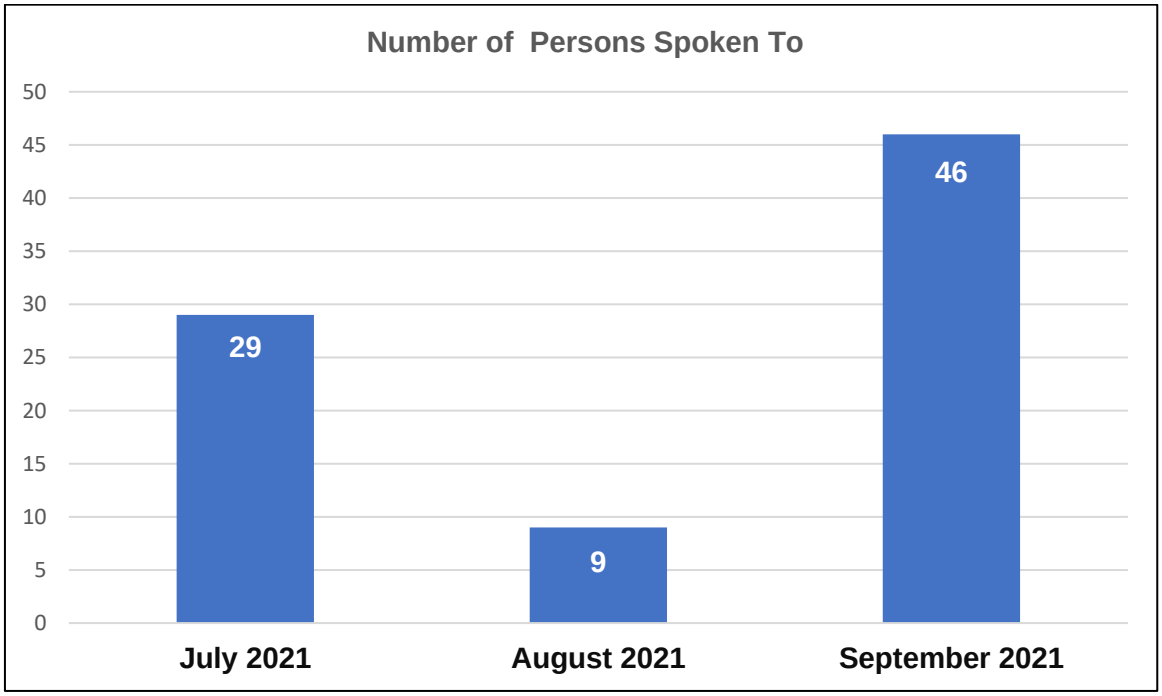
Currently on track to reach our KPI for the financial year of 01 July 2021 to 30 June 2022. First quarter shows we are already at 2:1 and this will increase as the year progresses.

KPI - Effective engagement with the community		
Target	**Measure**	**Progress**
Increase presence at Community Events to build positive community relationships and assist with their successful and safe delivery.	4 Night Markets 1 Christmas carnival Territory Day Citizenship Ceremony Mayoral Morning Tea	On track - 1 Night Market attended, 1 Night Market per month to attend and a Christmas carnival in December 29/07/2021 06/08/2021
Ranger Administration provides informative and professional customer service.	Ongoing	Achieved **See table Permits Issued By Ranger Administration**
Effective patrolling of public spaces evidenced by year on year statistics kept for Todd River, CBD and parking.	Daily statistics Rangers patrol in pairs when there is appropriate numbers & spending in excess of 70% of time out on the beat. Rangers continue joint patrols with police twice weekly. Arrangements flexible on an as needs basis.	Achieved –The total number of Rangers available has been lower than previous levels due to staff leave and 2 x secondments to the Corporate Services Directorate. The Rangers in service have continued to respond to all complaints and incidents. Rangers are currently conducting regular patrols with the Police Aboriginal Liaison Unit. These patrols have proven successful in reducing the number of people camping. **See Graph Community Patrol of Public Places**

PERMITS ISSUES BY RANGER ADMINISTRATION

Permit Type	JUL 2021	AUG 2021	SEP 2021
Public Places Permits for Events/Activities other areas E.G. Civic Centre Lawns, Snow Kenna Park	5	11	8
Todd Mall & Flynn Church Lawns	3	3	3
Banners	9	9	5
Busking	0	1	2
Vehicle in The Todd Mall	1	2	1
Painting Sellers	0	1	5
Alfresco Dining	0	3	5
Food Vans	0	3	2
Filming	0	4	4
Shipping Containers/Skip Bins	0	2	1
Disability Parking Permits	42	34	43
Hartley Street Car Park	14	5	2
Kennel Licence	26	13	15
TOTAL	**100**	**91**	**95**

COMMUNITY PATROL OF PUBLIC PLACES



Since the Rangers started patrolling with the Police Aboriginal Liaison Officers, the number of people spoken to has increased. These patrols have not identified anyone sleeping rough. Those that are camping illegally do so as a convenience. The Police Aboriginal Liaison Officers have been able to identify communities from which these people come.

Rangers and the Police are compassionate to the causes of why people are sleeping out and often allow them to camp for a restricted period of time. Continuing patrols identify people do move on after the period of time agreed.

KPI – Consistently achieve 100% response to NeatStreets notifications		
Target	**Measure**	**Progress**
Rangers action and deliver report on each notification in an efficient and timely manner.	Actioned 100% within 24 hours (of receiving it)	Achieved. **See table NeatStreets Complaints**
Forward reports to appropriate internal and external departments/organisations as appropriate.	8 Hours	Achieved

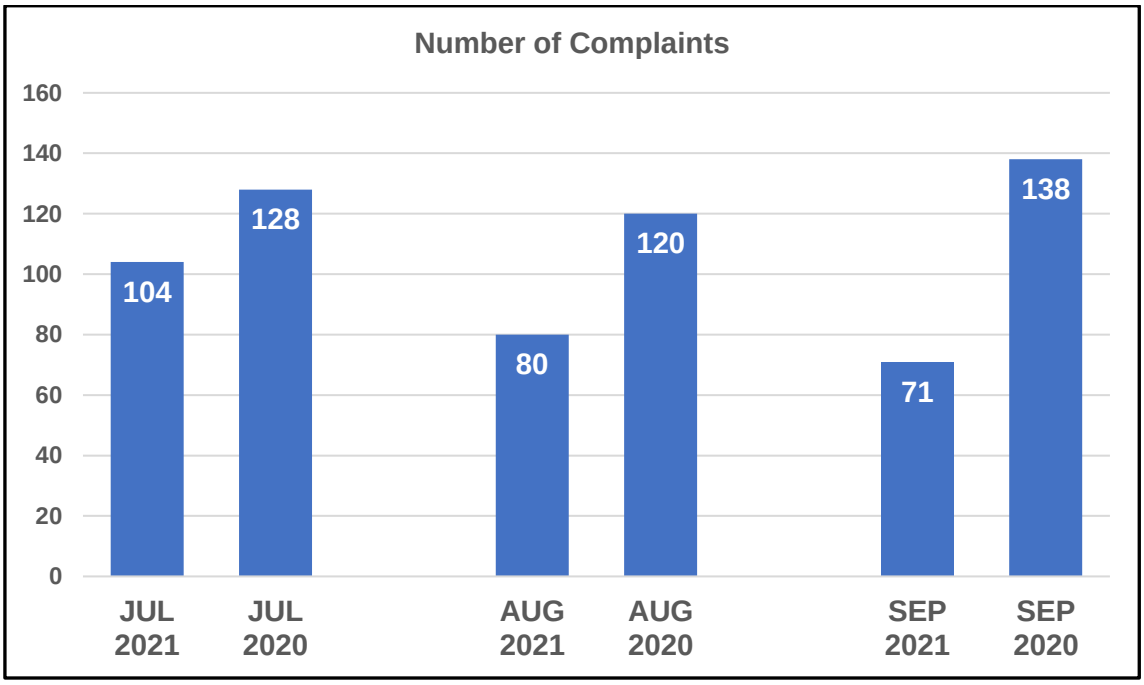
NEATSTREETS COMPLAINTS

Complaint Type	JUL 2021	AUG 2021	SEP 2021
Illegal Parking	35	25	26
Abandoned Vehicle	5	1	7
Public Places	11	12	8
Litter/Dumped Rubbish	1	1	2
Deceased Animal	2	0	0
Graffiti	1	0	0
Abandoned Trolley	0	0	1
TOTAL	**55**	**39**	**44**

KPI – Maintain strong relationships with non-government and government agencies		
Target	**Measure**	**Progress**
Meet with key stakeholders and organisations to share updates and understand needs and how we can best support and respond.	As required	Achieved. Consultation with stakeholders through fortnightly ITCG meetings. As requested to support Tangentyere Council, Police and NT Housing operations. This involved moving problem campers on and advising them of the rules when staying in town. Close consultation with CAYLUS and hand sanitiser consumption in public spaces. Rangers photographed and reported hand sanitiser products found whilst on patrol.

KPI – Investigate all By-Law complaints in a timely manner		
Target	**Measure**	**Progress**
All By-Laws (ASALC, Library, Animal Management, RWMF, Public Places) lodged by the community are processed in a timely manner.	24 Hours	Achieved. **See graph and table, Number of Complaints** for complaint numbers.
All complaints, with exception of barking dogs/nuisance animal to be actioned and closed in a timely manner.	Maintain 10-day turnover.	Achieved. **See graph and table, Number of Complaints**.
Infringement notices issued accurately and as required by Rangers, overdue payments to be monitored by Ranger Administration.	As required.	Achieved. **See graph 1, Infringement Notices Issued and Table 2, Fines Recovery Summary**

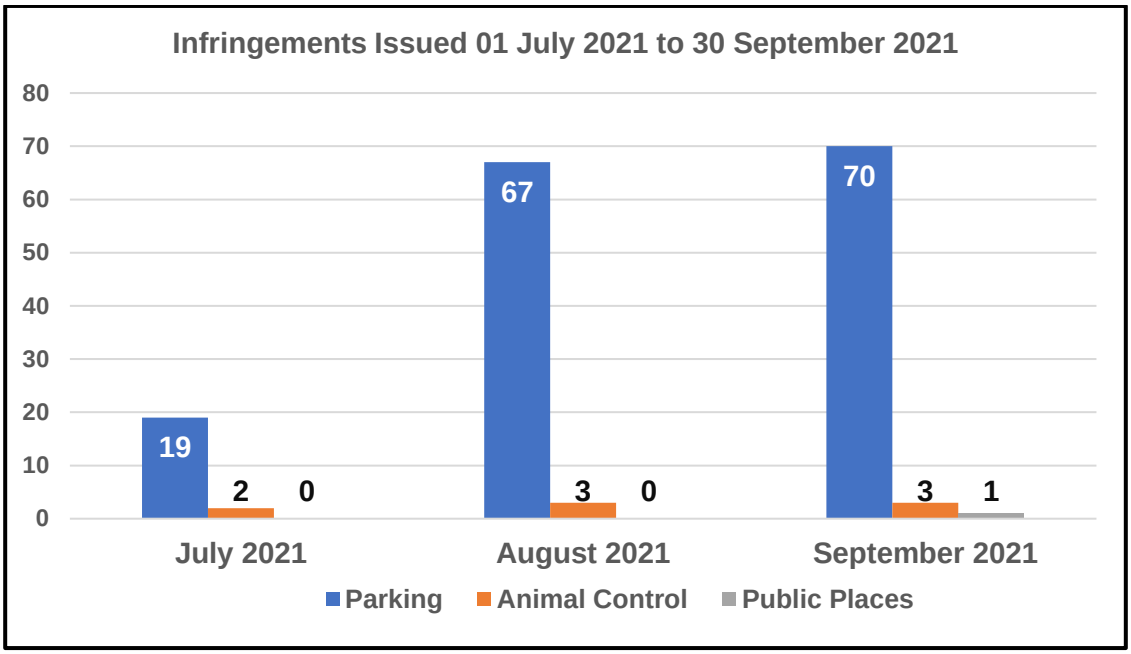
NUMBER OF COMPLAINTS



Total complaints 01 July 2021 to 30 September 2021 = **257**
Total complaints 01 July 2020 to 30 September 2020 = **386**

Complaint Type	JUL 2021	AUG 2021	SEP 2021
Abandoned Vehicle	19	14	19
Cat At Large	0	1	1
Cat Injured/Deceased	1	1	2
Cat Not Contained	2	0	0
Cat Surrendered/Not Wanted	0	1	0
Cat Trap Ranger	18	1	14
Cat Trap Own	1	1	1
Dog At Large	8	11	5
Dog Attack Animal	0	2	5
Dog Attack Human	4	1	1
Dog Injured/Deceased	1	2	0
Dog Menace	3	4	4
Dog Not Contained	4	3	2
Dog Nuisance	12	13	8
Dog Surrender	2	2	2
Dog Trap	0	1	0
Dog Welfare/Cruelty	0	2	1
Dog Registration	0	3	1
Kennel Licence	0	2	1
Other – Animal	5	4	0
Dumped Rubbish	1	0	0
Stacking of Goods	0	0	2
Public Places	4	1	1
Parking/Traffic	21	10	1
TOTAL	**106**	**80**	**71**

1 INFRINGEMENT NOTICES ISSUED



Total infringements issues from 01 July 2021 to 30 September 2021 = **165**
Total infringements issues from 01 July 2020 to 30 September 2020 = **255**

2 FINES RECOVERY SUMMARY

PAYMENTS MADE FROM FINES RECOVERY FOR MONIES RECOVERED

	Recovered
July 2021	$ 0.00
August 2021	$3 761.22
September 2021	$3 673.07
Total	**$7 434.29**

OUTSTANDING WITH FINES RECOVERY

The total outstanding amount for infringements that are currently with the Fines Recovery Unit, as at 30 September 2021, is **$220 275.91.**

KPI – Submit recommendations for By-Laws review		
Target	**Measure**	**Progress**
By-Law review commenced.	10 August 2020	In progress – Completed the first draft of ASALC, ASPL, RWMF, Public Places, Council Meetings and policies By-Laws, next step is for legal review. The Animal Control By-Laws are still being reviewed. Manager of Ranger unit has since resigned from Council.

1.2 Safe and reliable public infrastructure

1.3.3 Maintain and improve Council buildings

KPI – Ensure security service to Council buildings and facilities is adequate		
Target	**Measure**	**Progress**
Security Services now report directly to Corporate Services.		

OBJECTIVE 4: ***DYNAMIC COUNCIL***

A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

4.2 People and workplace excellence

4.2.2 Retain a suitably qualified and motivated workforce

KPI – Retain a suitably qualified and motivated workforce		
Target	**Measure**	**Progress**
All Performance Appraisals are up to date as per Human Resources guidelines.	Implement a 12-month review with each employee	Not achieved – as ASTC Performance Framework is being reviewed by HR in 2021.

Onboarding reviews	Seek to improve and formalise the onboarding of new team members, including the delivery of 3 and 6-month review.	Two new team members joined the Ranger Unit during this reporting period. One permanent part time Administration and one ETC Ranger
Professional development opportunities available.	On request or recommendation and as identified via staff Performance Appraisals.	Upskilling Achieved – A Ranger completed a professional development course in August. Two Rangers will enrol in Certificate IV Local Government (regulatory services) when they become available.
Staff are provided with feedback individually and as a group.	Weekly team meetings and fortnightly one-on-one with Manager.	Scheduled weekly team meetings every Wednesday are a priority but not always met due to community demands. Fortnightly one on one meetings with Manager in an informal manner.
Team meetings are held weekly, this is where training gaps and high priority operations are identified and resolved.	Every Wednesday	Achieved in most cases

4.2.4 Ensure a safe work environment

KPI – Safe systems of work and operation maintained and developed		
Target	**Measure**	**Progress**
All Incident Report Forms lodged on time and actions completed.	Within 24 hours of incident	Achieved
'Safety' is included as a regular standing item on the agenda of all staff meetings.	Every Wednesday, New safety officer	Appointed HSR Joshua Watterson-Bateup who is currently on secondment to Project Support Officer IT.
Review safety procedures and update as required.	Annual	Achieved
Purchase K9-Cube for two vehicles to improve animal handling safety.	01 December 2020	Achieved Pods have been installed on both ranger vehicles.



K9-Kube installed on two Ranger vehicles to improve animal handling procedure.



Ranger K-9Kube demonstration given to former Mayor Damian Ryan.

KPI – Identify risks and implement appropriate controls		
Target	**Measure**	**Progress**
All allocated actions on ASTC Risk Register are completed.	10 September 2020	Achieved
Firearms management procedures and policies reviewed and a revised plan developed and implemented.	31 March 2021	Policies and procedures amended to achieve compliance. Risk Management Documentation in system

4.3 Service Excellence

4.3.1 Establish, maintain, review and improve efficient, effective systems

KPI – Identify risks and implement appropriate controls		
Target	**Measure**	**Progress**
Procedures discussed and reviewed by Rangers.	Annually reviewed	On track, S4 and firearms documentation compliant. Scheduled S4 policies and Procedures amended and compliant with the Department of Health poisons guidelines.
Professional presentation and conduct achieved.	Working towards 100%	Achieved. One incident occurred during this quarter which was investigated.

4.4 Governance Excellence

4.4.1 Responsible fiscal and asset management

KPI – Data to support timely and accurate reporting is maintained		
Target	**Measure**	**Progress**
Data entry and administration team keeps accurate records of activity to enable high quality, comprehensive reporting.	On going Quarterly Unit reports to Ordinary Meeting.	Achieved
Complaints data bases reviewed for misrepresentation or omissions.	Weekly	Achieved

Improve asset management with accurate and precise maintenance.	Firearms cleaned and serviced every six months, vehicles and on road operational equipment checked weekly, vehicles serviced as service records indicates.	Ongoing – on track

KPI – Ranger Unit operates within allocated 2020-2021 Budget		
Target	**Measure**	**Progress**
Review of Ranger Unit income and expenditure, identifying and explaining variances in the budget.	Quarterly	Achieved

2. PROJECT PLANNER

The Ranger Unit will remain under Corporate Development Directorate until a Community Development Director is appointed.

3. DIRECTORATE UPDATE

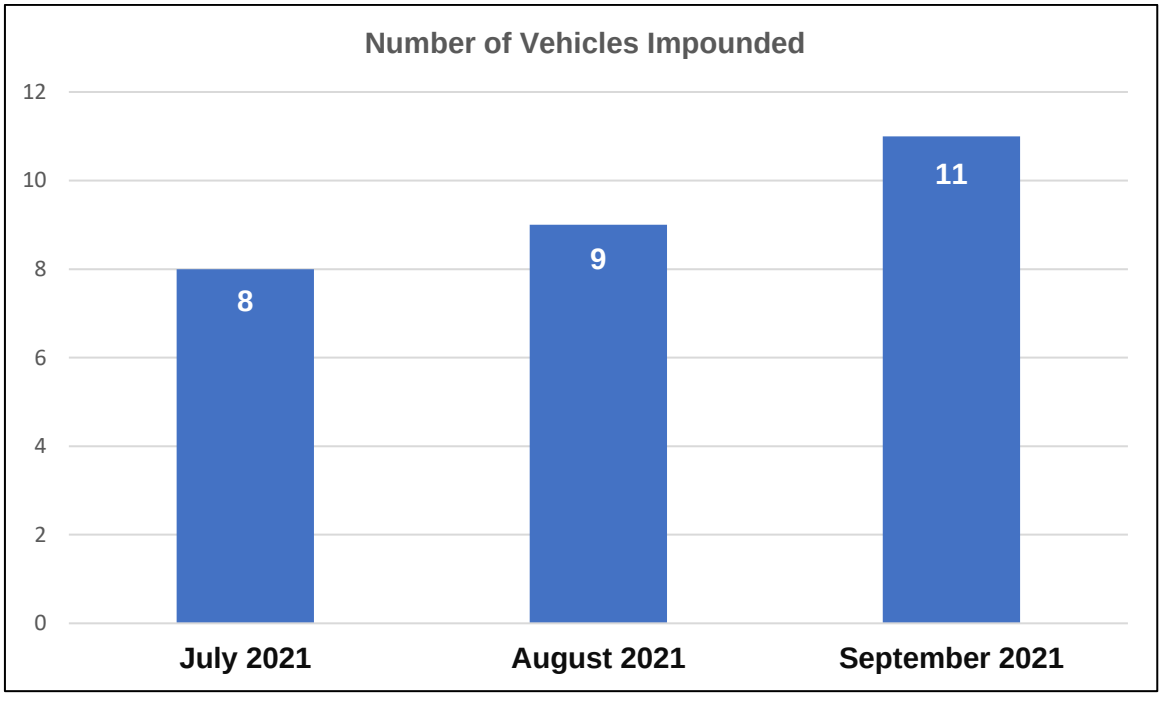
This report provides an update of current Ranger Unit projects and progress from 30 July 2021 to 30 September 2021.

4. DETAILED ANALYSIS

The Ranger unit has completed a number of key projects such as the review and amendment of the Schedule 4 policies and procedures. These amendments were in aligned with the Department of Health poisons guidelines. After consultation with the Police ILO's the Rough Sleeper Program was picked up again on 16 August for a suggested eight weeks due to its success with joint agencies working in collaboration. The joint patrols minimised the number of convenient campers in public places within the municipality of Alice Springs. No rough sleepers were identified in this operational period, only convenient campers. Convenient campers are given approximately a week to find alternative accommodation with the appropriate amenities. 64 adults and four children were identified as convenient campers during this quarter.

ASTC Rangers strategic objectives for The ASTC strategic plan 2021-2024		
ASTC Rangers remove reported and dangerous abandoned vehicles from public spaces to ensure a safe community	All abandoned vehicles are assessed and removed in appropriate and legal time frames	Achieved ASTC Rangers have removed 28 vehicles this quarter. **See below graph *Abandoned Vehicles Removed from Council Roads* and Appendix 1 *Abandoned Vehicles Report* at the end of this report on Page 16.**
The ASTC Ranger Unit has re commenced the Rough Sleepers program which assists people in Alice Springs who are experiencing primary homelessness (sleeping rough) to find temporary and safe housing through a referral process. This program also discourages convenient campers within the municipality of Alice Springs.	Two days a week	Program recommenced on 16 August due to its success in supporting Police and Tangentyere Council. An influx of visitors into town camps has had an overflow of campers into the Todd River and various public places. No rough sleepers were identified for this period.

ABANDONED VEHICLES REMOVED FROM COUNCIL ROADS



ASTC Rangers remove reported and dangerous abandoned vehicles from public spaces to ensure a safe community. See Appendix A below for more detail on abandoned vehicles.

5. BUSINESS UNIT REVIEW

Not applicable for this reporting period

6. CORPORATE PLAN

Not applicable for this reporting period.

Sarah Rhodes
ACTING MANAGER RANGER UNIT

APPENDIX 1 – ABANDONED VEHICLES REPORT

1. BACKGROUND

Vehicles that are reported as abandoned or hazardous within Alice Springs are primarily removed and relocated by Council's Ranger unit. The current by-laws, which are applied in conjunction with the *Traffic Regulations 1999 (NT),* provide the legal framework utilised to remove abandoned vehicles in a public place. A public place, as defined by the *Traffic Regulations 1999 (NT),* is any place to which the public has access, whether or not it is on private property. This includes areas open to the public that require a fee to enter.

For a vehicle to be impounded, one or more of the following conditions must be met:

- the vehicle imposes an immediate threat to other road users and is likely to cause an accident;
- the safety of the vehicle will be in jeopardy if it is not removed;
- the vehicle is unregistered and parked in a public place;
- a currently registered vehicle has been sitting on a roadway / public place for a period of seven days (or 24 hours for a position where parking is unlawful, or in a place where time restrictions are in place for parking).

Council has, on rare occasions, removed potentially hazardous vehicles from shopping centre car parks. Council encourages the organisations responsible for these car parks to exhaust all options available to them before involving Council. Consideration has been given towards the owner of private property providing some or all of the towing fee in cases where vehicles are removed from their property, but no such agreement has been implemented to date.

2. DISCUSSION

It is envisioned that Alice Springs streets and suburbs are areas of tidiness and safety to not only the residents but to tourist and travellers. The removal of abandoned vehicles is a high priority. Rangers endeavour to remove and relocate all abandoned and hazardous vehicles as quickly as is legally allowed for those vehicles that are abandoned in Council administered areas.

Abandoned vehicles on Northern Territory Government (NTG) roads are addressed by DIPL, who have their own procedures for how and when they remove vehicles. DIPL was awarded the three-year tender to remove abandoned vehicles and maintain NTG roads. The abandoned vehicles contract extends to the Western Australia boarder, South Australia border, Queensland boarder and 280 km north to Barrow Creek. The table below contains all DIPL administered roadways within Alice Springs:

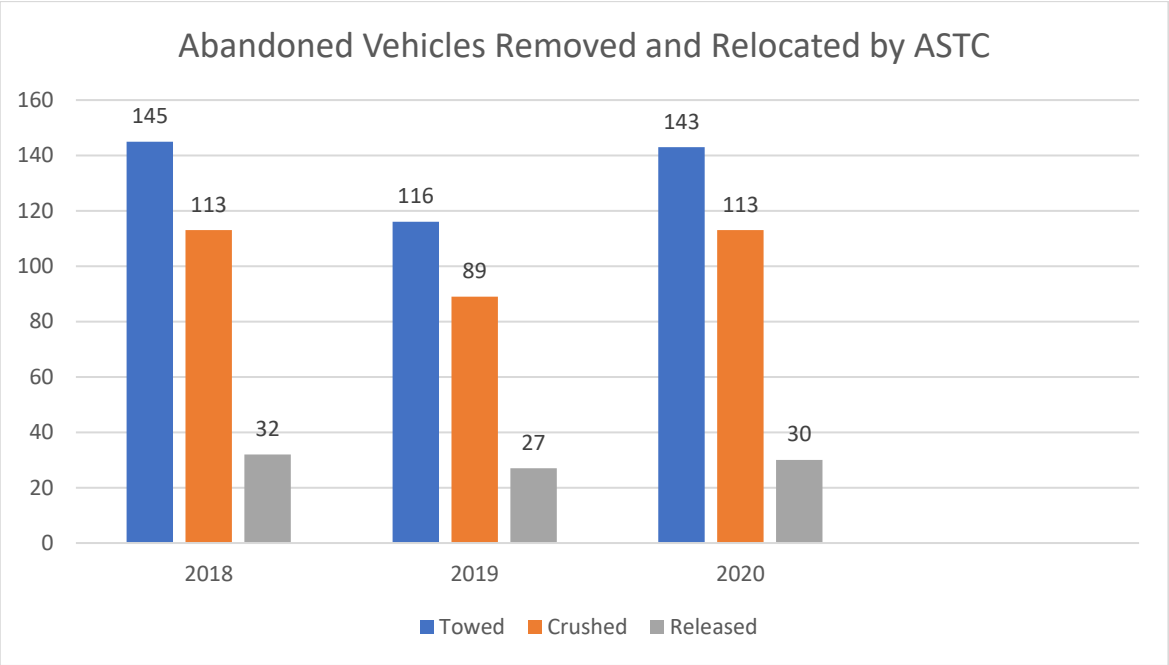
Roadway
Stuart Highway (Telegraph Terrace)
Larapinta Drive
Undoolya Road
Sadadeen Road
Ross Highway
Stott Terrace
Stephens Road (from South Terrace to Links Road, including Casino causeway)
South Terrace (from Gap road to Stephens Road – Casino causeway)
Gap Road (from Telegraph Terrace – Stuart Highway – to Acacia Street)

3. POLICY AND LEGISLATIVE IMPACTS

The authority to remove abandoned vehicles from public places is provided within the *Alice Springs (Management of Public Places) By-laws 2009* and the *Traffic Regulations 1999 (NT)*.

4. FINANCIAL IMPACTS

Abandoned Vehicles Breakdown Costs				
	2018	**2019**	**2020**	**Three Year Total**
Towed at $121	$17,545	$14,036	$17,303	$48,884
Released under Centrecorp at $121	$1,089	$2,662	$2,662	$6,413
Crushed at $55	$6,215	$4,859	$6,215	$17,289
Total	**$24,849**	**$21,557**	**$26,180**	**$72,586**



In November 2018, Centrecorp provided funding of $5000 to cover the release fee for Indigenous people who had their vehicle impounded. Council supported this initiative and also covered the release tow fee. In December 2019 the funding ran out and the scheme ended but Council continued to fund the return tow as per the Manager Rangers directive. In June 2021, the full fee was reapplied and continues to be a consistent release and return tow fee for all vehicles released.

The removal of abandoned vehicles is a very timely and costly process. The only monies recouped are the release fees of $345 which are set out in the Municipal Plan 2021/22.

5. SOCIAL IMPACTS

Transport provides opportunities for interacting with different environments, accessing goods, information and services, contributing to social networks and developing cultural activities, and enabling participation in economic activities. transport can lead to positive social and community dynamics, economic participation and productivity.

These are some of the circumstances considered when Rangers assess an abandoned vehicle. On many occasions, these vehicles are left unattended due to flat tyres and lack of fuel. Council endeavours to work within fair timeframes to mitigate these circumstances.

6. ENVIRONMENTAL IMPACT

Council acknowledges it has a responsibility to conduct its' practices with environmental sustainability in mind Council's commitment to environmental sustainability across all its' operations.

Council is committed to supporting the principles of environmental sustainability in its operations, fostering environmentally responsible behaviour in its staff and contractors

and using its experience and influence to promote actions towards sustainability in the wider community.

A metal recycler is engaged by Council to collect any vehicles that have expired their holding period and are not suitable for tender. These vehicles are removed from the Council car impound and taken to the crushing plant.

Council protects the environment by providing an eco-friendly alternative to recycling items that cannot decompose. This metal recycling service reduces waste and the strain on landfill. This service ensures all fluids and gases are removed from the vehicle prior to crushing.

7. PUBLIC RELATIONS

The removal of abandoned vehicles is a polarising issue which elicits many differing reactions from members of the public. Whilst from the outside it may look like Council is slow to act on some of these complaints. Rangers have legal guidelines to follow and some of these do have a seven-day timeframe. The department remains unbiased and acts accordingly to the traffic regulations and their own internal procedures.

Councils across Australia have a similar approach to abandoned vehicles. This is a service to the community providing safety and tidiness. State Traffic Regulations and various by-laws provide the legislative basis for these operations.

TO: **DIRECTOR CORPORATE SERVICES – SABINE TAYLOR**

AUTHOR: **MANAGER YOUTH PROGRAMS JAY FISO**

SUBJECT: **YOUTH PROGRAMS UNIT REPORT**

REPORTING PERIOD: **1 JULY 2021 TO 31 OCTOBER 2021**

EXECUTIVE SUMMARY

This report provides a quarterly update of the Youth Programs Unit within the Community Development Directorate.

1. STRATEGIC PLAN

This quarterly report will provide an update to the progress of works the Youth Unit have been engaged in from the period of 01 July 2021 to 31 October 2021. The works outlined are aligned with the **Alice Springs Town Council Strategic Plan – 2018 to 2021** and progress according to the KPIs.

OBJECTIVE 1: *DYNAMIC COMMUNITY*

A dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

1.1 Inclusiveness and support

1.1.1 Develop and enhance programs as well as services

KPI – Strengthen learning skills.		
Target	**Measures**	**Progress**
Develop young people's creativity and improve their problem solving and soft skills.	In its 7th year running. Will continue to build the program and extend its interest to all youth for next year's 2022 Phoney Film.	Achieved - 2021 Phoney Film will continue to be an ongoing program. Due to recommence in 2022.
Provide education support for young people who aren't attending school and in transits to enrolment or returning back to school.		Ongoing – YEP youth empowerment program continues to operate twice a month, with Year One ending late November. YEP progressing into 2022 for its second-year running will include developing of materials, boxing sessions study and services projects.

KPI – Strengthen learning skills.		
Target	**Measures**	**Progress**
Develop more content and increase of promotion to boost the young people's interest in utilising councils' facilities and engagement to the community.	26th Sept 2021 1x School out disco Attendance = 218 03rd October 2021 1x Sunday Splash Attendance = 951 29th Sept 2021 and 06th October 2021 2x Wet Wednesday Attendance = 988	Achieved and ongoing – Splash parties September/October School holidays at ASALC. Summer and end-of-year school holidays will feature 9 more splash parties. Aim is to increase attendance of the community, especially the young people during these events.

1.1.2 Promote community engagement cohesion and safety



Empowerment sessions for young women age 14 -18yrs, hosted and facilitated by the amazing team at Boyles Striking Academy every Thursday for 20 weeks from August to December 2021



Coach Dennis on the left, educating the young people about the physical and theory of boxing. Arrernte Boxing team have been facilitating this great program on behalf of the Town Council every Tuesday and Friday since February 2021.

KPI – Support and working together with key stakeholders		
Target	**Measures**	**Progress**
Help the young people in building self-confidence and self-belief to do the right thing amongst peers and others with respect.	Averaging 10 – 12 participants per session 145 participants for this period	Ongoing – Arrernte Community Boxing Academy, continues to provide the young people 2 sessions a week Tuesdays and Fridays 4pm – 5pm
Empower Young women	20 participants per session	Ongoing – Boyles Striking Academy providing young women age 14-18 years old. 20 sessions every Thursdays starting 5th August 2021 and will continue to 16th December 2021
Taking on any given Opportunities to be inspired.	Brown street and the Gap young people = 10 Bush Mob = 6	Achieved – Brown Street, the Gap and Bush Mob young people had a chance to meet and greet one of their idols, Lil Mase, an Aboriginal artist from Queensland. Lil Mase shared his story of success, and he encouraged the young people to do the same, especially disengaged young people.
Meeting the young peoples passion and request.	Telegraph station attendance = 14 Emily gap attendance = 10	Achieved – Ranger for a Day, requested by one of the Planeteers Paddy van der Geest-Hester. Implemented by council's youth team during the September/October 2021 School holidays in collaboration with the Parks and Wild Life to facilitate for 2 days, 03rd October 2021 at Telegraph Station and 06th October 2021 at Emily Gap.



Ross Park Primary School choir, performed some amazing classic songs to officially open SUMMER SAM (sports, arts & music) 2021.



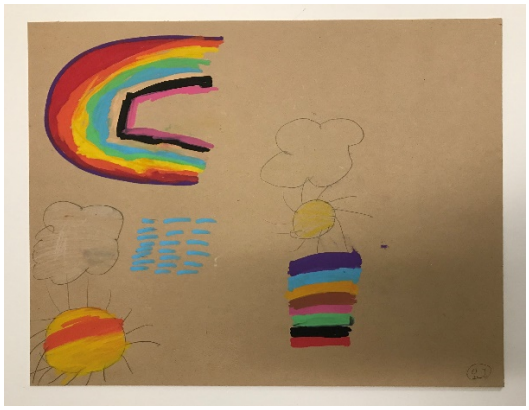
SPORTS – The fellas getting ready for the 3 point shoot out competition, one of the sports related event featured in SUMMER SAM.



Alice Springs Table Tennis Association brought down 3 mini tables and facilitated games for all the young people.



Video Game space featuring a FIFA (soccer) tournament that attracted youth of all ages, as shown on this picture, the concentration and competitiveness was amazing to see.





Arts – Facilitated by Mark Twohig, professional and well-known local graffiti artist.

KPI – Create Youth Event to be Inspired		
Target	**Measures**	**Progress**
To see all youth regardless of age health and ability unite in a safe space with positive role models.	Basketball – 77 participants average age at 16yrs old Art Space – 53 participants average age 10yrs old Gaming FIFA comp – 42 participants average age at 16yrs old Table Tennis – 27 participants average age 10yrs old Breakdance battle – 41 participants average age 14yrs Open mic – 10 participants including youth guest performers and ross park choir 40 participants.	Achieved - **SUMMER SAM sports, arts and music**. On the 11th November 2021 first year of the event and already seeing positive signs of growing it big next year 2022. It was designed to cater to all youth to showcase talents and be inspired amongst peers and role models.



Music – Open mic competition started off with a performance by an upcoming Artist BiggT.

2. PROJECT PLANNER

FUTURE PROJECTS (until November 2022)

PROJECT	PROPOSED DATES	PROJECT DETAILS & STATUS
SPLASH PARTIES	19th, 22nd, 29th,31st December 2021 5th, 9th,12th, 16th, 19th & 23rd January 2022	ASALC Summer School holiday Splash parties featuring -School out Sunday Splash -New Year's Eve pool party -Sunday Splash -Wet Wednesday
FIND MY PHONEY	6th,7th,10th,11th,13th ,14th,17th,18th ,20th & 21st January 2022	Mini version of PHONEY FILM implementing during the summer school holidays with working alongside councils Key Stakeholders to help boost the interest of the young people to share ideas and be creative with using a phone camera and simple editing apps. Another way to strengthen interests of PHONEY FILM by staying consistent and familiarising the young people with the Program.
YOUTH SUMMIT	25th March 2022	All schools to have 5-10 participants each to unite as one voice for the young people's opinion and needs in Alice Springs
YOUTH WEEK	6th April 2022 Youth week is celebrated from 4th – 14th April 2022	Celebrating Alice Springs Youth, with performances and speeches from the young people at council's front lawn with workshops of career paths and when need of help from other services.
YOUTH RECYCLE ART PRICE (during the Youth Week)	Opens on 8th April 2022 and Closes on 17th April 2022	Councils annual event that keeps growing every year since 2019.

PROJECT	PROPOSED DATES	PROJECT DETAILS & STATUS
YOUTH CULTURE FESTIVAL	29th April 2022	Alice Springs is a very multi-culture community. Initiating Culture Festival to allow different countries to show case culture so the young people will have a better understanding of different background through dancing and tasting of different food.
DESERT HOOPS	During School Terms; Term 1 – 1st, 2nd & 3rd March 2022 Term 2 – 31st May, 1st & 2nd June 2022 Term 3 – 30th, 31st August & 1st September 2022 Term 4 – 1st, 2nd & 3rd November 2022	Re-launching the program previously was focused on kids at risk during afterhours. Introducing the Program to all Schools creating a safe space and keeping its interest of the sport to draw the young people's attention in team building and working together getting to know other students from different schools and strengthen relationships. Workshops of different career paths will be in place at the beginning of every session.
PHONEY FILM	16th June 2022	Celebrating its 8th year running event and looking at growing it more each year to cater to the young people's needs in this day and age technology, utilising skills and creativity.
WINTER FES for youth	18th June 2022	Mid-year youth festival to celebrate the start of winter as a community creating a great line up of music and dancing from the young people and role models.

PROJECT	PROPOSED DATES	PROJECT DETAILS & STATUS
YOUTHS GOT TALENT	4th August 2022	Valuing the young generations talent. Bringing to life a version of Talent shows the young people see on tv and all social media platforms and implementing it to Councils own Youths Got Talent. A safe and fun event to allow the young people to show case hidden talent to the community and in return of support and togetherness to help our young people pursue further.
BRING IT ON	2nd September 2022	Expression of ART, bringing music to life through dancing. Implement for all schools of Alice Springs and in categories of primary, middle and senior schools. A great opportunity to represent each school with a fun competitive dancing event.
SUMMER SAM	18th November 2022	Year 2 of the event based on the success of 2021 SUMMER SAM aiming to grow its hype each year and having it as an event for the young people to look forward to heading towards finishing of schools and Christmas.

3. DIRECTORATE UPDATE

This report provides an update of current Alice Springs Public Library projects, programs and events from July to November 2021.

PROJECT	COMPLETION DATE
PHONEY FILM	15th July 2021
SPLASH PARTIES SEPTEMBER/OCTOBER SCHOOL HOLIDAYS	24th & 29th September 2021 03rd & 06th October 2021
RANGER FOR A DAY	03rd & 06th October 2021
SUMMER SAM	11th November 2021

4. DETAILED ANALYSIS

Not applicable for this reporting period.

5. BUSINESS UNIT REVIEW

Not applicable for this reporting period.

6. GOVERNANCE, RISK AND COMPLIANCE

The Youth Programs Unit has the following procedures in place:

Work, Health and Safety
- JSEAs for public art contractors
- Adhere to Workplace Health and Safety PSD requirements
- Incidents reported correctly within allocated timeframes.

Legislation Compliance
- Council policies and procedures
- *Local Government Act 2008*
- *Copyright Act 1968*

Risks
- Limited framework for induction of volunteers.
- Following NT Health COVID directives for events, programs and projects
- Event safety plans developed and submitted for all events over 500 people, as per NT Health COVID requirements
- Appropriate staff training and awareness.

7. CORPORATE PLAN

Not applicable for this reporting period.

Jay Fiso
MANAGER YOUTH PROGRAMS

Agenda Item 14.3.2

REPORT

Report No. 51 / 21cncl

TO: ORDINARY COUNCIL MEETING – TUESDAY 14 DECEMBER 2021

SUBJECT: 2020 AND 2021 COMMUNITY GRANTS PROGRAM STATUS REPORT

AUTHOR: COMMUNITY DEVELOPMENT OFFICER – HARA CARRAGHER

EXECUTIVE SUMMARY

The purpose of this report is to provide an interim status report of Council's Community Grants Program for 2020 and 2021.

RECOMMENDATION

That Council note this report.

REPORT

1. BACKGROUND

At the Ordinary Council meeting held on 30 March 2020, Council's approved Community Grants for 2020 were endorsed. Due to the COVID-19 Pandemic, a number of the events and projects that received Council grant funding were either postponed or cancelled.

Options were provided to the 2020 Community Grant recipients affected by COVID-19 to enable the safe delivery of their project or event:

- For grant funding pertaining to an event or project with specific dates, the funding was to be provided no earlier than one month prior to the scheduled date or activity, or otherwise after its completion.

- For events or projects that are not able to commence as planned due to the COVID-19 pandemic, applicants may request a variation or extension.

- Applicants were encouraged to seek grant variations if the project or event could be delivered by an alternate method.

At the Ordinary Council meeting held on 22 March 2021, Council's approved Community Grants for 2021 were endorsed. Funding was provided to applicants upon attendance at the Community Grants presentation that occurred at the 12 April 2021 Ordinary Council meeting, as per Council's process.

Due to Council being in caretaker period during 2021, a delay in deputations being scheduled has caused a backlog. In November 2021, a decision by the CEO was made to remove the requirement for grant recipients receiving $5,000 to present a deputation. Grant recipients will still have the option to do a deputation to Council or alternatively complete an online acquittal form.

2. DISCUSSION

A summary of Council's Community Grants Program funding for 2020 is provided below:

For the 2020 Community Grants Program:

- Twenty-nine (29) grant applicants were approved for funding totalling $72,030.74 (GST exclusive).
- Twenty- one (21) grant recipients have completed their projects and provided a finalised Project Acquittal.
- Five (5) applicants returned funding or withdrew applications, as they were unable to complete their approved projects.
- Two (2) grant recipients received extensions and have not yet completed their projects or events.

Please see Attachment A for further details.

For the 2021 Community Grants Program:

- Twenty (20) grant applicants were approved for funding, totalling $67,800 (GST exclusive).
- One (1) applicant has returned funding, as they were unable to complete the approved project.
- Nine (9) grant recipients have completed their projects and provided a finalised Project Acquittal.
- Six (6) grant recipients are yet to complete their projects and provided a finalised Project Acquittal.
- Four (4) grant recipients have received extensions to complete their projects.

Please see Attachment B for further details.

3. POLICY IMPACTS

Each grant application was assessed against the Alice Springs Town Council Strategic Plan 2018-2021. The strategic objectives met by the approved grant applications are:

OBJECTIVE 1: A dynamic community

1.1: Inclusiveness and support
1.1.1: Develop and enhance programmes, as well as services
1.1.2: Promote community engagement, cohesion and safety
1.1.3: Proactively embrace diversity, ensuring equitable participation opportunities

1.2: Economic growth and prosperity
1.2.3: Support ongoing tourism development and prosperity

OBJECTIVE 2: A great place to live

2.1: Community life, promoting a healthy, vibrant culture
2.1.1: Provide sport, recreation and leisure opportunities, which maximise social capital
2.1.2: Promote active lifestyles for people of all ages

2.3: Enhance life-long learning, library and technology services
2.3.1: Protect and promote local history and heritage

OBJECTIVE 3: Leadership in sustainability

3.2: Reduce Alice Springs' carbon footprint
3.2.2: Educate and enable the community with regards to waste reduction, waste management, water consumption and recycling.

3.3: Conserve and protect the Alice Springs environment
3.3.1: Support a healthy, natural living environment.

4. FINANCIAL IMPACTS

Extensions provided to a small number of applicants may require a rollover of budget funding into FY2022.

$5,000 (GST exclusive) from the 2021 Community Grants program was returned to Council.

5. SOCIAL IMPACTS

The intention of the Community Grants Program is to encourage and support local community initiatives, the community development of Alice Springs and local projects which demonstrate broad based benefit to the community.

Grant recipients have been grateful to Council's adaptable approach to addressing the impacts of COVID-19.

6. ENVIRONMENTAL IMPACTS

There will be positive environmental impacts through projects being funded, some of which will improve community infrastructure, and others increasing place making and vibrancy of public spaces in the Alice Springs municipality.

7. PUBLIC RELATIONS

The Community Grants Program is a public undertaking that maintains and grows Council's positive relationship with local groups, leaders and the broader community.

8. ATTACHMENTS

Attachment A – 2020 Community Grants Program Summary
Attachment B – 2021 Community Grants Program Summary



Hara Carragher
COMMUNITY DEVELOPMENT OFFICER

		ORGANISATION	AMOUNT	SUMMARY OF PROJECT	PROJECT STATUS
		COMMUNITY DEVELOPMENT GRANT			
1	1	Central Australian Singing Incorporated	$5,000	Desert Song Festival (DSF) will present a program of concerts, intercultural collaborations, a new Operatic work, a festival club, a 'Fringe', workshops in the community and in schools artist's talks and symposia on the festival theme.	Project completed, acquittal received and deputation to Council presented.
2	2	Beanie Festival	$5,000	The Alice Springs Beanie Festival (Beanie Festival) is a community arts event that provides opportunities for artists from remote Indigenous communities and the wider community to make, exhibit and sell beanies. ASTC funding will be used to host the Friday Night Opening Celebrations	**Application withdrawn due to COVID-19. Application withdrawn prior to funding notification.**
3	3	Olive Pink Botanic Garden	$5,000	The Olive Pink Botanic Garden is staging an opera on the life of the extraordinary Olive Pink. This application is to the Community Development Grant fund for $5000 to support the marketing of the Opera within Alice Springs through the use of light pole banners and other street banners.	**Application withdrawn due to COVID-19.**
2	4	Incite Arts	$5,000	Production and presentation of Unbroken Land 2020. UL2020 will create a unique inclusive arts experience that supports the diverse communities of Alice Springs to tell their own authentic stories, redefine who they are as individuals and as people who inhabit a shared and connected space, and build a more resilient, inclusive, cohesive and harmonious community through arts and cultural engagement. A variation to the project delivery was approved, and the project was delivered online.	Project completed, acquittal received and deputation to Council presented.
3	5	Sustainable Couture	$5,000	Supporting running of 2020 Sustainable Couture, which this year's aims to highlight the value of recycling and the importance of reducing consumption within the local community, through working with other groups and organisations. A variation to the project delivery was approved, and the project was delivered online.	Project completed, acquittal received and deputation to Council presented.
6	6	Akeyulerre	$5,000	The Arrernte Men's Leadership Program has been devised by senior Arrernte Elders to provide support for young Arrernte who have remained in school and encourage others to return to school and re-engage in education and training after undergoing initiation rites.	Project completed, acquittal received.
7	7	Heritage Alice Springs	$3,611	The aim of this project is to improve site management for Pitchi Richi sanctuary, another step towards its restoration and to engage the public in its story.	Project completed and acquittal received.
8	8	GAP Community Child Care	$5,000	To purchase sandpit covers, where currently there is none for the baby area sandpit and the others don't fit well, which leaves sand open to pests and animals.	Project completed, acquittal received.
		SUB TOTAL	**$38,611**		
		COMMUNITY ASSISTANCE GRANT			
9	9	Road Transport Hall of Fame	$1,500	To help restore the Old Ghan engine so short train rides could be offered to the public.	Project completed and acquittal received.
	10	Alice Springs Triathlon Club	$800	To provide safe and fun triathlon events to the Alice Springs community through the purchase of four new UHF radios.	**Extension approved. Project completion by end of November 2021.**
	11	Alice Springs Pony Club	$1,500	The aim of this project is to bring Nicole Mutimer to Alice Springs to run a three-day clinic with the local Pony Club.	Project completed and acquittal received.
	12	Birth and Beyond Parent Resource Centre	$1,000	The proposed project is to build a reference library of modern cloth nappies, accessible to the community. We would purchase a wide range of nappies and create detailed product factsheets for each brand We will then also run a modern cloth nappy workshop every second month.	Project completed and acquittal received.
	13	Central Australian Aviation Museum Inc	$1,000	Help run the Children's Art/Literary Program, which encourages young members of the Alice Springs community to become more involved in learning about the history of Central Australia, and in particular aviation history.	Project completed and acquittal received.
	14	Central Australian Football League Umpires' Association	$1,500	Provide on field communication in real time between officiating field umpires and an umpire observer during the course of seniors CALF matches. This will help develop and upskill field umpires, especially younger umpires, towards attaining acceptable industry standard.	Project completed and acquittal received.
	15	Prison Fellowship	$1,500	The aim of Prison Fellowship is to provide support to prisons as well as the families of prisoners through the provision of a safe and reliable bus service.	Project completed and acquittal received.
	16	Alice Springs Netball Association	$1,500	Purchase safety pads of outdoor netball courts goal posts. These pads wrap around the goal posts to help prevent injury if a player hits the post during a game.	Project completed and acquittal received.
	17	Alice Springs Field Naturalists	$1,155	To purchase CB radios and a first aid kit to improve the safety of members and guests of the Alice Springs Field Naturalists Club on field trips.	Project completed and acquittal received.
	18	St Philips College	$1,500	St Philip's College has found two film can reels in its archives "Tjuringa Central Australian Aborigines" and "Appointment with Alice' With this grant money the College will convert the film reels to two copies of DVD. It will provide one to the Alice Springs Town Council Library for its records	**Application withdrawn prior to funding due to reduced capacity to deliver the project, as a result of COVID-19.**
		SUB TOTAL	**$12,955**		
		YOUTH DEVELOPMENT GRANT			

19	Tangentyere Council	$3,200	The Healthy Body, healthy Relationships Program aims to work with young men to provide skills that will enable them to make healthy and positive lifestyle choices, and the project is aiming to further develop the program by offering Thai boxing, strength and conditioning skills, along with emotional intelligence and practical life skills sessions.	**Application withdrawn prior to funding due to staffing capacity.**
20	Alice Springs Baptist Church	$2,500	This year, Shockwave will be hoisting a three day holiday program for children, youth and their families primarily from the Town Camps around Alice Springs. It will include activities like BMX riding, rock climbing and cooking sessions.	Project completed and acquittal received.
21	YMCA	$2,000	The Y4Y program aims to empower and engage young people in Alice Springs. Y4Y will bring together young people, aimed at high school aged, to form a taskforce or working group. This group will plan and deliver a free youth event for their peers over a 10 week period. This program will empower a young staff member to facilitate the group under the guidance of YMCA management.	**Project extension granted. Project to be acquitted in December 2021.**
	SUB TOTAL	**$7,700**		
	ARALUEN ACCESS GRANT			
22	Studio B	$2,000	The Studio B 2020 End of Year Performances will showcase the talents and hard work of all Studio B students from the age of 3 to approximately 18 years of age. The project aims to display technique, training and performance skills that have been the focus and development of in 2020.	Project completed and acquittal received.
23	Alice Springs Quilting Club	$680	To support the running of the proposed exhibition of quilts by the Alice Springs Quilting Club to be held at Witchetty's in late November/early December to showcase the work of the club and the variety of works produced.	**Project to be acquitted in December 2021.**
24	Sadadeen Primary School	$2,000	Running of Alice Can Dance, a combined effort brings together over 250 kids from Alice Springs' 9 public schools to perform. In collaboration with GUTS Dance.	Project completed and acquittal received.
25	Central Australian Arts Society	$2,000	To help run the Advocate Art Award, this is exhibited in the Araluen Galleries, and is open to Central Australian artists, both amateurs and professional.	Project completed and acquittal received.
26	Friends of Araluen	$1,035	The project is aimed as outreach to the community and opportunity to participate in the arts. FOA are intending to run three afternoon events in May, August and October that invite 8 people from a variety of walks of life to tell their story to an audience.	Project completed and acquittal received.
27	Red House Recording	$1,050	Purple Patch is a band of Alice Springs born and bred musicians who play regularly in Alice Springs at a variety of commercial venues, public events, fund raisers and private parties. They aim to stage a performance of 2x 45 minute sets on the Circus Lawns at Araluen between 5pm and 8pm Saturday April 18th.	Project completed and acquittal received.
28	On The Wing Theatre Company	$2,000	On The Wing Theatre Company is a newly-formed organisation based in Alice Springs. The company is planning to run The Urapunga Frog Musical, which is a brand new children's musical, written by Ted Egan, and to be performed by the children of Alice Springs. The project was planned to commence in July 2020, however an extension was approved to end September 2021.	**Application withdrawn due to COVID-19 related delays and staffing capacity.**
29	Australian Dance Company	$2,000	The Australian Dance Academy's 36th production of the 'The Magic of Dance' aims to professionally produce a full-length performance staged for two nights.	Project completed and acquittal received.
	SUB TOTAL	**$12,765**		
	TOTAL	**$72,031**		

	ORGANISATION	AMOUNT	SUMMARY OF PROJECT	PROJECT STATUS
	COMMUNITY DEVELOPMENT GRANT			
1	Road Transport Historical Society	$5,000	Launch of the 'Festival of Transport', which will highlight the history and development of the transport industry by showcasing older vehicles and recognising the special contribution road and rail transport has made to the growth of the local and national economy.	**Extension approved. Project to be completed December 2021.**
2	Australian Regional and Remote Community Services	$5,000	Improvements for the St Vincent Welch Cottage, including thorough clean of the grounds, building large garden beds for native Central Australian plants as well as some vegetable gardens, building a concrete path to minimise risk and ensure our consumers safety when manoeuvring independently around the gardens, creating a culturally appropriate space to install a fire pit and purchasing new outdoor furniture to include a 10 seater wooden table for consumers to enjoy lunch outside.	**Funding was returned due to extensive termite damage to St. Vincent Welch Cottage, which will remain closed for the foreseeable future.**
3	Queensland Ballet	$5,000	Partnering with respected local organisation, Duprada Dance Company, Queensland Ballet's Teaching Artists will deliver a diverse, inclusive, two-day program of dance engagement activities in Alice Springs in June 2021, including free in-school workshops for all ages	Project completed and acquittal received.
4	Alice Sings	$5,000	Support for Alice Sings' end of year concert at Araluen, which is an opportunity to collaborate widely with the talent in the Alice Springs community and to bring together different artists and musicians to showcase and celebrate the rich music scene of Alice Springs.	**Project to be completed in November 2021.**
5	DASA	$5,000	Shading for residents of DASA's alternative to custody program, where the women who are residing there are living on a site with no external shade.	Project completed and acquittal received.
6	Alice Springs World Chamber Orchestra	$5,000	The Alice Springs World Chamber Orchestra is aiming to invite the chief conductor of Darwin Symphony and a professor for Indian Music over a period of three days to develop chamber music skillsets and enhancing the WCO's rehearsal process leading to public performances for diverse Alice Springs audiences	Project completed and acquittal received.
7	Incite Arts Inc	$5,000	For the StArts with D Performance Ensemble (SWD), emerging Indigenous and non-Indigenous artists with disability will undertake Stage 1 and 2 of the creative development process in 2021. Up to twelve SWD artists will partner and collaborate with local artists/mentors to develop new arts practice and performance skills towards creating performances for presentation in 2022.	**Project to be completed in December 2021.**
8	Alice Springs Beanie Festival	$5,000	Provide opportunities for artists from remote indigenous communities and the wider community to make, exhibit and sell beanies.	Project completed and acquittal received.
9	Sustainable Couture	$5,000	Supporting running of 2021 Sustainable Couture, which this year aims to highlight the value of recycling and the importance of reducing consumption within the local community, through working with the other groups and organisations.	Project completed and acquittal received.
10	Alice Springs Athletics Club	$3,600	Health and nutrition presentation delivered once a month over the calendar year for athletes and their families.	**Project to be completed in March 2022.**
	SUB TOTAL	**$48,600**		
	COMMUNITY ASSISTANCE GRANT			
11	Ghost Gums Rhythm and Blues Festival	$1,500	Ghost Gums Rhythm and Blues Festival is a music event with a deep focus on local community engagement, accessibility and culture. It is held just 17kms west of Alice Springs at Whitegums property. This year the festival will take place on Saturday the 15th of May.	**Extension approved. Project to be completed in early 2022, funding has not been provided as of yet.**
12	8CCC	$1,500	8CCC is requesting support to purchase 5 microphones to become part of portable field recording kits that are used by 8CCC Volunteers and within school programs and community media training to record local stories for broadcast on 8CCC. They are available for community members to borrow to produce audio stories for broadcast on 102.1FM, online publishing and nationally through the Community Radio Network.	Project completed and acquittal received.

13	Baseball NT Inc	$1,500	Territory based players aged between 9 and 16 are invited to attend the NT Youth Showcase, held from 15 April - 18 April 2021, in Alice Springs. The event will feature a tournament, athlete testing using state-of-the-art technology, and intensive training featuring high-profile guest coaches (current professional players from the Australian Baseball League - likely from the Brisbane Bandits). Athletes will also receive a uniform, lunch and snacks through out the Showcase, a group dinner function, and high quality photos from the event.	Project completed and acquittal received.
14	Central Australian Aviation Museum Inc	$1,200	Help run the Children's Art/Literary Program, which encourages young members of the Alice Springs community to become more involved in learning about the history of Central Australia, and in particular aviation history.	**Project to be completed in December 2021.**
	SUB TOTAL	**$5,700**		
	YOUTH DEVELOPMENT GRANT			
15	Centralian Senior College	$5,000	The aim of this healthy living opportunity and youth development project is to provide a class set of bikes that students and staff can use to facilitate excursions for educational purposes. The bikes were bought at the recent Police bike auction by Gillian Furniss as an in kind donation to the school. There is no allocated budget to repair and renovate these bikes. This will be an ongoing investment for the opportunities of the young adults of Alice Springs who attend Centralian Senior College and when required other schools could access through an MOU process.	**Extension approved. Project to be completed December 2021.**
	SUB TOTAL	**$5,000**		
	ARALUEN ACCESS GRANT			
16	Studio B	$2,000	Studio B teaches dance and singing lessons for over 200 students in different styles and genres. Two dance competitions, interstate travel and workshops, international performance, end of year examinations, local performances for various events around Alice Springs.	**Project to be completed ealy February 2022.**
17	Sadadeen Primary School	$2,000	Running of Alice Can Dance, a combined effort brings together over 250 kids from Alice Springs' 9 public schools to perform. In collaboration with GUTS Dance.	Project completed and acquittal received.
18	Australian Dance Academy	$2,000	The Australian Dance Academy's 37th production of "The Magic of Dance" aims to professionally produce a full-length performance staged for two nights.	Project completed and acquittal received.
19	Alice Springs Quilting Club	$500	The proposed event is an exhibition of quilts by the Alice Springs Quilting Club to be held at Witchetty's in October, which provides a showcase for the work of the club and highlights the variety of works produced.	**Project to be acquited December 2021.**
	SUB TOTAL	**$6,500**		
	SUSTAINABILITY INITIATIVES GRANT			
20	Central Australian Show Society Inc	$2,000	The Central Australian Show Society is working to introduce a Bee Education platform to the Alice Springs Show. This project aims to educate patrons on the importance of bees to both sustainable agriculture industries and the diverse eco-system of Central Australia. This will take place at the 2021 Alice Springs Show as a Show Stall and also as a participant in the Yellow Brick Road program at the show. One of the main objectives is to provide our community with steps they can take to minimise the damage to bee habitats and therefore help protect bees from the effects of climate change.	**Project variation requested and approved. Bee Education Project will now be at the Christmas Show in November 2021.Acquittal due in January 2021.**
	SUB TOTAL	**$2,000**		
	TOTAL	**$67,800**		

RECOMMENDATIONS OF SENIORS COORDINATING COMMITTEE MEETING HELD ON 17 NOVEMBER 2021

14.3.6 (1) Election of Chairperson (Agenda Item 2)

RESOLVED:
That it be a recommendation from the Seniors Coordinating Committee to Council

That Councillor Steve Brown be appointed the new Chair of the Seniors Coordinating Committee.

MINUTES OF THE
TOURISM, EVENTS & PROMOTIONS COMMITTEE MEETING
THURSDAY 18 NOVEMBER 2021 at 4:00PM
ARUNTA ROOM, CIVIC CENTRE

The adoption of the minutes does not imply the adoption of all recommendations. Refer to the accompanying recommendations document in the meeting agenda.

1. ATTENDANCE

PRESENT:

Mayor Matt Paterson
Councillor Marli Banks (Chair)
Councillor Mark Coffey
Councillor Kim Hopper
Stephen Jarrett, Tourism Central Australia
Hannah Smyth, Tourism NT
Lisa-Marie Burgoyne, Community member
Deanne Fenton, Community member
Dale McIver, Community member
Jeanette Shepherd, RedHot Arts
Courtney Organ, Yeperenye Shopping Centre (via Zoom)

OFFICERS IN ATTENDANCE:

Robert Jennings, Chief Executive Officer
Kate Walsh, Acting Manager Community and Cultural Development
Alyssa Reid, Community Projects and Events Officer

APOLOGIES:

Nicole Walsh, Chamber of Commerce Central Australia
Leon Tripp, Department of the Chief Minister (*proxy for Liz Olle*)
Sabine Taylor, Director Corporate Services
Telly Ociones, Executive Assistant (minutes as per recording)

14th Alice Springs Town Council Tourism, Events & Promotions Committee - Attendance List 2021/2022					
	18 Nov- 21				
Mayor Matt Paterson	✓				
Councillor Marli Banks	✓				
Councillor Kim Hopper	✓				
Councillor Mark Coffey	✓				
Nicole Walsh	***A***				
Stephen Jarrett	✓				
Hannah Smyth	✓				
Deanne Fenton	✓				
Courtney Organ	✓				

Leon Tripp	*A*				
Jeanette Shepherd	✓				
Dale McIver	✓				
Lisa-Marie Burgoyne	✓				

✓	Attended		*A*	Apology received
✓ Proxy	Proxy attended in place of committee member		--	No attendance and no apology received
	Not a member			

The meeting opened at 4:00pm.

Mayor Paterson welcomed new members to the Tourism, Events and Promotions Committee.

2. ELECTION OF CHAIRPERSON

In accordance with Council policy, Mayor Paterson declared the position of Chair vacant and called for nominations.

Councillor Coffey nominated Councillor Marli Banks as Chair.
Councillor Banks accepted the nomination.

RESOLVED:
It is a recommendation from the Tourism, Events and Promotions Committee to Council:

That Councillor Marli Banks be appointed the new Chair of the Tourism, Events and Promotions Committee

CARRIED

Moved: Councillor Coffey
Seconded: Councillor Hopper

3. DISCLOSURE OF INTEREST

3.1 Dale McIver declared an interest on Agenda item 4.1, FABAlice 2022 sponsorship application.

4. MINUTES OF PREVIOUS MEETINGS

RESOLVED:

The minutes of the Tourism, Events and Promotions Committee meeting held 15 July 2021 be confirmed as a true and correct record of that meeting.

Moved: Stephen Jarrett
Seconded: Lisa Marie Burgoyne

DRAFT

5. BUSINESS ARISING FROM PREVIOUS MINUTES

5.1 Tourism, Events and Promotions Committee Budget (Standing Item)

The total remaining budget for Tourism, Events and Promotions Committee for this financial year is $35,800.

Discussion ensued about the budget, and the Committee agreed that providing a budget breakdown at each meeting would be useful to Committee members in making informed decision when allocating money for sponsorship requests.

ACTION:

Current Charter to be attached to the next meeting papers to help Committee members understand what the goals of this committee and roles of members are.

6. DEPUTATIONS

Nil

7. OTHER BUSINESS

7.1 Sponsorship Application – FABAlice 2022

Dale McIver having declared an interest in Item 7.1, left the meeting at 4:38pm prior to discussion of this matter. This Item was discussed after Agenda Items 7.2 and 7.3 to allow Dale's participation in the meeting, however, it was recorded as per the Agenda sequence.

FABAlice Festival is seeking financial sponsorship of $20,000 to assist with the physical marketing presence in the CBD (banners, flyers), the staging in the Mall of the free community concert on the Friday night and costs associated with the staging of sub events over the weekend. The event will be held from11 to 13 March 2022.

The event received $15,000 sponsorship from Council last year, $10,000 in 2019 and $10,000 in 2018. In-kind support each year was also provided to total cash equivalent of $3,000. Council's ability to host the night market to coincide with the 2022 FABAlice event will cost $6,000.

Discussion ensued about the application in terms of the remaining Committee budget, total value of the event, in-kind support from Council and the benefits it will contribute to the Alice Springs community.

RESOLVED:
That it be a recommendation from the Tourism, Events and Promotions Committee to Council:

That Council support the application from FABAlice Festival Inc to the value of $10,000 (incl. GST) for the FABAlice event to be held from 11 to 13 March 2022.

Moved: Lisa Marie Burgoyne
Seconded: Councillor Mark Coffey

DRAFT

7.2 Night Markets 2022

The dates for the night markets for 2022 were based on a survey conducted on 3 October 2021 at the Sunday market. The following dates were confirmed:

- 11 March – collaboration with FABAlice
- 14 April – collaboration with Parrtjima
- 9 June – collaboration with Finke Desert Race
- 22 September – collaboration with Desert Festival
- 18 November – Youth Summer Sam
- 9 December –Christmas Carnival

7.3 Community Event Update from Committee Members

- Deanne Fenton
  - Deferral of Masters Games for 2022
  - September – Red Centre NATS
  - April - Parrtjima
  - NT Major Events funding to 17 local events amounting to $800,000 including Dark Skies, Wide Open Space, Desert Festival and Finke
  - NT Major Events have agreements in place in 2022 with 15 events to the value of 675,000

- Stephen Jarrett
  - TCA will be starting many campaign activities to attract people to visit Central Australia
  - A new events officer will be joining TCA to assist with running events

- Lisa-Marie Burgoyne
  - Totem Theatre's last week of the annual musical
  - AGM at the end of this month
  - Bi-annual Portrait of Senior Territorian Award will be held in Darwin

- Courtney Organ
  - Yeperenye Shopping Centre recently finished first stage of refurbishment; the second stage is happening soon
  - Christmas events planning in place

- Dale McIver
  - NT Chamber of Commerce Awards in Alice Springs next Friday
  - FABAlice 2022 – program will be announced next week
  - Henley on Todd has a new Board

- Mayor Paterson
  - Congratulations to the Youth Programs and Community Development team for the Summer Sam and night market last week
  - Christmas Carnival on 3 December and Carols at Traeger Park on 5 December

DRAFT

- Jeanette Shepherd
  - Red Hot Arts received three years of Community Benefit Funding for Desert Festival and Project Seed, which launches tomorrow.

- Hanna Smyth
  - Tourism NT started its summer sale for interstate travelers until end of March 2022, to encourage visitation over the low season

- Community Projects and Events Officer
  - Christmas tree installation tomorrow on the Council lawns
  - Christmas Carnival showcasing local talents, food and crafts stalls and kids' activities on 3 December from 5pm to 9pm; fireworks at 7:45pm
  - Centralian of the year awards nominations closing on 29 November 2021

8. NEXT MEETING: TBC

9. CLOSURE OF MEETING: The meeting closed at 5:05pm

DRAFT

RECOMMENDATIONS OF TOURISM, EVENTS AND PROMOTIONS COMMITTEE MEETING HELD ON 18 NOVEMBER 2021

14.3.8 (1) Election of Chairperson (Agenda Item 2)

RESOLVED:
That it be a recommendation from the Tourism, Events and Promotions Committee to Council

That Councillor Marli Banks be appointed the new Chair of the Tourism, Events and Promotions Committee.

14.3.8 (2) Sponsorship Application – FABAlice 2022 (Agenda Item 7.1)

RESOLVED:
That it be a recommendation from the Tourism, Events and Promotions Committee to Council:

That Council support the application from FABAlice Festival Inc to the value of $10,000 (incl. GST) for the FABAlice event to be held from 11 to 13 March 2022.

MINUTES OF THE
PUBLIC ART ADVISORY COMMITTEE MEETING
ON WEDNESDAY 24 NOVEMBER 2021 at 1:00 PM
COUNCIL CHAMBER, CIVIC CENTRE, TODD STREET

The adoption of the minutes does not imply the adoption of all recommendations. Refer to the accompanying recommendations document in the meeting agenda.

1. ATTENDANCE AND APOLOGIES:

PRESENT:

Mayor Matt Paterson
Councillor Marli Banks *(Chair)*
Deputy Mayor Eli Melky
Councillor Allison Bitar
Miriam Wallace, Susan Dugdale & Associates
Jeanette Shepherd, Red Hot Arts Central Australia
Eloise Lindeback, Papunya Tjupi Arts
Veronica Judge, Central Craft
Vicktor Petroff, Arts NT (via Zoom)

OFFICERS IN ATTENDANCE:

Sabine Taylor, Director Corporate Services
Kate Walsh, Acting Manager Community and Cultural Development
Takudzwa Charlie, Manager Technical Services

APOLOGIES:

Charlie Freedman, Watch this Space
Robert Jennings, Chief Executive Officer
Dilip Nellikat, Acting Director Technical Services
Telly Ociones, Executive Assistant (*minutes as per recording*)

14th Alice Springs Town Council Public Art Advisory Committee	***24 Nov -2021***				
Mayor Matt Paterson	✓				
Councillor Marli Banks	✓				
Deputy Mayor Eli Melky	✓				
Councillor Allison Bitar	✓				
Miriam Wallace	✓				
Jeanette Shepherd	✓				
Bron Field / Veronica Judge	✓				
Vicktor Petroff	✓				
Eloise Lindebeck	✓				
Charlie Freedman	***A***				

UNCONFIRMED

✓	Attended	***A***	Apology received
✓ **Proxy**	Proxy attended in place of committee member	**--**	No attendance and no apology recorded
	Not a member		

The meeting opened at 1:00pm.

2. ELECTION OF CHAIRPERSON

In accordance with Council policy, Mayor Paterson declared the position of Chair vacant and called for nominations.

Councillor Allison Bitar nominated Councillor Marli Banks as Chair.
Councillor Banks accepted the nomination.

RESOLVED:
It is a recommendation from the Public Arts Advisory Committee to Council:

That Councillor Marli Banks be appointed the new Chair of the Public Art Advisory Committee.

CARRIED

Moved: Councillor Allison Bitar
Seconded: Mayor Matt Paterson

3. DISCLOSURE OF INTEREST:

Nil

4. MINUTES OF PREVIOUS MEETINGS:

That the minutes of the Public Art Advisory Committee meeting held 14 July 2021 be confirmed as a true and correct record of that meeting.

Moved: Miriam Wallace
Seconded: Deputy Mayor Eli Melky

5. BUSINESS ARISING FROM PREVIOUS MINUTES:

5.1 Public Art Master Plan & Action Plan

The Acting Manager Community and Cultural Development advised the printed Public Art map was launched in September, in conjunction with Desert Festival. Two public art walks with the local artists were also held this year.

UNCONFIRMED

5.2 PAAC Budget (Standing Item)

Director Corporate Services advised that Council officers are currently working through the budget line items. There were some purchase orders that were incorrectly put to PAAC budget, which has put the budget into negative.

ACTION:

Director Corporate Services will provide an accurate budget at the next meeting.

5.3 TIO Traeger Oval Wall Mural

The Acting Manager Community and Cultural Development advised that first half of the paneling to correct the peeling mural will be installed by the contractors in December.

5.4 Art in Parks EOI

Elliat Rich was selected to move to stage 3 of the design development stage of the project. The chosen park was Lyndavale Park.

The artist will be presenting their Stage 3 design development to PAAC meeting in February 2022.

5.5 Many Hands Art Centre Iltja Ntjarra Metal Works

The purchase of the five Ilta Ntjarra (Many Hands) Art Centre steel works will be installed along the walkway structure in Hartley Street carpark. The five panels have been covered with anti-graffiti protection.

There have been some delays in installation as Council officers are still waiting for the installation quote from contractors.

5.6 ASALC Mural

The mural at the ASALC facility has been installed and completed.

6. DEPUTATION:

Nil

7. OTHER BUSINESS:

7.1 ASALC Mosaic Tile Walkway

The Acting Manager Community and Cultural Development is in the process of looking at options to restore the current artwork that have continues tiles lifting and peeling off.

7.2 ASTC Arts and Cultural Policy and Plan 2017-2021

The Acting Manager Community and Cultural Development advised the Arts and Cultural Policy and Plan is going to be extended to identify suitable funding and to align to Councils new Strategic Plan.

UNCONFIRMED

RESOLVED:
It is a recommendation from the Public Arts Advisory Committee to Council:

That the ASTC Arts and Cultural Policy and Plan be extended in line with the ASTC Strategic Plan.

CARRIED

Moved: Councillor Allison Bitar
Seconded: Deputy Mayor Eli Melky

7.3 Terms of Reference

Director Corporate Services advised that the Terms of Reference for all Advisory Committees are being reviewed to align with the most recent Local Government Act and to look at the role of Elected Members to Advisory Committees.

Discussion ensued as to what the Committee wants to achieve, how the Committee can utilize the art collection and how it is going to move forward to the future.

ACTION:

Committee members to discuss the Terms of Reference at the next meeting.

7.4 Red Hot Arts Project Seed

Jeanette Shepherd mentioned that Red Hot Arts recently launched Project Seed, a program to provide $10,000 to individual artists or artist groups to develop a work for Desert Festival next year. EOIs close on 17 December 2021.

7.5 Tangentyere Christmas Exhibition

This exhibition opens on Saturday for one day only.

8. NEXT MEETING: **TBC –** Allow 1 and ½ hours

9. CLOSURE OF MEETING: The meeting adjourned at 2:10pm

UNCONFIRMED

RECOMMENDATIONS OF PUBLIC ART ADVISORY COMMITTEE MEETING HELD ON 24 NOVEMBER 2021

14.3.10 (1) Election of Chairperson (Agenda Item 2)

RESOLVED:
That it be a recommendation from the Public Art Advisory Committee to Council

That Councillor Marli Banks be appointed the new Chair of the Public Art Advisory Committee.

14.3.8 (2) ASTC Arts and Cultural Policy 2017-2021 (Agenda Item 7.2)

RESOLVED:
That it be a recommendation from the Public Art Advisory Committee to Council:

That the ASTC Arts and Cultural Policy and Plan be extended in line with the ASTC Strategic Plan.

MINUTES OF THE MEETING OF THE SPORTS FACILITIES ADVISORY COMMITTEE (SFAC) HELD ON MONDAY 15 NOVEMBER 2021 - VIA ZOOM TELECONFERENCE

PRESENT

Mayor Matt Paterson
Councilor Steve Brown
Councillor Mark Coffey (Chair)
Councillor Michael Liddle
Mr Aaron Blacker
Ms Anne Davey-Smith
Mr John Gaynor
Mr Gavin McGargill
Mr Tim Pearson
Mr Phillip Preece
Mr Michael Trull
Ms Kelli Zaleski
Mr Tom Neville (Observer)
Mr Simon Lavers (Proxy for Mr Joel Crawford)

OFFICERS IN ATTENDANCE

Mr Robert Jennings – Chief Executive Officer
Mr Dilip Nellikat – Acting Director Technical Services
Mr Takudzwa Charlie - Manager Technical Services
Mr Tama Wakelin – Sports Officer (Minutes)
Ms Kristine Capangpangan - Executive Assistant

14th Alice Springs Town Council Sports Facilities Advisory Committee Attendance List 2021 / 2022						
	29 Jul 21	**15 Nov 21**				
Mayor Matt Paterson		√				
Councillor Steve Brown		√				
Councillor Mark Coffey		√				
Councillor Michael Liddle		√				
Anthony Bell	√					
Aaron Blacker	√	√				
Joel Crawford	**A**	**A**				
Anne Davey-Smith	**A**	√				
John Gaynor	**--**	√				
Gavin McGargill	√	√				
Catherine McKissock	**A**	**--**				
Tim Pearson	√	√				
Phillip Preece	**A**	√				
Dennis Sawtell	**A**	**--**				
Michael Trull	√	√				
Kelli Zaleski	√	√				

√ Attended
A Apology received
-- No attendance and no apology recorded

Not a member of the committee at this time

The meeting opened at 12.01 pm.

Opening of meeting by Mayor Paterson, to greet everyone and to elect a Chairperson.

Mayor Paterson moved that Councillor Mark Coffee be nominated as Chairperson.

Councillor Brown seconded. No other nominations. No against. Therefore Carried.

Councillor Mark Coffee elected as Chairperson for SFAC Committee.

Members and Officers introduce themselves to the Chair.

Moved: Mayor Paterson **Seconded:** Councilor Brown **CARRIED**

1. APOLOGIES

Nil

2. DISCLOSURE OF INTEREST

Nil

3. MINUTES OF THE PREVIOUS MEETING

3.1 Minutes from the Sport Facility Advisory Committee held 29 July 2021

RESOLVED:
That the minutes of the Sport Facility Advisory Committee meeting held 29 July 2021 be confirmed as a true and correct record of the proceedings.

Moved: Aaron Blacker **Seconded:** Michael Trull **CARRIED**

3.2 Business Arising from the Previous Meeting

ACTION
Sports Officer to provide induction pack to new and current SFAC members.

4. CORRESPONDENCE

Resignation email from former president of Alice springs Baseball Association Anthony Bell from SFAC.

Moved: Councilor Brown **Seconded:** Mayor Paterson **CARRIED**

5. FINANCE REPORT

5.1 SFAC Financial Report for the Period Ending 14 November 2021

The Finance Report as at 14 November 2021 was received and noted by the Committee. *Funds available after commitments* of $269,671.91

Moved: Chair Coffee **Seconded:** Michael Trull **CARRIED**

UNCONFIRMED

Manager Technical Services to take any questions on notice and provide updates in the next committee meeting.

ACTION
Council Officers to clarify with finance that the figure after commitments is $269,671.91

6. GENERAL BUSINESS

The Sports Officer provided the following updates for General Business:

6.1 Mobile Scoreboard - Update

Induction training to be provided to all sports users late January or first week of February 2022. Looking at 3 nights of training for 2 hours, on a Monday, Wednesday and Friday.

Manager of Technical Services stated that the mobile scoreboard is kept at Council Depot.

A query was made with regard to the Wi-Fi connection capability of mobile scoreboard use at various sports grounds and the technology in place.

ACTION:
Sports Officer to organize induction training of mobile scoreboard to all sports early in 2022.

ACTION:
Sports Officer to provide estimated time of arrival of parts for scoreboard and also timeline of connection for Rugby Union to use.

6.2 Lighting Works - Anzac Oval - Update

Acting Director Technical Services Installation of lights were halted due to the potential acquisition. Council Officers had obtained opinions of light fittings that could be transferrable at a later stage. It was found that the light fittings are specific to the pole and therefore cannot be utilised elsewhere.

ACTION:
Acting Director Technical Services to inform the Elected Members advising them that it would be best to proceed with the installation due to the specifications of the light fittings.

6.3 Proposed Lighting at Jim McConville Oval - Update

Manager of Technical Services advised that feedback is required regarding the proposed lux levels at Jim McConville Oval from SFAC, before a finalised design for lights – proposed lighting from council officers is 100, 250, 500 and 750 lux levels. Once feedback from SFAC and the community is obtained then a report will be prepared to take to Council.

On comparison, currently at Flynn Drive Oval the lux level is 250.

ACTION:
Sports Officer to email committee for feedback and once specified organise public consultation for lux feedback.

AFL and ASP Cricket Association to provide their lux levels preference for their sport to Sports Officer.

6.4 Oval closure notification process

Councillor Brown spoke to the process and promoted the idea of the Governing Sports Bodies making the decision of oval closures.

UNCONFIRMED

Acting Director of Technical Services states that unfortunately a couple of ovals have multiple users, therefore it would be difficult for 1 or 2 sports to make the decision to close (and or reopen).

It was noted that Flynn Drive Oval has multiple users including Touch Football, Soccer, Rugby League, Cricket, and that 1 sport cannot make the decision.

Acting Director of Technical Services seeking clarification of over used foot traffic on Flynn Drive Oval.

CEO – Expressed in context – it's the method of consultation that requires attention. Officers working together to look at positive outcomes for all.

7. OTHER BUSINESS

Nil

8. NEXT MEETING:

TBA – February 2022 1pm to 2pm.
Council Chamber - Civic Centre, 93 Todd Street

The meeting adjourned at 12:43 pm to resume in Confidential.

UNCONFIRMED